Uniquely positioned to meet the world’s energy needs AND reduce emissions

- Advantaged growth opportunities
- Competitively advantaged resources
  - High-value products
  - Superior execution capabilities
- Financial flexibility through cycles
  - Fortress balance sheet
  - Diversified business portfolio
  - Improving breakevens
- Industry-leading returns
  - High-return investments
  - Growing shareholder distributions
  - Industry-leading ROCE
- Leading the industry in energy transition
  - Differentiated capabilities
  - Natural adjacencies
  - Deep opportunity set

Guyana
Corpus Christi
Beaumont
Permian Basin