



Closing Remarks

Belgacem Chariag
Chairman, President, and Chief Executive Officer

ecovyst Business Proposition...

1

Proven operational and commercial execution.



Well-defined growth strategy supported by solid execution foundation

2

High single-digit top-line growth plus additional inorganic growth opportunities with strong and sustainable margins rivaling best-in-class companies.



Operating in growing industries, and transition solutions are real expansion opportunities

3

Strong cash flows and high revenue visibility from customer collaborations, specified products and long-term contracts.



2025 goal to reach >\$1B in total sales with strong margins and cash conversion

4

Focused on developing catalysts, solutions and services for improving environmental sustainability and enabling transition.



> 80% of innovation pipeline focused on sustainability products and solutions

5

Innovative and proprietary technologies and processes driving disruption in the catalyst business.



Collaborating and innovating with customers to further their sustainability initiatives