RALLIANT

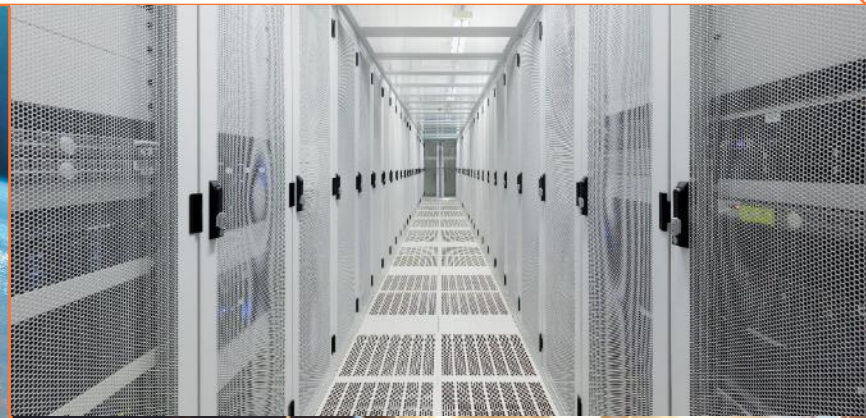
Ralliant Company Overview

Baird Conference

November 10, 2026







Forward-Looking Statements

Certain statements included in this presentation and the oral remarks made in connection herewith are “forward-looking statements” within the meaning of the U.S. federal securities laws. All statements other than historical factual information are forward-looking statements, including, without limitation, statements regarding: business outlook and priorities; future financial performance and results, including outlook, guidance, and any assumptions underlying such outlook or guidance; earnings and revenue growth; cash flows, the Company’s liquidity position or other financial measures; management’s plans and strategies for future operations and growth, including statements relating to anticipated operating performance, cost reductions, productivity and savings initiatives (including expected or potential benefits of artificial intelligence), restructuring activities, new product and service developments, customer demand, competitive strengths or market position, acquisitions, divestitures, strategic opportunities, shareholder value creation, and capital allocation priorities, including stock repurchases and dividends; the effects of the separation from Fortive on the Company; growth, declines and other trends in markets the Company sells into, including the expected impact of trade and tariff policies (including tariff refunds) and increased demand in the Defense and Space end market; changes in government contracting requirements and reductions in, or forecasts of, federal spending; new or modified laws, regulations and accounting pronouncements; outstanding claims, legal proceedings, tax audits and assessments and other contingent liabilities; foreign currency exchange rates and fluctuations in those rates; tax rates, tax provisions, and the impact of changes to tax laws; general economic and capital markets conditions, including expected impact of inflation or interest rate changes; impact of hostilities (including the ongoing conflict in the Middle East) and other geopolitical events and other hostilities; the timing of any of the foregoing; assumptions underlying any of the foregoing; and any other statements that address events or developments that the Company intends or believes will or may occur in the future.

Terminology such as “believe”, “expect”, “anticipate”, “forecast”, “positioned”, “intend”, “plan”, “project”, “estimate”, “grow”, “will”, “should”, “could”, “would”, “may”, “strategy”, “opportunity”, “possible”, “potential”, “outlook”, “assumptions”, “target”, and “guidance” and similar references to future periods are intended to identify forward-looking statements, although not all forward-looking statements are accompanied by such words. Forward-looking statements are based on assumptions and assessments made by management of the Company in light of their experience and perceptions of historical trends, current conditions, expected future developments and other factors they believe to be appropriate. These forward-looking statements are subject to a number of risks and uncertainties, including but not limited to the risks and uncertainties set forth under “Information Relating to Forward-Looking Statements and Risk Factor Summary,” “Risk Factors,” and “Management's Discussion and Analysis of Financial Condition and Results of Operations” in the Company's Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission (the “SEC”) on February 26, 2026, and under “Information Relating to Forward-Looking Statements,” “Risk Factors,” and “Management's Discussion and Analysis of Financial Condition and Results of Operations” in the Company's Quarterly Reports on Form 10-Q filed with the SEC on May 12, 2026, July 30, 2026, and November 4, 2026.

Forward-looking statements are not guarantees of future performance and actual results may differ materially from the results, developments and business decisions contemplated by the Company’s forward-looking statements. Accordingly, you should not place undue reliance on any such forward-looking statements. Forward-looking statements speak only as of the date of the document or other communication in which they are made (or such earlier date as may be specified in such statement). Ralliant assumes no obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise.

The timing and amount of share repurchases (if any) will be determined by Ralliant based on its evaluation of market conditions and other factors. The Company's stated plans do not obligate Ralliant to acquire any particular amount of shares and may be suspended or discontinued at any time.

Non-GAAP Financial Measures

This presentation and discussion may contain references to financial measures not presented in accordance with generally accepted accounting principles in the United States (“GAAP”), including “adjusted EBITDA,” “adjusted EBITDA margin”, "adjusted EBITDA margin expansion", "organic revenue growth", "adjusted EPS growth", and “free cash flow”. The Company has not reconciled the forward-looking statements regarding such non-GAAP measures because the Company is unable to do so without unreasonable efforts or to reasonably estimate the projected outcome of certain significant items, including currency impacts, impacts of acquisitions and divestitures and similar adjustments. These items are uncertain, depend on various factors out of the Company’s control and could have a material impact on the corresponding measures calculated in accordance with GAAP.

Our Precision Technologies Create Confidence…

What we do

We deliver instruments and sensors & safety systems for applications where **accuracy, reliability, and safety matter.**

Why it matters

Precision creates confidence for the innovators, scientists, and engineers we empower.

Who we serve

Customers designing mission critical systems in demanding environments like utilities, aerospace, defense, electronics, and industrial manufacturing.

What sets us apart

Our **people-first culture, precision expertise,** and the **Ralliant Business System** together drive growth and productivity.

We are Ralliant:
A Premier Player in Precision Technologies

2025 Revenue[1]



Sensors & Safety Systems

Our advanced sensors deliver actionable data and insights that proactively monitor performance and anticipate issues across critical systems **maximizing uptime, efficient operations, and safety.**

Our safety technologies deliver uncompromising timing and accuracy for equipment and systems in mission-critical environments, **safeguarding lives and billions of dollars of investment.**

Defense & Space	Utilities	Industrial Manufacturing		Other
PACSCI EMC	QUALITROL Defining Reliability	Gems Setra	HENGSTLER DYNAPAR	HYGIENIC BY DESIGN ANDERSON-NEGELE

Test & Measurement

Made by engineers, for engineers, our precision instruments and services measure, monitor, and analyze system performance, **ensuring reliability and safety.**

Tektronix

1. Numbers may not foot due to rounding. 2. Other includes Food and Beverage, Healthcare, and HVAC. 3. Diversified Electronics includes Industrial, Consumer, Automotive, Medical, Education, and General Purpose.

Our Profitable Growth Strategy



01
Winning Growth Vectors

Capitalizing on long-term investment cycles across electrification and defense



02
Stronghold Positions

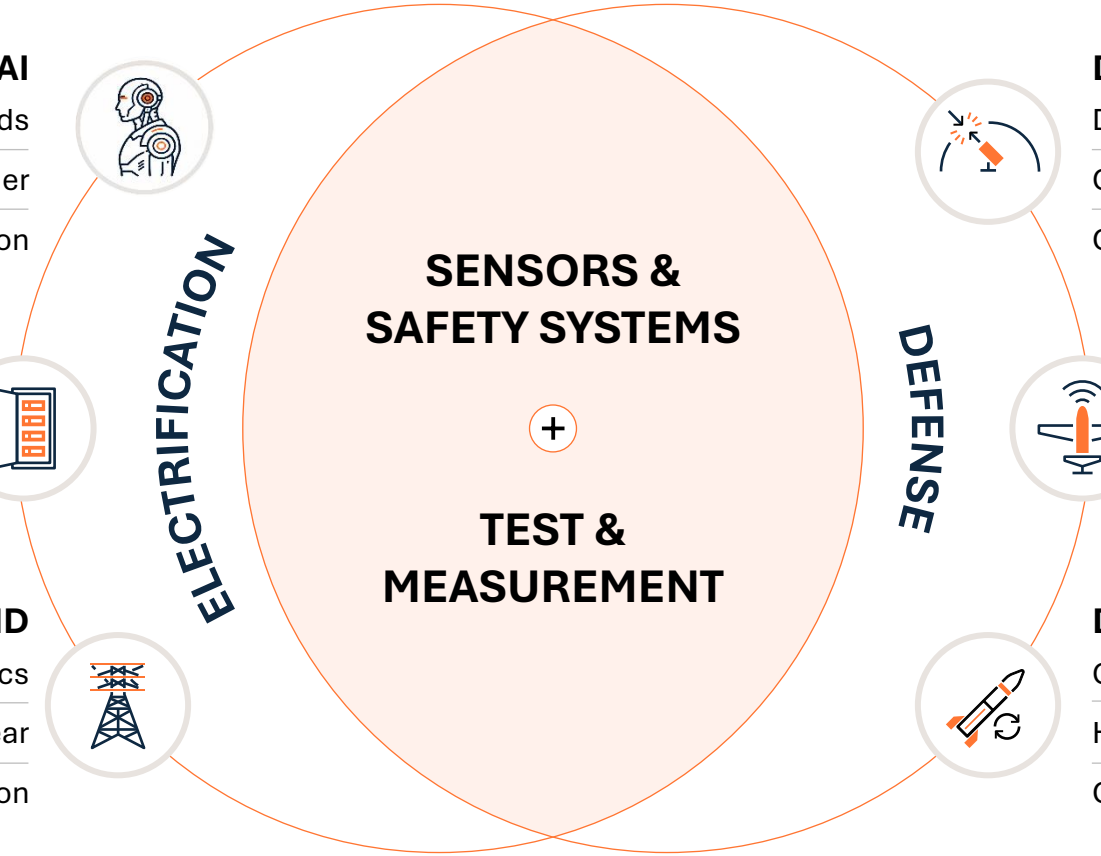
Deeponing our advantaged positions where we have longstanding customer loyalty



03
RBS Everywhere

Unifying culture and business system to deliver disciplined financial performance

Winning Growth Vectors | Exposure to Secular Drivers



PHYSICAL AI

Robotics / Humanoids

Autonomous Vehicles / Consumer

IOT / Factory Automation

DATACENTER INFRASTRUCTURE

Compute / Memory / Network

Power Shelf / Optical Interconnects

Energy Storage / Cooling Systems

POWER GRID

Grid Reliability / Predictive Analytics

Renewables / Nuclear

Grid Modernization

DEFENSE SURGE

Defense Budgets Increasing

Golden Dome

Critical Missiles & Munitions

DEFENSE MODERNIZATION

Accelerated Technology

Research Labs / Communications

Space & Satellite Advancements

DEFENSE REPLENISHMENT

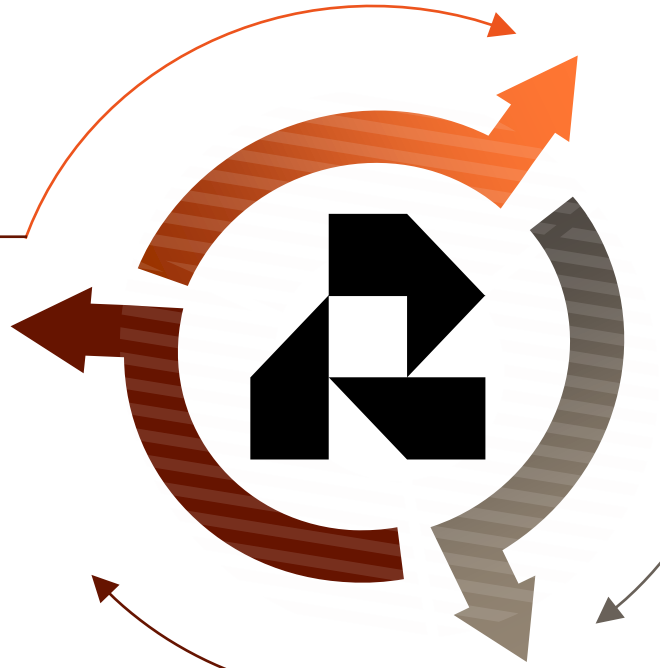
Global Rearmament

Heritage Critical Safety Systems

Customer Backlog > $1 Billion

Both business segments capitalizing on secular demand across electrification and defense

RBS Everywhere | Enterprise Growth Enablers



Commercial Execution

- Expand sales resources
- Augment with AI and digital platforms

Manufacturing Agility

- Facility expansion
- Automation and efficiency gains

Innovation Acceleration

- New product velocity
- AI-enabled engineering workflows

Well-Positioned for Value Creation

GROWTH



Revenue Growth Extension

+

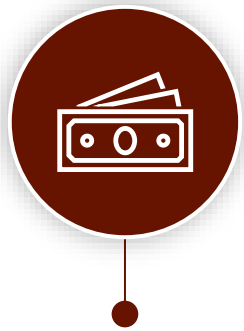
PROFITABILITY



Adjusted EBITDA Growth Faster than Revenue

+

FREE CASH FLOW



Strong and Durable Free Cash Flow

+

RETURNS



Disciplined Capital Allocation

CONSISTENT EARNINGS GROWTH AND SHAREHOLDER RETURNS

Sustaining Strong Customer Demand With Confidence in Continued Margin Expansion

RBS operating rigor and durable secular tailwinds are driving robust 2026 expectations of 13-14% organic revenue growth, ~340 bps of adjusted EBITDA margin expansion, and 47-50% adjusted EPS growth, with good setup for continued strong revenue growth in 2027

Enterprise Productivity Program accelerated on path to $50-60 million of annualized run-rate savings; supports adjusted EBITDA margin expansion to mid-point of through-cycle target range (low-to-mid-20s) by 2028

Targeted investments in innovation and capacity are extending growth runway by strengthening opportunities to serve critical defense programs, power grid modernization, and AI enablement

Ralliant does not provide a reconciliation for non-GAAP estimates for organic revenue growth, adjusted EBITDA margin, adjusted EBITDA margin expansion, or adjusted EPS growth on a forward-looking basis because the information necessary to calculate a meaningful or accurate estimation of reconciling items is not available without unreasonable effort. See “Non-GAAP Financial Measures” for more information.

Key Takeaways



01 Executing Growth Strategy

02 Driving Margin Expansion

03 Investing to Sustain Growth

Ralliant does not provide a reconciliation for non-GAAP estimates for adjusted EBITDA margin on a forward-looking basis because the information necessary to calculate a meaningful or accurate estimation of reconciling items is not available without unreasonable effort. See “Non-GAAP Financial Measures” for more information.