NOVELIS Q2 FISCAL 2019 EARNINGS CONFERENCE CALL

November 2, 2018

Steve Fisher
President and Chief Executive Officer
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SAFE HARBOR STATEMENT

Novelis

Forward-looking statements

Statements made in this presentation which describe Novelis' intentions, expectations, beliefs or predictions may be forward-looking statements within the meaning of securities laws. Forward-looking statements include statements preceded by, followed by, or including the words "believes," "expects," "anticipates," "plans," "estimates," "projects," "forecasts," or similar expressions. Examples of forward-looking statements in this presentation include statements about our ability to close the pending Aleris acquisition in nine to fifteen months from date of announcement. Novelis cautions that, by their nature, forward-looking statements involve risk and uncertainty and that Novelis' actual results could differ materially from those expressed or implied in such statements. We do not intend, and we disclaim, any obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise. Factors that could cause actual results or outcomes to differ from the results expressed or implied by forward-looking statements include, among other things: changes in the prices and availability of aluminum (or premiums associated with such prices) or other materials and raw materials we use; the capacity and effectiveness of our hedging activities; relationships with, and financial and operating conditions of, our customers, suppliers and other stakeholders; fluctuations in the supply of, and prices for, energy in the areas in which we maintain production facilities; our ability to access financing, including in connection with potential acquisitions and investments; risks relating to, and our ability to consummate, pending and future acquisitions, investments or divestitures, including the pending acquisition of Aleris Corporation; changes in the relative values of various currencies and the effectiveness of our currency hedging activities; factors affecting our operations, such as litigation, environmental remediation and clean-up costs, labor relations and negotiations, breakdown of equipment and other events; the impact of restructuring efforts in the future; economic, regulatory and political factors within the countries in which we operate or sell our products, including changes in duties or tariffs; competition from other aluminum rolled products producers as well as from substitute materials such as steel, glass, plastic and composite materials; changes in general economic conditions including deterioration in the global economy, particularly sectors in which our customers operate; changes in government regulations, particularly those affecting taxes, environmental, health or safety compliance; changes in interest rates that have the effect of increasing the amounts we pay under our credit facilities and other financing agreements; the effect of taxes and changes in tax rates; and our ability to generate cash. The above list of factors is not exhaustive. Other important risk factors are included under the caption "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended March 31, 2018.

HIGHLIGHTS

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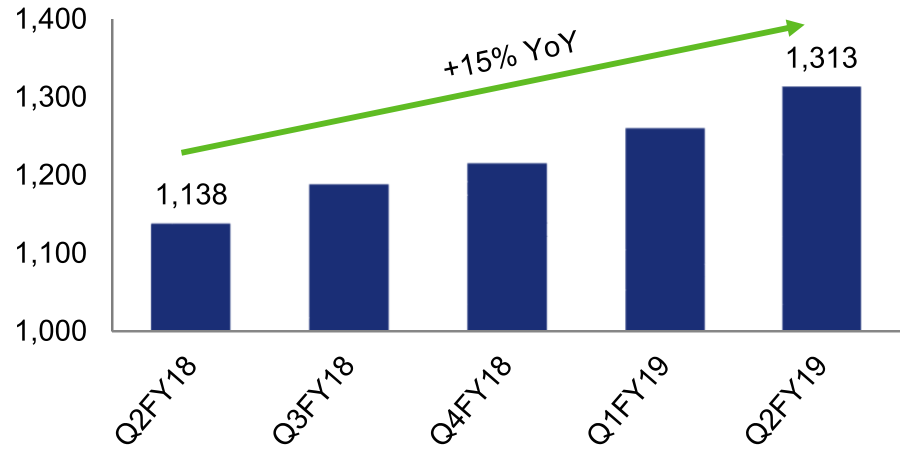
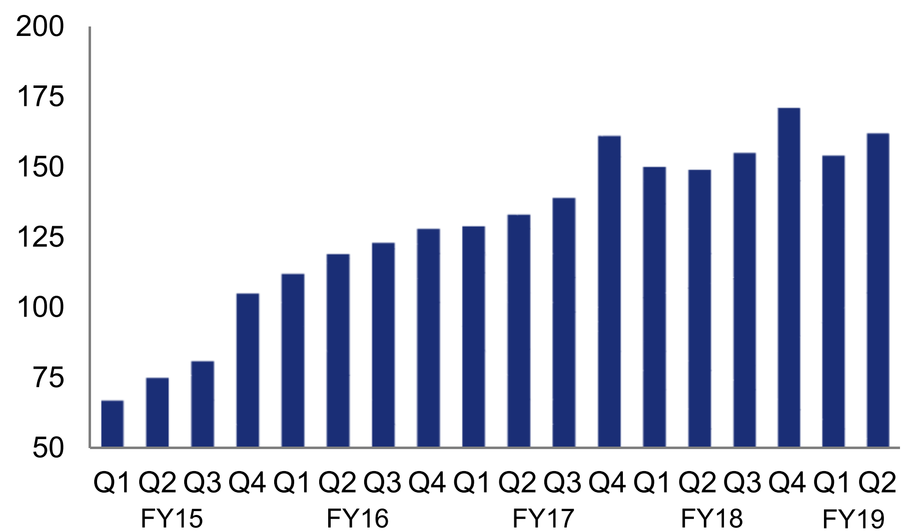
- Achieved record total shipments and Adjusted EBITDA in Q2, supported by:
  - Increasing customer preference for sustainable beverage packaging options driving Can growth
  - Automotive shipments growth 9% YoY
  - Positive metal mix and scrap spreads due to favorable market conditions
  - Continued operational efficiencies
- Aleris acquisition remains on track to close 9-15 months from announcement
- Secured financing for the pending Aleris acquisition

Trailing Twelve Month Adjusted EBITDA ($M)



Quarterly Global Automotive Shipments (kts)



SUPPORTING AUTOMOTIVE CUSTOMER GROWTH

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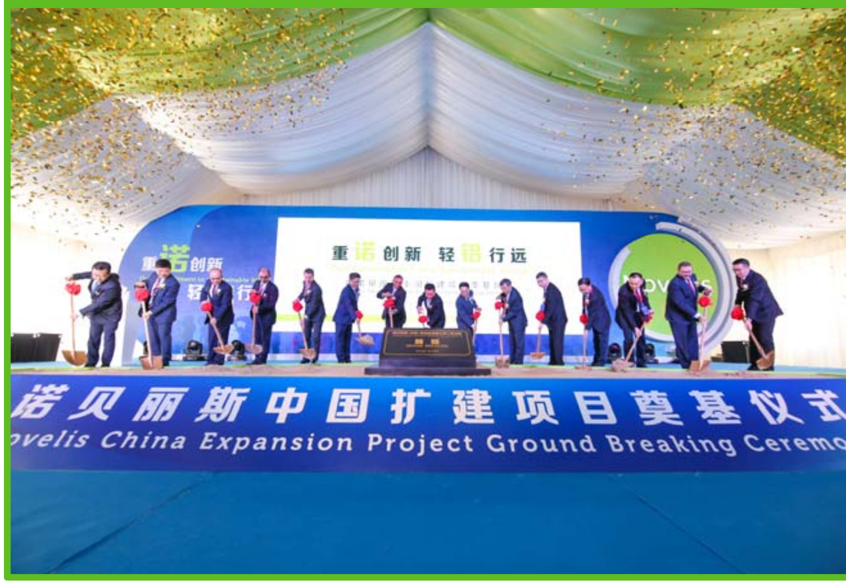
- Previously announced automotive finishing line capacity expansions in North America and Asia on track

Guthrie, Kentucky

- Bay construction is underway
- Adding ~200kt of automotive finishing capacity in North America

Changzhou, China



- Recently hosted ground-breaking ceremony
- Adding ~100kt of automotive finishing capacity for Asian customers

PROVIDING INNOVATIVE CUSTOMER SOLUTIONS

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- Establishing a global network of Customer Solution Centers
  - Fosters collaborative innovation between Novelis and automakers for next generation vehicle design
  - Will be located in close proximity to customer manufacturing sites in North America, Asia and Europe
  - Provides an environment to help customers innovate with lightweight, high-strength aluminum at the right cost
    - Demonstrate product concepts
    - Simulate customer processes and performance in use
    - Recommend processes to allow for higher recycled content to help meet sustainability goals

FINANCIAL HIGHLIGHTS

Q2 FISCAL 2019 FINANCIAL HIGHLIGHTS

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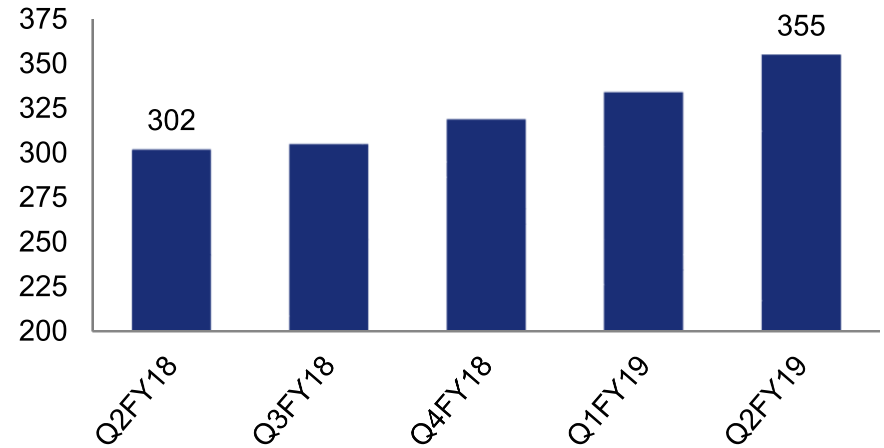
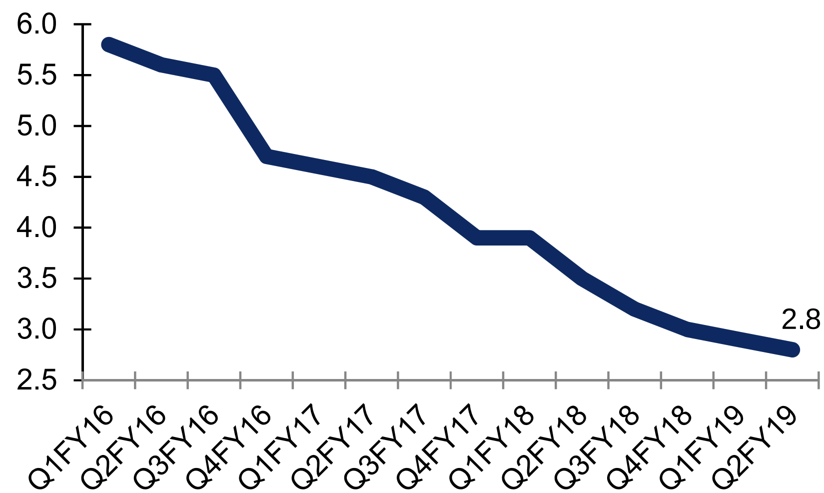
Q2FY19 vs Q2FY18

- Net income of $116 million
  - Prior year included $318 million pre-tax gain on sale of business related to Ulsan Aluminum joint venture
  - Excluding tax-effected special items*, net income up 56% from $78 million to $122 million
- Adjusted EBITDA up 18% from $302 million to $355 million
- Sales up 12% to $3.1 billion
- Total FRP Shipments up 1% to record 807 kilotonnes
- Strong liquidity position at $1.7 billion
- Net leverage ratio further improved to 2.8x

Quarterly Adjusted EBITDA ($M)



Net Leverage ratio
Net debt/TTM Adjusted EBITDA



*Tax-effected special items may include restructuring & impairment, metal price lag, gain/loss on assets held for sale, loss on extinguishment of debt, loss on sale of business, business acquisition and other integration costs.

Q2 ADJUSTED EBITDA BRIDGE

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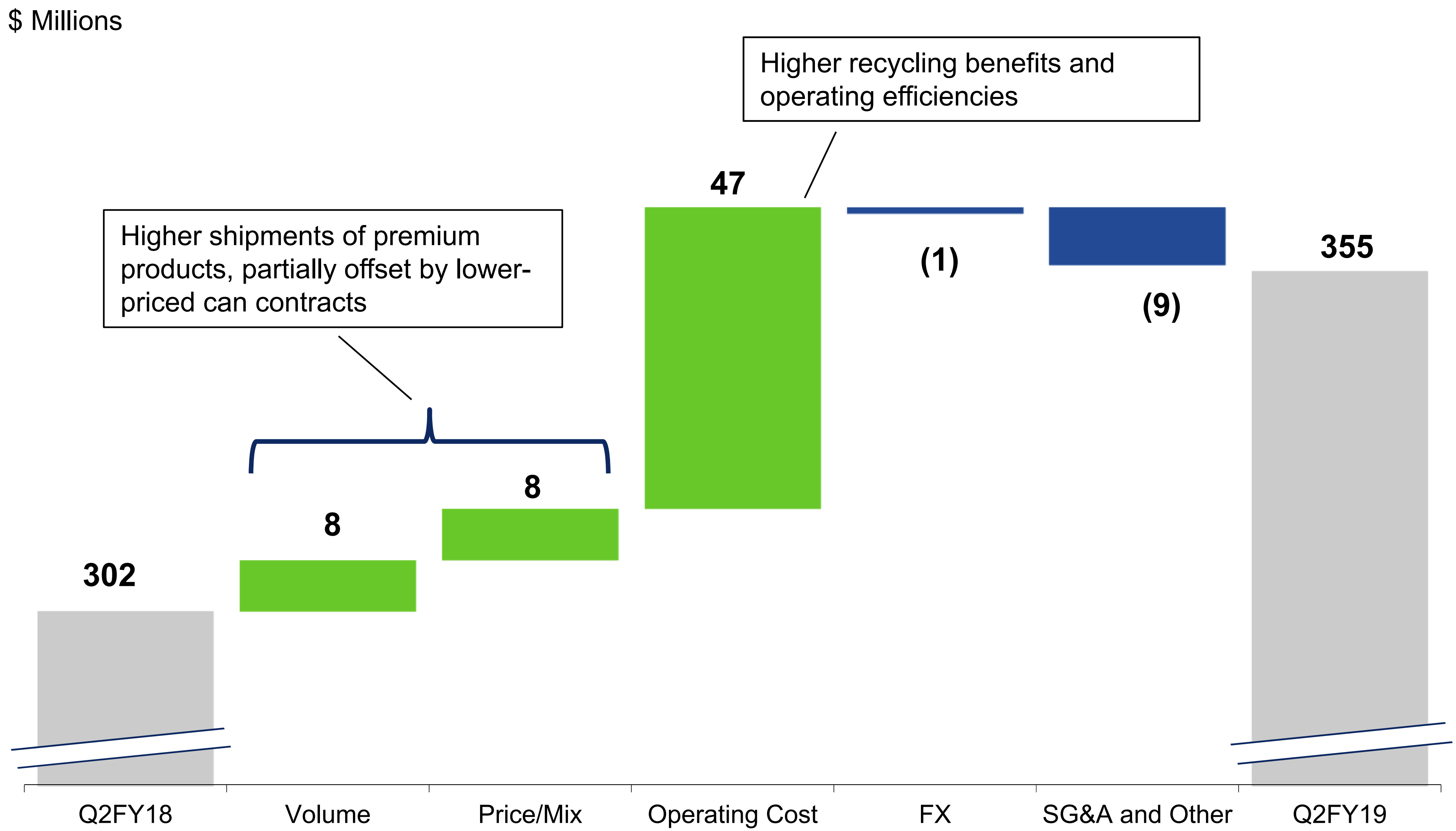

Optimizing investments in capacity and favorable market conditions

FREE CASH FLOW

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$ Millions

	YTD FY19	YTD FY18
Adjusted EBITDA	689	591
Capital expenditures	(114)	(82)
Interest paid	(122)	(135)
Taxes paid	(95)	(68)
Working capital & other	(254)	(282)
Free cash flow*	**104**	**24**

** Free cash flow excludes the gain from Ulsan Aluminum JV transaction and Sierre transaction; see definition of Free Cash Flow in Appendix*

- YTD free cash flow increased $80 million:
  - Higher Adjusted EBITDA
  - Positive metal price lag in FY19
  - Partially offset by higher taxes and increased capital expenditures

SUMMARY

SUMMARY

- Record quarter performance
- FY19 shipments to grow, but nearing capacity constraints
- Geo-political and trade uncertainty may create short-term headwinds but end market demand outlook remains strong over the long term
- Making disciplined strategic investments to diversify our product portfolio and strengthen our business
- Pending Aleris acquisition remains on track and financing now secured

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THANK YOU

QUESTIONS?

APPENDIX

NET INCOME RECONCILIATION TO ADJUSTED EBITDA

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(in $ m)	Q1	Q2	Q3	Q4	FY18	Q1 FY19	Q2 FY19
Net income attributable to our common shareholder	**101**	**307**	**121**	**106**	**635**	**137**	**116**
- Noncontrolling interests	-	-	(16)	3	(13)	-	-
- Income tax provision	43	116	20	54	233	53	64
- Interest, net	62	62	62	60	246	63	66
- Depreciation and amortization	90	91	86	87	354	86	86
EBITDA	**296**	**576**	**273**	**310**	**1,455**	**339**	**332**
- Unrealized (gain) loss on derivatives	(16)	18	(15)	(7)	(20)	4	(1)
- Realized (gain) loss on derivative instruments not included in segment income	(1)	-	1	-	-	-	(1)
- Proportional consolidation	8	8	17	18	51	16	15
- Loss (gain) on sale of fixed assets	1	1	2	3	7	3	(1)
- Restructuring and impairment, net	1	7	25	1	34	1	-
- Metal price lag	1	5	(1)	(9)	(4)	(33)	(1)
- Gain on sale of business	-	(318)	-	-	(318)	-	-
- Business acquisition and other integration costs (A)	-	-	-	-	-	2	8
- Other, net	(1)	5	3	3	10	2	4
Adjusted EBITDA	**$289**	**$302**	**$305**	**$319**	**$1,215**	**$334**	**$355**

(A) Effective in the second quarter of fiscal 2019, management removed the impact of business acquisition and other integration costs from Adjusted EBITDA in order to enhance the visibility of the underlying operating performance of the Company. The impact of "Business acquisition and other integration costs", which are costs presented above associated with our pending acquisition of Aleris, is now reported as a separate line item in this reconciliation and on our condensed consolidated statement of operations. This change in presentation does not impact our condensed consolidated financial statements.

FREE CASH FLOW AND LIQUIDITY

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(in $ m)	Q1	Q2	Q3	Q4	FY18	Q1 FY19	Q2 FY19
Cash (used in) provided by operating activities	(45)	139	143	349	586	48	162
Cash (used in) provided by investing activities	(31)	273	(72)	(87)	83	(52)	(291)
Plus: Cash used in the acquisition of assets under a capital lease	-	-	-	-	-	-	239
Less: (proceeds) outflows from sale of assets, net of transaction fees, cash income taxes and hedging	(1)	(311)	8	41	(263)	-	(2)
Free cash flow	**$(77)**	**$101**	**$79**	**$303**	**$406**	**$(4)**	**$108**
Capital expenditures	39	43	54	90	226	54	60

"Free cash flow" consists of: (a) "net cash provided by (used in) operating activities," (b) plus "net cash provided by (used in) investing activities" (c) plus cash used in the "Acquisition of assets under a capital lease", and (d) less "proceeds from sales of assets and business, net of transaction fees, cash income taxes and hedging". All prior periods presented conform to the presentation adopted for the current period.

(in $ m)	Q1	Q2	Q3	Q4	FY18	Q1 FY19	Q2 FY19
Cash and cash equivalents	565	949	757	920	920	853	829
Availability under committed credit facilities	671	700	967	998	998	1,059	907
Liquidity	**$1,236**	**$1,649**	**$1,724**	**$1,918**	**$1,918**	**$1,912**	**$1,736**