



CLEVELAND-CLIFFS INC.

Cliffs Steel Inc.

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December 16, 2022

Subject: Leadership in Energy and Environmental Design (LEED v4)
Recycled Content
ISO 14001

To Whom It May Concern:

The U.S. Green Building Council has developed the LEED program rating system to define and measure "green buildings".

One component of the LEED rating system is Recycled Content of Materials and Resources. Steel is the most recycled material in the world and can be continually recycled into new products. In 2021, Cleveland-Cliffs' operations recycled 6.7 million tons of scrap steel. Additionally, we recycled approximately 1,135,000 tons of material in 2021 that could otherwise be disposed of in a landfill.

Cliffs Steel Inc. ("Cliffs") has facilities using the BOF (Basic Oxygen Furnace) process including Burns Harbor, Cleveland Works, Dearborn Works, Indiana Harbor, Middletown Works and Riverdale. These BOF operations, including recycling in iron-making operations, consume approximately 31% recycled content, of which approximately 60% is pre-consumer and 40% is post-consumer.

Our Butler, Coatesville, Mansfield, and Steelton facilities use the EAF (Electric Arc Furnace) process. Cliffs' EAF facilities produce specialty steel grades and products. The products from these facilities contain approximately 86% recycled content with 16% pre-consumer/post-industrial and 84% post-consumer.

Cliffs recognizes that all aspects of steelmaking, from the extraction and processing of the earth's mineral resources to the manufacture and finishing of steel, must be accomplished in a responsible manner that minimizes impacts on the environment. The Company believes that environmental stewardship is an essential element of a successful business strategy and subscribes to the tenets of sustainable development. Our steelmaking facilities' environmental management systems are certified to ISO 14001.

Should you have any questions or require further information, please contact the undersigned at evelyn.hoffman@clevelandcliffs.com.

A handwritten signature in black ink that reads "Evelyn Hoffman".

Evelyn Hoffman
Director, Central Quality

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