



# First Quarter Fiscal 2014 Earnings Call

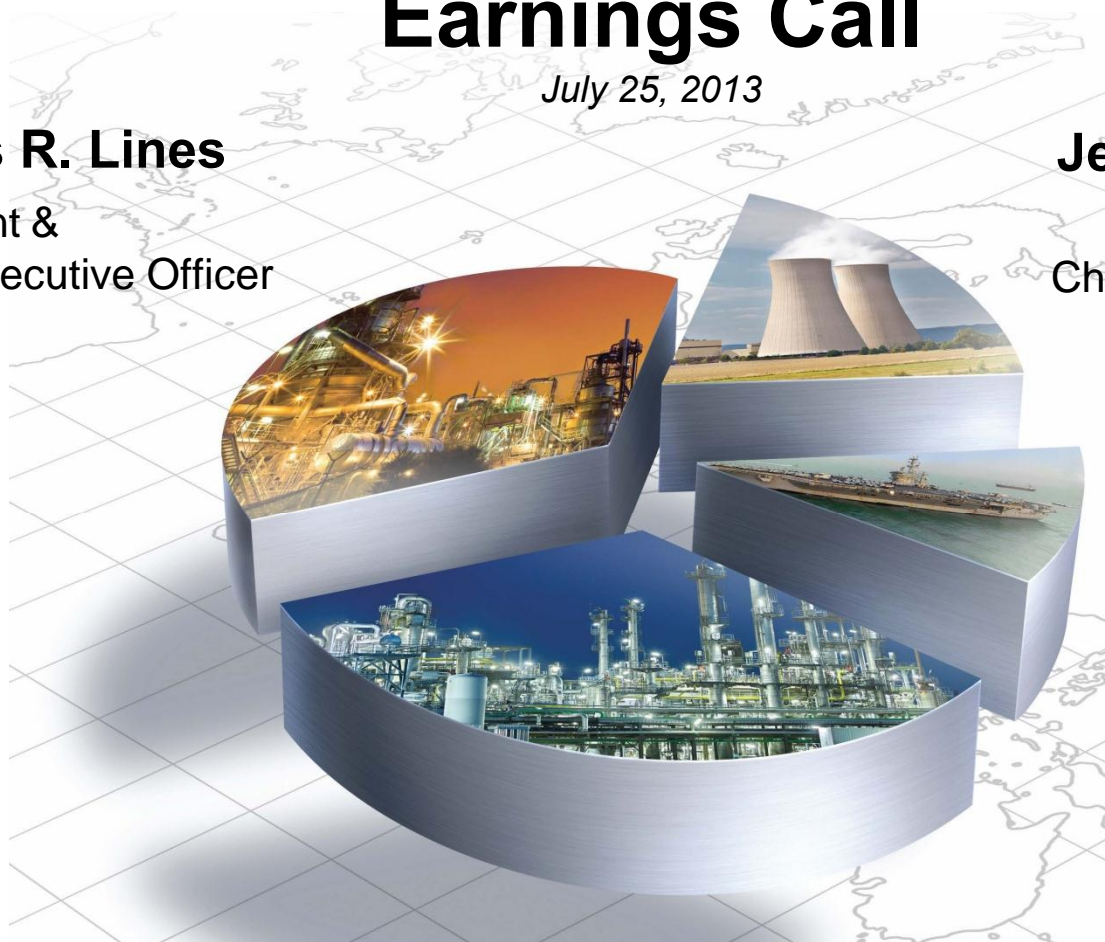
*July 25, 2013*

**James R. Lines**

President &  
Chief Executive Officer

**Jeffrey F. Glajch**

Vice President &  
Chief Financial Officer



NYSE MKT: GHM

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This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended.

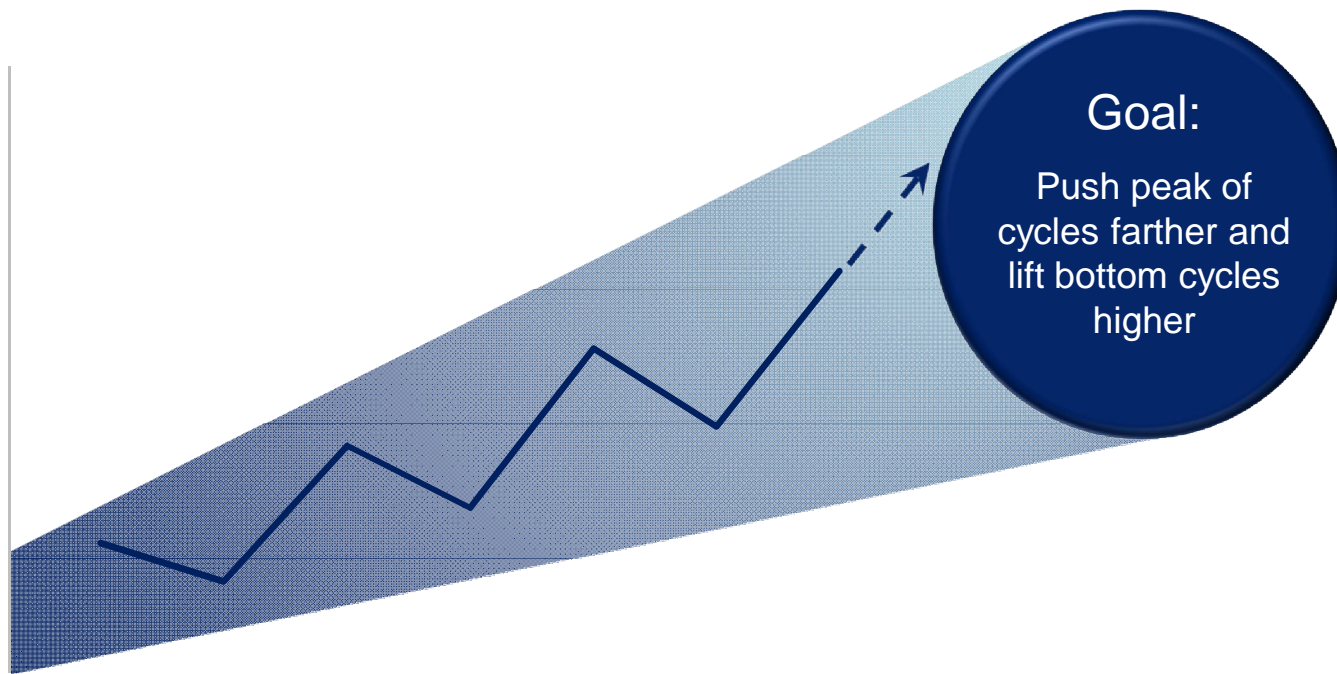
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# Double Revenue in Next Cycle



*A world leader in the design and manufacture of **Engineered-to-Order (ETO)** products for the **Energy Markets** with a goal to **Double Revenue to Exceed \$200 million** in next cycle.*



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# First Quarter Fiscal 2014 Highlights

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- **Well executed quarter and favorable sales mix drove solid results**
- **First quarter sales up \$5.8 million to \$28.3 million**
  - Year-over-year quarterly growth of 25.4% driven by strength of global refining sector
- **Net income of \$3.8 million in first quarter, \$0.38 EPS**
  - Favorably compares with \$1.4 million net income and \$0.14 EPS in the prior year quarter
  - Improved profitability benefitted from quality projects, favorable project mix and volume as well as a higher level of short cycle sales
- **Early stages of recovery in global refining and petrochemical markets**
- **Encouraging global bidding activity in pipeline for all sectors**
  - Pipeline sustaining at \$750 million to \$1 billion in trailing twelve month bids for refining, power and petrochemical markets



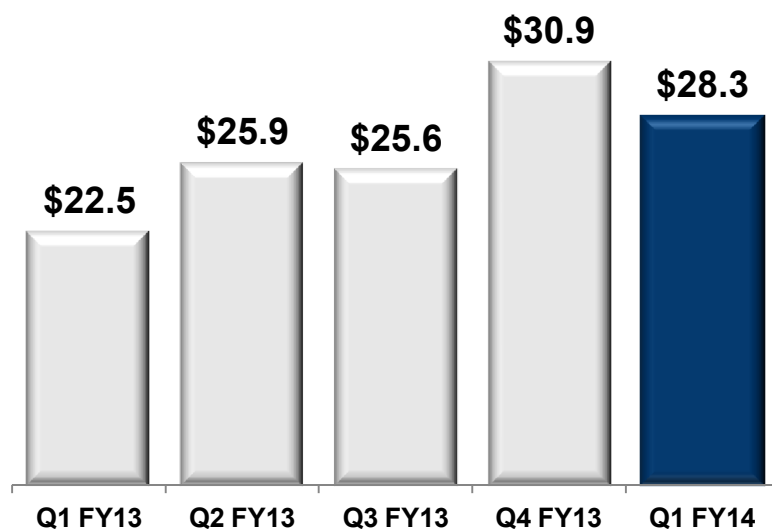
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# First Quarter Fiscal 2014 Sales

(\$ in millions)

## Quarterly Revenue



### ➤ Global refining industry drove Q1 sales growth

- Refining sales were \$12.6 million, up \$7.4 million, or 142%, from \$5.2 million in last year's first quarter
- Chemical/Petrochemical industry sales were \$4.6 million
- Power industry sales were \$7.7 million
- Other Commercial and Industrial sales were \$3.4 million

### ➤ Globally diverse Q1 sales

- U.S sales represented 53%, up 19%
- International sales, up 34%:
  - “ Middle east: 5% of total
  - “ Asia: 23% of total
  - “ Other international: 19% of total



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# Financial Overview

**Jeffrey F. Glajch**

Vice President &  
Chief Financial Officer



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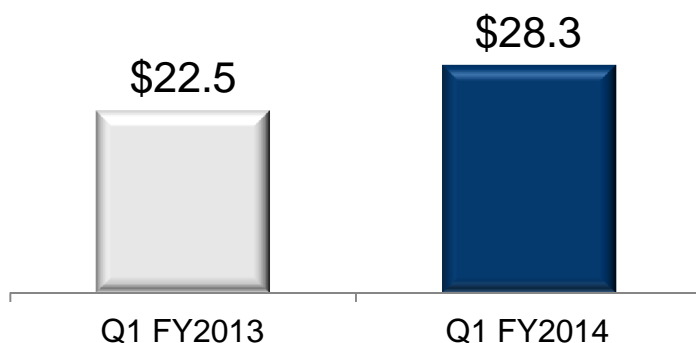




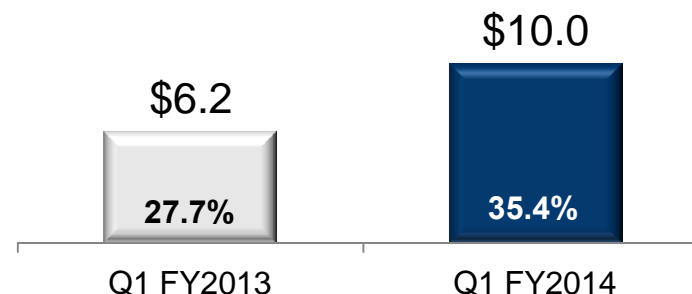
# Q1 Operating Leverage on Volume

(\$ in millions, except EPS)

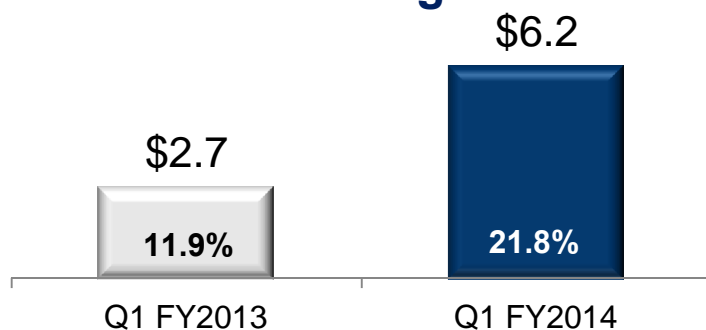
## Sales



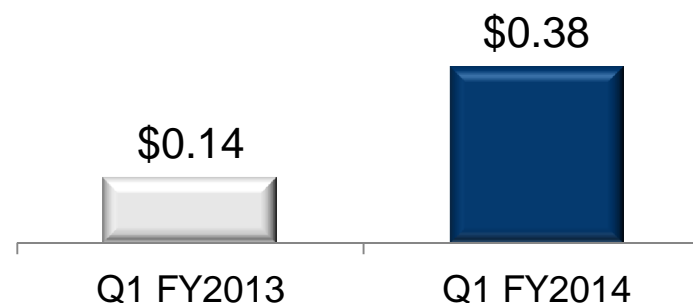
## Gross Profit and Margin



## EBITDA\* and Margin



## EPS



\* See supplemental slide for EBITDA reconciliation and other important disclaimers regarding Graham's use of EBITDA

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# Strong Cash Position

## Cash, Cash Equivalents, and Investments

(in millions)

No bank debt at  
6/30/13



- Cash and investments position increased \$1.5 million in fiscal 2014 first quarter
- Strong cash and investments position and financial flexibility supports acquisition strategy



*Cash available for investments in organic growth and acquisitions*

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# Outlook

**James R. Lines**

President &  
Chief Executive Officer



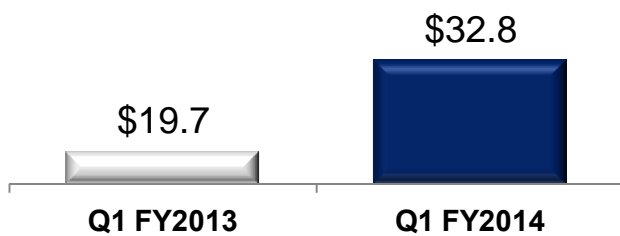
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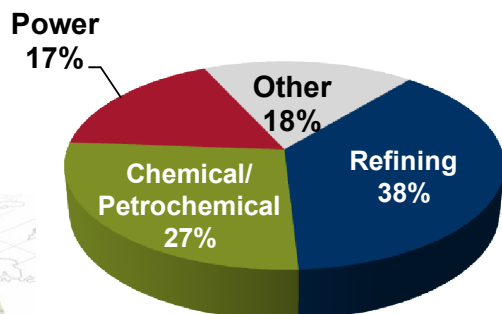
# Strong Pipeline, Slow Releases

## Q1 FY2014 Orders of \$32.8 million

Quarterly Orders  
(in millions)



## TTM Q1 FY2014 Orders by Industry \$108.9 million



### ➤ First quarter orders increased 66% vs. Q1 FY2013

- Approximately 50% of orders received in last half of June
- Q1 FY2014 reflected 27% increase over sequential Q4 FY2013, driven by chemical/petrochemical orders converted from the pipeline
  - Chemical/petrochemical represented 59% of orders in the quarter
- Disproportionate percent of Q1 orders, 87%, from the U.S market
- Driven by new capacity investments

### ➤ Strong pipeline

- TTM bids: \$750 million to \$1 billion; more than double FY04 . FY05 period
  - North American petrochemical market
  - Global refining opportunities
  - Power market steady

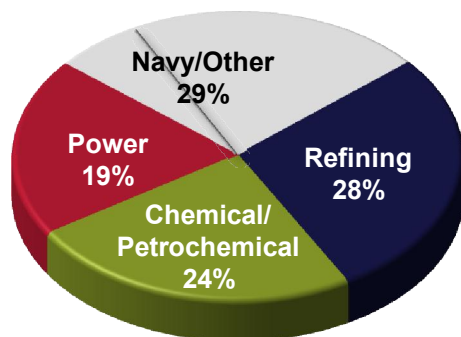
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# Moderate Backlog Level

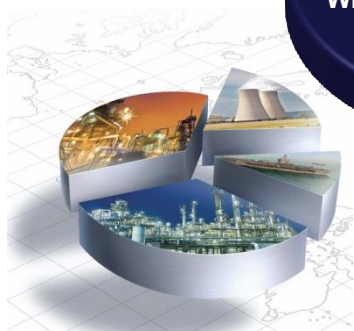
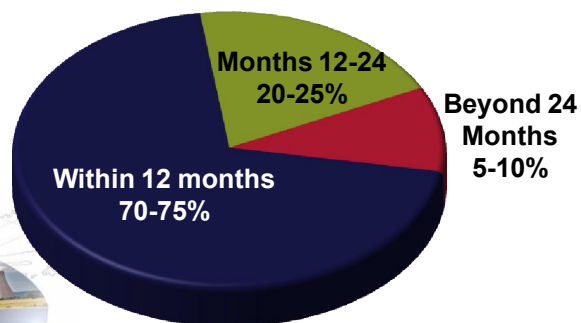
## Backlog by Industry

June 30, 2013



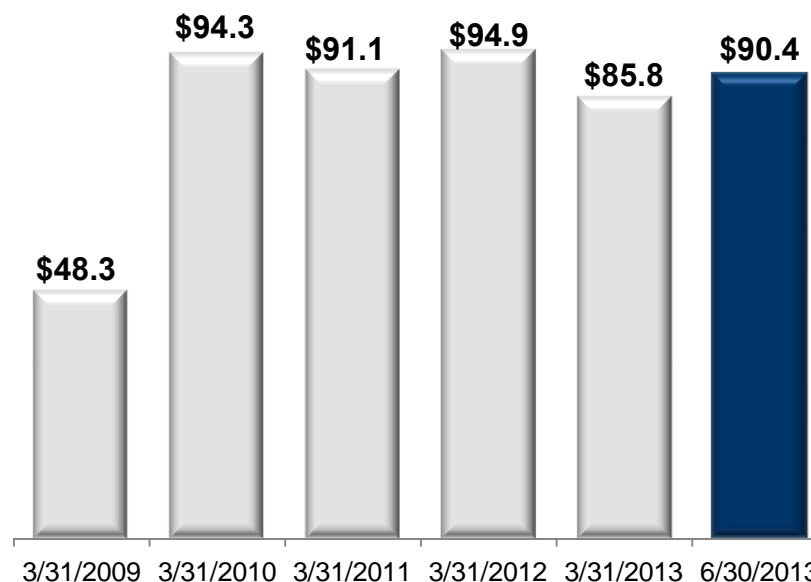
## Projected Backlog Conversion

June 30, 2013



(in millions)

## Backlog



## ➤ Choppy order patterns

- Expecting backlog expansion as strong bidding pipeline begins to convert

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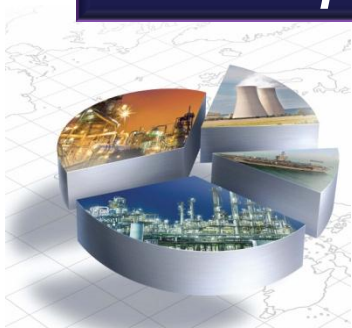
# Outlook: Fiscal 2014 and Beyond

## Fiscal 2014 Guidance:<sup>(1)</sup>

- Revenue \$100 million - \$115 million
- Gross margin 29% - 31%
- SG&A 15% - 16% of sales
- Effective tax rate 33% - 34%

*FY2014 margins are expected to be impacted by the timing of backlog conversion and a significant level of outsourcing*

**Next “Top of Cycle” Target: Exceed \$200 million in organic revenue**



(1) Guidance provided as of July 25, 2013

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# Strategic Focus

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*Sustainable earnings growth*

*Reducing earnings volatility*

*Improving operating performance*

*Generating high cash flow from operations*

*Focusing on customers and employees*



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**GRAHAM**  
ENGINEERING ANSWERS

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# EBITDA Reconciliation

(in thousands)

	Three Months Ended June 30,	
	2013	2012
<b>Net income</b>	<b>\$ 3,808</b>	<b>\$ 1,390</b>
+Net interest expense	(6)	69
+Income taxes	1,810	693
+Depreciation & amortization	<u>550</u>	<u>520</u>
<b>EBITDA</b>	<b><u>\$ 6,162</u></b>	<b><u>\$ 2,672</u></b>
EBITDA Margin %	21.8%	11.9%

\* EBITDA is defined as consolidated net income before acquisition related expenses, interest expense, income taxes, and depreciation and amortization. EBITDA is not a measure determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Graham believes that providing non-GAAP information such as EBITDA is important for investors and other readers of Graham's financial statements, as it is used as an analytical indicator by Graham's management. Because EBITDA is a non-GAAP measure and is thus susceptible to varying calculations, EBITDA, as presented, may not be directly comparable to other similarly titled measures used by other companies.



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