

Target PQ (ecovyst) Virtual Investor Conference: April 8, 2021

BELGACEM CHARIAG – CLOSING COMMENTS

Slides 1-2: Closing Remarks and ecovyst Business Proposition

Thanks Mike.

- We hope that you have found the presentations by the management team to be helpful in deepening your understanding of ecovyst and its future growth potential.
- In closing, I'd like to leave you with these key points:
- We have focused on driving cultural change and improving execution on multiple fronts, and we now have a solid foundation from which to deliver strong growth.
- We are operating in industries and end uses where growth will accelerate, benefiting from the transition to more favorable environmental demand trends.
- The solutions required to enable the transition represent real opportunities for our products and services offering, to expand with a growing and more diverse end use demand.
- Our long history of innovation expertise and close customer collaboration supports the development of technologies and services that embed us in our customers' production processes.
- We have a high degree of visibility to our growth and strong free cash flows due to the nature of our contracts, niche products and services positions and close collaboration with leading industry global players.
- We expect high single-digit top-line growth organically, with strong and sustainable margins; plus we see opportunities to further enhance our growth with selective, complementary and strategic tuck-in acquisitions.

- To sum it all up. We believe that our share price should re-rate higher to close the current significant relative valuation discount.

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