

CAPSTONE GREEN ENERGY HOLDINGS, INC.

Compensation and Human Capital Committee Charter

(Revised by the Board of Directors on March 9, 2026)

I. General Statement of Purpose

The Compensation and Human Capital Committee of the Board of Directors (the "Committee") of Capstone Green Energy Holdings, Inc., (the "Company"), (a) on behalf of the Board of Directors (the "Board"), discharges the Board's responsibilities relating to compensation of the Company's executives, other than the Company's Chief Executive Officer; oversees the Company's overall compensation philosophy, structure, policies and programs; recommends and reviews processes and procedures for the consideration and determination of the Company's executive and director compensation; reviews and oversees the Company's policies and practices relating to human capital management; and is responsible for producing a report for inclusion in the Company's proxy statement relating to its annual meeting of stockholders ("Proxy Statement") or annual report on Form 10-K, in accordance with applicable rules and regulations and (b) recommends to the Board compensation for the Company's Chief Executive Officer (the "CEO") and directors and the adoption of new incentive-based compensation plans and equity-based plans, or amendments or other modifications to such plans. The primary objective of the Committee is to develop and implement policies and plans for compensation and human capital management to ensure the attraction and retention of key management personnel, the motivation of management and other employees to achieve the Company's corporate goals and strategies, and the alignment of the interests of management and other employees with the long-term interests of the Company's stockholders.

II. Committee Composition

The number of individuals serving on the Committee shall be fixed by the Board from time to time. In determining the members of the Committee, the Board will consider whether the members qualify as "non-employee directors" as defined in Rule 16b-3 under the Securities Exchange Act of 1934, as amended (the "Exchange Act").

The members of the Committee shall be appointed annually by the Board and may be replaced or removed by the Board at any time, with or without cause. Resignation or removal of a director from the Board, for whatever reason, shall automatically constitute resignation or removal, as applicable, from the Committee. Vacancies occurring, for whatever reason, may be filled by the Board. The Board shall designate one member of the Committee to serve as Chair of the Committee.

III. Meetings

The Committee shall meet as often as it determines is appropriate to carry out its responsibilities, which meetings may be in person or by conference telephone or other communications equipment by means of which all persons participating in the meeting can hear each other. A majority of the members of the Committee shall constitute a quorum for purposes of holding a meeting, and the Committee may act by a vote of a majority of members present at such meeting. In lieu of a meeting, the Committee may act by unanimous written consent in accordance with the Company's bylaws (subject, in the case of actions in respect of equity awards, to such policies as may be established by the Committee in respect thereof). The Chair of the Committee, in consultation with the other members, may set meeting agendas consistent with this Charter.

IV. Committee Activities

The Committee's purpose and responsibilities shall be to:

A. Review of Charter

- Review and reassess the adequacy of this Charter annually and submit any proposed changes to the Board for approval.

B. General Compensation Philosophy

- Review and make recommendations to the Board regarding the Company's overall compensation philosophy. When reviewing the Company's overall compensation philosophy, the Committee shall consider recommendations submitted to it by Company management, the Board or other committees of the Board.

C. Processes and Procedures for Considering and Determining Executive and Director Compensation

- Review and reassess periodically the Company's processes and procedures for the consideration and determination of executive and director compensation, and review and discuss with management any description of such processes and procedures to be included in the Company's Proxy Statement or annual report on Form 10-K.
- Make such recommendations to the Board as the Committee deems advisable with regard to CEO and director compensation.
- Assess the risk associated with the Company's compensation programs, including any incentive plans, to determine whether such programs and policies incentivize unnecessary and excessive risk-taking or are reasonably likely to have a material adverse effect on the Company. To the extent the Committee identifies any such issues in respect of its compensation policies or practices,

the Committee shall discuss with Company management actions the Company may take to eliminate or mitigate such risks.

- Review and approve companies to be included in peer/benchmarking group(s) for officer and director compensation, based on criteria the Committee deems appropriate.
- If the Company is subject to the requirements of Section 14A of the Exchange Act, review and recommend to the Board for approval the frequency with which the Company will conduct a stockholder advisory vote on executive compensation ("Say on Pay Vote") required by Section 14A of the Exchange Act, taking into account the most recent stockholder advisory vote on frequency of Say on Pay Votes, and review and approve the proposals regarding the Say on Pay Vote and the frequency of the Say on Pay Vote to be included in the Company's Proxy Statement.
- Oversee any engagement by the Company with stockholders and proxy advisory firms on executive compensation matters.

D. Disclosure in SEC Filings

- Review and discuss with management the Compensation Discussion and Analysis to be included in the Company's Proxy Statement or annual report on Form 10-K ("CD&A"), including any disclosure regarding risks associated with the Company's compensation programs.
- Based on the Committee's review and discussions with management of the CD&A, make a recommendation to the Board that the CD&A be included in the Company's Proxy Statement or annual report on Form 10-K.
- Review and approve the Compensation Committee Report to be included in the Company's Proxy Statement or annual report on Form 10-K in accordance with the applicable rules and regulations of the Securities and Exchange Commission, any securities exchange on which the Company's securities are traded, and any other rules and regulations applicable to the Company.
- Review disclosure regarding human capital made in documents filed by the Company with the Securities and Exchange Commission.

E. Annual Performance Evaluation of the Committee

- Perform an annual performance evaluation of the Committee and report to the Board on the results of such evaluation.

F. Incentive-Compensation and Equity-Based Plans

- Review and make such recommendations to the Board as the Committee deems advisable with regard to the adoption, amendment or other modification of incentive-based compensation plans and equity-based plans (to be subject, to the extent applicable, to approval by the stockholders of the Company).
- Review and approve grants and awards under incentive-based compensation plans and equity-based plans, in each case consistent with the terms of such plans.
- Review and make such recommendations to the Board as the Committee deems advisable with regard to policies and procedures for the grant of equity-based awards by the Company.
- Review and make such recommendations to the Board as the Committee deems advisable with regard to any policies or guidelines for ownership of the Company's shares by management or directors.

G. Matters Related to Compensation of the Company's Chief Executive Officer

- Review and approve the corporate goals and objectives that may be relevant to the compensation of the Company's Chief Executive Officer ("CEO").
- Evaluate the CEO's performance in light of the goals and objectives that were set for the CEO and recommend to the Board for determination the CEO's compensation based on such evaluation. In connection with determining the long-term incentive component of the CEO's compensation, the Committee should consider the Company's performance, the potential impact on stockholders, the results of any most recent Say on Pay Vote, the value of similar incentive awards to CEOs at comparable companies, and the awards given to the Company's CEO in past years.
- The CEO may not be present during voting or deliberations concerning his or her compensation.
- Review and provide recommendations to the Board regarding the approval of employment agreements, consulting agreements, severance arrangements, retirement arrangements, change in control agreements/provisions, and any special or supplemental benefits or perquisites for the CEO, including any amendments or renewals thereof.

H. Matters Related to Compensation of the Officers Other Than the Chief Executive Officer

- Determine the compensation of all officers of the Company other than the CEO; for purposes hereof, the officers include (i) any "officer" as defined in Section

16 of the Exchange Act and Rule 16a-1 promulgated thereunder and (ii) any other member of senior management of the Company. The Committee shall take into account the CEO's recommendation and evaluation of each individual's performance, the Company's overall performance, comparable compensation paid to similarly-situated officers in comparable companies and, if applicable, the results of the most recent Say on Pay Vote.

- Review and approve employment agreements, consulting agreements, severance arrangements, retirement arrangements, change in control agreements/provisions, and any special or supplemental benefits or perquisites for the Company's officers other than the CEO, including any amendments or renewals thereof.

I. Matters Related to Human Capital Management

- Review, monitor and provide recommendations to the Board on the Company's workplace policies and practices (including as to corporate culture and employee engagement, talent management and leadership development, ensuring a respectful workplace free from discrimination and harassment and promoting a diverse and inclusive workplace).
- Review, recommend to the Board, oversee and monitor policies and procedures with respect to discrimination, harassment and other workplace misconduct, including policies regarding (i) reporting to the Committee (or the Committee Chair) of complaints, allegations or incidents regarding discrimination, harassment or other workplace misconduct and (ii) Committee review of actions to be taken in response thereto.

V. Additional Committee Authority

The Committee is authorized, on behalf of the Board, to do any of the following, as the Committee deems necessary or appropriate in its discretion:

A. Matters Related to Compensation of the Company's Directors

- Review and make such recommendations to the Board as the Committee deems advisable with regard to the compensation of the directors of the Company, including with respect to any equity-based plans.

B. Matters Related to Compensation Consulting Firms or Other Outside Advisors

- Retain or obtain the advice of compensation consultants, legal counsel and/or other advisers; provided that:
 - The Committee is authorized to, and must, have direct responsibility for the appointment, compensation and oversight of the work of any

compensation consultant, legal counsel or other adviser retained by the Committee and the Company must provide for appropriate funding, as determined by the Committee, for payment of reasonable compensation to any such compensation consultant, legal counsel or other adviser.

- The Company shall be prohibited from engaging a compensation consultant engaged by the Committee, or an affiliate of any such compensation consultant, to provide any other services to the Company without first obtaining the approval of the Committee.

VI. General

- The Committee may establish and delegate authority to one or more subcommittees consisting of one or more of its members, when the Committee deems it appropriate to do so in order to carry out its responsibilities.
- The Committee shall make regular reports to the Board concerning areas of the Committee's responsibility.
- In carrying out its responsibilities, the Committee shall be entitled to rely upon advice and information that it receives in its discussions and communications with management and such experts, advisors and professionals with whom the Committee may consult. The Committee shall have the authority to request that any officer or employee of the Company, the Company's outside legal counsel, the Company's independent auditor or any other professional retained by the Company to render advice to the Company attend a meeting of the Committee or meet with any members of or advisors to the Committee.
- The Committee shall have full access to any relevant records of the Company that it deems necessary to carry out its responsibilities.
- The Committee shall have the authority to conduct or authorize investigations into any matters within the scope of its responsibilities as it shall deem appropriate.
- The Committee may perform such other functions as may be requested by the Board from time to time and that are related to the purposes of the Committee set forth herein.
- The Committee shall annually review other company employee benefit programs, including the Company's 401(k) Plan (from a benefits perspective) in consultation with the Audit Committee. The Committee shall review periodically, with the Company's Corporate Counsel, matters as to compliance with applicable legal requirements with respect to such benefit programs.
- The Committee shall assist the Board in periodically reviewing and assessing the adequacy and appropriateness of the Company's policies with respect to

compensation-related matters, including executive perquisites and incentive compensation "clawbacks," and recommend any proposed changes to the Board for approval. The Committee shall be responsible for administering such policies as provided therein.

- The Committee shall meet in executive session as needed.

It is not the duty of the Committee to ensure compliance with laws and regulations. Nothing in this Charter is intended to expand applicable standards of liability under statutory or regulatory requirements for the directors of the Company or members of the Committee.