## Byrne, Michael

From: Tribble, Ahsha

Sent: Mon 1/08/2018 4:34 PM (GMT-00:00)

To: Byrne, Michael; Byard, Jeffrey

Cc: Bcc:

Subject: FW: Key Take Aways from Meeting with Governor Rossello 1-7-2018

Attachments: [EXTERNAL] PREPA's Storm Restoration Efforts\_000.msg; FW Warehouse #5

Distribution\_001.msg

Hi Mike, Jeff,

This is what USACE sent to their leadership regarding the Governor's meeting yesterday.

AT

----Original Message----

From: Holden, Thomas A Jr SES USARMY CEMVD (US) [mailto:Thomas.A.Holden@usace.army.mil]

Sent: Sunday, January 7, 2018 8:02 PM

To: Carlos D. Torres (torresca62@gmail.com) <torresca62@gmail.com>; Tribble, Ahsha

<ahsha.tribble@fema.dhs.gov>

Cc: Lloyd, John P COL USARMY CELRP (US) < John.P.Lloyd@usace.army.mil>; Ollar, Donovan D COL

USARMY FORSCOM (US) < Donovan.D.Ollar@usace.army.mil>

Subject: FW: Key Take Aways from Meeting with Governor Rossello 1-7-2018

Carlos and Ahsha.

Below are the key points USACE took away from our meeting with Governor Rossello today.

I have purposely limited distribution to USACE senior leadership.

Regards,

Tom

Thomas A. Holden Jr., P.E., SES Director, Grid Power Program Directorate SAD(FWD) San Juan, Puerto Rico

504-920-6944 (Cell)

Thomas.A.Holden@usace.army.mil

----Original Message-----

From: Holden, Thomas A Jr SES USARMY CEMVD (US)

Sent: Sunday, January 07, 2018 7:59 PM

To: Jackson, Donald E Jr MG USARMY CEHQ (US) < Donald.E.Jackson@usace.army.mil>; Holland,

Diana M BG USARMY CESAD (US) < Diana.M. Holland2@usace.army.mil>

Cc: Ollar, Donovan D COL USARMY FORSCOM (US) <Donovan.D.Ollar@usace.army.mil>; Lloyd, John P COL USARMY CELRP (US) <John.P.Lloyd@usace.army.mil> Subject: Key Take Aways from Meeting with Governor Rossello 1-7-2018

MG Jackson and BG Holland,

This afternoon I participated in a meeting with Governor Rossello that was requested by Carlos Torres. The catalyst for the meeting was Carlos Torres' email to the Governor (attached), coupled with the developments yesterday on materials found during our leadership and BOM team visit to PREPA's warehouse #5. This warehouse falls under the Transmission and Distribution Directorate. These materials were mentioned in both BG Holland's and COL Lloyd's updates yesterday. For completeness I have also attached COL Lloyd's email earlier today with further details of the materials found and their subsequent issuance for restoration efforts.

In attendance with Governor Rossello were: Alfonso Orona - Governor's Counsel, Hector Pasquera - State Coordinating Officer, Carlos Torres - Governor's Grid Power Restoration Coordinator, Mike Byrne - Federal Coordinating Officer, Ahsha Tribble - Deputy for Infrastructure/Grid Power, Justo Gonzalez - Interim Director PREPA, Jose Sepulveda - Interim Director Transmission and Distribution, COL Lloyd and myself.

BLUF: We had some success as noted in 1-4 below. However, the governor did not clearly articulate to all present that Carlos: 1) is in charge, 2) has full authority to effect changes as needed, 3) makes decisions without consensus, and 4) should schedule a follow up session to affirm the governor's direction is being carried out.

## Key Take Aways:

- 1. Governor Rossello did state "Carlos, you have my support and my full authority to make changes." That said the governor did state that no document would be issued to that effect.
- 2. Governor Rossello acknowledged that there are historic issues with accountability in PREPA. He told Carlos to draw the line, and mentioned to Justo that he expected Justo to clearly define what is expected to his subordinates.
- 3. Governor Rossello directed Justo to make stakeholder meetings on time and participate, and if unable to send Jose who had full authority to speak and make decisions for him.
- 4. Governor Rossello stated to Carlos and Justo that an administrative order needs to be issued within the next 24 hours to accomplish an inventory at all PREPA regional warehouses and district storage sites. He requested that Carlos develop a tactical approach with the team including USACE to get into these facilities and subsequently corroborate what is reported.
- 5. Carlos specifically asked the governor to stop throwing the USACE under the bus. Governor Rossello stated that he will continue to communicate his story, but he will see how to tone it down.

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Tom

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