

1Q'22 FINANCIAL RESULTS

Disclaimers

Cautionary Statement Regarding Forward-Looking Statements

The following slides are part of a presentation by Synchrony Financial in connection with reporting quarterly financial results. No representation is made that the information in these slides is complete. For additional information, see the earnings release and financial supplement included as exhibits to our Current Report on Form 8-K filed today and available on our website (www.synchronyfinancial.com) and the SEC's website (www.sec.gov). All references to net earnings and net income are intended to have the same meaning. All comparisons are for the first quarter of 2022 compared to the first quarter of 2021, unless otherwise noted.

This presentation contains certain forward-looking statements as defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are subject to the "safe harbor" created by those sections. Forward-looking statements may be identified by words such as "expects," "intends," "anticipates," "plans," "believes," "seeks," "targets," "outlook," "estimates," "will," "should," "may" or words of similar meaning, but these words are not the exclusive means of identifying forward-looking statements. Forward-looking statements are based on management's current expectations and assumptions, and are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. As a result, actual results could differ materially from those indicated in these forward-looking statements. Factors that could cause actual results to differ materially include global political, economic, business, competitive, market, regulatory and other factors and risks, such as: the impact of macroeconomic conditions and whether industry trends we have identified develop as anticipated, including the future impacts of the novel coronavirus disease ("COVID-19") outbreak and measures taken in response thereto for which future developments are highly uncertain and difficult to predict; retaining existing partners and attracting new partners, concentration of our revenue in a small number of partners, and promotion and support of our products by our partners; cyber-attacks or other security breaches; disruptions in the operations of our and our outsourced partners' computer systems and data centers; the financial performance of our partners; the sufficiency of our allowance for credit losses and the accuracy of the assumptions or estimates used in preparing our financial statements, including those related to the CECL accounting guidance; higher borrowing costs and adverse financial market conditions impacting our funding and liquidity, and any reduction in our credit ratings; our ability to grow our deposits in the future; damage to our reputation; our ability to securitize our loan receivables, occurrence of an early amortization of our securitization facilities, loss of the right to service or sub-service our securitized loan receivables, and lower payment rates on our securitized loan receivables; changes in market interest rates and the impact of any margin compression; effectiveness of our risk management processes and procedures, reliance on models which may be inaccurate or misinterpreted, our ability to manage our credit risk; our ability to offset increases in our costs in retailer share arrangements; competition in the consumer finance industry; our concentration in the U.S. consumer credit market; our ability to successfully develop and commercialize new or enhanced products and services; our ability to realize the value of acquisitions and strategic investments; reductions in interchange fees; fraudulent activity; failure of third-parties to provide various services that are important to our operations; international risks and compliance and regulatory risks and costs associated with international operations; alleged infringement of intellectual property rights of others and our ability to protect our intellectual property; litigation and regulatory actions; our ability to attract, retain and motivate key officers and employees; tax legislation initiatives or challenges to our tax positions and/or interpretations, and state sales tax rules and regulations; regulation, supervision, examination and enforcement of our business by governmental authorities, the impact of the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act") and other legislative and regulatory developments and the impact of the Consumer Financial Protection Bureau's (the "CFPB") regulation of our business; impact of capital adequacy rules and liquidity requirements; restrictions that limit our ability to pay dividends and repurchase our common stock, and restrictions that limit the Bank's ability to pay dividends to us; regulations relating to privacy, information security and data protection; use of third-party vendors and ongoing third-party business relationships; and failure to comply with anti-money laundering and anti-terrorism financing laws.

For the reasons described above, we caution you against relying on any forward-looking statements, which should also be read in conjunction with the other cautionary statements that are included elsewhere in this presentation and in our public filings, including under the heading "Risk Factors Relating to Our Business" and "Risk Factors Relating to Regulation" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2021, as filed on February 10, 2022. You should not consider any list of such factors to be an exhaustive statement of all the risks, uncertainties, or potentially inaccurate assumptions that could cause our current expectations or beliefs to change. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events, except as otherwise may be required by law.

1Q'22 Financial Highlights

SUMMARY

SYF

\$1.77

DILUTED EPS

*compared to \$1.73;
\$0.04 increase from reserve
reductions for HFS portfolios*



\$83.0 billion

LOANS

*Includes \$78.9 billion Loan
Receivables and \$4.0 billion
HFS*

compared to \$76.9 billion



70.1 million

AVERAGE ACTIVE ACCOUNTS

compared to 66.3 million

FINANCIAL METRICS



15.80%

NET INTEREST MARGIN

compared to 13.98%



2.73%

NET CHARGE-OFFS

compared to 3.62%



37.2%

EFFICIENCY RATIO

compared to 36.1%

CAPITAL



15.0%

CET1

*liquid assets of \$14.7 billion,
15.4% of total assets*



\$63.6 billion

DEPOSITS

83% of current funding



\$1.1 billion

CAPITAL RETURNED

\$967 million share repurchases

1Q'22 Business Highlights

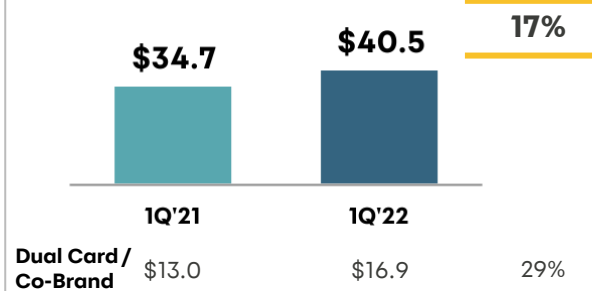
BUSINESS EXPANSION



GROWTH METRICS

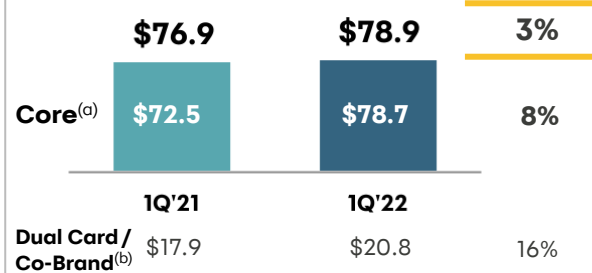
Purchase Volume

\$ billions



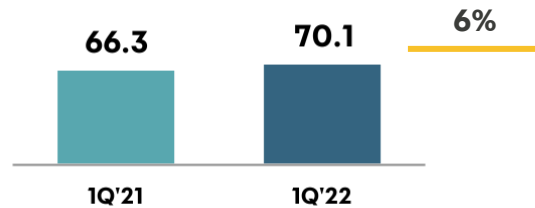
Loan receivables

\$ billions



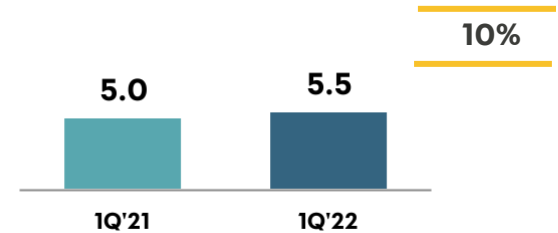
Average active accounts

in millions

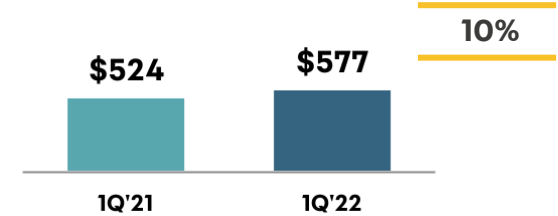


CONSUMER PERFORMANCE

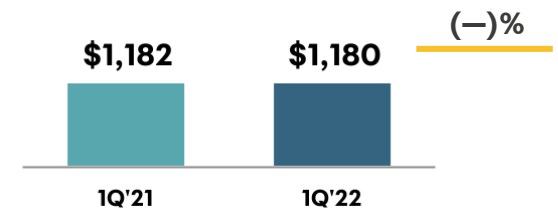
New Accounts^(c)



Purchase Volume per Account^(d)



Average Balance per Account^(e)



(a) Loan receivables shown above on a Core basis is a non-GAAP measure and excludes from both prior year and current year amounts related to portfolios that moved to held for sale. See non-GAAP reconciliation in the appendix.

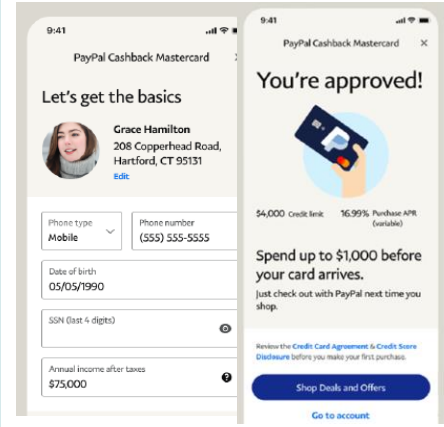
The *NEW* PayPal Cashback Credit Card

Even more rewards on PayPal purchases



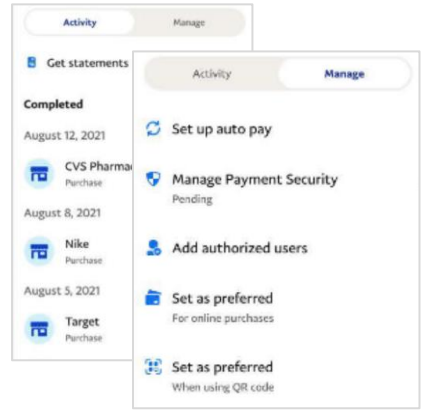
3% cash back on PayPal purchases
2% on other purchases

Seamless application right in the PayPal app



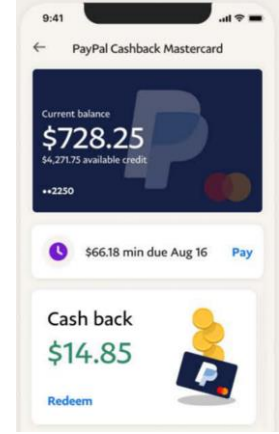
Simple to use application, integrated with PayPal

Servicing built into the PayPal app experience



See transactions & manage the account all in the PayPal app
Personalized notifications and alerts

Redeem rewards into your PayPal balance



Quick and easy redemption to the PayPal balance, to use for things like...
make a future purchase or save with PayPal Savings

Financial Results

Summary earnings statement

\$ in millions, except per share statistics	1Q'22	1Q'21	B/(W)	
			\$	%
Total interest income	\$4,022	\$3,742	\$280	7 %
Total interest expense	233	303	70	23 %
Net interest income (NII)	3,789	3,439	350	10 %
Retailer share arrangements (RSA)	(1,104)	(989)	(115)	(12) %
Provision for credit losses	521	334	(187)	(56) %
Other income	108	131	(23)	(18) %
Other expense	1,039	932	(107)	(11) %
Pre-tax earnings	1,233	1,315	(82)	(6) %
Provision for income taxes	301	290	(11)	(4) %
Net earnings	932	1,025	(93)	(9) %
Preferred dividends	10	11	(1)	NM
Net earnings available to common stockholders	\$922	\$1,014	\$(92)	(9) %
Diluted earnings per share	\$1.77	\$1.73	\$0.04	2 %

1Q'22 Highlights

- **\$932 million Net earnings, \$1.77 diluted EPS**
 - \$29 million reserve reductions related to HFS portfolios, or \$22 million after-tax, \$0.04 EPS
- **Net interest income up 10%**
 - Interest and fees on loans up 7% driven by growth in average loan receivables
 - Interest expense decrease attributed to lower benchmark rates and lower funding liabilities
- **Retailer share arrangements increased 12%**
 - Increase is primarily driven by continued strong program performance
- **Provision for credit losses up 56%**
 - Driven by lower reserve release compared to prior year, partially offset by lower net charge-offs
- **Other income down (18)%**
 - Decrease primarily driven by higher loyalty and lower investment gains
- **Other expense up 11%**
 - Increase driven by higher employee, marketing/business development and technology costs
 - Other expense includes \$10 million of costs related to certain employee and legal matters

1Q'22 Platform Results ^(a)

Loan receivables \$ in billions

Home & Auto

6%



Digital

11%



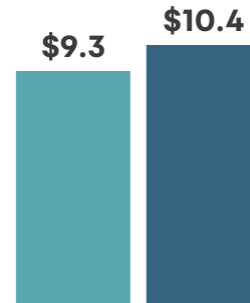
Diversified & Value

7%



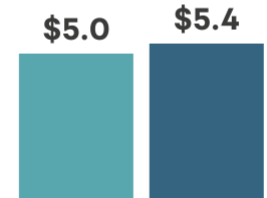
Health & Wellness

12%



Lifestyle

8%

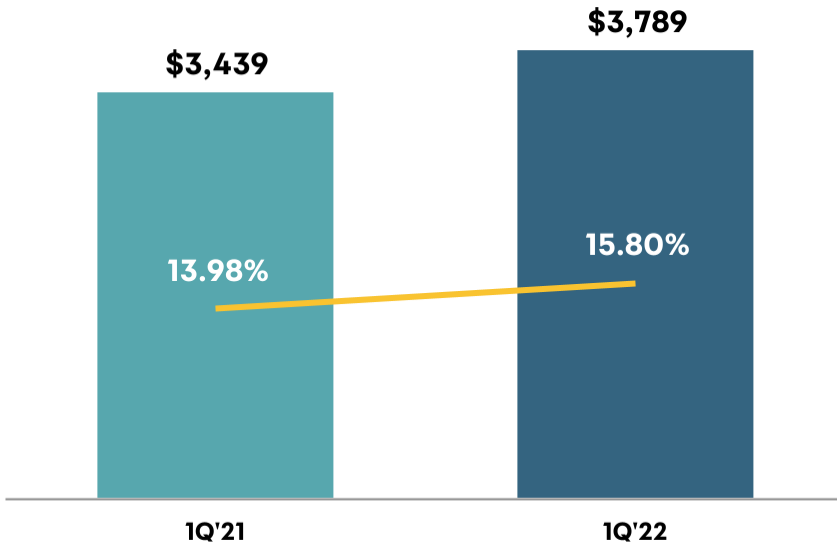


	1Q'21	1Q'22	V%	1Q'21	1Q'22	V%	1Q'21	1Q'22	V%	1Q'21	1Q'22	V%	1Q'21	1Q'22	V%
Purchase Volume	\$9.3	\$10.3	10%	\$9.3	\$11.2	20%	\$9.2	\$11.6	25%	\$2.6	\$3.1	17%	\$1.2	\$1.2	4%
Accounts	17.1	17.5	2%	17.3	19.0	10%	17.5	19.2	10%	5.7	6.0	6%	2.6	2.6	—%
Interest & Fees on Loans	\$1,036	\$1,088	5%	\$903	\$1,022	13%	\$789	\$826	5%	\$558	\$616	10%	\$181	\$191	6%

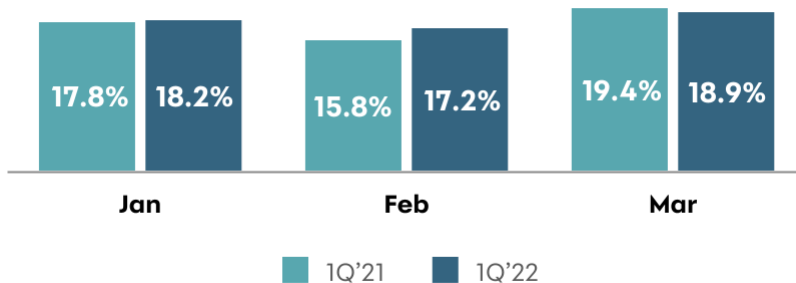
Net Interest Income

Net Interest Income

\$ in millions
% of average interest-earning assets



Payment Rate Trends ^(a)



1Q'22 Highlights

- **Net interest income increased 10%**
 - Interest and fees on loans up 7% driven by growth in average loan receivables
 - Interest expense decrease attributed to lower benchmark rates and lower funding liabilities
- **Net interest margin (NIM) increased 182 bps**
 - Mix of Interest-earnings assets: 126 bps
 - Loan receivable mix as a percent of total Earning Assets increased from 78.6% to 85.1%
 - Loan receivables yield: 26 bps
 - Loan receivables yield of 19.64%, up 32 bps
 - Interest-bearing liabilities cost: 26 bps
 - Total cost decreased 33 bps to 1.24%
- **1Q'22 payment rate above prior year level by ~45 bps, but March is first month below prior year**

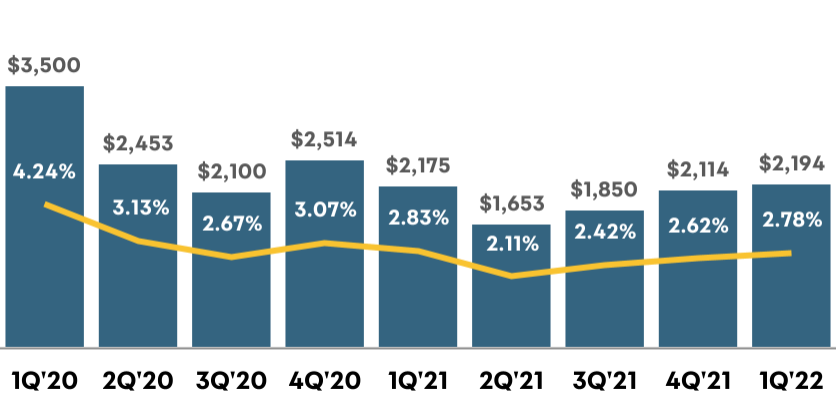
NIM Walk

1Q'21 NIM	13.98%
Mix of Interest-earning assets	1.26%
Loan receivables yield	0.26%
Interest-bearing liabilities cost	0.26%
Liquidity portfolio yield	0.04%
1Q'22 NIM	15.80%

Asset Quality Metrics

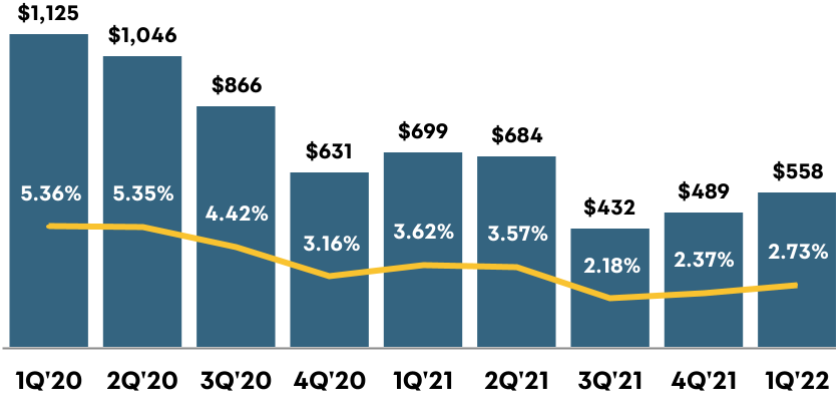
30+ days past due ^(a)

\$ in millions, % of period-end loan receivables



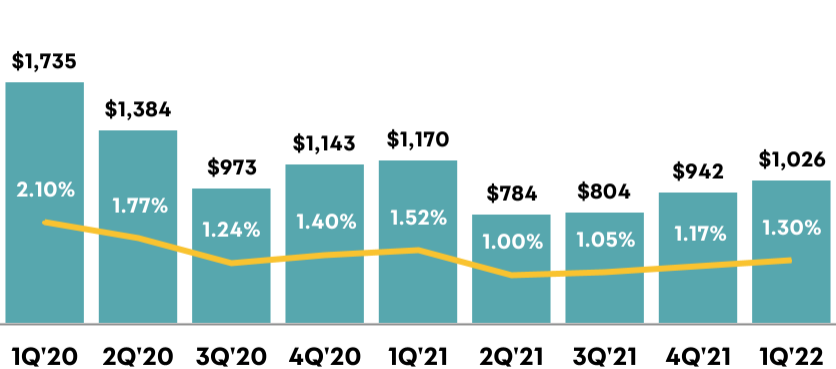
Net charge-offs

\$ in millions, % of average loan receivables including held for sale



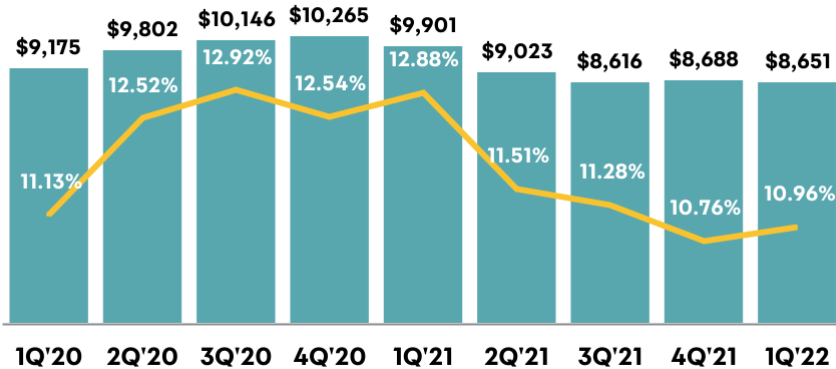
90+ days past due ^(b)

\$ in millions, % of period-end loan receivables



Allowance for credit losses

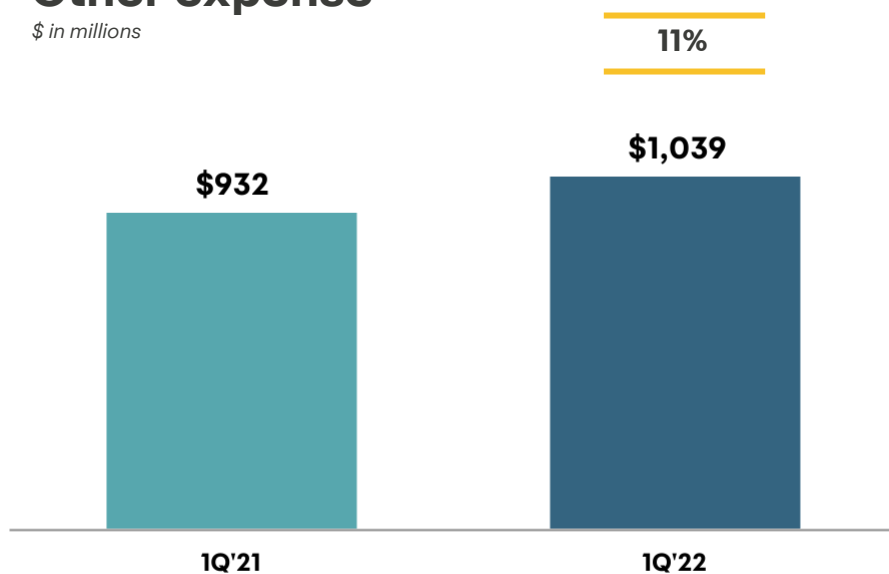
\$ in millions, % of period-end loan receivables



Other Expense

Other expense

\$ in millions



	1Q'21	1Q'22	B/(W)	
			V\$	V%
Employee costs	\$364	\$402	\$(38)	(10)%
Professional fees	\$190	\$210	\$(20)	(11)%
Marketing/BD	\$95	\$116	\$(21)	(22)%
Information processing	\$131	\$145	\$(14)	(11)%
Other	\$152	\$166	\$(14)	(9)%
Other expense	\$932	\$1,039	\$(107)	(11)%
Efficiency^(a)	36.1%	37.2%		1.1 pts.

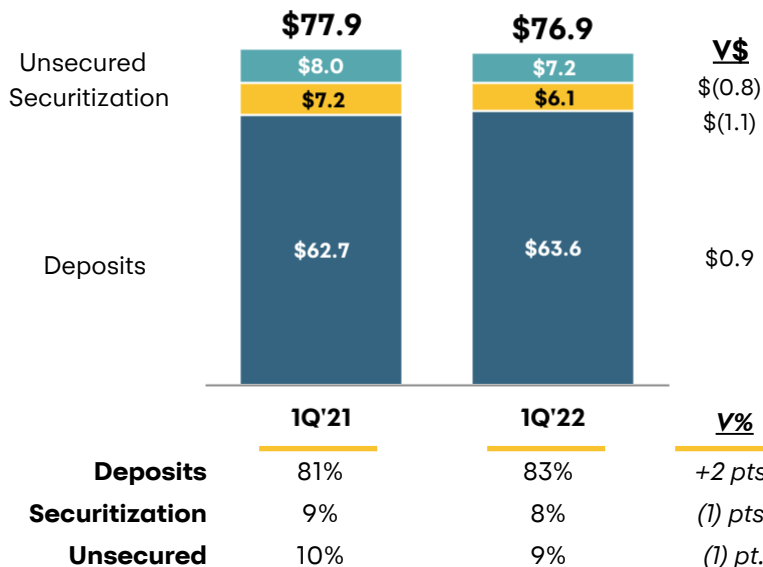
1Q'22 Highlights

- **Other expense up 11%**
 - Increase driven by higher employee, marketing/business development and technology costs; Other expense includes \$10 million of costs related to certain employee and legal matters
 - Employee cost increase of \$38 million primarily attributable to increase in non-exempt headcount driven by growth and insourcing, higher hourly wages and other compensation adjustments
 - Increase in marketing and business development expenses of \$21 million primarily driven by higher contractual and discretionary marketing investments
 - Higher technology investments and purchase volume contribute to increased information processing and professional fees
- **Efficiency ratio 37.2% vs. 36.1% prior year**
 - Increase in ratio driven by higher expenses partially offset by higher revenue

Funding, Capital and Liquidity

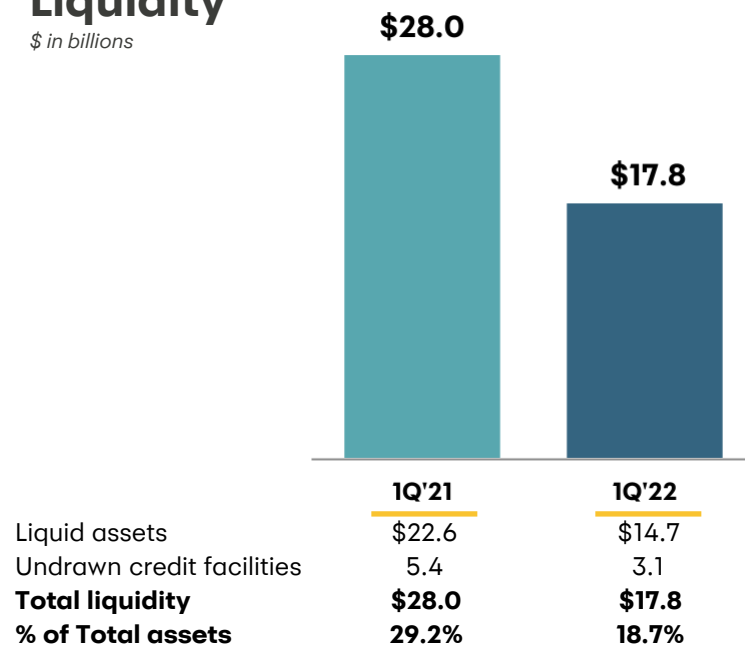
Funding sources

\$ in billions

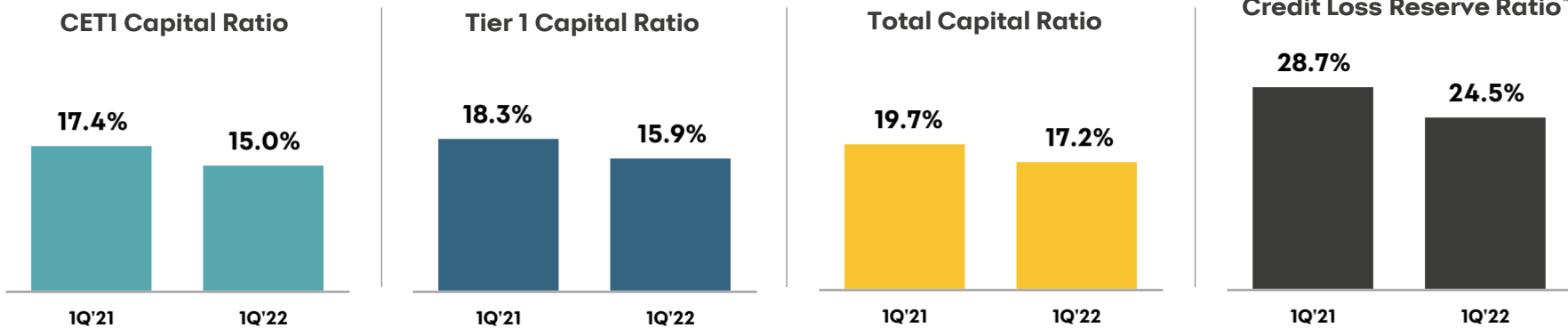


Liquidity^(a)

\$ in billions



Capital ratios^(b)



* The "Tier 1 Capital + Credit Loss Reserve Ratio" is the sum of our "Tier 1 Capital" and "Allowance for Credit Losses," divided by our "Total Risk-Weighted Assets." Tier 1, Capital and Risk-Weighted Assets are adjusted to reflect the fully phased-in impact of CECL. These adjusted metrics are non-GAAP measures, see non-GAAP reconciliation in appendix.

2022 Outlook

(comments and trends in comparison to 2021, except where noted)

Key Driver	Full Year Framework	FY 2022
Loan Receivables Growth	<ul style="list-style-type: none"> Driven by slowing payment rate & continued Purchase Volume strength 	~10%
Net Interest Margin	<ul style="list-style-type: none"> NIM to follow normal seasonal trends adjusted for the following items: <ul style="list-style-type: none"> fluctuation of ALR as a % of AEA, driven by seasonal growth, portfolio conveyances and timing of funding increases in benchmark rates for interest bearing liabilities higher Interest & Fee yield partially offset by higher reversals 	15.25% - 15.50%
Net Charge Offs	<ul style="list-style-type: none"> Strong credit performance to continue with slow rise in DQs (mainly 2H'22) Expect not to reach mean annual loss rate until '24 unless significant changes in macroeconomic environment develop 	<3.50%
RSA / Average Loan Receivables	<ul style="list-style-type: none"> Continued elevation from strong program performance and Purchase Volume growth Moderation will begin as NCOs rise 	5.25% - 5.50%
Operating Expenses	<ul style="list-style-type: none"> Manage expenses to achieve positive operating leverage in '22 Forecast excludes any reinvestment into business from gain on sale 	~\$1,050MM per quarter
HFS Portfolios	<ul style="list-style-type: none"> Anticipate closing on HFS portfolios in Q2 Generate a one-time gain of ~\$130 million Anticipate incremental investments / costs to fully offset gain; No EPS impact 	

1Q'22 Key Business Themes

SYF

Core business differentiators are driving strong & resilient financial results



Across our diverse platforms, customer engagement and spend are growing as product suite, value propositions, and omnichannel experiences resonate across generations and industries



Consumer health remains strong



Portfolio well positioned to deliver consistent risk-adjusted growth and peer-leading returns in a dynamic market environment



Continued execution of plan to return excess capital to shareholders

Footnotes

References in this presentation to “HFS” are to Loan receivables held for sale

1Q'22 Business Highlights

- b. Dual Card/Co-Brand balances include Loan receivables held for sale.
- c. New Accounts represent accounts that were approved in the respective period, in millions.
- d. Purchase Volume per Account is calculated as the Purchase volume divided by Average active accounts, in \$.
- e. Average Balance per Account is calculated as the Average loan receivables divided by Average active accounts, in \$.

Platform Results

- a. Accounts represent average active accounts in millions, which are credit card or installment loan accounts on which there has been a purchase, payment or outstanding balance in the current month. Purchase volume \$ in billions and Interest and fees on loans \$ in millions.

Net Interest Income

- a. Payment rate is calculated as customer payments divided by beginning of period loan receivables, including loans HFS.

Asset Quality Metrics

- a. Excluding the Gap & BP programs, 1Q'22 30+ rate was down ~15 bps. versus 1Q'21.
- b. Excluding the Gap & BP programs, 1Q'22 90+ rate was down ~30 bps. versus 1Q'21.

Other Expense

- a. “Other expense” divided by sum of “NII” plus “Other income” less “Retailer share arrangements (RSA)”.

Funding, Capital and Liquidity

- a. Does not include unencumbered assets in the Bank that could be pledged.
- b. Capital ratios reflect election to delay an estimate of CECL’s effect on regulatory capital for two years in accordance with the interim final rule issued by U.S. banking agencies in March 2020. CET1, Tier 1, and Total Capital Ratio are on a Transition basis.



CHANGING WHAT'S POSSIBLE



Non-GAAP Reconciliation

The following table sets forth the components of our Loan receivables for the periods indicated below.

\$ in millions

	At March 31,	
	Total	
	2021	2022
<u>CORE LOAN RECEIVABLES</u>		
Loan receivables	\$76,858	\$78,916
Loan receivables held for sale	23	4,046
Loan receivables including held for sale	\$76,881	\$82,962
Less: Gap Loan receivables	(3,802)	(3,780)
Less: BP Loan receivables	(514)	(500)
Less: 2021 Loan receivables held for sale	(23)	—
Core Loan receivables	\$72,542	\$78,682

Non-GAAP Reconciliation Continued*

The following table sets forth the components of our Tier 1 Capital + Reserves ratio for the periods indicated below.

\$ in millions

	At March 31,	
	Total	
	2021	2022
Tier 1 Capital.	\$14,115	\$13,254
Less: CECL transition adjustment.	(2,595)	(1,719)
Tier 1 capital (CECL fully phased-in).	\$11,520	\$11,535
Add: Allowance for credit losses.	9,901	8,651
Tier 1 capital (CECL fully phased-in) plus Reserves for credit losses.	\$21,421	\$20,186
Risk-weighted assets.	\$76,965	\$83,251
Less: CECL transition adjustment.	(2,386)	(870)
Risk-weighted assets (CECL fully phased-in).	\$74,579	\$82,381