

## **News Release**

### **Novelis Reports Fourth Quarter and Full Fiscal Year 2025 Results**

Strong improvement quarter-over-quarter despite continued elevated scrap prices

#### Q4 Fiscal Year 2025 Highlights

- Net income attributable to our common shareholder of \$294 million, up 77% YoY; Net income attributable to our common shareholder excluding special items was \$262 million, up 46% YoY
- Adjusted EBITDA of \$473 million, down 8% YoY, up 29% QoQ
- Rolled product shipments of 957 kilotonnes, up 1% YoY
- Adjusted EBITDA per tonne shipped of \$494, down 9% YoY

#### Full Fiscal Year 2025 Highlights

- Net income attributable to our common shareholder of \$683 million, up 14% YoY; Net income excluding special items was \$764 million, up 11% YoY
- Adjusted EBITDA of \$1.8 billion, down 4% YoY
- Rolled product shipments of 3,757 kilotonnes, up 2% YoY
- Adjusted EBITDA per tonne shipped of \$480, down 6% YoY
- Net leverage ratio of 2.9x
- Maintained the recycled content of our products at 63% in fiscal 2025

**ATLANTA, May 12, 2025** – Novelis Inc., a leading sustainable aluminum solutions provider and the world leader in aluminum rolling and recycling, today reported results for the fourth quarter of fiscal year 2025.

"Strong shipments in both the fourth quarter and full fiscal year, led by robust demand for beverage packaging, continue to underpin the fundamental strength of our business," said Steve Fisher, president and CEO, Novelis Inc. "While Adjusted EBITDA was slightly down versus the prior year in both periods, I'm proud of our team's adaptability and resilience in navigating headwinds from elevated aluminum scrap prices. We are working on implementing actions and technologies to expand our scrap input types, which we believe can mitigate scrap cost challenges and allow us to continue to provide the high-recycled-content aluminum solutions customers prefer. To drive continuing margin improvements, we are highly focused on optimizing our cost structure and increasing operational efficiency through a number of actions that will streamline our business and ensure we maintain a strong return on invested capital."

#### Fourth Quarter Fiscal Year 2025 Financial Highlights

Net sales for the fourth quarter of fiscal year 2025 increased 13% versus the prior year period to \$4.6 billion, mainly driven by higher average aluminum prices and a 1% increase in total rolled product shipments compared to the prior year period to 957 kilotonnes. Higher demand for beverage packaging, aerospace and specialty products were partially offset by lower automotive shipments.

Net income attributable to our common shareholder increased 77% versus the prior year to \$294 million in the fourth quarter of fiscal year 2025, primarily driven by favorable metal price lag, gains in unrealized derivatives, and a lower income tax provision. Net income attributable to our common shareholder, excluding special items, was up 46% year-over-year to \$262 million. Adjusted EBITDA decreased 8% versus the prior year to \$473 million in the fourth quarter of fiscal year 2025, primarily driven by higher aluminum scrap prices and operating costs, partially offset by higher product pricing. Adjusted EBITDA per tonne was down 9% year-over-year to \$494.

#### **Full Year Fiscal Year 2025 Results**

Net sales increased 6% versus the prior year to \$17.1 billion in fiscal year 2025, primarily driven by higher average aluminum prices and a 2% increase in total flat rolled product shipments to 3,757 kilotonnes. The increase in shipments is mainly due to record high beverage packaging shipments and higher shipments for aerospace products, partially offset by lower shipments of specialties and automotive products.

Fiscal 2025 net income attributable to our common shareholder increased 14% versus the prior year to \$683 million. The increase is mainly driven by a favorable change in metal price lag and unrealized gains on derivatives, as well as lower income tax provision, partially offset by impacts from the Sierre flooding and lower Adjusted EBITDA. Net income attributable to our common shareholder, excluding special items, was up 11% year-over-year to \$764 million. Adjusted EBITDA decreased 4% to \$1.8 billion in fiscal year 2025, compared to \$1.9 billion in fiscal 2024, driven mainly by higher aluminum scrap prices compared to the prior year, unfavorable product mix, and higher operating cost, partially offset by higher total shipments and higher product pricing.

Net cash flow provided by operating activities was \$1.0 billion in fiscal year 2025 compared to \$1.3 billion in the prior fiscal year, primarily due mainly to lower Adjusted EBITDA and higher metal costs partially offset by improvement in metal price lag. Adjusted Free Cash Flow was an outflow of \$737 million in fiscal year 2025 compared to a prior year period outflow of \$75 million, due primarily to a 24% year-over-year increase in capital expenditures and lower cash flow from operating activities. Fiscal year 2025 capital expenditures total \$1.7 billion and reflect the planned increase in strategic, sustainability-focused, capital investment projects that support increased long-term customer demand.

"Our disciplined approach to cash management, including financing actions during the fourth quarter, enables us to continue to strategically invest for growth," said Dev Ahuja, executive vice president and CFO, Novelis Inc. "Our heightened focus on cost efficiency, while we also complete a number of investments to increase rolling and recycling capacity, ensures we are well-positioned to capitalize on long-term market trends while also maintaining a strong liquidity position. This balanced approach supports both our current operations amidst some macro-economic uncertainty and future growth initiatives."

In January 2025, Novelis issued \$750 million in senior unsecured notes due January 2030, with the proceeds primarily used to repay outstanding borrowings under our ABL revolver. In March 2025, the company borrowed \$1.25 billion of term loans that mature in March 2032, with the proceeds primarily used to repay previously issued term loans that were due in 2026 and 2028.

The company had a net leverage ratio (Adjusted Net Debt / trailing twelve months (TTM) Adjusted EBITDA) of 2.9x at the end of the fourth quarter of fiscal year 2025. Total liquidity stood at \$2.8 billion as of March 31, 2025, consisting of \$1.0 billion in cash and cash equivalents and \$1.7 billion in availability under committed credit facilities.

#### Fourth Quarter and Full Fiscal Year 2025 Earnings Conference Call

Novelis will discuss its fourth quarter and full fiscal year 2025 results via a live webcast and conference call for investors at 7:00 a.m. EDT/4:30 p.m. IST on Monday, May 12, 2025. The webcast link, presentation materials and access information can also be found at novelis.com/investors. To view slides and listen to the live webcast, visit: https://event.choruscall.com/mediaframe/webcast.html?webcastid=Q4tFEHr6. To participate by telephone, participants are requested to register at: http://services.incommconferencing.com/DiamondPassRegistration/register?confirmationNumber=13753396&linkSecurityString=1df1a26f6c

#### **About Novelis**

Novelis Inc. is driven by its purpose of shaping a sustainable world together. We are a global leader in the production of innovative aluminum products and solutions and the world's largest recycler of aluminum. Our ambition is to be the leading provider of low-carbon, sustainable aluminum solutions and to achieve a fully circular economy by partnering with our suppliers, as well as our customers in the aerospace, automotive, beverage packaging and specialties industries throughout North America, Europe, Asia and South America. Novelis had net sales of \$17.1 billion in fiscal year 2025. Novelis is a subsidiary of Hindalco Industries Limited, an industry leader in aluminum and copper, and the metals flagship company of the Aditya Birla Group, a multinational conglomerate based in Mumbai. For more information, visit novelis.com.

#### **Non-GAAP Financial Measures**

This news release and the presentation slides for the earnings call contain non-GAAP financial measures as defined by SEC rules. We believe these measures are helpful to investors in measuring our financial performance and liquidity and comparing our performance to our peers. However, our non-GAAP financial measures may not be comparable to similarly titled non-GAAP financial measures used by other companies. These non-GAAP financial

measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for GAAP financial measures. To the extent we discuss any non-GAAP financial measures on the earnings call, a reconciliation of each measure to the most directly comparable GAAP measure will be available in the presentation slides, which can be found at novelis.com/investors. In addition, the Form 8-K includes a more detailed description of each of these non-GAAP financial measures, together with a discussion of the usefulness and purpose of such measures.

Attached to this news release are tables showing the condensed consolidated statements of operations, condensed consolidated balance sheets, condensed consolidated statements of cash flows, reconciliation of Adjusted EBITDA, Adjusted EBITDA per Tonne, Adjusted Free Cash Flow, Adjusted Net Leverage Ratio, Net Income attributable to our common shareholder excluding Special Items, and segment information.

#### Forward-Looking Statements

Statements made in this news release which describe Novelis' intentions, expectations, beliefs or predictions may be forward-looking within the meaning of securities laws. Forward-looking statements include statements preceded by, followed by, or including the words "believes," "expects," "anticipates," "plans," "estimates," "projects," "forecasts," or similar expressions. Examples of forward-looking statements in this news release are statements about: our belief that competition for scrap aluminum has intensified, creating significant pressure on scrap pricing and our financial results; our belief that Novelis is well positioned to face the current competition environment and cost efficiency initiatives may offset some of the pressures; and our anticipation of the benefit of acceleration of developing new scrap recycling technology. Novelis cautions that, by their nature, forward-looking statements involve risk and uncertainty and Novelis' actual results could differ materially from those expressed or implied in such statements. We do not intend, and we disclaim any obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

Factors that could cause actual results or outcomes to differ from the results expressed or implied by forward-looking statements include, among other things: disruptions or changes in the business or financial condition of our significant customers or the loss of their business or reduction in their requirements; impact of changes in trade policies, new tariffs and other trade measures; price and other forms of competition from other aluminum rolled products producers and potential new market entrants; competition in our end-markets, and the willingness of our customer to accept substitutes for our products, including steel, plastics, composite materials and glass; our failure to realize the anticipated benefits of strategic investments; increases in the cost of volatility in the availability of primary aluminum, scrap aluminum, sheet ingot, or other raw materials used in the production of our products; our ability to manage operating costs and achieve the anticipated benefits from our structural cost reduction initiatives: risks related to the energy-intensive nature of our operations, including increases to energy costs or disruptions to our energy supplies; downturns in the automotive and ground transportation industries or changes in consumer demand; union disputes and other employee relations issues: the impact of labor disputes and strikes on our customers; loss of our key management and other personnel, or an inability to attract and retain such management and other personnel; unplanned disruptions at our operating facilities, including as a result of flooding or other adverse weather phenomena; economic uncertainty, capital markets disruption and supply chain interruptions; unexpected impact of public health crises no our business, suppliers, and customers; risks relating to certain joint ventures, subsidiaries and assets that we do not entirely control; risks related to fluctuations in freight costs; risks related to rising inflation and prolonged periods of elevated interest rates; timing differences between the prices we pay under purchase contracts and metal prices we charge our customers; a deterioration of our financial condition, a downgrade of our ratings by a credit rating agency or other factors which could limit our ability to enter into, or increase our costs of, financing and hedging transactions; risks related to variable rate indebtedness, including interest rate risk; adverse changes in currency exchange rates; our inability to transact in derivative instruments, or our inability to adequately hedge our exposure to price fluctuations under derivative instruments, or a failure of counterparties to our derivative instruments to honor their agreements; an adverse decline in the liability discount rate, lower-than-expected investment return on pension assets; impairments to our goodwill, other intangible assets and other long-lived assets; tax expense, tax liabilities or tax compliance costs; operating and financial restrictions imposed on us by the covenants in our credit facilities and the indentures governing our Senior Notes; cybersecurity attacks against, disruptions, failures or security breaches and other disruptions to our information technology networks and systems; risks of failing to comply with federal, state and foreign laws and regulations and industry standards relating to privacy, data protection, advertising and consumer protection; our inability to protect our intellectual property, the confidentiality of our know-how, trade secrets, technology, and other proprietary information; risks related to our global operations, including the impact of complex and stringent laws and government regulations; global climate change or the legal, regulatory or market responses to such change; risks related to a broad range of environmental, health and safety laws and regulations and risks related to potential legal proceedings or investigations. The above list of factors is not exhaustive. Other important factors are discussed under the captions "Risk Factors" and "Management's Discussion and Analysis" in our Annual Report on Form 10-K for the fiscal year ended March 31, 2025 and as the same may be updated from time to time in our quarterly reports on Form 10-Q, or in other reports which we from time to time file with the SEC.

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## Novelis Inc. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)

	Three Months Ended March 31,					Fiscal Ye Marc	 
(in millions)		2025 2024		2024		2025	2024
Net sales	\$	4,587	\$	4,077	\$	17,149	\$ 16,210
Cost of goods sold (exclusive of depreciation and amortization)		3,862		3,417		14,469	13,704
Selling, general and administrative expenses		152		172		695	717
Depreciation and amortization		152		148		575	554
Interest expense and amortization of debt issuance costs		65		70		275	298
Research and development expenses		27		26		102	98
Loss on extinguishment of debt, net		7		_		7	5
Restructuring and impairment expenses, net		7		9		53	42
Equity in net income of non-consolidated affiliates		(1)		(3)		(3)	(4)
Other expenses (income), net		13		13		134	(22)
		4,284		3,852		16,307	15,392
Income before income tax provision		303		225		842	818
Income tax provision		9		59		159	218
Net income		294		166		683	600
Net income attributable to our common shareholder	\$	294	\$	166	\$	683	\$ 600

# Novelis Inc. CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

(in millions, except number of shares) ASSETS		arch 31, 2025	March 31, 2024	
Current assets:				
Cash and cash equivalents	\$	1,036	\$	1,309
Accounts receivable, net	*	.,000	_	.,000
— third parties (net of allowance for uncollectible accounts of \$7 as of March 31, 2025, and March 31, 2024)		2,073		1,760
— related parties		136		161
Inventories		3,054		2,515
Prepaid expenses and other current assets		234		152
Fair value of derivative instruments		176		45
Assets held for sale		6		1
Total current assets		6,715		5,943
Property, plant and equipment, net		6,851		5,741
Goodwill		1,074		1,074
Intangible assets, net		509		545
Investment in and advances to non-consolidated affiliates		912		905
Deferred income tax assets		188		143
Other long-term assets				
— third parties		263		274
— related parties		3		3
Total assets	\$	16,515	\$	14,628
LIABILITIES AND SHAREHOLDER'S EQUITY		· · · · · · · · · · · · · · · · · · ·		<u> </u>
Current liabilities:				
Current portion of long-term debt	\$	32	\$	33
Short-term borrowings		348		759
Accounts payable				
— third parties		3,687		2,992
— related parties		275		280
Fair value of derivative instruments		106		144
Accrued expenses and other current liabilities		666		627
Total current liabilities		5,114		4,835
Long-term debt, net of current portion		5,773		4,866
Deferred income tax liabilities		295		253
Accrued postretirement benefits		534		559
Other long-term liabilities		284		305
Total liabilities		12,000		10,818
Commitments and contingencies				
Shareholder's equity				
Common stock, no par value; unlimited number of shares authorized; 600,000,000 shares issued and outstanding as of March 31, 2025, and March 31, 2024	t	_		_
Additional paid-in capital		1,108		1,108
Retained earnings		3,755		3,072
Accumulated other comprehensive loss		(358)		(381
Total equity of our common shareholder		4,505		3,799
Noncontrolling interest		10		11
Total equity		4,515		3,810
Total liabilities and equity	\$	16,515	\$	14,628

# Novelis Inc. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) Fiscal Year Ended

OPERATING ACTIVITIES         1000			Fiscal Ye Marc		
Net income	·		2025		2024
Adjustments to determine net cash provided by operating activities:		•	222	Φ.	000
Depreciation and amortization         575         554           (Gain) loss on unrealized derivatives and other realized derivatives in investing activities, net         44         6           Loss on sale of assets, net         48         28           Loss on extinguishment of debt, net         7         5           Deformed income taxes, net         (27)         20           Equity in net income of non-consolidated affiliates         (3)         (4)           (Gain) loss on foreign exchange remeasurement of debt         20         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42         —           Other, net         (30)         (25)           Changes in assets and liabilities including assets and liabilities held for sale:         (30)         (25)           Accounts receivable         (30)         (25)           Inventories         (579)         188           Accounts payable         705         (119)           Other rassets         395         \$ 1,315           Inventories         (5)         \$ 1,335           Capital expenditures         (1)         (3)           Acquisition of business and other investments, net of cash acquired <td></td> <td>\$</td> <td>683</td> <td>\$</td> <td>600</td>		\$	683	\$	600
(Gain) loss on unrealized derivatives and other realized derivatives in investing activities, and a loss on saile of assets, net derivatives in investing and impairment charges         4         6           Non-cash restructuring and impairment charges         34         28           Loss on extinguishment of debt, net         7         5           Deferred income taxes, net         (27)         20           Equity in net income of non-consolidated affiliates         (3)         (4)           (Gain) loss on foreign exchange remeasurement of debt         (2)         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42         -           Other, net         (33)         (25)           Lymotization of debt issuance costs and carrying value adjustments         (33)         25           Changes in assets and liabilities including assets and liabilities for sale:         (30)         (25)           Recounts payable         (30)         (25)           Inventories         (579)         185           Accounts payable         (579)         185           Other liabilities         (42)         (34)           Met asa provided by operating activities         (8)         (42)           Net cash provide					
Loss on sale of assets, net         34         28           Non-cash restructuring and impairment charges         34         28           Loss on extinguishment of debt, net         7         5           Deferred income taxes, net         (27)         20           Equity in net income of non-consolidated affiliates         (3)         (4)           (Cajin) loss on foreign exchange remeasurement of debt         (2)         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42         —           Other, net         (3)         (25)           Changes in assets and liabilities including assets and liabilities held for sale:         (57)         185           Accounts receivable         (57)         185           Accounts payable         705         (119)           Other liabilities         (68)         42           Other inseste         (88)         42           Other liabilities         (88)         42           Other liabilities         (67)         185           Accounts payable         705         (119)           Other saset         (88)         42           Chiter liabilities         (81) <td></td> <td></td> <td></td> <td></td> <td></td>					
Non-cash restructuring and impairment charges         34         28           Loss on extinguishment of debt, net         7         5           Deferred income taxes, net         (27)         20           Equity in net income of non-consolidated affiliates         (3)         (4)           (Gain) loss on foreign exchange remeasurement of debt         (2)         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42            Other, net         330         25           Changes in assets and liabilities including assets and liabilities held for sale:         35         185           Changes in assets and liabilities including assets and liabilities held for sale:         35         185           Accounts receivable         (30)         (25)         185           Inventories         (579)         185         42         195           Accounts payable         (579)         185         42         20         190         191         191         191         191         191         191         191         191         191         191         191         191         191         191         191         191         191         191 <td>The state of the s</td> <td></td> <td>` '</td> <td></td> <td></td>	The state of the s		` '		
Loss on extinguishment of debt, net         7         5           Deferred income taxes, net         (27)         20           Equity in net income of non-consolidated affiliates         (3)         (4)           (Gain) loss on foreign exchange remeasurement of debt         (2)         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42         —           Other, net         3         3           Changes in assets and liabilities including assets and liabilities held for sale:         (330)         (25           Inventories         (579)         185           Accounts payable         (579)         185           Other liabilities         (42)         (34)           Other liabilities         (42)         (34)           Inventories         (8)         42           Other liabilities         (42)         (34)           Net cash provided by operating activities         \$ 951         \$ 1,315           INVESTING ACTIVITIES         (6)         (1,689)         \$ (1,589)           Acquisition of business and other investments, net of cash acquired         (2)         (36)           Acquisition of business and other investments, net of cash acqui	·				
Deferred income taxes, net         (27)         20           Equity in net income of non-consolidated affiliates         (3)         (4)           (Gain) loss on foreign exchange remeasurement of debt         (2)         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42         —           Other, net         3         3           Changes in assets and liabilities including assets and liabilities held for sale:         (330)         (25)           Inventories         (579)         185           Accounts receivable         705         (119)           Inventories         (68)         42           Accounts payable         705         (119)           Other assets         (88)         42           Met ash provided by operating activities         (81)         42           Net cash provided by operating activities         (516)         1,358           Net cash provided by operating activities         (7)         2           Capital expenditures         (7)         2           Capital expenditures         (7)         2           Could ows from investment in and advances to non-consolidated affiliates, net         (22)         36 <td></td> <td></td> <td></td> <td></td> <td></td>					
Equity in net income of non-consolidated affiliates         (3)         (4)           (Gain) loss on foreign exchange remeasurement of debt         (2)         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42         —           Other, net         3         3           Changes in assets and liabilities including assets and liabilities held for sale:         (30)         (25)           Accounts receivable         (30)         (579)         185           Accounts payable         (579)         185           Accounts payable         (88)         42           Other liabilities         (88)         42           Other liabilities         (89)         1,359           Net cash provided by operating activities         9,951         1,315           INVESTING ACTIVITIES         2         -           Capital expenditures         (1,689)         (1,389)           Acquisition of business and other investments, net of cash acquired         (2)         -           Proceeds from the sale of a business         —         2           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance			· ·		
(Gain) loss on foreign exchange remeasurement of debt         (2)         2           Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42            Other, net         3         3           Changes in assets and liabilities including assets and liabilities held for sale:         ***         ***           Accounts receivable         (579)         185           Accounts payable         705         (119)           Other liabilities         (88)         42           Other liabilities         (88)         42           Other liabilities         (89)         1,315           Net cash provided by operating activities         9,951         1,315           Net cash provided by operating activities         9,951         1,315           Net cash provided by operating activities         9,951         1,315           Net cash provided by operating activities         1,052         -           Capital expenditures         (1,089)         1,358           Acquisition of business and other investments, net of cash acquired         (2)         -           Capital expenditures         (2)         (36)           Outflows from investment in and advances to non-consolid					
Amortization of debt issuance costs and carrying value adjustments         13         12           Non-cash charges related to Sierre flooding         42         —           Other, net         3         3           Changes in assets and liabilities including assets and liabilities held for sale:         Use of 579         185           Accounts receivable         (579)         185           Accounts payable         705         (119)           Other assets         (88)         42           Other liabilities         (88)         42           Other liabilities         (89)         43           Net cash provided by operating activities         (88)         42           INVESTING ACTIVITIES         (81)         42           Capital expenditures         \$ (1,689)         \$ (1,588)           Acquisition of business and other investments, net of cash acquired         (2)         —           Proceeds from the sale of a business         — 2         2           Outflows from the sale of a business         — 2         (10           Outflows from the settlement of derivative instruments, net         (2)         —           Outflows from insurance claims         25         —           Other         25         —           Proc					(4)
Non-cash charges related to Sierre flooding Other, net         42         — Other, net         3         3           Changes in assets and liabilities including assets and liabilities held for sale:         ————————————————————————————————————			(2)		
Other, net         3         3           Changes in assets and liabilities including assets and liabilities held for sale:         3         25           Accounts receivable         (330)         (25)           Inventories         (579)         185           Accounts payable         705         (119)           Other liabilities         (88)         42           Other sasets         (88)         42           Other sasets and liabilities including assets and sasets and s					12
Changes in assets and liabilities including assets and liabilities held for sale:         (330)         (25)           Inventories         (579)         185           Accounts payable         705         (119)           Other assets         (88)         42           Other liabilities         (42)         (34)           Net cash provided by operating activities         \$ 951         \$ 1,315           INVESTING ACTIVITIES         \$ (1,689)         \$ (1,689)         \$ (1,588)           Acquisition of business and other investments, net of cash acquired         (2)         — -           Capital expenditures         \$ (1,689)         \$ (1,689)         \$ (1,689)           Acquisition of business and other investments, net of cash acquired         (2)         (36)           Outflows from the sale of a business         — 2         2           Outflows from investment in and advances to non-consolidated affiliates, net         (2)         (36)           Outflows from investment of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14         (14)           Net cash used in investing activities         (1,690)         (1,680)         (1,680)           FINANCING ACTIVITIES <td>Non-cash charges related to Sierre flooding</td> <td></td> <td>42</td> <td></td> <td>_</td>	Non-cash charges related to Sierre flooding		42		_
Accounts receivable         (330)         (25)           Inventories         (579)         185           Accounts payable         705         (119)           Other assets         (88)         42           Other liabilities         (42)         (34)           Net cash provided by operating activities         \$951         1,315           INVESTING ACTIVITIES         ***         ***         1,258           Capital expenditures         (1,689)         (1,389)         ***           Acquisition of business and other investments, net of cash acquired         (2)         —**           Acquisition of business and other investments, net of cash acquired         (2)         —**           Outflows from the sale of a business         —**         2           Outflows from the sale of a deviative instruments, net         (2)         .36)           Outflows from the settlement of derivative instruments, net         1(14)         (10)           Proceeds from insurance claims         25         —**           Other         12         1         1           Net cash used in investing activities         (1,69)         1,388           FINANCING ACTIVITES         ***         749           Principal payments of long-term and short-term borrowings	Other, net		3		3
Inventories         (579)         185           Accounts payable         705         (119)           Other assets         (88)         42           Other liabilities         (42)         (34)           Net cash provided by operating activities         \$ 951         \$ 1,315           INVESTING ACTIVITIES         ***         ***           Capital expenditures         \$ (1,689)         \$ (1,388)           Acquisition of business and other investments, net of cash acquired         (2)         —           Proceeds from the sale of a business         —         2           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         **         **           Proceeds from issuance of long-term and short-term borrowings         \$ (2,68)         749           Principal payments of long-term and short-term borrowings         \$ (361)         (8)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)	Changes in assets and liabilities including assets and liabilities held for sale:				
Accounts payable         705         (119)           Other assets         (88)         42           Other liabilities         (42)         (34)           Net cash provided by operating activities         \$951         \$1,315           INVESTING ACTIVITIES         ***         ***           Capital expenditures         \$(1,689)         \$(1,358)           Acquisition of business and other investments, net of cash acquired         (2)         -           Proceeds from the sale of a business         2         -           Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         -           Other         125         -           Other         125         -           Net cash used in investing activities         \$1,000         \$1,380           FINANCING ACTIVITIES         **         **           Proceeds from issuance of long-term and short-term borrowings         1,401         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3) <t< td=""><td>Accounts receivable</td><td></td><td>(330)</td><td></td><td>(25)</td></t<>	Accounts receivable		(330)		(25)
Other assets         (88)         42           Other liabilities         (42)         (34)           Net cash provided by operating activities         951         1,315           INVESTING ACTIVITIES         Capital expenditures         (1689)         (1,358)           Acquisition of business and other investments, net of cash acquired         (2)         —           Proceeds from the sale of a business         —         2           Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from investment of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,69)         \$ (1,38)           FINANCING ACTIVITIES         **         749           Proceeds from issuance of long-term and short-term borrowings         \$ (1,69)         \$ (736)           Revolving credit facilities and other, net         (36)         (8)           Debt issuance costs         (34)         (3)           Revoluing credit facilities and other, net         (36)         (8)           Debt issuance costs         (34)         (3)           Revoluing credit	Inventories		(579)		185
Other liabilities         (42)         (34)           Net cash provided by operating activities         951         1,315           INVESTING ACTIVITIES           Capital expenditures         \$ (1,689)         \$ (1,358)           Acquisition of business and other investments, net of cash acquired         (2)         —           Proceeds from the sale of a business         —         2           Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,609)         \$ (1,389)           FINANCING ACTIVITIES         * (1,600)         \$ (1,389)           Proceeds from issuance of long-term and short-term borrowings         \$ (2,268)         749           Principal payments of long-term and short-term borrowings         \$ (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (88)           Net decrease in cash, cash equivalents and res	Accounts payable		705		(119)
Net cash provided by operating activities         \$ 951         \$ 1,315           INVESTING ACTIVITIES           Capital expenditures         \$ (1,689)         \$ (1,358)           Acquisition of business and other investments, net of cash acquired         (2)         —           Proceeds from the sale of a business         —         2           Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         * (1,690)         \$ (1,388)           Proceeds from issuance of long-term and short-term borrowings         \$ 2,268         749           Principal payments of long-term and short-term borrowings         \$ (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (8)           Net	Other assets		(88)		42
NVESTING ACTIVITIES	Other liabilities		(42)		(34)
Capital expenditures         \$ (1,689)         \$ (1,358)           Acquisition of business and other investments, net of cash acquired         (2)         —           Proceeds from the sale of a business         —         2           Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         **         **           Proceeds from issuance of long-term and short-term borrowings         \$ (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         —         (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash—beginning of perio	Net cash provided by operating activities	\$	951	\$	1,315
Acquisition of business and other investments, net of cash acquired         (2)         —           Proceeds from the sale of a business         —         2           Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         **         749           Proceeds from issuance of long-term and short-term borrowings         \$ 2,268         \$ 749           Principal payments of long-term and short-term borrowings         (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash—end o	INVESTING ACTIVITIES				
Proceeds from the sale of a business         —         2           Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         **         **           Proceeds from issuance of long-term and short-term borrowings         \$ 2,268         **         749           Principal payments of long-term and short-term borrowings         \$ (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         —         (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash — beginning of period         1,322         1,511           Cash and	Capital expenditures	\$	(1,689)	\$	(1,358)
Outflows from investment in and advances to non-consolidated affiliates, net         (22)         (36)           Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         ***         ***           Proceeds from issuance of long-term and short-term borrowings         \$ (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash — beginning of period         1,322         1,511           Cash and cash equivalents and restricted cash — end of period         \$ 1,041         \$ 1,322           Cash and cash equivalents         \$ 1,041         \$ 1,322	Acquisition of business and other investments, net of cash acquired		(2)		_
Outflows from the settlement of derivative instruments, net         (14)         (10)           Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         ***         ***           Proceeds from issuance of long-term and short-term borrowings         \$ 2,268         \$ 749           Principal payments of long-term and short-term borrowings         (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash — beginning of period         1,322         1,511           Cash, cash equivalents and restricted cash — end of period         \$ 1,041         \$ 1,322           Cash and cash equivalents         \$ 1,036         \$ 1,309           Restricted cash (included in other long-term assets) <td>Proceeds from the sale of a business</td> <td></td> <td>_</td> <td></td> <td>2</td>	Proceeds from the sale of a business		_		2
Proceeds from insurance claims         25         —           Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES           Proceeds from issuance of long-term and short-term borrowings         \$ 2,268         \$ 749           Principal payments of long-term and short-term borrowings         (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash — beginning of period         1,322         1,511           Cash, cash equivalents and restricted cash — end of period         \$ 1,041         \$ 1,322           Cash and cash equivalents         \$ 1,036         \$ 1,309           Restricted cash (included in other long-term assets)         5         13	Outflows from investment in and advances to non-consolidated affiliates, net		(22)		(36)
Other         12         14           Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         Proceeds from issuance of long-term and short-term borrowings         \$ 2,268         749           Principal payments of long-term and short-term borrowings         (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash — beginning of period         1,322         1,511           Cash, cash equivalents and restricted cash — end of period         \$ 1,041         \$ 1,322           Cash and cash equivalents         \$ 1,036         \$ 1,309           Restricted cash (included in other long-term assets)         5         13	Outflows from the settlement of derivative instruments, net		(14)		(10)
Net cash used in investing activities         \$ (1,690)         \$ (1,388)           FINANCING ACTIVITIES         Proceeds from issuance of long-term and short-term borrowings         \$ 2,268         \$ 749           Principal payments of long-term and short-term borrowings         (1,401)         (736)           Revolving credit facilities and other, net         (361)         (8)           Debt issuance costs         (34)         (3)           Return of capital to our common shareholder         — (100)           Net cash provided by (used in) financing activities         \$ 472         (98)           Net decrease in cash, cash equivalents and restricted cash         (267)         (171)           Effect of exchange rate changes on cash         (14)         (18)           Cash, cash equivalents and restricted cash — beginning of period         1,322         1,511           Cash, cash equivalents and restricted cash — end of period         \$ 1,041         1,322           Cash and cash equivalents         \$ 1,036         \$ 1,309           Restricted cash (included in other long-term assets)         5         13	Proceeds from insurance claims		25		_
FINANCING ACTIVITIESProceeds from issuance of long-term and short-term borrowings\$ 2,268 \$ 749Principal payments of long-term and short-term borrowings(1,401) (736)Revolving credit facilities and other, net(361) (8)Debt issuance costs(34) (3)Return of capital to our common shareholder— (100)Net cash provided by (used in) financing activities\$ 472 \$ (98)Net decrease in cash, cash equivalents and restricted cash(267) (171)Effect of exchange rate changes on cash(14) (18)Cash, cash equivalents and restricted cash — beginning of period1,322 1,511Cash, cash equivalents and restricted cash — end of period\$ 1,041 \$ 1,322Cash and cash equivalents\$ 1,036 \$ 1,309Restricted cash (included in other long-term assets)5 13	Other		12		14
Proceeds from issuance of long-term and short-term borrowings\$ 2,268\$ 749Principal payments of long-term and short-term borrowings(1,401)(736)Revolving credit facilities and other, net(361)(8)Debt issuance costs(34)(3)Return of capital to our common shareholder— (100)Net cash provided by (used in) financing activities\$ 472(98)Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513	Net cash used in investing activities	\$	(1,690)	\$	(1,388)
Principal payments of long-term and short-term borrowings(1,401)(736)Revolving credit facilities and other, net(361)(8)Debt issuance costs(34)(3)Return of capital to our common shareholder—(100)Net cash provided by (used in) financing activities\$ 472\$ (98)Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513	FINANCING ACTIVITIES				
Revolving credit facilities and other, net(361)(8)Debt issuance costs(34)(3)Return of capital to our common shareholder—(100)Net cash provided by (used in) financing activities\$ 472(98)Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513	Proceeds from issuance of long-term and short-term borrowings	\$	2,268	\$	749
Revolving credit facilities and other, net(361)(8)Debt issuance costs(34)(3)Return of capital to our common shareholder—(100)Net cash provided by (used in) financing activities\$ 472(98)Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513	Principal payments of long-term and short-term borrowings		(1,401)		(736)
Debt issuance costs(34)(3)Return of capital to our common shareholder—(100)Net cash provided by (used in) financing activities\$ 472\$ (98)Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513					
Return of capital to our common shareholder—(100)Net cash provided by (used in) financing activities\$ 472\$ (98)Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513	Debt issuance costs		(34)		
Net cash provided by (used in) financing activities\$ 472\$ (98)Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513	Return of capital to our common shareholder		_		
Net decrease in cash, cash equivalents and restricted cash(267)(171)Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513	Net cash provided by (used in) financing activities	\$	472	\$	
Effect of exchange rate changes on cash(14)(18)Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513					
Cash, cash equivalents and restricted cash — beginning of period1,3221,511Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513					
Cash, cash equivalents and restricted cash — end of period\$ 1,041\$ 1,322Cash and cash equivalents\$ 1,036\$ 1,309Restricted cash (included in other long-term assets)513					
Cash and cash equivalents \$ 1,036 \$ 1,309 Restricted cash (included in other long-term assets) 5 13		\$		\$	
Restricted cash (included in other long-term assets) 5 13		<u> </u>		_	
	Cash and cash equivalents	\$	1,036	\$	1,309
Cash, cash equivalents and restricted cash — end of period \$\\ 1,041 \\ \\$ 1,322	Restricted cash (included in other long-term assets)		5		
	Cash, cash equivalents and restricted cash — end of period	\$	1,041	\$	1,322

#### Reconciliation of Adjusted EBITDA to Net Income Attributable to our Common Shareholder (unaudited)

The following table reconciles Adjusted EBITDA, a non-GAAP financial measure, to net income attributable to our common shareholder.

	Three Months Ended March 31,						ear Ended ch 31,		
(in millions)		2025		2024		2025		2024	
Net income attributable to our common shareholder	\$	294	\$	166	\$	683	\$	600	
Income tax provision		9		59		159		218	
Interest, net		60		64		252		275	
Depreciation and amortization		152		148		575		554	
EBITDA	\$	515	\$	437	\$	1,669	\$	1,647	
Adjustment to reconcile proportional consolidation	\$	13	\$	11	\$	47	\$	44	
Unrealized (gains) losses on change in fair value of derivative instruments, net		(23)		32		(57)		36	
Realized (gains) losses on derivative instruments not included in Adjusted EBITDA		(1)		(2)		5		(6)	
Loss on extinguishment of debt, net		7		_		7		5	
Restructuring and impairment expenses, net <sup>(1)</sup>		7		9		53		42	
Loss on sale or disposal of assets, net		2		2		4		6	
Metal price lag		(55)		8		(69)		70	
Sierre flood losses, net of recoveries <sup>(2)</sup>		(1)		_		105		_	
Other, net		9		17		38		29	
Adjusted EBITDA	\$	473	\$	514	\$	1,802	\$	1,873	

<sup>(1)</sup> Restructuring and impairment expenses, net for the twelve months ended March 31, 2025 includes \$21 million related to the closure of the Buckhannon, West Virginia plant and \$17 million related to the write-off of costs previously capitalized

The following table presents the calculation of Adjusted EBITDA per tonne.

	Three Months Ended March 31,				Fiscal Ye Marc	
		2025		2024	2025	2024
Adjusted EBITDA (in millions) (numerator)	\$	473	\$	514	\$ 1,802	\$ 1,873
Rolled product shipments (in kt) (denominator)		957		951	3,757	3,673
Adjusted EBITDA per tonne	\$	494	\$	540	\$ 480	\$ 510

<sup>(2)</sup> Sierre flood losses, net of recoveries relate to non-recurring non-operating charges from exceptional flooding at our Sierre, Switzerland plant caused by unprecedented heavy rainfall, net of the related property insurance recoveries.

#### Adjusted Free Cash Flow (unaudited)

The following table reconciles Adjusted Free Cash Flow and Adjusted Free Cash Flow, non-GAAP financial measures, to net cash provided by operating activities - continuing operations.

	Fiscal Ye Marc	
(in millions)	2025	2024
Net cash provided by operating activities <sup>(1)</sup>	\$ 951	\$ 1,315
Net cash used in investing activities <sup>(1)</sup>	(1,690)	(1,388)
Plus: Cash used in the acquisition of business and other investments, net of cash acquired	2	_
Less: Proceeds from sales of assets and business, net of transaction fees, cash income taxes and hedging	_	(2)
Adjusted Free Cash Flow	\$ (737)	\$ (75)

<sup>(1)</sup> For the twelve months ended March 31, 2025 and 2024, the Company did not have any cash flows from discontinued operations in operating activities or investing activities.

#### Net Leverage Ratio (unaudited)

The following table reconciles long-term debt, net of current portion to Adjusted Net Debt.

(in millions)	M	arch 31, 2025	M	arch 31, 2024
Long-term debt, net of current portion	\$	5,773	\$	4,866
Current portion of long-term debt		32		33
Short-term borrowings		348		759
Unamortized carrying value adjustments		59		48
Cash and cash equivalents		(1,036)		(1,309)
Adjusted Net Debt	\$	5,176	\$	4,397

The following table shows the calculation of the Net Leverage Ratio (in millions, except for the Net Leverage Ratio).

	arch 31, 2025	М	arch 31, 2024
Adjusted Net Debt (numerator)	\$ 5,176	\$	4,397
TTM Adjusted EBITDA (denominator)	\$ 1,802	\$	1,873
Net Leverage Ratio	2.9		2.3

## Reconciliation of Net Income Attributable to our Common Shareholder, Excluding Special Items to Net Income Attributable to our Common Shareholder (unaudited)

The following table presents net income attributable to our common shareholder excluding special items, a non-GAAP financial measure. We adjust for items which may recur in varying magnitude which affect the comparability of the operational results of our underlying business.

	Three Months Ended March 31,						ear Ended ch 31,		
(in millions)		2025		2024		2025		2024	
Net income attributable to our common shareholder	\$	294	\$	166	\$	683	\$	600	
Special Items:									
Loss on extinguishment of debt, net		7		_		7		5	
Metal price lag		(55)		8		(69)		70	
Restructuring and impairment expenses, net		7		9		53		42	
Sierre flood losses, net of recoveries <sup>(1)</sup>		(1)		_		105		_	
Tax effect on special items		10		(4)		(15)		(29)	
Net income attributable to our common shareholder, excluding special items	\$	262	\$	179	\$	764	\$	688	

<sup>(1)</sup> Sierre flood losses, net of recoveries relate to non-recurring non-operating charges from exceptional flooding at our Sierre, Switzerland plant caused by unprecedented heavy rainfall, net of the related property insurance recoveries.

## **Segment Information (unaudited)**

The following tables present selected segment financial information (in millions, except shipments which are in kilotonnes).

Selected Operating Results Three Months Ended March 31, 2025	North America	Eu	ırope	Asia		outh ierica	Eliminations and Other	Total
Adjusted EBITDA	\$ 150	\$	104	\$ 89	\$	129	\$ 1	\$ 473
Shipments (in kt)								
Rolled products – third party	375		266	154		162	_	957
Rolled products – intersegment			(1)	47		2	(48)	_
Total rolled products	375		265	 201		164	(48)	 957
Selected Operating Results Three Months Ended March 31, 2024	North America	Eu	ırope	Asia		outh ierica	Eliminations and Other	Total
Adjusted EBITDA	\$ 210	\$	74	\$ 84	\$	145	\$ 1	\$ 514
Shipments (in kt)								
Rolled products – third party	391		244	165		151	_	951
Rolled products – intersegment			2	18		13	(33)	_
Total rolled products	391		246	 183		164	(33)	 951
Selected Operating Results Fiscal Year Ended March 31, 2025	North America	Eu	ırope	Asia		outh ierica	Eliminations and Other	Total
		Eu \$	irope 306	\$ Asia 347				\$ Total 1,802
Fiscal Year Ended March 31, 2025	America			\$ 	An	erica	and Other	\$
Fiscal Year Ended March 31, 2025	America			\$ 	An	erica	and Other	\$
Adjusted EBITDA	America			\$ 	An	erica	and Other	\$
Fiscal Year Ended March 31, 2025 Adjusted EBITDA Shipments (in kt)	America \$ 640		306	\$ 347	An	504	and Other	\$ 1,802
Fiscal Year Ended March 31, 2025 Adjusted EBITDA  Shipments (in kt) Rolled products – third party	\$ 640 1,518		306 985	\$ 347 626	An	504 628	\$ 5	\$ 1,802
Fiscal Year Ended March 31, 2025  Adjusted EBITDA  Shipments (in kt)  Rolled products – third party  Rolled products – intersegment	### America   \$ 640   \$ 1,518   1	\$	306 985 2	\$ 626 153	\$ \$	628 18	\$ 5 - (174)	\$ 3,757 —
Fiscal Year Ended March 31, 2025  Adjusted EBITDA  Shipments (in kt)  Rolled products – third party  Rolled products – intersegment  Total rolled products  Selected Operating Results	1,518 1,519 North	\$	985 2 987	\$ 626 153 779	\$ \$	628 18 646		\$ 3,757 — 3,757
Fiscal Year Ended March 31, 2025  Adjusted EBITDA  Shipments (in kt)  Rolled products – third party  Rolled products – intersegment  Total rolled products  Selected Operating Results Fiscal Year Ended March 31, 2024	1,518 1,519 North America	\$ Eu	985 2 987	347 626 153 779 Asia	\$ So Am	628 18 646		3,757 — 3,757 Total
Fiscal Year Ended March 31, 2025  Adjusted EBITDA  Shipments (in kt)  Rolled products – third party  Rolled products – intersegment  Total rolled products  Selected Operating Results Fiscal Year Ended March 31, 2024	1,518 1,519 North America	\$ Eu	985 2 987	347 626 153 779 Asia	\$ So Am	628 18 646		3,757 — 3,757 Total
Fiscal Year Ended March 31, 2025  Adjusted EBITDA  Shipments (in kt)  Rolled products – third party  Rolled products – intersegment  Total rolled products  Selected Operating Results Fiscal Year Ended March 31, 2024  Adjusted EBITDA	1,518 1,519 North America	\$ Eu	985 2 987	347 626 153 779 Asia	\$ So Am	628 18 646		3,757 — 3,757 Total
Fiscal Year Ended March 31, 2025  Adjusted EBITDA  Shipments (in kt)  Rolled products – third party  Rolled products – intersegment  Total rolled products  Selected Operating Results Fiscal Year Ended March 31, 2024  Adjusted EBITDA  Shipments (in kt)	1,518 1,519 North America \$ 749	\$ Eu	985 2 987 strope 321	347 626 153 779 <b>Asia</b> 334	\$ So Am	628 18 646 Duth erica 472		3,757 — 3,757 Total 1,873