

Love your home. For moving and improving and everything in between.

Q1 2021 Earnings Presentation May 17, 2021

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#### 2020 Financial Information; Non-GAAP Financial Measures

Some of the financial information and data contained in this presentation, such as Adjusted EBITDA, Adjusted EBITDA Margin, Contribution Margin, and Gross Written Premium have not been prepared in accordance with United States generally accepted accounting principles ("GAAP"). Porch defines Adjusted EBITDA as net income (loss) plus interest expense, net, income tax expense (benefit), other expense, net, and depreciation and amortization, certain non-cash long-lived asset impairment charges, stock-based compensation expense and acquisition-related impacts, including compensation to the sellers that requires future service, amortization of intangible assets, gains (losses) recognized on changes in the value of contingent consideration arrangements, if any, gain or loss on divestures and certain transaction costs. Adjusted EBITDA Margin is defined as Adjusted EBITDA as a percentage of total revenue. Contribution Margin is defined as revenue less all variable expenses, including cost of revenue, marketing and sales. Gross Written Premium represents the total dollars of insurance premium sales based on date of contract execution. The effects of these excluded items may be significant.

Porch is not providing reconciliations of expected Adjusted EBITDA, Adjusted EBITDA Margin, Contribution Margin, or Gross Written Premium for future periods to the most directly comparable measures prepared in accordance with GAAP because Porch is unable to provide these reconciliations without unreasonable effort because certain information necessary to calculate such measures on a GAAP basis is unavailable or dependent on the timing of future events outside of our control.

Porch uses these non-GAAP measures to compare Porch's performance to that of prior periods for budgeting and planning purposes. Porch believes these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to Porch's results of operations. Porch believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating projected operating results and trends in and in comparing Porch's financial measures with other similar companies, many of which present similar non-GAAP financial measures to investors. Porch's method of determining these non-GAAP measures may be different from other companies' methods and, therefore, may not be comparable to those used by other companies and Porch does not recommend the sole use of these non-GAAP measures to assess its financial measures. Porch management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these non-GAAP financial measures is that they exclude significant expenses and income that are required by GAAP to be recorded in Porch's financial measures. In order to compensate for these limitations, management presents non-GAAP financial measures in connection with GAAP results.

### **Presenters**



Matt Ehrlichman CEO & Founder, Porch Group



Marty Heimbigner CFO, Porch Group



Matthew Neagle COO, Porch Group



**Nicole Pelley** VP Product, Porch Group



## Porch, the Vertical Software Platform for the Home



# Porch has a unique strategy in the home services industry.

- 1. Porch provides software and services to home services companies such as home inspection and moving and <u>helps these companies grow</u>.
- 2. Through these companies, Porch gains early access to homebuyers and <u>helps save time</u>, <u>stress, and money during the move</u>.
- 3. Porch generates B2B2C transactional revenues by facilitating the purchase of key services such as <u>insurance</u>.





## **6 Key Focus Areas for 2021**

**1.** Increase number of companies using our vertical software

2. Increase access to consumers from software companies

**3.** Increase B2B2C transaction revenue per consumer

**4.** Continue to scale our InsurTech business

5. Help brands and advertisers improve their mover marketing

6. Pursue strategic and accretive M&A opportunities





## Q1 2021 Results & 2021E Guidance

## **Strong Year-over-Year Growth**

Q1 2021 Actuals	YoY 🛦	Q1 2020 PF Actuals <sup>(1)</sup>
Revenue		Revenue
\$26.7M	\$14.1M or +112%	\$12.6M
<b>Revenue Less Cost of Revenue %</b>		<b>Revenue Less Cost of Revenue %</b>
<b>78</b> %	<b>2% pts</b>	80%
<b>Contribution Margin %</b>		Contribution Margin %
<b>41</b> %	<b>36% pts</b>	5%
Adj. EBITDA %		Adj. EBITDA %
-36%	<b>43% pts</b>	<b>-79</b> %

(1) PF stands for Pro Forma to account for the removal of financial results related to past divested businesses.

Disclaimer: See Appendix for a reconciliation of Revenue Less Cost of Revenue %, Adjusted EBITDA % and Contribution Margin % to their most directly comparable GAAP financial measures.



## Q1 Revenue Grew 112% Year-over-Year and Beat Q1 Guidance



## **Raising FY 2021E Revenue Guidance and Reiterating Margin Guidance**



Disclaimer: Porch is not providing reconciliations of forward-looking non-GAAP guidance to the comparable GAAP measures because certain information necessary to calculate such measures on a GAAP basis is unavailable or dependent on the timing of future events outside of Porch's control.



## **2021E Revenue: 147% Growth with ~90% Recurring or Reoccurring**



Note: PF figures are Pro Forma results which exclude the financial results of certain Porch businesses divested during 2019 and the first half of 2020, after giving effect to all such divestitures as if they had occurred on January 1, 2018.

- (1) Based on internal estimates, Porch believes without the COVID-19 pandemic it would have achieved \$85M in revenue for the 2020 year resulting in 2020 and 2021E revenue growth would have been 49% and ~109%, respectively.
- (2) In January 2021, Porch announced the acquisitions of Homeowners of America (HOA) and V12 and layered \$50M of 2021 revenue into our guidance. This was based on the expectation of HOA closing at the start of Q2. It closed on April 6, 2021.
- (3) B2B includes recurring fees paid by Companies to Porch for SaaS and other services.
- (4) B2B2C (Move-Related Services) includes revenue predominantly related to selling consumers insurance, moving, security and TV/internet with majority of these consumers being provided to Porch on a reoccurring basis by companies.
- (5) B2B2C and B2C (Post-Move Services) includes revenue predominantly related to connecting consumers with contractors across home maintenance and improvement projects with these consumers originating from both 1) companies on a reoccurring basis, and 2) direct-to-consumer channels.



## 2021E Contribution Margin % and Adjusted EBITDA % Continued Growth



Note: PF figures are Pro Forma results which exclude the financial results of certain Porch businesses divested during 2019 and the first half of 2020, after giving effect to all such divestitures as if they had occurred on January 1, 2018.

Disclaimer: See Appendix for a reconciliation of Adjusted EBITDA and Contribution Margin to their most directly comparable GAAP financial measures. Porch is not providing reconciliations of forward-looking non-GAAP guidance to the comparable GAAP measures because certain information necessary to calculate such measures on a GAAP basis is unavailable or dependent on the timing of future events outside of Porch's control.



Porch

## **KPIs – Number of Companies & Average Revenue Per Company**



(1) Porch management defines average companies in a quarter as an average of the end of period number of companies with the beginning of period number, inclusive of all companies across Porch's home services verticals that (i) generate recurring revenue and (ii) generated revenue in the quarter. For newly acquired companies, we determine the number of customers in their initial quarter based on the percentage of the quarter they were part of Porch.

(2) Average revenue per account per month in quarter is defined as the total revenue from the quarter divided by the average number of companies in the period divided by 3 (to provide monthly revenue). Note: while the wording of both

footnote (1) and (2) on this slide has been updated to be made more clear, they are the same calculations the company has been using to date.



## **KPIs – Monetized Services for Consumers**



- (1) Monetized Services per Quarter is defined as the total number of unique consumer services from which Porch generated revenue, including, but not limited to, new and renewing insurance customers, completed moving jobs, security installations, TV/internet installations or other home projects, measured over a quarterly period.
- Average revenue per monetized services in quarter is defined as the total service revenue (Move-Related Transaction revenue plus Post-Move Transaction revenue) divided by the number of Monetized Services per Quarter. Note: while the properties wording of both footnote (1) and (2) on this slide has been updated to be made more clear, they are the same calculations the company has been using to date.





## **InsurTech Update**

**Gross Written Premium – 2021E Guidance** 

**2021E FY Guidance (HOA + Porch)** 

**\$275M** (from \$270M)

**HOA State Expansion Plan** 



#### **Ceding vs Retaining Premium**







## NPS Scores – what our different customers think of us





# Porch offers modules incremental to base SaaS product

#### **Inspection Report Writer**



#### Creates clean, simple and easy to understand reports

• Configurable inspection points, language and presentation

#### **Payment Processing**

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- Adds integrated credit card payment processing into our software
- Opportunity to offer additional payment products in the future

#### **Communication Management**

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- Provides inspectors with a a local number for SMS / text messaging
- Supports sending photos, video and rich content
- Includes message templates for faster implementation and improved productivity

### **Repair Estimate Report**



- Turns the inspection report into actionable repair costs for the real estate agent and home buyer
- Used to negotiate seller repairs and concessions
- Delivered within 24 48 hours



## **Product & Technology Investment Areas**

#### **Vertical Software systems**



#### **Data Platform**



 A best-in-class data platform that brings together data on homeowners and movers, their homes, and the all the projects that have been done.

#### InsurTech



### **Consumer Experience**



- Simplifying the quoting and binding process for consumers
- Optimizing pricing based on best data available

- Improving the move experience for consumers while increasing conversion rates of services.
- Building long-term relationships by helping with moving to improving and everything in between



## **Porch Group Investment Highlights**

- Vertical software leader to key home service companies with low churn and high NPS
- 2 Large and ideal consumer audience provided via software companies, with low acquisition costs
- **3** Unique, substantial, and valuable property data which no one else has
- 4 Large insurance operation with CAC, pricing, data, and value prop advantages
- Proven team with strong track record
- 6 Massive \$320B addressable TAM
- **7** Strong financial results with fast revenue growth and high contribution margins

8) Positioned to be long-term leader for the home: vertical SaaS, insurance, moving and maintenance















# **Cash position is strong**

### **Balance Sheet**

### Cash as of March 31, 2021: \$223M

- Primary use of cash expected for M&A
- Well positioned to support investments; vertical software systems, Insurtech, data platform & consumer experience
- As of March 31, 2021: \$90M warrants were exercised

Total Long-Term Debt as of March 31, 2021: \$42.6M

### **Capital Structure**

• Total shares outstanding as of May 14, 2021: 96.2M

In addition to the above, when team RSUs vest or team options both vest and are exercised, it will be added to total shares outstanding above. This relates to pre-SPAC Porch options and RSUs which rolled over and the ~11M share MIP pool from the SPAC merger agreement, some of which will be granted soon with long-term vesting and some of which may be granted in future years.



## **Net Income to Adj EBITDA non-GAAP Reconciliation**

(\$ in 000's)	Q1 2021		Q1 2020	
Net income (loss)	\$	(65,101)	\$	(18,367)
Interest expense <sup>(1)</sup>		1,223		3,086
Income tax (benefit) expense		(350)		21
Depreciation and amortization		2,463		1,789
Other expense, net <sup>(2)</sup>		(83)		1,874
Non-cash bonus expense		290		
Non-cash long-lived asset impairment charge		68		167
Non-cash stock-based compensation <sup>(3)</sup>		16,723		369
Revaluation of contingent consideration		(355)		(80)
Revaluation of earnout liability		18,770		
Revaluation of private warranty liability		15,910		
Acquisition and related (income) expense <sup>(4)</sup>		840		371
Adjusted EBITDA (loss)	\$	(9,602)	\$	(10,770)
Adjusted EBITDA (loss) from divested business				(832)
Pro Forma Adjusted EBITDA (loss)	\$	(9,602)	\$	(9,938)

Note: PF (Pro Forma) figures exclude the financial results of certain Porch businesses divested during 2019 and the first half of 2020, after giving effect to all such divestitures as if they had occurred on January 1, 2018. (1) Includes interest expense and amortization of debt discount and issuance costs.

(2) Includes net (gain) loss on settlement of accounts payable, net (gain) loss on remeasurement of debt, extinguishment of debt, remeasurement of private warranty and other.

(3) Includes compensation charges related to secondary market transaction, employee earnout restricted stock and employee awards.

(4) Includes acquisition cash/stock compensation, bank fees, bonus expense, (gain) loss on divestitures, accounting/legal fees, and other transaction expenses.



## **Revenue to Contribution Margin non-GAAP Reconciliation**

(\$ in 000's)	Q	1 2021	Q1 2020		
Revenue	\$	26,742	\$	15,074	
Cost of Revenue		5,930		4,099	
Revenue - Cost of Revenue		20,812		10,974	
Variable Selling & Marketing and Advertising		9,728		10,492	
Contribution Margin <sup>(1)</sup>	\$	11,084	\$	482	
Contribution Margin % of Revenue		41%		3%	
<sup>(2)</sup> Pro Forma Contribution Margin %		_		5%	

(1) Contribution Margin is defined as revenue less all variable expenses, including cost of revenue, marketing and sales.

(2) Pro forma results exclude the financial results of certain Porch businesses divested during 2019 and the first half of 2020, after giving effect to all such divestitures as if they had occurred on January 1, 2018.



## **Net Income to Adj EBITDA non-GAAP Reconciliation**

(\$ in 000's)	FY 20	FY 2020 (as filed)		FY 2020 (as restated)		FY 2019	
Net income (loss)	\$	(51,609)	\$	(54,032)	\$	(103,319)	
Interest expense (1)		14,734		14,734		7,134	
Income tax (benefit) expense	₹	(1,691)		(1,689)		96	
Depreciation and amortization		6,644		6,644		7,377	
Other expense/(income), net <sup>(2)</sup>		(2,791)		(1,244)		7,967	
Non-cash long-lived asset impairment charge		611		611		1,534	
Non-cash stock-based compensation (3)	₹	11,103		10,994		34,854	
Revaluation of contingent consideration		1,700		1,700		(300)	
Acquisition and related (income) expense (4)		420		613		7,821	
SPAC transaction bonus		3,350		3,350		_	
Adjusted EBITDA (loss)	\$	(17,529)	\$	(18,319)	\$	(36,836)	
Adjusted EBITDA (loss) from Divested Business						(4,807)	
Pro Forma EBITDA (loss)					\$	(32,029)	

#### (32,029) Note: PF (Pro Forma) figures exclude the financial results of certain Porch businesses divested during 2019 and the first half of 2020, after giving effect to all such divestitures as if they had occurred on January 1, 2018.

(1) Includes interest expense and amortization of debt discount and issuance costs.

(2) Includes net (gain) loss on settlement of accounts payable, net (gain) loss on remeasurement of debt, extinguishment of debt, remeasurement of private warranty and Legacy Porch warrants, transaction costs recapitalization and other

Includes compensation charges related to secondary market transaction and employee awards. (3)

(4) Includes acquisition cash/stock compensation, bank fees, bonus expense, (gain) loss on divestitures, accounting/legal fees, and other transaction expenses.



## **Revenue to Contribution Margin non-GAAP Reconciliation**

(\$ in 000's)	FY 2020 (as filed)		FY 2020 (as restated)		FY 2019	
Revenue	\$	73,216	\$	72,300	\$	77,595
Cost of Revenue		17,562		17,562		21,500
Revenue - Cost of Revenue		55,654		54,738		56,095
Variable Selling & Marketing and Advertising	•	32,661		32,328		43,942
Contribution Margin <sup>(1)</sup>	\$	22,993	\$	22,410	\$	12,153
Contribution Margin % of Revenue		31%		31%		16%
Pro Forma Contribution Margin % <sup>(2)</sup>				—		19%

(1) Contribution Margin is defined as revenue less all variable expenses, including cost of revenue, marketing and sales.

(2) Pro forma results exclude the financial results of certain Porch businesses divested during 2019, after giving effect to all such divestitures as if they had occurred on January 1, 2018.



# **Porch Has The Potential to Grow Revenues ~20x**<sup>®</sup>



(1) Represents Porch management approximate estimates of potential future revenue growth opportunities and does not constitute Porch management financial projections or guidance and should not be regarded or relied on as such.

## The Home is one of the largest market opportunities



### Porch has a U.S. Total Addressable Market of ~\$320B

**Moving Services: ~\$4B<sup>(1)</sup>** (moving, security, TV/internet)

### Mover Marketing: ~\$8B<sup>(4)</sup>

## **Contractor Services: ~\$141B<sup>(3)</sup>** (referral, managed services gross profit)

## P&C Insurance: ~\$167B<sup>(2)</sup>

(home, auto, umbrella, flood)

### **Other Opportunities in "Home"** (more SaaS verticals, home care subscription)

1) Moving Services: TAM of \$4B is comprised of Security, Moving, and TV / Internet installs. Security TAM of \$1.3B estimated based on \$220 net commission per security install multiplied by 6M home sales per year. TV / Internet Installs TAM of \$64M based on \$114 net commission per install multiplied by 6M installs per year.

(2) Insurance: \$167B TAM based on U.S. home insurance annual revenues of \$104B plus U.S. auto insurance annual revenues of \$313B multiplied by a 20% broker commission (source: IBIS 2019 full year data). Umbrella and flood are incremental.

(3) Contractor Services: TAM of \$141B is composed of Managed Services and Referral Services. Managed services TAM of \$104B based on home services spend of \$460B (source: GM Insights 2018 full year data) with 50% of projects managed at a 45% gross margin. Referral services TAM of \$35B based on home services spend of \$470B with 50% referral projects at a 15% referral fee.

- ▲Porch
- (4) Mover Marketing: 6M homebuyers annually with \$9K average spend during first 3-6 months (Epsilon 2012 New Mover Report). Of this \$54B in spend, management estimates that 15% will be spent on marketing to these consumers based on what it has observed in the industries it serves