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Also, this presentation contains certain non-GAAP financial measures. For a description of these non-GAAP financial measures, including reconciliations to the most comparable measure under GAAP, see the Appendix to this presentation.

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Leadership Team

ONDAS HOLDINGS INC.



Eric BrockCHAIRMAN, CEO

Founder of Ondas with over 25 years of leadership in finance and technology,

ONDAS HOLDINGS INC.



Neil Laird

Veteran finance executive with 25 years of experience leading financial operations across global technology firms.

ONDAS AUTONOMOUS SYSTEMS



Oshri Lugassy

Defense and technology executive with deep military and industry experience expanding OAS' global operations.

ONDAS AUTONOMOUS SYSTEMS



Meir Kliner
PRESIDENT

Meir is an entrepreneur with over 20 years of proven track record in aerospace development and manufacturing.





Markus Nottelmann

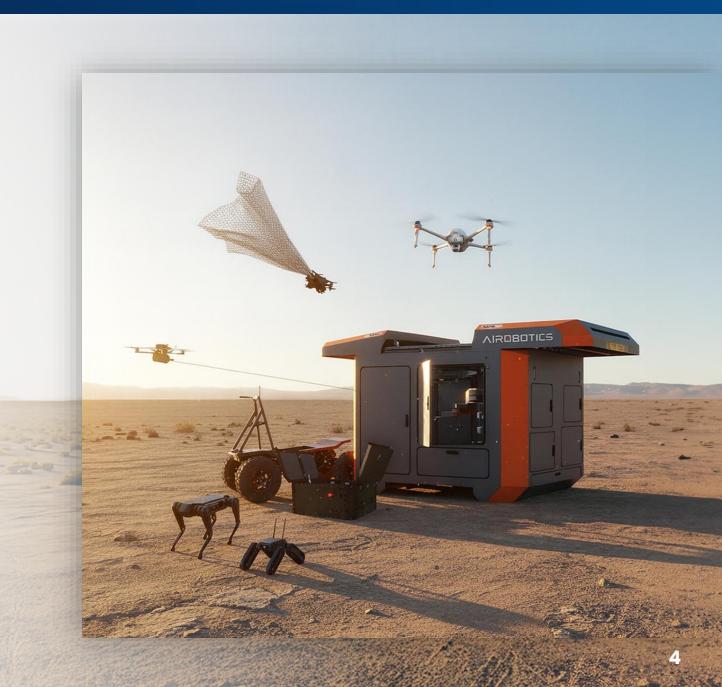
CEO

Technology and operations leader with extensive experience introducing advanced communications in rail and infrastructure markets..



Agenda

- Introduction
- Financial Review
- Business Update
 - Ondas Networks
 - Ondas Autonomous Systems (OAS)
- Outlook & Closing Remarks
- Q&A





Ondas is Positioned for Success

Executing our growth plan

- Autonomy markets at inflection point
- Demonstrating platform adoption with Iron Drone and Optimus
- Launched our Core + Strategic Growth Plan
- Capital position supports shareholder value acceleration

DELIVERING THE PLAN WE SAID WE WOULD EXECUTE



Overview

Momentum continues in Q3—Record year achieved

- Advancing multi-year growth plan; reported record results for Q3
 - Generated \$10.1 million in revenue in Q3 2025, a 582% increase from Q3 2024
 - Consolidated backlog⁽¹⁾ was \$23.3 million at Q3 2025, vs \$10.0 million entering 2025
- Increasing revenue target to at least \$36 million for 2025
 - Establishing revenue target of at least \$110 million for 2026
- Raised approximately \$855 million in net proceeds, supporting momentum on business plan execution
- OAS delivering on and expanding existing customer programs; building operating infrastructure to support multi-year growth outlook
- Strategic growth program accelerating; defined by rapid "Systems of Systems" evolution
 - Enabling accelerated path to operational maturity
 - Intended to drive significant upside to revenue and faster path to profitability
- Established Ondas Capital with initial focus on building a Technology Bridge from Ukraine to the U.S. and European allied nations
- Ondas Networks targeting dot16 with multiple Railroad networks and applications
 - dot16 selected as private network roadmap platform for all AAR-owned frequencies





Executing Strategic Roadmap

Broadening solutions; scaling our operating platform

- Expanding the core OAS operational platform
 - Seasoned executive leadership across disciplines
 - Impactful, multi-discipline Advisory Board
- Advancing ecosystem partnerships across:
 - Technology platforms
 - Sales, marketing and field support
 - Supply chain & production
- Strategic acquisition and investment pipeline maturing and expanding
 - Targets include larger, more mature businesses
 - Adding more key leadership and talent
 - Capturing new customers, ecosystem partners

























Ondas Capital

A strategic growth platform

Ondas Capital is a multi-year initiative to deploy \$150 million to accelerate the transition of battle-tested unmanned and dual-use technologies from Ukraine and allied nations into trusted U.S. and European production.

Mission

Scale proven unmanned, Al, and dual-use technologies at Technology Readiness Level 7 (TRL 7) or higher, enabling rapid production and deployment across the U.S. and Europe faster, cheaper, and at scale.

Targeted Outcomes

Ondas Capital aims to create and scale new businesses that expand Ondas' total addressable markets, leveraging the Company's global operating platform to accelerate commercialization of defense and security platforms. By integrating investment, production, and market access capabilities, Ondas Capital seeks to generate strong financial returns while strengthening the allied industrial ecosystem and advancing Ondas' leadership across defense, security, and dual-use innovation.

Global Footprint

Anchored in the U.S. with forward offices in key allied innovation and financial corridors, Boston, New York, Kyiv, Tallinn, London, and Frankfurt, Ondas Capital links technology origination, investment deployment, and production integration operationalizing defense and security systems across three continents.

This transatlantic network positions Ondas Capital at the center of the allied industrial ecosystem supporting Ukraine's defense and technology innovation.







Financial Review

Q3 2025

SELECT P&L DATA	Three Months Ended September 30,			
(Unaudited)		2025		2024
Revenues, net	\$	10,098,310	\$	1,480,792
Cost of goods sold		7,493,915		1,433,232
Gross profit		2,604,395		47,560
Total operating expenses		18,107,945		8,708,275
Operating Loss	\$	(15,503,550)	\$	(8,660,715)
Net Loss	\$	(7,480,856)	\$	(9,526,268)
Cash Operating Expenses ⁽¹⁾	\$	11,603,280	\$	7,169,381
Adjusted EBITDA ⁽¹⁾	\$	(8,761,329)	\$	(7,103,109)

KEY FINANCIAL INSIGHTS:

- Revenue growth reflects strong demand for autonomous, unmanned platforms
- Gross profit remains variable due to low volumes and product mix shifts
- Increase in cash operating expenses to support scaling OAS operations in advance of expected growth and for strategic program
- Adjusted EBITDA loss widened by \$1.7 million, largely due to increase in cash operating expenses; partially offset by increase in gross profit

(1) See the "Non-GAAP Financial Measures" section in the Appendix.



Financial Review

Q3 2025

SELECT CASH FLOW DATA	Ni	ine Months Ended S	eptember 30,
(Unaudited)		2025	2024
Net cash used in operating activities	\$	(26,017,625) \$	(25,360,649)
Net cash provided by (used in) investing activities		(18,743,619)	(1,659,366)
Net cash provided by financing activities		448,155,480	14,871,301
Increase (Decrease) in cash, cash equivalents, and restricted cash		403,394,236	(12,148,714)
Cash, cash equivalents and restricted cash, beginning of period		29,999,321	15,022,000
Cash, cash equivalents and restricted cash, end of period	\$	433,393,557 \$	2,873,286

KEY FINANCIAL INSIGHTS:

- Cash balance of \$433.4 million
- Cash used in operating activities flat year-on-year
- Cash used in investing activities includes strategic minority investments of \$11.6 million and acquisitions of \$6.5 million
- Cash provided by financing through nine months ended September 30, 2025, includes:
 - \$422.3 million YTD from the sale of stock and pre-funded warrants
 - \$23.5 million in proceeds from exercised warrants and options

STRATEGIC INVESTMENTS











Balance Sheet

Q3 2025

SELECT BALANCE SHEET DATA (Unaudited) ASSETS	<u>S</u>	ept. 30, 2025	Dec. 31, 2024
Cash and restricted cash	\$	433,393,557	\$ 29,999,321
Total assets	\$	550,150,569	\$ 109,622,288
LIABILITIES AND STOCKHOLDERS' DEFICIT			
Holdings Convertible Debt	\$	-	\$ 44,617,229
Subsidiary Convertible Debt	\$	9,523,437	\$ 8,036,195
Other Debt	\$	1,800,000	\$ 1,573,215
Total debt	\$	11,323,437	\$ 54,226,639
Total liabilities	\$	39,775,843	\$ 73,677,776
Redeemable noncontrolling interests	\$	23,151,014	\$ 19,361,205
Total Stockholders' equity	\$	487,223,712	\$ 16,583,307
Total liabilities and stockholders' equity	\$	550,150,569	\$ 109,622,288

KEY FINANCIAL INSIGHTS:

- Cash position reflects the equity offerings and warrant exercises
- Holdings convertible debt eliminated July 2025
- \$9.5 million outstanding convertible debt at subsidiary level
- Total stockholders' equity increased \$470.6 million
- Adjusted for the \$407.0 in net proceeds raised in an equity offering on October 7, 2025, and before cash used for operations and to finance acquisitions and investments in Q4 2025:
 - Pro forma cash balance was \$840.4 million
 - Pro forma stockholders' equity was \$894 million





802.16t Acceptance Broadening

Deploying dot16-enabled 160 MHz networks to address significant industry needs

- AAR's Wireless Communications Committee announced that dot16 will be the wireless platform for all new deployments in AAR-owned bands
 - 160 MHz voice network is now on the dot16 roadmap
 - 160 MHz is the largest spectrum channel bandwidth owned by the railroads
- Ondas will execute a number of pilot programs with several railroads during Q4 and early Q1 2026 to demonstrate dot16 on the 160 MHz network, addressing:
 - General communications needs
 - Specific signaling requirements
 - Network-wide general-purpose networking capabilities
- Ondas continues to build out the dot16 third-party ecosystem

The 160 MHz wireless spectrum band covers the entire North American rail network (180,000+ miles) and offers the most spectrum for general-purpose network applications.

dot16 enables massive capacity increases for legacy networks

Frequency	Current Usage	Network Capacity Improvement
160 MHz	Voice Only	Infinite
450 MHz	HOT / EOT	37x
900 MHz A Block	CTC / Wayside	37x

dot16 has been selected as the upgrade path for ALL AAR-owned private networks



Execution and Outlook

NEC Corridor and Indian radios entering shipping in Q4

- Northeast Corridor ACSES radios for Amtrak will start shipping during Q4
- We expect initial deliveries for **Siemens India** Head-of-Train radios to commence with the next few months
- Next Generation Head-of-Train / End-of-Train (NGHE) is being accelerated by the Class 1s
 - AAR motivated to address performance and reliability concerns with legacy technology
 - Mitigate known security vulnerabilities with legacy equipment
 - WCC committed to finalize NGHE Generation 4 specifications in 2026
 - Ondas is working with HOT / EOT manufacturers to be ready for commercialization
- We continue to engage with the railroads on specific 900 MHz applications, though timelines of large network deployments remain uncertain
- Work with specific railroads to accelerate 160 MHz adoption; execute initial application pilots in Q4 and early 2026













VISION

OAS is positioned to shape the future of defense and security - delivering autonomous, unmanned and connected systems that power mission-critical operations worldwide. We are building the infrastructure of resilience and intelligence that governments and industries trust to protect and perform.









OAS Highlights

Record-high revenue – expanding OAS as a multi-domain defense and security firm

- Generated record high revenues of \$10 million during Q3 2025
- OAS backlog has grown to \$22.2 million at Q3 2025
 - OAS backlog stands at \$40.4 million including closed/pending acquisitions in Q4 2025
- Continued to expand pipeline for Iron Drone
 - Successfully executed counter-UAS pilots for government agencies in Europe and Asia
 - Showcased Iron Drone Raider at various events including INTERPOL CUAS-IDICE 2025
 - Successful demonstration to German Armed Forces and others with Securiton Germany
 - US pipeline continues to mature in front of strong market growth
- Entered strategic partnership and investment with Rift Dynamics; placed initial order for Wasp FVP drone
- Launched NDAA-compliant Made-in-USA fiber-optic spools at American Robotics; preparing US production launch in Q4 for Optimus and Iron Drone
- Continued to scale the operating platform with key leadership additions



Optimus secures GreenUAS list
BlueUAS inclusion pending

Former Rafael CEO,
Major General (Ret.) Yoav Har-Even,
joins OAS Advisory Board

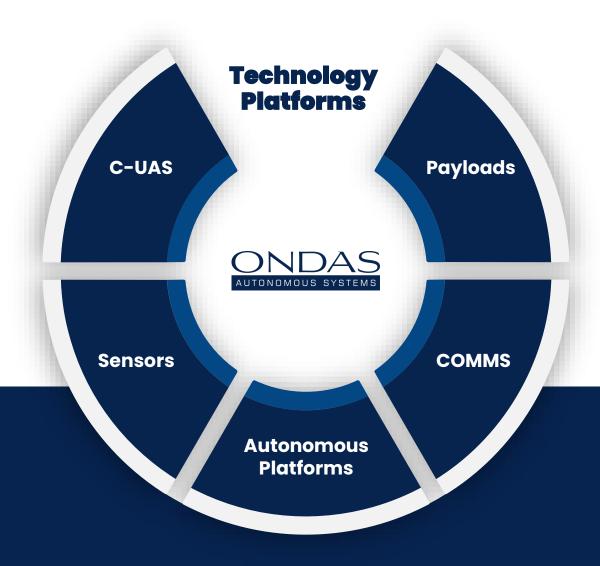


Strategic Growth Program

Value creation through faster growth, operating scale and an accelerated path to profitability

- Unified "Systems of Systems" architecture fusing ISR, counter-UAS, robotics, and sensing into scalable, autonomous defense solutions
- Delivers mission advantage through interoperable, resilient systems that accelerate decision-making and operational agility
- Expands global markets and cements OAS as a next-generation defense leader built on autonomy, integration, and performance
- Drives accelerated growth through strategic acquisitions and advanced technologies that extend reach, amplify synergies, and boost profitability

Accelerate evolution to Systems of Systems provider leveraging autonomy at the core





Building the Scaled OAS Platform



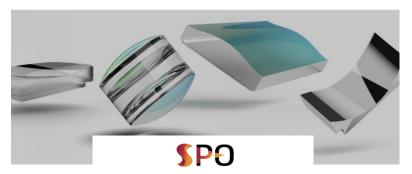














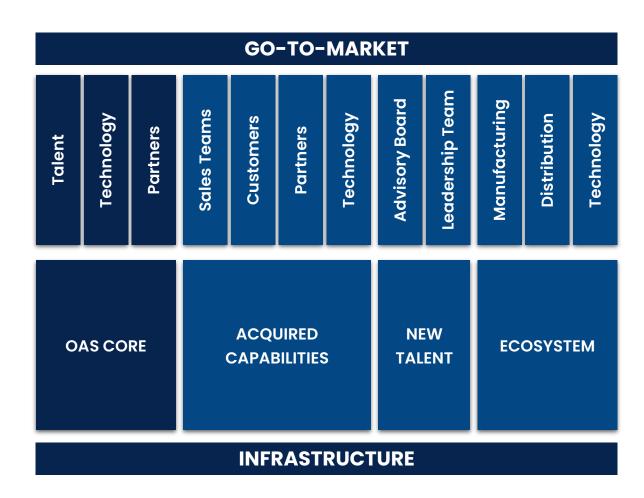




Scaling OAS' Operating Platform

Enhancing talent and expanding ecosystem for operational scale

- Integrating OAS Core, acquisitions, new leadership and operational talent, and partners into a unified operating platform
- Strengthening go-to-market through aligned sales teams, partnerships, and a global customer network
- Deepening operations by integrating manufacturing, distribution, and technology across OAS
- Expanding leadership and advisory depth at OAS to drive execution, governance, and coordination
- Investing in talent and technology to accelerate innovation and scalability
- Building a connected ecosystem for collaboration, efficiency, and rapid commercialization

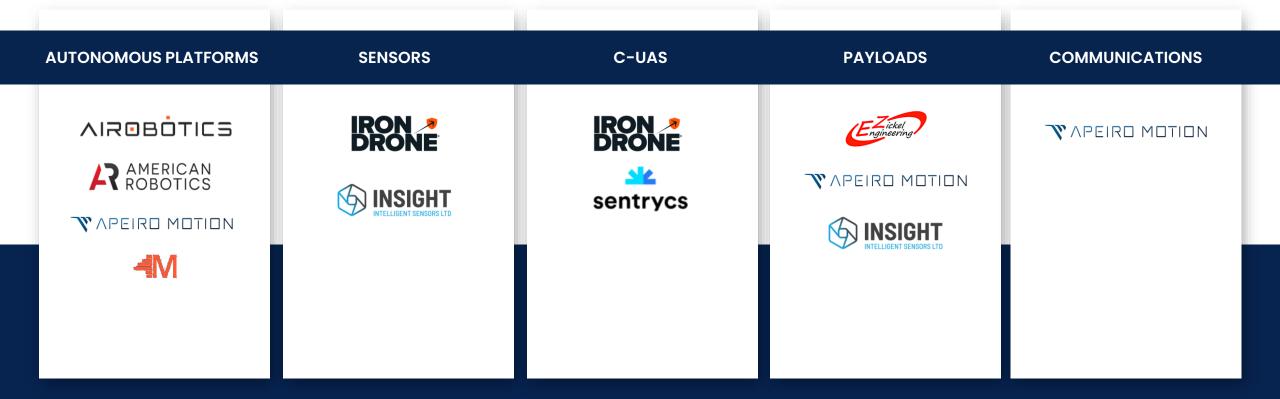




Systems of Systems in Motion

Integrating complementary companies and technology platforms; Expanding multi-domain technology offering









Transforming Airspace Security through Passive, Intelligent Drone Control

- **Cyber-over-RF (CoRF) Platform** Proprietary protocol-manipulation technology that listens, decodes, and communicates directly with hostile drones identifying both drone and operator and safely assuming control without jamming or collateral damage
- **Full-Spectrum Intelligence Layer** Detects, identifies, tracks, and mitigates threats using a single passive sensor with 95%+ coverage of commercial and DIY drones
- **Next-Generation Automation** Al-driven "Horizon" engine adapts in real time to emerging protocols and DIY builds, ensuring persistent detection and rapid updates in hours, not months
- **Flexible Deployment** Portable, fixed, and vehicle-mounted kits enable scalable protection for defense bases, borders, airports, prisons, and critical infrastructure



Tal CohenFounder & General Manager

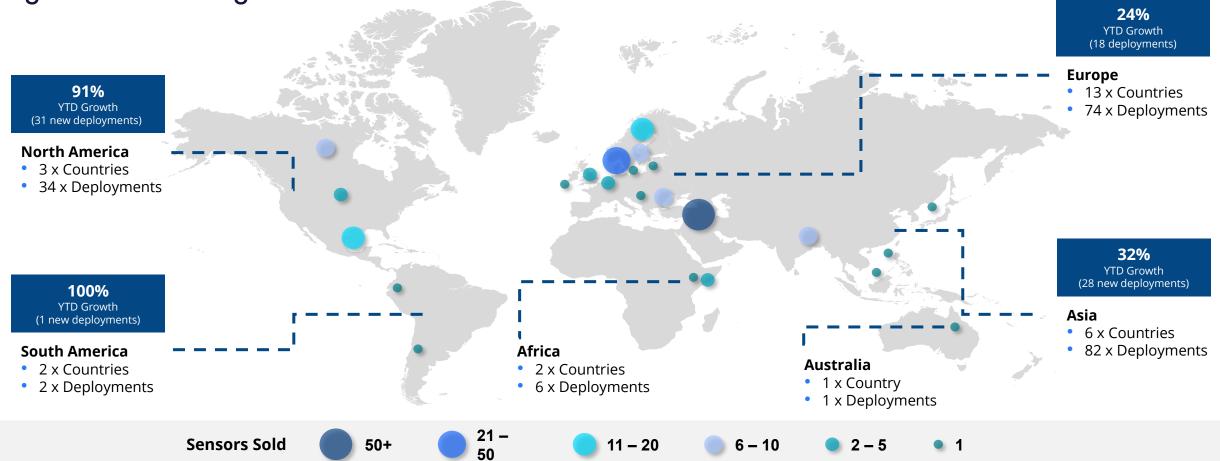




Established Global Position

sentrycs

Expands Global Reach to Tier-1 Defense, Public Safety, and Security Agencies Protecting Critical Infrastructure Across 25+ Countries





Unique Market Position

Securing borders, cities, and critical infrastructure with intelligent, scalable counter-UAS defense

- Cyber-over-RF (CoRF) by Sentrycs Passive, protocol-manipulation layer providing early detection, identification, and remote takeover of hostile drones without jamming or collateral damage
- Iron Drone Raider Interceptor Autonomous kinetic layer that neutralizes threats in contested or high-risk environments using onboard AI vision and GPS-independent interception



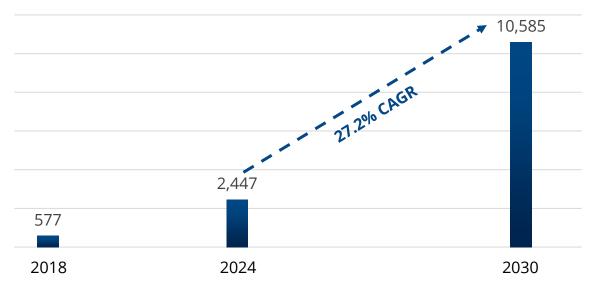
Advancing the next generation of homeland protection — combining Cyber-over-RF control, autonomous ISR, and precision interception to defend vital infrastructure, secure borders, and ensure the safety of the airspace we all depend on.



Counter UAS Market Opportunity

C-UAS market is poised for a significant, multi-year growth boom

Global C-UAS Market Size (USD Million)



Regional Growth 2025 – 2023 (CAGR)



Key C-UAS market data points

- Rapidly growing global demand for C-UAS technology \$10.5 B market by 2030
- Large U.S. and Europe poised for significant growth
 - Defense and HLS budgets targeting C-UAS
 - Regulations being advanced to support widespread deployment
- Key activities being pursued by Ondas and Sentrycs
 - Various U.S. DoW programs
 - US DHS and FEMA focus on SLTT programs
 - NATO Armed Forces and E.U. HLS agencies
 - G2G supported activities and many others
- Ondas and Sentrycs will be well positioned across multiple geographies to support layered C-UAS requirements

Source: Grand View Research Anti-Drome Market Analysis and Segment Forecasts – July 2025.





Strategic Growth Program

A multi-year opportunity with urgent requirements

- Drives faster revenue growth through strategic acquisitions
- Enables more efficient use of operating capital
- Delivers operating margin leverage across the platform
- · Leads to higher levels of profitability and shareholder value
- 5 strategic acquisitions announced since August 2025
 - These companies are expected to generate approximately \$50 million in calendar 2025 revenue
 - These acquired companies should grow at 30 50% or better in 2026

Ondas believes there is a unique opportunity to build a scaled operating platform leveraging autonomous systems in defense and security markets poised for rapid growth

M&A Pipeline

+20

Advanced Activity

47

Potential Revenue from M&A in Pipeline (2026)

+\$500M



Updated Outlook

Demonstrating upside to our financial model

- Upside to new revenue targets demonstrate growth acceleration
- Expect to continue to advance strategic acquisition program
- Expect to capture an initial US defense or homeland security customer
- Ondas is well positioned to reach initial operational and financial goals set for 2025

Previous 2025 Revenue Target

\$25 Million

Current 2025 Revenue Target

\$36 Million

Initial 2026 Revenue Target

\$110 Million

INVESTOR EVENTS

Ondas Capital Investor Day in December 2025
OAS Investor Day in January 2026



Shareholder Value Creation

Financial and operating models designed to generate high returns for investors







Non-GAAP Financial Measures

As required by the rules of the Securities and Exchange Commission ("SEC"), we provide a reconciliation of Adjusted EBITDA and cash operating expenses, the non-GAAP financial measures, contained in this presentation to the most directly comparable measures under GAAP, which reconciliations are set forth in the tables below.

We believe that Adjusted EBITDA and cash operating expenses facilitate analysis of our ongoing business operations because such measures exclude items that may not be reflective of, or are unrelated to, the Company's core operating performance, and may assist investors with comparisons to prior periods and assessing trends in our underlying businesses. Other companies may calculate Adjusted EBITDA and cash operating expenses differently, and therefore our measures may not be comparable to similarly titled measures used by other companies. Adjusted EBITDA and cash operating expenses should only be used as supplemental measures of our operating performance.

We believe that Adjusted EBITDA improves comparability from period to period by removing the impact of our capital structure (interest and financing expenses), asset base (depreciation and amortization), tax impacts and other adjustments as set out in the table below, which management has determined are not reflective of core operating activities and thereby assist investors with assessing trends in our underlying businesses.

We believe that cash operating expenses improve comparability from period to period by removing the impact of depreciation, amortization and stock-based compensation as set out in the tables below, which management has determined are not reflective of core operating expenses and thereby assist investor with assessing trend in our underlying business.

Management uses Adjusted EBITDA and cash operating expenses in making financial, operating, and planning decisions and evaluating the Company's ongoing performance.



Appendix

ADJUSTED EBITDA RECONCILIATION

(Unaudited)

Net Loss

Depreciation Expense

Other Income (Expense), net

Amortization of Intangible Assets

Provision for Income Taxes

Stock-based Compensation

Adjusted EBITDA(1)

Cash Operating Expense Reconciliation

(Unaudited)

Total Operating Expense

Depreciation Expense

Amortization of Intangible Assets

Stock-based Compensation

Total Cash Operating Expense(1)

inree Months	Ended September 30,
2025	2024

 2025	2024
\$ (7,480,856)	\$ (9,526,268)
195,954	190,332
(8,330,150)	865,553
1,086,692	1,056,141
307,456	
 5,459,575	311,133
\$ (8,761,329)	\$ (7,103,109)

Three Months Ended September 30,

2025	2024
\$ 18,107,945	\$ 8,708,275
191,307	190,332
1,086,692	1,056,141
 5,226,818	292,421
\$ 11,603,128	\$ 7,169,381

(1) See the "Non-GAAP Financial Measures" section above.

THANK YOU

