



INVESTOR PRESENTATION JUNE 2025

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Participants in Solicitation

GrabAGun, Colombier II and Pubco and their respective directors, managers and executive officers may be deemed under SEC rules to be participants in the solicitation of proxies of Colombier II's shareholders in connection with the Business Combination. Investors and security holders may obtain more detailed information regarding the names and interests of Colombier II's directors and officers in the Business Combination in Colombier II's filings with the SEC, including Colombier II's IPO S-1. To the extent that holdings of Colombier II's securities have changed from the amounts reported in Colombier II's IPO Form S-1, such changes have been or will be reflected on Statements of Change in Ownership on Form 4 filed with the SEC. Information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of proxies of Colombier II's shareholders in connection with the Business Combination will be set forth in the proxy statement/prospectus on Form S-4 for the Business Combination, which has been filed by Pubco with the SEC. Investors, shareholders and other interested persons are urged to read the proxy statement/prospectus and other interested persons are urged to read the proxy statement/prospectus and other documents containing important information about GrabAGun, Colombier II and Pubco through the website maintained by the SEC at www.sec.gov. Copies of the documents filed with the SEC that are referred to herein can be obtained free of charge by directing a written request to Colombier Acquisition Corp. II at 214 Brazilian Avenue, Suite 200-J. Palm Beach. FL 33480. Telephone No.: (561) 805-3588.

INTRODUCTION



MARC NEMATI
GRABAGUN
CEO



OMEED MALIK
COLOMBIER II 1789



DONALD TRUMP JR.

1789 TRUTH. Director

PARTNER DIRECTOR

TRANSACTION HIGHLIGHTS

Overview

Colombier Acquisition Corp II (NYSE: CLBR), a special purpose acquisition corporation, with over \$170 million cash in trust, intends to publicly list GrabAGun on the NYSE via business combination transaction

Transaction Consideration

\$150 million valuation, with a 2:1 mix of common stock and cash with CLBR shares valued at \$10.00 per share

Represents an attractive valuation for a growth business and sector consolidation platform that is already cash flow positive

Capital Structure

GrabAGun will receive up to \$120 million in gross cash proceeds to the balance sheet to support future growth and strategic acquisitions in the 2A sector

Pro Forma Ownership¹

GrabAGun existing shareholders are rolling 2/3rds of their equity in the transaction; Colombier public shareholders will own a majority of equity in the pro forma business

CLBR sponsor shares and all GrabAGun existing shareholder shares are subject to lock-up restrictions, and GrabAGun management will continue to lead the business



The Washington Post

Meet PublicSq., the 'antiwoke' marketplace backed by Donald Trump Jr.

DAILY CALLER

Jim Cramer Flustered After Don Jr. Cameo And Deafening 'USA!' Chant Disrupt Broadcast



The New York Times

Donald Trump Jr. Is Joining a Venture Capital Firm

The firm, 1789 Capital, invests in products and companies aimed at conservative audiences.

COLOMBIER II 1789

Our access to earned media brings massive attention to our transactions, resulting in sales and investment from aligned customers and investors



New fund rejects 'woke' investing as it touts 'EIG' economy

AXIOS

Exclusive: Omeed Malik's second SPAC upsized again





TIME

Conservatives Aren't Just
Boycotting Bud Light. They're
Trying to Build a Parallel
Economy

WSJ

Tucker Carlson's Media Company Secures Investment Led by New 'Anti-Woke' Firm 1789 Capital



THE SECOND AMENDINIS IN OUR BLOOD

"A well regulated Militia, being necessary to the security of a free State, the right of the people to keep and bear Arms, shall not be infringed"

WE ARE DEFENDERS WE ARE SPORTSMEN WE ARE OUTDOORSMEN

We believe that it is our American duty to help everyone, from first-time buyers to long-time enthusiasts, understand and legally secure their firearms and accessories

That's why our arsenal is fully-packed, consistently refreshed, and always loaded with high-quality, affordable firearms and accessories

WE DISCOVERED A GAP

We no longer shop the way we used to and the retail firearms market needed a change. We believe people should be able to use their computers, phones, and tablets to shop for firearms the same way they purchase everything else. As experts in technology and fellow firearm enthusiasts, we believe we're the right people for the job

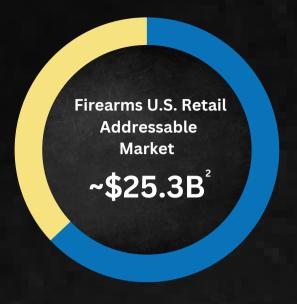
WE SELL'EM, YOU SHOOT'EM

These words have resonated with us since the beginning. Today, we provide customers with the online retail experience they deserve and the customer support they expect

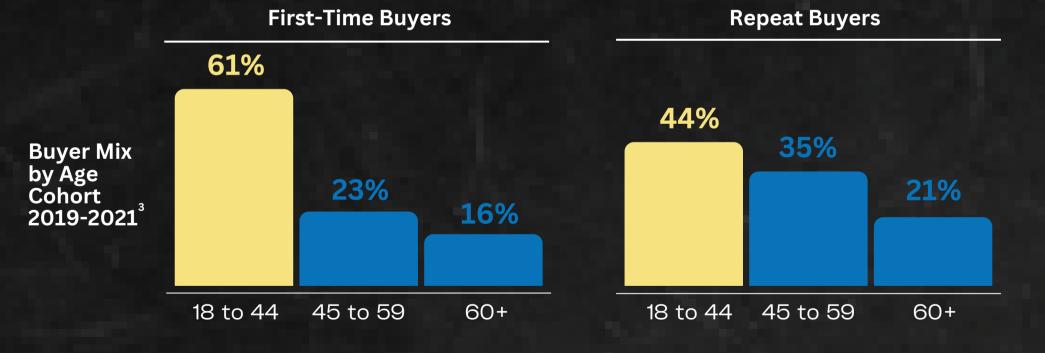
Our mission is to provide customers with a wide variety of the highest quality firearms and accessories at the lowest prices. Our unique ability to leverage software to increase speed to market and reduce costs allows us to pass along savings and efficiencies to customers

THE OPPORTUNITY

Millennials and Gen Z (18-44) are now shaping the future of firearms retail, already representing 37%+ of firearm owners and growing¹

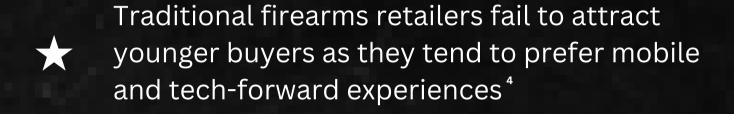


MILLENNIAL AND GEN Z COHORT IS THE LARGEST **GROWING GROUP OF NEW AND REPEAT BUYERS**



5-Year U.S. Firearms Retail Revenue Growth 2019-2024: 48%

MARKET DYNAMICS



Limited competition due to major players exiting or not participating in the market (e.g., Walmart, Dick's Sporting Goods, Amazon) of

Regulatory and inventory challenges stymie smaller competitors, creating opportunities for tech-enabled platforms to scale

Deep relationships with manufacturers and distributors require years to cultivate, creating barriers to entry

Majority of scaled digital offerings rely on usergenerated listings with inconsistent pricing and inventory, which frustrates customers

^{1.} Gun ownership ages 18-29 plus 30-44 from Jan 2019- Apr 2021, Annals of Internal Medicine "Results from the 2021 National Firearms Survey"

^{2.} Company management and U.S. Firearms and Ammunition Retail Total Addressable market plus digital firearms and ammunition retail total addressable market per IBISWORLD reports from September 2024 and October 2024.

^{3.} Annals of Internal Medicine "Results from the 2021 National Firearms Survey"

^{4.} Garrison Everest, "How to Attract the Millennial Gun Buyer"

^{5.} WSJ "Walmart Pulls Guns, Ammo Displays in U.S. Stores, Citing Civil Unrest" 10/29/2020; USA Today "Dick's Sporting Goods to eliminate gun, hunting departments in 440 stores" 3/10/2020; Amazon Terms of Service

THE PROBLEM

Americans' Second Amendment Rights Are Under Attack

The Supreme Court has upheld Americans' constitutional right to buy and own firearms, so the failed opposition have transitioned to new attacks on us—by weaponizing the corporate world

- 2A SECTOR HAS BEEN STYMIED BY 'WOKE' CAPITAL CONSTRAINTS FORCED UPON INVESTORS
- COMPANIES CANNOT REACH TARGET
 CUSTOMERS DUE TO ADVERTISING BANS
 AND CANCELLATION BY LEGACY MEDIA AND
 BIG TECH
- SOFTWARE COMPANIES DEPLATFORM 2A
 COMPANIES, STUNTING THEIR CAPABILITES AND
 GROWTH AND WORSENING THE CONSUMER
 EXPERIENCE
- LEVERAGE IS CONSTRAINED IN THE SECTOR
 BECAUSE OF 'WOKE' FINANCIAL INSTITUTIONS
 REFUSING TO LEND TO THE SECTOR

These groups tried this same playbook to limit Americans' First Amendment rights, and a group of companies rose up to fight back

Orumble 'TRUTH. X D PublicSquare

We now must also fight to defend our Second Amendment rights



THE GRABAGUN SOLUTION

Our platform is built for the next generation of firearms enthusiasts and sportsmen; on a premier proprietary tech stack for the 2A sector that supports demand prediction, procurement, and regulatory compliance; on deep relationships and direct integration into the systems of America's firearms manufacturers and distributors; and on over a decade of customer trust.

With our partnership with Colombier and their expertise in growing digital marketplaces, we believe we can fuel a revolution in firearms purchases for the next generation of defenders, sportsmen and enthusiasts.

Registered Accounts¹¹

~1.3M

Monthly Transactions²²

~21K

Active SKUs⁽¹⁾

~78,000

Pickup Locations¹¹

~42,000

FY24 Revenue®

\$93.1M

FY24 EBITDA®

\$4.7M

LTM Avg Order Value®

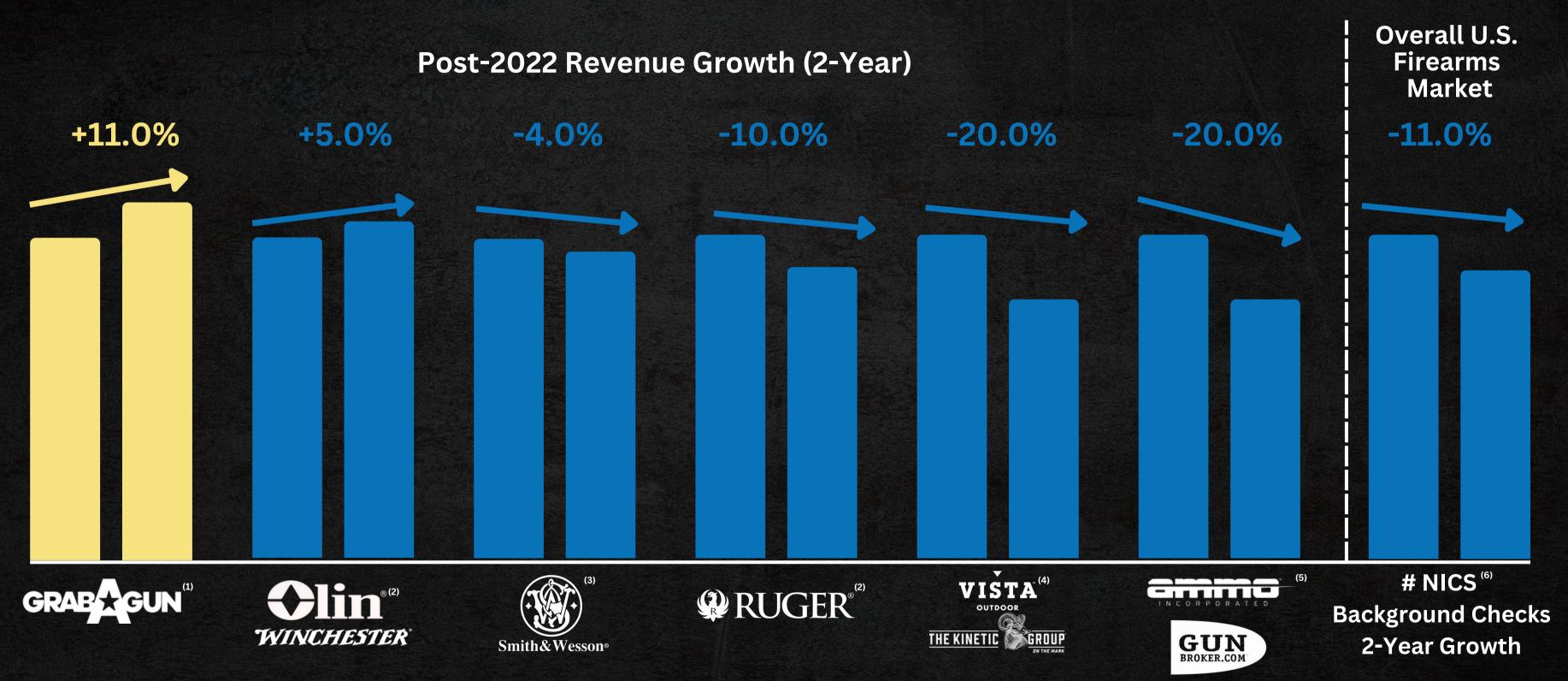
\$417

Growth Over Industry⁽⁴⁾

+2100bps

^{2.} For the 12 month period ended 3/31/2025

RESULTS: ALREADY DELIVERED

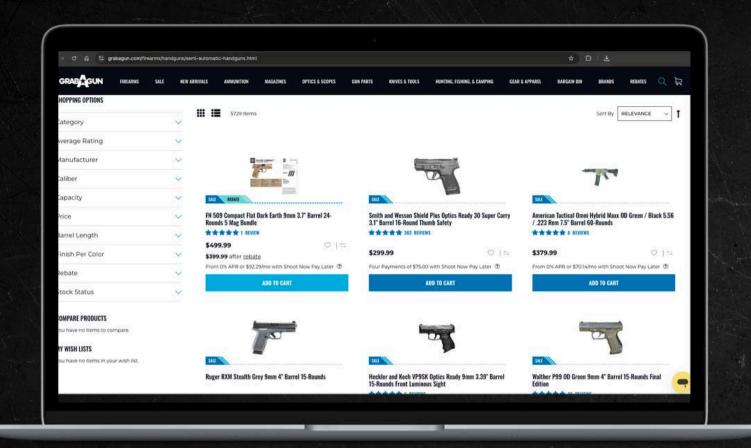


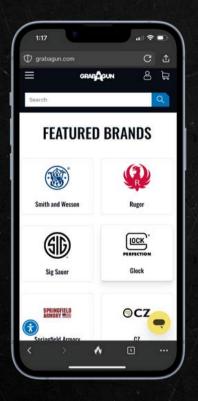
^{1.} For the 12 month period ended 12/31/24 vs (unaudited) 12/31/22, as provided by GrabAGun
2. For the 12 month period ended 12/31/24 vs 12/31/22 for Olin's subsidiary Winchester and Ruger, as provided by Olin's and Rugers's public filings
3. For the 12 month period ended 1/31/25 vs 1/31/23 as provided by Smith & Wesson's public filings
4. For the 12 month period ended 9/30/24 vs 12/31/22 for Vista Outdoor's former subsidiary The Kinetic Group, as provided by Vista Outdoor's public filings
5. Ammo Inc. marketplace subsidiary financial performance for the 12 month period ended 12/31/22 vs 6/30/2024, as provided by Ammo Inc's Public filings
6. FBI National Instant Criminal Background Check System (NICS). For the 12 month period ended 12/31/2024

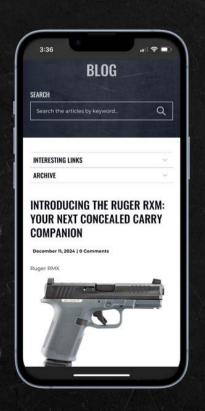
INVESTMENT HIGHLIGHTS

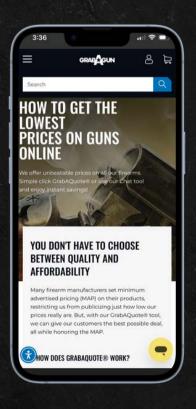
- GrabAGun is positioned to be a leading
 U.S. mobile-focused firearms retail
 platform for the next generation of buyers
- Millenial and Gen Z firearms buyers are primed to disrupt the firearms market with digital, mobile-first retail preferences
- Customer journey is supported with robust catalog, flexible payment and delivery options, and U.S.- based customer service
- Proprietary tech stack, including AI-driven listings, demand prediction, and automated procurement systems

- Procurement platform and supplier integrations provides pricing, as well as inventory optimization edge
- High impact customer outreach marketing capabilities, amplified by Colombier's unique media position
- Cash flow generative business expected to benefit from scale efficiencies as top line grows
- Foundation to become the premier consolidator of the 2A sector









PREMIER USER EXPERIENCE FOR THE NEXT GENERATION OF FIREARMS BUYERS

Mobile-Friendly UI Design Tailored for Millennials & Gen Z Ensures Seamless Navigation & Engagement

Exceptional User Engagement^a

Monthly Page Views 13.4M

Conversion Rate 0.96%

Avg Session Duration²
5:50

Bounce Rate 23.4%

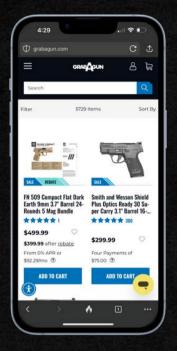
Mobile-First Focus[®]

73.1%Of Total Sessions

65.1%Of Transactions

62.3%Of Total Revenue

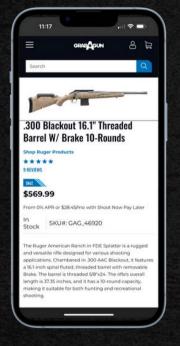
FOCUSED ON THE CUSTOMER JOURNEY



MASSIVE CATALOG

Customers can find over ~78,000⁽¹⁾ active SKUs, making GrabAGun a one-stop shop

Centralized, automated SKU generation and maintenance eliminates frustrating duplicate SKUs

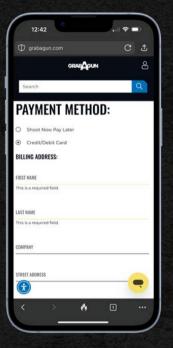


HASSLE-FREE CHECKOUT

Checkout flow optimized for mobile-first habits of younger shoppers

Customers can create an account for streamlined future checkouts

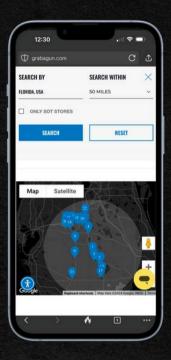
Simplified checkout with or without a registered account



PAYMENTS & SHOOT NOW PAY LATER

Powered by PublicSquare Payments, our un-cancelable payment stack ensures a seamless transaction experience unaffected by "woke" challenges faced by competitors

"Shoot Now Pay Later" consumer financing from PublicSquare/ Credova supports millions in sales annually (2)

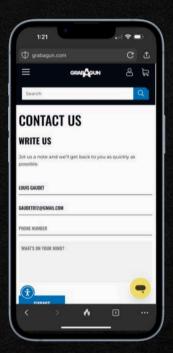


SHIPPING & PICKUP

Relationships with over ~42,000 FFL⁽¹⁾ pickup sites nationwide

~71% of all orders ship to pickup sites in two business days and ~97% within five, with automated shipment tracking sent to buyer

Our FFL platform handles regulations and compliance, including transfer paperwork and background checks



UNPARALLELED SUPPORT

Dedicated team of 10 U.S.-based customer service reps with Al augmented capabilities available via phone or online chat to resolve any order related issues

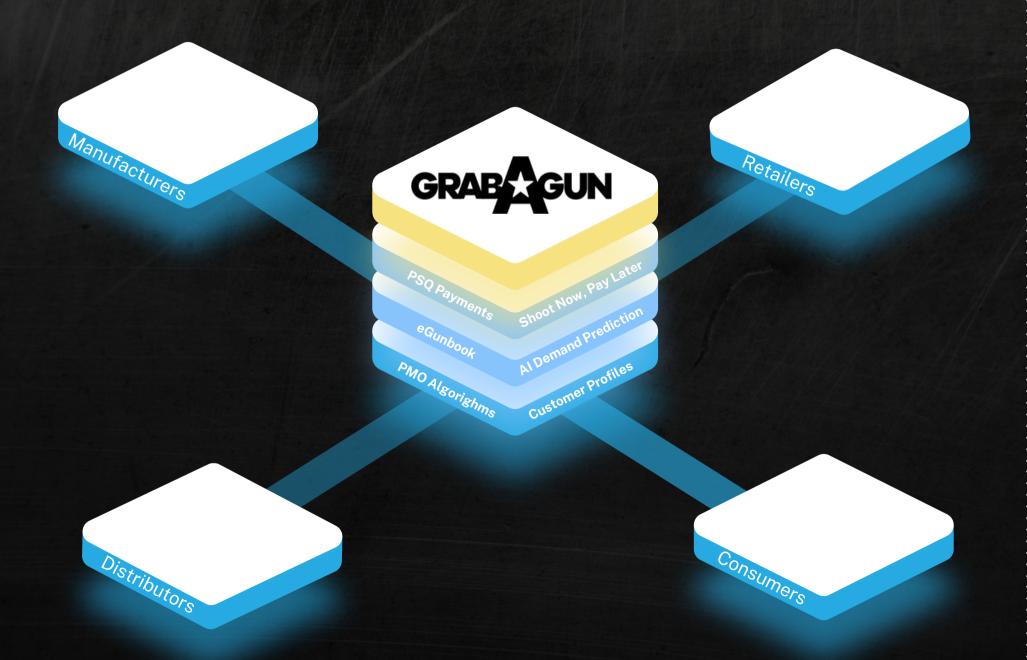
SELECT YOUR GUN

CHOOSE YOUR FFL PICKUP LOCATION

PAY ONLINE

SHOOT NOW!

PROPRIETARY TECH STACK FOR THE 2A SECTOR



DYNAMIC INVENTORY & ORDER MANAGEMENT

- Near real-time distributor cost and quantity updates
- Automated buying algorithms optimizing for inventory forecasting, cost, availability, and shipping speed

AI-POWERED PRICING & DEMAND PREDICTION

- Competitor pricing analytics and **Product Margin Optimization (PMO)** algorithms
- Automated price reductions for clearance and margin enhancement

FFL PARTNERS COMPLIANCE & DISTRIBUTION **PLATFORM**

- Proprietary eGunbook Platform manages GrabAGun's logistics and compliance with 42,000+ FFL pickup **locations**
- Triple-check firearm compliance system ensures close to 100% accuracy in shipping

PERSONALIZED CUSTOMER-CENTRIC FEATURES

- Personalized shopping with demand prediction and suggestion engine
- Automated email alerts to customers for high demand restocks and lowcost opportunities

SEAMLESS SUPPLY CHAIN MANAGEMENT

- Direct system integration with 13 distributors, providing access to 2,000+ manufacturers
- Automated bulk discount handling and inventory replenishment



OUR DYNAMIC **PROCUREMENT** PLATFORM

TRADITIONAL FIREARMS **SUPPLY CHAIN**

Retailers use large amounts of working capital to procure bulk orders of inventory, pre-ordered months in advance from buying groups

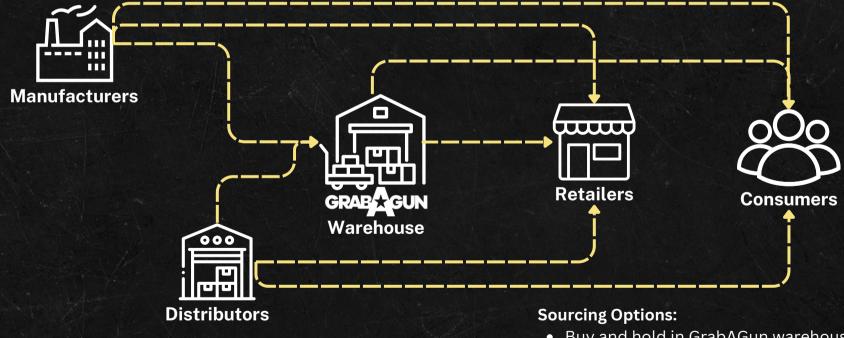


Traditional Supply Chain

- Limited order flexibility
- ▼ Inventory available determined by buying group
- Additional middle men add to the cost of procurement
- Higher product cost to consumer
- Orders made months in advance
- **▼** Working capital intensive

PROCUREMENT PLATFORM

Using direct system integrations and demand prediction to optimize product source for pricing, costs, and inventory turnover



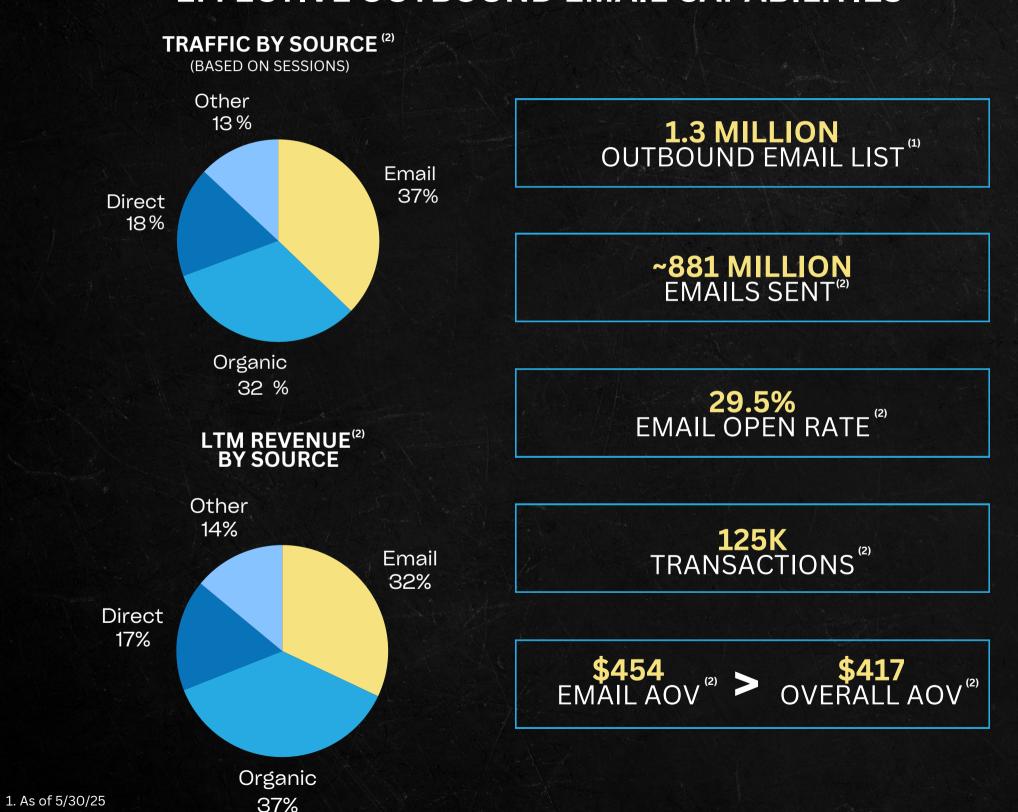
- Buy and hold in GrabAGun warehouse
- Drop ship from manufacturer
- Drop ship from distributor

---- Enabled by the GrabAGun platform

- ▲ Buying terms arbitrage unlocked by direct integrations into manufacturers and distributors
- ▲ Cost savings captured by GrabAGun and shared with consumers
- ▲ Strategic purchasing of inventory held vs. dropshipping based on price and demand prediction
- ▲ Near real-time inventory availability across suppliers and GrabAGun warehouse
- ▲ Dropship options for faster and cheaper delivery to customer
- ▲ Immediate access to new and broader set of products
- ▲ Optimizes inventory turnover and working capital

HIGH IMPACT CUSTOMER **OUTREACH PROGRAMS...**

EFFECTIVE OUTBOUND EMAIL CAPABILITIES



...AMPLIFIED BY COLOMBIER



MASSIVE UPSIDE POSSIBLE FROM UNTAPPED **EXPOSURE TO BURGEONING NEW MEDIA UNIVERSE**



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RESULT - REACH 2A CUSTOMERS DESPITE 'WOKE' BANS BY LEGACY MEDIA AND BIG TECH



GRABAGUN'S OPPORTUNITY AS 2A SECTOR CONSOLIDATOR



With Colombier's solutions for capital and customer acquisition, GrabAGun can be positioned to consolidate the 2A sector



GrabAGun has an opportunity to unlock value for investors by capturing arbitrage caused by the various 'woke' restrictions and mandates

Opportunities with Strategic Fit

- A) Expand breadth of procurement channels
- B) Expand into similar offerings/marketplaces for cross-sell
- C) Vertically integrated value chain
- D) Expand into software layer of retailers
- E) Acquire Web 1.0 competitors with loyal customer base

Used	Firearm	Web 1.0
Firearms	Accessories	Firearms
Marketplaces	Marketplaces	Marketplaces
Brick & Mortar Retailers	Distributors	Importers
FFL	FFL	FFL
Compliance	POS	ERP

TRANSACTION SUMMARY

Transaction Overview (1)(2)

Colombier will acquire GrabAGun for \$150 million, with a 2:1 mix of stock and cash with CLBR shares valued at \$10.00 per share

Of the over \$170 million CLBR cash held in trust (subject to interest and redemptions), up to \$120 million will be used to fund and accelerate future growth initiatives, pay transactions expenses, seek consolidation opportunities, and other general corporate purposes

GrabAGun exisiting equityholders and management are rolling 2/3 of their equity into the transaction

CLBR Sponsor common shares and all GrabAGun equityholders' common shares received in the transaction also subject to lock-up restrictions

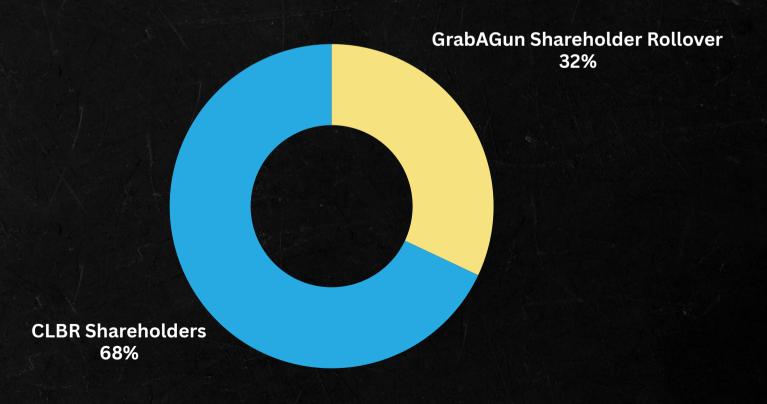
Sources and Uses (\$M)(1)(2)

Sources		Uses	
SPAC Cash in Trust	\$170	GrabAGun Rollover Equity	\$100
GrabAGun Rollover Equity	\$100	Distribution to GrabAGun Equityholders	\$50
		Cash to Pro Forma Balance Sheet	\$108
		Estimated Transaction Fee	\$12
Total Sources	\$270	Total Sources	\$270

Pro Forma Valuation (\$ in M, except per share data)

Total Enterprise Value	\$197.5	
Less: net cash ⁽³⁾	(\$115)	
Equity value	\$312.5	
Price per share	\$10.00	
Total shares outstanding	31.25M	

Pro Forma Illustrative Ownership Breakdown (1)(2)



^{1.} Assumes none of Colombier Acquisition Corp. II's holders exercise redemption rights to receive cash from the trust account. This amount will be reduced by the amount of cash used to satisfy any redemptions

^{2.} Pro forma share count assumes no redemptions and represents 10.0M seller rollover shares, 17.0M Colombier pubic stockholder shares, and 4.25M Colombier Sponsor shares. Pro Forma share count excludes (i) the effect of outstanding warrants to purchase CLBR common stock and (ii) any equity awards contemplated to be issued in connection with or following the completion of the transaction or any issued to GrabAGun consultants or contractors 3. Includes ~\$7M of cash on balance sheet as of March 31, 2025



APPENDIX

INDUSTRY LEADING BRANDS GRABAGUN WORKS WITH:

















Bushnell FEDERAL >)) & RUGER Remington®

REGULATORY COMPLIANCE

Firearm Purchase Process



Non-firearm purchases such as accessories and ammunition can be sent directly to buyers

Why Are FFLs Needed?

- FFLs facilitate firearm transfers and ensure background checks are completed
- All firearm purchases, including online, must be finalized through an FFL
- FFLs typically charge a flat fee for transfer services

History of Regulatory Compliance

- GrabAGun holds a Type 1 FFL and SOT license for retail firearm sales
- GrabAGun stays up-to-date with regulations, legislation, and case law
- Extensive experience working with the ATF, including software development support
- Over 1,000,000 direct ship transactions since eGunbook launch

POST-SALE FULFILLMENT & REGULATORY COMPLIANCE

- GrabAGun's industry leading regulatory compliance system, eGunbook, reduces arduous filings and streamlines order fulfillment
- eGunbook makes it possible for key suppliers to offer drop-shipping options, in which products are shipped directly to FFLs or customers rather than being processed by GrabAGun, saving both time and shipping costs
- System automatically provides buyers with tracking information, reducing the strain on the customer service desk

COMPLIANCE PROCEDURES



FFL Validation

Proprietary software validates FFL status and location, placing errors on hold for remediation



Triple Check Compliance

Outbound checks verify order barcodes and firearm serials, with the system issuing a "Pass" or "Fail"



ATF Integration

ATF-sourced FFL addresses are validated and crosschecked with shipping labels for accuracy



eGunbook Integration

Serial numbers confirm firearm disposal to the FFL, which ensures legal transfer compliance



Order Data Validation

Order and barcode are verified to ensure the correct firearm was marked disposed, and validates at checkout to confirm the shipper selected the correct FFL



Shipping Integration

The order number is sent via API to shipping software, transmitting tracking information to both the Company and the customer



LEADERSHIP TEAM



Marc Nemati
Chairman & Chief Executive Officer of GrabAGun

Marc Nemati will become the President, Chief Executive Officer and Chairman of the Board of Pubco upon consummation of the Business Combination. He has been a member of GrabAGun since 2011 and has served as GrabAGun's President since October 2023 and its Chief Executive Officer since September 2024 and previously was its Chief Information Officer. In these positions, Mr. Nemati guides GrabAGun, providing day-to-day operational leadership of the company's product lines and eCommerce activities. As a software engineer by training, Mr. Nemati has pioneered ground-up software solutions for virtually every business process, enabling GrabAGun's highly efficient scalability. GrabAGun has developed under Mr. Nemati industry-leading software for inventory management, operations management and regulatory compliance. Mr. Nemati spearheaded the development of the first federally government-approved, electronically stored background check process. Prior to joining GrabAGun, Mr. Nemati held senior software engineering positions at IBM, focused on developing software solutions for IBM's global enterprise retail and consumer products clients, from 2008 to 2016. Mr. Nemati received both a B.S. degree in Computer Science and an M.S. degree in Security Engineering from Southern Methodist University.

Mr. Nemati brings extensive knowledge of the firearms industry to GrabAGun and a deep background in technology, eCommerce and engineering, making him well-qualified as a member of the Board.



Matt Vittitow Chief Operating Officer of GrabAGun & Director

Matthew Vittitow will become the Chief Operating Officer of Pubco upon consummation of the Business Combination. He has served as GrabAGun's Chief Operating Officer since 2010 and is a co-founder of the company. Mr. Vittitow has been instrumental in fueling the growth and stability of GrabAGun by leveraging his background in technology and operations management to contribute to developing best-in-industry operating procedures and efficiencies. From 2001 to 2013, Mr. Vittitow served as a software implementation manager at Fidelity National Information Services, Inc., a financial services technology solutions provider. Mr. Vittitow received a B.S. degree in Business Computer Information Systems from the University of North Texas and an M.B.A. from the University of Oklahoma.

Mr. Vittitow's nearly 15 years of experience operating in the firearms eCommerce business environment makes him well-qualified as a member of the Board



Justin Hilty Chief Financial Officer of GrabAGun

Justin C. Hilty will become the Chief Financial Officer of Pubco upon the consummation of the Business Combination. He has served as GrabAGun's Chief Financial Officer since 2010 and is a co-founder of the company. Mr. Hilty has managed GrabAGun's financial, accounting and banking activities since inception. From 2007 to 2010, he served as a vice president at Comerica Bank, where he worked with the bank's largest commercial customers to structure tax advantaged leases, and from 1994 to 2007, he worked in the commercial finance department of Citigroup, where he participated in underwriting commercial equipment financing. Mr. Hilty received a B.S. degree in Accounting from the University of Texas at Arlington.

LEADERSHIP TEAM (CONT'D)



Chris W. Cox Director

Chris W. Cox, a director nominee of Pubco, has been the President of Capitol 6 Advisors LLC, a consulting firm that provides long-range strategic public policy and public affairs consulting, crisis management and brand positioning services, since July 2019 and the President of Caliber Contact, a company providing campaign services, since April 2023. Mr. Cox served various roles at the National Rifle Association of America ("NRA"), most recently as the Executive Director of the NRA's Institute for Legislative Action from April 2002 to June 2019. Mr. Cox has appeared on a variety of national news programs, including Fox News Sunday, Tucker Carlson Tonight, Hannity, The Kelly File with Megyn Kelly and This Week with George Stephanopoulos. His articles have been published in The New York Times, the Washington Post, and other publications and he was a primetime speaker during the 2016 Republican National Convention. Mr. Cox is a graduate of Rhodes College in Memphis.

Mr. Cox's extensive experience leading the NRA and as a lobbyist and public relations consultant in the legislative field for gun rights and public affairs makes him well-qualified as a member of the Board.



Andrew J. Keegan Director

Andrew J. Keegan, director nominee of Pubco, has served since November 2024 as the Chief Financial Officer of Revelyst Inc., a designer and manufacturer of outdoor products. Until its acquisition by a private equity firm in January 2025, Revelyst was a New York Stock Exchange-listed company. Revelyst was spun off in November 2024 from Vista Outdoor Inc., where Mr. Keegan previously served in various roles from February 2015 to November 2024. Vista Outdoor was a New York Stock Exchange-listed company with a portfolio of multiple brands across the outdoor recreation and shooting sports industry. He served as the Chief Financial Officer of Vista Outdoor from November 2022 to November 2024. Mr. Keegan served as the Director of SEC Reporting at Alliant Techsystems Inc. (ATK), the predecessor of Vista Outdoor, from October 2012 to February 2015. Mr. Keegan began his career as an accountant at Deloitte in its audit department from 2006 to 2012, auditing both publicly traded and privately held companies. Mr. Keegan received his bachelor's degree in accounting and management from St. John's University.

Mr. Keegan's extensive experience in finance, accounting and treasury and knowledge of the outdoor recreation and shooting sports industry makes him well-qualified as a member of the Board. He also brings transactional expertise in mergers and acquisitions and capital markets.



Blake Masters Director

Blake Masters, a director nominee of Pubco, has been a director of PSQ Holdings, Inc. since July 2023. Mr. Masters is a successful entrepreneur and venture capital investor. Mr. Masters co-founded Judicata, Inc., a legal intelligence software company, in 2012 and served as its co-founder until 2014. From February 2018 to March 2022, Mr. Masters was the Chief Operating Officer of Thiel Capital, an investment firm that specializes in the technology sector. From July 2015 to March 2022, Mr. Masters also served as the President of the Thiel Foundation, a nonprofit that promotes science and innovation, and currently serves on the foundation's board of directors. Mr. Masters was Arizona's GOP nominee for the U.S. Senate in 2022. In 2014, Mr. Masters co-authored with Peter Thiel, the book "Zero to One: Notes on Startups, or How to Build the Future," which quickly became a #1 New York Times bestseller in the U.S., selling more than 1.75 million copies globally. Mr. Masters received his J.D. from Stanford Law School and his B.S. degree in Political Science from Stanford University.

Mr. Masters' deep background in technology growth companies as an entrepreneur and investor makes him well-qualified as a member of the Board.

LEADERSHIP TEAM (CONT'D)



Colion Noir Director

Collins Iyare Idehen Jr., director nominee of Pubco, professionally known as Colion Noir, is an attorney, Second Amendment rights advocate, and influential media personality. Mr. Noir's legal practice in Texas is focused on Second Amendment rights. Mr. Noir's commentary on gun rights led to his collaboration with the National Rifle Association ("NRA") in 2013. In May 2014, he hosted the web series "NOIR," combining his legal expertise with his passion for firearms to engage a broad audience. Beyond his work with the NRA, Mr. Noir has established a significant digital presence. Through his YouTube channel, he provides insightful commentary on firearm-related topics, legal analyses, and discussions on constitutional rights. Mr. Noir's contributions extend to traditional media as well. His media appearances include guest spots on platforms such as "The Joe Rogan Experience" and HBO's "Real Time with Bill Maher," where he discusses topics ranging from gun rights to broader social issues. Mr. Noir received his Bachelor of Arts in Political Science from the University of Houston, followed by a Juris Doctor from the Thurgood Marshall School of Law at Texas Southern University.

Mr. Noir's established voice in the discourse on gun rights and constitutional freedoms makes him well-qualified as a member of the Board.



Kelly Reisdorf Director

Kelly Reisdorf, director nominee of Pubco, has served as the Chief Executive Officer of USA Shooting Inc., the national governing body for Olympic shooting sports under the United States Olympic & Paralympic Committee (USOPC), since March 2024. In this capacity, she oversees all strategic, operational, and financial aspects of the organization, including elite athlete development programs, national team operations, revenue generation, stakeholder relations, and compliance with USOPC and international federation requirements. Ms. Reisdorf has served as the Chief Executive Officer of Atlas Advisory Group LLC, a strategic communications firm specializing in crisis support, special situations, shareholder activist scenarios, corporate governance, and restructuring/turnaround activities since December 2022 and is a founder of the firm. From April 2015 to December 2022, Ms. Reisdorf served various roles at Vista Outdoor Inc., which was a New York Stock Exchange-listed company with a portfolio of multiple brands across the outdoor recreation and shooting sports industry. She served as the Chief Communications Officer and General Manager of Vista Outdoor from April 2018 to December 2022, overseeing communications, government affairs, and investor relations functions. Ms. Reisdorf holds a Bachelor of Arts in Business Administration from Bethel University and a Master of Business Administration with a concentration in Accounting from Capella University. She is currently pursuing a Ph.D. in Public Policy at Liberty University, where her doctoral research focuses on Chinese Affairs and their implications for global policy.

Ms. Reisdorf's extensive experience operating in the outdoor recreation and shooting sports industry and knowledge of the broad range of products used in the industry makes her well-qualified as a member of the Board.

LEADERSHIP TEAM (CONT'D)



Donald J. Trump Jr. Director

Donald J. Trump Jr., a director nominee of Pubco, has served as a Partner at 1789 Capital, an investment firm that provides financing to companies in the budding EIG economy, since November 2024. Mr. Trump has served as an Executive Vice President at The Trump Organization since September 2001, where he helps oversee the company's extensive real estate portfolio, media and other business interests around the globe. Over the course of his career, Mr. Trump has played a critical role in many of the company's most successful real estate development projects, including the Trump International Hotel & Tower in Chicago and Trump International Hotel in Washington D.C. Mr. Trump's involvement in those projects was extensive, ranging from the initial deal evaluation stage, analysis and pre-development planning to construction, branding, marketing, operations, sales, and leasing. Mr. Trump has also spearheaded efforts to further expand the Trump brand globally and has overseen large segments of The Trump Organization's commercial leasing business involving properties such as Trump Tower on Fifth Avenue and 40 Wall Street in downtown Manhattan. Since December 2024, Mr. Trump has served on the board of directors of PSQ Holdings, Inc. (NYSE: PSQH). Since March 2024, Mr. Trump has served on the board of directors of Trump Media & Technology Group Corp. (NASDAQ: DJT). In addition to his real estate interests, Mr. Trump is an accomplished and sought-after speaker. He has spoken extensively throughout the United States and around the world and maintains an influential social media presence. He was also featured as an advisor on the highly acclaimed NBC shows "The Apprentice" and the "The Celebrity Apprentice." Mr. Trump received his bachelor's degree in Finance and Real Estate from the Wharton School of Finance at the University of Pennsylvania.

Mr. Trump's extensive business experience makes him well-qualified to serve as a member of the Board.



Dusty Wunderlich Director

Dusty Wunderlich, a director nominee of Pubco, has been a director of PSQ Holdings, Inc. (NYSE: PSQH) ("PublicSq.") since March 2024 and has served as its Chief Strategy Officer since June 2024. Prior to joining the board of PublicSq., he served as Chief Executive Officer and a director of Credova Holdings, Inc. ("Credova"), a provider of point-of-sale financing solutions, from September 2020 until its acquisition by PublicSq. in March 2024. Mr. Wunderlich was managing member of Red Rock Armory, LLC, an investment firm, from January 2021 until March 2024, and was managing member of ALMC, LLC, a consulting firm, from May 2017 to August 2020. Prior to that, Mr. Wunderlich served as Chief Executive Officer of Bristlecone, Inc., a provider of point-of-sale financing solutions, from 2014 to 2017, and as Principal of DCA Partners, a boutique investment banking and private equity firm, from 2011 to 2013. Mr. Wunderlich received both a bachelor's degree in finance and economics and an MBA from Missouri State University.

Mr. Wunderlich's extensive experience in financial technology, commercial lending and capital markets makes him well-qualified as a member of the Board.

SELECT HISTORICAL METRICS

	Decem	December 31,		
(\$ in M)	2023	2024	2025	
Assets				
Current Assets:		į		
Cash & Cash Equivalents	\$ 10.7	\$ 7.9	\$ 7.4	
Inventory, net	4.2	4.8	6.3	
Deferred Transaction Costs	_	0.3	1.0	
Prepaid Exp. & Other Current Assets	0.8	0.6	0.4	
Total Current Assets	\$ 15.8	\$ 13.5	\$ 15.2	
Capitalized Software, net	0.5	0.4	0.4	
Property & Equipment, net	0.0	0.0	0.0	
Operating Lease Right-of-Use Asset	0.5	0.3	0.2	
Other Assets	0.0	0.0	0.1	
Total Assets	\$ 16.9	\$ 14.2	\$ 15.9	
		ļ		
Liabilities & Members' Capital				
Current Liabilities:		į		
Accounts Payable	\$ 10.8	\$ 8.7	\$ 11.6	
Operating Lease Liabilities, current	0.2	0.2	0.2	
Accrued Expense & Other Current Liabilities	0.9	1.1	0.9	
Unearned Revenue	2.6	2.3	2.2	
Total Current Liabilities	\$ 14.6	\$ 12.3	\$ 14.9	
Operating Lease Liability, non-current	0.3	0.0	_	
Total Liabilities	\$ 14.8	\$ 12.3	\$ 14.9	
Members' Capital:		-		
Members' Capital	2.0	1.9	1.0	
Total Members' Capital	\$ 2.0	\$ 1.9	\$ 1.0	
Total Liabilities & Members' Capital	\$ 16.9	\$ 14.2	\$ 15.9	

	Calendar Year Ended December 31,			l <u>Quarter Ended March 31,</u>	
(Ó :- AA)	2022 (Unaudited)	2023	2024	2024	2025
(\$ in M) Revenue	\$84.1	\$96.3	\$93.1	\$26.6	\$23.3
(-) Costs of Goods Sold	(72.7)	(86.2)	(83.6)	(24.5)	(21.1)
Gross Profit	\$11.5	\$10.1	\$9.5	\$2.1	\$2.3
% Gross Margin	12.9%	10.5%	10.2%	7.9%	9.7%
Net Income ⁽¹⁾ (+) Depreciation, Amortization, & Other ⁽²⁾ (+) Non-Recurring Costs ⁽³⁾	\$4.8 0.2 —	\$4.3 0.4 —	\$4.3 0.3 0.1	\$0.8 0.1	\$0.1 0.1 0.5
Adj. EBITDA % Adj EBITDA Margin	\$5.0 6.1%	\$4.7 4.9%	\$4.7 <i>5.0%</i>	\$0.8 3.2%	\$0.6 2.7%

GrabAGun is historically a passthrough entity in which income taxes are paid by the ownership
 Other expenses related to tax-related items, GrabAGun has no outstanding debt or interest payments
 Non-recurring costs consist of third-party accounting and consulting fees incurred in preparation for the Business Combination that are not otherwise deferred.
 Source: Company Provided Information