Fourth Quarter 2016

Prologis Supplemental Information

Unaudited





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Prologis, Inc., is the global leader in logistics real estate with a focus on high-barrier, high-growth markets. As of December 31, 2016, the company owned or had investments in, on a wholly owned basis or through co-investment ventures, properties and development projects expected to total approximately 676 million square feet (63 million square meters) in 20 countries. Prologis leases modern logistics facilities to a diverse base of approximately 5,200 customers across two major categories: business-to-business and retail/online fulfillment.





* This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation. (A) NOI calculation based on Prologis share of the Operating Portfolio.

4Q 2016 Supplemental

Highlights Company Profile



* This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation.

- (A) 4Q 2016 Prologis share of NOI of the operating portfolio annualized.
- (B) 4Q 2016 third-party share of asset management fees annualized plus trailing twelve month third-party share of transaction fees and net promotes.
- (C) Prologis share of trailing twelve month estimated value creation from development starts.



(D) Mexico is included in the U.S. as it is U.S. dollar functional.

Highlights Company Performance

dollars in millions, except per share/unit data	Three Mo Decer	nths end nber 31,	led	Twelve Mo Decem	nths en Iber 31,			
	2016		2015	2016		2015		
Revenues	\$ 620	\$	643	\$ 2,533	\$	2,197		
Net earnings attributable to common stockholders	441		118	1,203		863		
Core FFO*	345		346	1,400		1,181		
AFFO*	431		301	1,405		1,160		
Adjusted EBITDA*	641		515	2,223		1,936		
Estimated value creation from development starts - Prologis share	167		115	365		380		
Common stock dividends and common limited partnership unit distributions	231		219	923		807		
Per common share - diluted:								
Net earnings attributable to common stockholders	\$ 0.82	\$	0.23	\$ 2.27	\$	1.64		
Core FFO*	0.63		0.64	2.57		2.23		
Business line reporting:								
Real estate operations*	0.57		0.55	2.22		2.02		
Strategic capital*	0.06		0.09	0.35		0.21		
Core FFO*	0.63	_	0.64	2.57		2.23		
Realized development gains, net of taxes	0.30		0.10	0.57		0.49		
Dividends and distributions per common share/unit	0.42		0.40	1.68		1.52		



AFFO*



Estimated Value Creation





Highlights Company Performance

(in millions)









Amount attributable to realized development gains

Asset Management Fees and Net Promotes





dollars in millions, except per share

2017 Guidance						Low		High
Net earnings (A)(B)(C)					\$	1.55	\$	1.70
Core FFO* (A)(B)(C)					\$	2.60	\$	2.70
Operations								
Year-end occupancy						95.5%		96.5%
Same store NOI - growth - Prologis share*			4.00%		5.00%			
Other Assumptions								
Strategic capital revenue, excluding promote revenue					\$	205	\$	215
Net promote income					\$	35	\$	45
General & administrative expenses					\$	210	\$	220
Realized development gains					\$	250	\$	300
Capital Deployment		PROLOGIS S	HARE			OWNED A	ND MANAGED	
		Low		High				
Development stabilizations	\$	1,600	\$	2,000	\$	1,900	\$	2,300
Development starts	\$	1,600	\$	1,900	\$	2,000	\$	2,400
Building acquisitions	\$	100	\$	300	\$	200	\$	500
Building and land dispositions	\$	850	\$	1,100	\$	1,300	\$	1,700
Building contributions	\$	850	\$	1,100	\$	1,000	\$	1,300

Exchange Rates

We have hedged the rates for the majority of our estimated 2017 Euro, Sterling and Yen Core FFO, effectively insulating 2017 results from any FX movements. For purposes of capital deployment and other metrics, we assumed effective rates for EUR, GBP and JPY of 1.05 (\$/€), 1.20 (\$/£) and 115 (¥/\$), respectively.

- * This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation.
- (A) The difference between Core FFO and Net Earnings predominately relates to real estate depreciation, gains or losses on real estate transactions, acquisition expenses and early extinguishment of debt. See the Notes and Definitions for more information.
- (B) Net promote guidance is \$0.06 to \$0.08 per share.





Financial Information Consolidated Balance Sheets

in tho usands	December 31, 2016	September 30, 2016	December 31, 2015
Assets:			
Investments in real estate properties:			
Operating properties	\$ 23,943,457	\$ 23,876,290	\$ 23,735,745
Development portfolio	1,432,082	1,809,002	1,872,903
Land	1,218,904	1,352,600	1,359,794
Other real estate investments	524,887	532,812	552,926
	27,119,330	27,570,704	27,521,368
Less accumulated depreciation	3,758,372	3,638,688	3,274,284
Net investments in real estate properties	23,360,958	23,932,016	24,247,084
Investments in and advances to unconsolidated entities	4,230,429	4,580,584	4,755,620
Assets held for sale	322,139	450,349	378,423
Notes receivable backed by real estate	32,100	33,800	235,050
Net investments in real estate	27,945,626	28,996,749	29,616,177
Cash and cash equivalents	807,316	375,120	264,080
Other assets	1,496,990	1,516,340	1,514,510
Total assets	\$ 30,249,932	\$ 30,888,209	\$ 31,394,767
Liabilities and Equity:			
Liabilities:			
Debt	\$ 10,608,294	\$ 11,256,997	\$ 11,626,831
Accounts payable, accrued expenses and other liabilities	1,183,498	1,347,942	1,347,100
Total liabilities	11,791,792	12,604,939	12,973,931
Equity:			
Stockholders' equity	14,991,081	14,799,167	14,667,935
Noncontrolling interests	3,072,469	3,092,988	3,320,227
Noncontrolling interests - limited partnership unitholders	394,590	391,115	432,674
Total equity	18,458,140	18,283,270	18,420,836
Total liabilities and equity	\$ 30,249,932	\$ 30,888,209	\$ 31,394,767

Financial Information Consolidated Statements of Income

in thousands, except per share amounts			onths Ended nber 31,		Twelve Months Ended December 31,				
	201	5		2015		2016		2015	
Revenues:									
Rental	\$ 5	59,885	\$	560,186	\$	2,220,409	\$	1,973,187	
Strategic capital		52,987		77,115		294,552		210,362	
Development management and other		7,243		5,900		18,174		13,525	
Total revenues	6	20,115		643,201		2,533,135		2,197,074	
Expenses:									
Rental	1	41,050		150,983		568,870		544,182	
Strategic capital		30,723		31,761		128,506		108,422	
General and administrative		56,433		59,769		222,067		217,227	
Depreciation and amortization		25,736		272,906		930,985		880,373	
Other	2	1,965		22,231		14,329		66,698	
Total expenses	/	55,907		537,650		1,864,757	-	1,816,902	
		.55,501		551,050		1,004,757		1,010,302	
Operating income	1	64,208		105,551		668,378		380,172	
Other income (expense):									
Earnings from unconsolidated co-investment ventures, net		59,204		51,669		191,877		155,373	
Earnings from other unconsolidated ventures, net		1,481		1,210		14,430		3,889	
Interest expense	(70,569)		(82,665)		(303, 146)		(301,363)	
Gains on dispositions of development properties and land, net	1	74,368		47,978		334,369		258,088	
Gains on dispositions of real estate, net (excluding development properties and land)	1	21,067		55,621		423,029		500,799	
Foreign currency and derivative gains and interest and other income, net		34,909		19,191		15,683		37,950	
Gains (losses) on early extinguishment of debt, net		-		(69,778)		2,484		(86,303)	
Total other income	3	20,460		23,226		678,726		568,433	
Earnings before income taxes		84,668		128,777		1,347,104		948,605	
Current income tax expense		21,754)		(5,319)		(60,089)		(28, 147)	
Deferred income tax benefit	(3,788		3,299		5,525		5,057	
Consolidated net earnings		66,702		126,757		1,292,540	-	925,515	
Net earnings attributable to noncontrolling interests		12,442)		(1,392)		(48,307)		(44,950)	
Net earnings attributable to noncontrolling interests - limited partnership units		12,063)		(5,370)		(34,301)		(11,126)	
Net earnings attributable to controlling interests		42,197		119,995		1,209,932		869,439	
Preferred stock dividends		(1,658)		(1,632)		(6,714)		(6,651)	
Net earnings attributable to common stockholders		40,539	\$	118,363	\$	1,203,218	\$	862,788	
Weighted average common shares outstanding - Diluted	5	50,885		542,435		546,666		533,944	
Net earnings per share attributable to common stockholders - Diluted	\$	0.82	\$	0.23	\$	2.27	\$	1.64	



Financial Information Reconciliations of Net Earnings to FFO*

in thousands	Three Months Ended December 31,					Twelve Months Ended December 31,				
		2016		2015		2016		2015		
Net earnings attributable to common stockholders	\$	440,539	\$	118,363	\$	1,203,218	\$	862,788		
Add (deduct) NAREIT defined adjustments:										
Real estate related depreciation and amortization		217,955		267,087		899,821		854,471		
Gains on dispositions of real estate, net (excluding development properties and land)		(121,067)		(55,621)		(423,029)		(500,799)		
Reconciling items related to noncontrolling interests		(17,514)		(44,733)		(104,832)		(78,106)		
Our share of reconciling items related to unconsolidated co-investment ventures		43,135		34,732		159,956		179,031		
Our share of reconciling items related to other unconsolidated ventures		1,718		1,637		2,154		6,585		
Subtotal-NAREIT defined FFO*	\$	564,766	\$	321,465	\$	1,737,288	\$	1,323,970		
Add (deduct) our defined adjustments:										
Unrealized foreign currency and derivative losses (gains), net		(29,369)		(7,830)		(7,505)		1,026		
Deferred income tax benefit		(3,788)		(3,299)		(5,525)		(5,057)		
Current income tax expense related to acquired tax liabilities		-		-		-		3,497		
Reconciling items related to noncontrolling interests		643		(163)		682		(1,330)		
Our share of reconciling items related to unconsolidated co-investment ventures		(24,010)		(1,793)		(22,840)		(13,564)		
FFO, as modified by Prologis*	\$	508,242	\$	308,380	\$	1,702,100	\$	1,308,542		
Gains on dispositions of development properties and land, net		(174,368)		(47,978)		(334,369)		(258,088)		
Current income tax expense (benefit) on dispositions		9,332		(5,130)		24,152		(200)		
Acquisition expenses		2,075		17,485		4,607		47,034		
Losses (gains) on early extinguishment of debt, net		-		69,778		(2,484)		86,303		
Reconciling items related to noncontrolling interests		1		1,286		4,299		(11,121)		
Our share of reconciling items related to unconsolidated co-investment ventures		929		1,937		5,612		8,820		
Our share of reconciling items related to other unconsolidated ventures		(1,424)		-		(3,419)		-		
Core FFO*	\$	344,787	\$	345,758	\$	1,400,498	\$	1,181,290		
Adjustments to arrive at Adjusted FFO ("AFFO"), including our share of unconsolidated co-investment ventures less noncontrolling interests:										
Gains on dispositions of development properties and land, net		174,368		47,978		334,369		258,088		
Current income tax (expense) benefit on dispositions		(9,332)		5,130		(24,152)		200		
Straight-lined rents and amortization of lease intangibles		(18,944)		(22,082)		(104,886)		(59,619)		
Property improvements		(28,451)		(29,743)		(78,745)		(75,283)		
Turnover costs		(40,891)		(45,902)		(165,992)		(154,524)		
Amortization of debt premiums, financing costs and management contracts, net		(1,172)		(7,666)		(11,420)		(25,830)		
Stock compensation expense		16,683		13,541		60,341		53,665		
Reconciling items related to noncontrolling interests		13,108		13,862		56,917		44,971		
Our share of reconciling items related to unconsolidated co-investment ventures		(19,591)		(19,913)		(61,923)		(63,257)		
AFFO*	\$	430,565	\$	300,963	\$	1,405,007	\$	1,159,701		



Financial Information

Reconciliations of Net Earnings to Adjusted EBITDA*

in tho usands	Three Moi Decen	nths Endeo nber 31,	d	Twelve Months Ended December 31,				
	2016		2015		2016		2015	
Net earnings attributable to common stockholders	\$ 440,539	\$	118,363	\$	1,203,218	\$	862,788	
Gains on dispositions of real estate, net (excluding development properties and land)	(121,067)		(55,621)		(423,029)		(500,799)	
Depreciation and amortization	225,736		272,906		930,985		880,373	
Interest expense	70,569		82,665		303,146		301,363	
Losses (gains) on early extinguishment of debt, net	-		69,778		(2,484)		86,303	
Current and deferred income tax expense, net	17,966		2,020		54,564		23,090	
Net earnings attributable to noncontrolling interests - limited partnership unitholders	12,063		5,370		34,301		11,126	
Pro forma adjustments	(1,382)		(9,354)		(10,248)		19,397	
Preferred stock dividends	1,658		1,632		6,714		6,651	
Unrealized foreign currency and derivative losses (gains), net	(29,369)		(7,830)		(7,505)		1,026	
Stock compensation expense	16,683		13,541		60,341		53,665	
Acquisition expenses	2,075		17,485		4,607		47,034	
Adjusted EBITDA, consolidated*	\$ 635,471	\$	510,955	\$	2,154,610	\$	1,792,017	
Reconciling items related to noncontrolling interests	(34, 140)		(53,600)		(152,082)		(117,817)	
Our share of reconciling items related to unconsolidated co-investment ventures	39,590		57,350		219,975		262,151	
Adjusted EBITDA*	\$ 640,921	\$	514,705	\$	2,222,503	\$	1,936,351	



Strategic Capital

Summary and Financial Highlights

Co-Investment Ventures	Туре	Established	Accounting Method	Region	Ownership	Structure	Next Promote Opportunity
Prologis U.S. Logistics Venture	Core	2014	Consolidated	U.S.	55.0%	Open end	Q4 2019
Prologis North American Industrial Fund	Core	2006	Consolidated	U.S.	66.1%	Open end	Q1 2018
Prologis Targeted U.S. Logistics Fund	Core	2004	Unconsolidated	U.S.	14.9%	Open end	Q2 2017
FIBRA Prologis	Core	2014	Unconsolidated	Mexico	45.9%	Public, Mexican Exchange	Q2 2017
Brazil Fund and joint ventures	Core/Development	2010	Unconsolidated	Brazil	various	Closed end	Q4 2017
Prologis Targeted Europe Logistics Fund (A)	Core	2007	Unconsolidated	Europe	23.5%	Open end	Q3 2019
Prologis European Properties Fund II	Core	2007	Unconsolidated	Europe	31.2%	Open end	Q3 2019
Europe Logistics Venture 1 (A)	Core	2011	Unconsolidated	Europe	15.0%	Open end	Q4 2018
Prologis European Logistics Partners	Core	2013	Unconsolidated	Europe	50.0%	Open end	Q4 2018
Nippon Prologis REIT	Core	2013	Unconsolidated	Japan	15.1%	Public, Tokyo Exchange	n/a
Prologis China Logistics Venture	Core/Development	2011	Unconsolidated	China	15.0%	Closed end	Q1 2018

in thousands	Venture (at 100%) (B)					
	Square Feet GBV of Operating Bldgs		Debt			
Unconsolidated Co-Investment Ventures	40.076	¢ 4704467	¢ 1 11 1 10			
Prologis Targeted U.S. Logistics Fund	49,976	\$ 4,704,167	\$ 1,414,110			
FIBRA Prologis (C)	34,167	1,941,918	738,878			
Brazil Fund and joint ventures	8,052	505,014	-			
Prologis Targeted Europe Logistics Fund (A)	25,582	2,458,142	670,973			
Prologis European Properties Fund II	72,024	4,881,232	1,775,329			
Europe Logistics Venture 1 (A)	5,622	378,077	-			
Prologis European Logistics Partners	59,317	3,768,979	-			
Nippon Prologis REIT (C)	24,789	4,100,623	1,615,573			
Prologis China Logistics Venture	11,514	558,398	331,391			
Unconsolidated Co-Investment Ventures Total	291,043	23,296,550	6,546,254			
Consolidated Co-Investment Ventures						
Prologis U.S. Logistics Venture	71,655	6,057,833	704,017			
Prologis North American Industrial Fund	40,224	2,438,490	961,525			
Consolidated Co-Investment Ventures Total						
	111,879	8,496,323	1,665,542			
Total	402,922	\$ 31,792,873	\$ 8,211,796			

(A) In January 2017, Prologis announced the consolidation of Europe Logistic Venture 1 with Prologis Targeted Europe Logistics Fund.

(B) Values represent the entire venture at 100%, not Prologis proportionate share. Values are presented at Prologis' adjusted basis derived from the ventures' U.S. GAAP

information and may not be comparable to values reflected in the ventures' stand alone financial statements calculated on a different basis.

(C) Throughout this document we use the most recent public information for these co-investment ventures.



Strategic Capital

dollars in thousands

PROLOGIS.

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Operating and Balance Sheet Information of the Unconsolidated Co-Investment Ventures (at 100%) (A)

ovestment Ventures (at 100%) (A)
Other Americas Europe <u>Asia</u>Total

dollars in thousands	U.S.	Oti	her Americas		Europe		Asia		Total
Operating Information		_	For the Thr	ee Mon	ths Ended Decem	ıber 31,	2016	_	
Rental revenues	\$ 99,123	\$	63,489	\$	239,455	\$	88,838	\$	490,905
Rental expenses	(26,214)		(9,263)		(55,728)		(18,865)		(110,070)
General and administrative expenses	(6,132)		(6,320)		(17,287)		(9,845)		(39,584)
Depreciation and amortization	(40,938)		(19,717)		(82,293)		(21,681)		(164,629)
Other operating revenue (expense)	(2,281)		(405)		(1,341)		(1,517)		(5,544)
Operating income	23,558	_	27,784		82,806		36,930		171,078
Interest expense	(15,551)		(7,642)		(18,011)		(7,812)		(49,016)
Gains on dispositions of real estate	1,630		78		2,497		-		4,205
Current and deferred income tax benefit (expense)	36		(1,691)		48,882		(2,567)		44,660
Other income (expense)	248		(1,011)		(961)		1,057		(667)
Net earnings	9,921		17,518		115,213		27,608		170,260
Real estate related depreciation and amortization	40,197		19,407		80,908		20,911		161,423
Gains on dispositions of real estate, net (excluding development properties and land)	(602)		-		(2,513)		-		(3,115)
Unrealized foreign currency and derivative losses (gains), net	-		(345)		698		(1,077)		(724)
Deferred income tax expense, benefit	-		_		(59,320)		_		(59,320)
FFO, as modified by Prologis*	49,516		36,580		134,986		47,442		268,524
Gains on dispositions of development properties and land, net	(1,028)		(78)		16		-		(1,090)
Current income tax benefit on dispositions	-		-		(232)		-		(232)
Acquisition expenses	709		1,485		1,348		269		3,811
Losses (gains) on early extinguishment of debt, net	(272)		140		138		-		6
Core FFO*	\$ 48,925	\$	38,127	\$	136,256	\$	47,711	\$	271,019
Balance Sheet Information		_		As of D	ecember 31, 2010	6			
Operating properties, before depreciation	\$ 4,704,167	\$	2,446,931	\$	11,486,431	\$	4,659,021	\$	23,296,550
Accumulated depreciation	(697,792)		(146,240)		(1,372,762)		(238,677)		(2,455,471)
Properties under development and land	-		238,363		95,901		428,234		762,498
Other assets	231,659		253,986		643,312		323,994		1,452,951
Total assets	\$ 4,238,034	\$	2,793,040	\$	10,852,882	\$	5,172,572	\$	23,056,528
Third party debt	\$ 1,414,110	\$	738,878	\$	2,446,302	\$	1,946,964	\$	6,546,254
Other liabilities	126,061		75,327		836,563		291,972		1,329,923
Total liabilities	\$ 1,540,171	\$	814,205	\$	3,282,865	\$	2,238,936	\$	7,876,177
Weighted average ownership	14.9%		43.9%		35.1%		15.1%		27.9%

* This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation.

(A) Values represent the entire venture at 100%, not Prologis proportionate share. Values are presented at Prologis' adjusted basis derived from the ventures' U.S. GAAP information and may not be comparable to values reflected in the ventures' stand alone financial statements calculated on a different basis.

Strategic Capital

Non-GAAP Pro-rata Financial Information (A)

4Q 2016 Supplemental

dollars in thousands	included i	rolling Interests n Consolidated ounts*(B)		re of Unconsolidated ment Ventures*(C)
Operating Information for the Three Months En	ded December 31, 2016			
Rental revenues	\$	76,908	\$	140,652
Rental expenses		(20,066)		(30, 359)
General and administrative expenses		(5,084)		(11,671)
Depreciation and amortization		(34,985)		(45,812)
Other operating revenue (expense)		(6,733)		(1,465)
Operating income		10,040		51,345
Interest expense		(4,273)		(12,301)
Gains on dispositions of real estate		5,925		2,032
Current and deferred income tax expense		52		18,752
Other income (expense)		(394)		(624)
Earnings from unconsolidated co-investment ventures, net		1,092		-
Net earnings		12,442		59,204
Real estate related depreciation and amortization		34,985		44,977
Gains on dispositions of real estate, net (excluding development properties and land)		(5,408)		(1,842)
Unrealized foreign currency and derivative losses (gains), net		341		(47)
Deferred income tax benefit		(984)		(23,963)
FFO, as modified by Prologis*		41,376		78,329
Gains on dispositions of development properties and land, net		(517)		(190)
Current income tax expense (benefit) on dispositions		514		(116)
Acquisition expenses		2		1,179
Losses on early extinguishment of debt, net		-		56
Core FFO*	\$	41,375	\$	79,258
Balance Sheet Information as of Dece	nber 31, 2016			
Operating properties, before depreciation	\$	3,620,733	\$	6,455,471
Accumulated depreciation		(216,880)		(674,813)
Properties under development, land and other real estate		96,905		214,728
Other assets		309,560		445,957
Total assets	\$	3,810,318	\$	6,441,343
Third party debt		646.223	*	4 550 704
Third party debt	\$	646,334	\$	1,553,731
Other liabilities		70,996	•	372,090
Total liabilities	\$	717,330	\$	1,925,821
Weighted average ownership		38.6%		27.9%
Noncontrolling interests investment	\$	3,072,469		
Investment in and advances to unconsolidated co-investment ventures (D)			\$	4,057,524
Investment in and advances to other unconsolidated ventures				172,905
Investment in and advances to unconsolidated entities			\$	4,230,429

• This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation.

(A) See our Notes and Definitions for further explanation of how these amounts are calculated.

(B) Represents noncontrolling interests share of Prologis' Consolidated Financial Statements.

(C) Represents Prologis' share of unconsolidated co-investment ventures.



(D) This balance includes the deferred portion of gains on the contribution of our properties to the ventures, net of any additional costs, included in our investment in the venture.



Period End Occupancy







PROLOGIS.

Operations Operating Metrics – Owned and Managed

Period Ending Occupancy (%)



square feet in thousands

•	
Leasing	Activity

Leasing Activity					
	Q4 2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016
Square feet of leases signed:					
Operating portfolio:					
Renewals	23,155	29,380	26,682	26,354	20,271
New leases	10,192	9,939	12,339	14,371	12,554
Total operating portfolio	33,347	39,319	39,021	40,725	32,825
Properties under development	6,774	7,006	9,488	5,767	6,047
Total Square Feet of Leases Signed	40,121	46,325	48,509	46,492	38,872
Average term of leases signed (months)	56	54	61	54	54
Operating Portfolio:					
Trailing four quarters - square feet of leases signed	143,078	147,036	149,604	152,412	151,890
Trailing four quarters - % of average portfolio	24.8%	24.7%	24.5%	24.8%	24.7%
Rent change (net effective)	9.5%	16.2%	14.6%	11.7%	12.7%
Rent change (net effective) - Prologis share	12.4%	20.1%	17.8%	15.0%	16.0%
Rent change (cash)	1.9%	5.5%	5.8%	3.3%	4.9%
Rent change (cash) - Prologis share	2.9%	8.6%	7.9%	5.7%	7.0%



in thousands, except for percentages and per square foot

Capital Expenditures	Same Store Information										
Property improvements	Q4 2015 \$ 57,535	Q1 2016 \$ 19,104	Q2 2016 \$ 40,237	Q3 2016 \$ 45,561	Q4 2016 \$ 60,128	Square feet	Q4 2015 491,666	Q1 2016 517,525	Q2 2016 511,133	Q3 2016 504,259	Q4 2016 500,668
						Average occupancy	96.7%	96.4%	96.1%	96.4%	97.0%
Tenant improvements	37,167	29,160	33,646	28,698	28,499	Period end occupancy	97.1%	96.4%	96.5%	96.9%	97.5%
Leasing commissions	31,105	28,684	27,604	27,531	33,475	Percentage change:					
Total turnover costs	68,272	57,844	61,250	56,229	61,974	Rental revenue	4.0%	3.6%	3.8%	2.9%	2.7%
Total Capital Expenditures	\$125,807	\$ 76,948	\$101,487	\$101,790	\$122,102	Rental expenses	2.4%	(1.7%)	1.1%	(1.5%)	2.5%
						Same store NOI*	4.5%	5.6%	4.7%	4.4%	2.8%
Trailing four quarters - % of NOI*	13.9%	13.4%	13.5%	13.6%	13.3%	Same store NOI - Prologis share*	6.6%	7.4%	6.1%	5.6%	3.2%
						Same store NOI - cash*	3.5%	4.9%	4.4%	4.8%	3.8%
Weighted average ownership percent	67.2%	67.6%	67.5%	62.5%	62.7%	Same store NOI - cash - Prologis share*	4.5%	6.0%	5.3%	6.6%	4.4%
Prologis share	\$ 84,584	\$ 51,995	\$ 68,490	\$ 63,668	\$ 76,548	Average occupancy	1.0%	1.4%	1.1%	1.1%	0.6%

Turnover Costs on Leases Signed



Property Improvements per Square Foot



Composition of Portfolio (by Unit Size) and Occupancy





Operations Operating Portfolio – Square Feet, Occupied and Leased

square feet in thousands and ordered by Prologis share of NOI (%)	# of Buildings Square Feet				Occup	ied %	Leased %		
	Owned and Managed	Owned and Managed	Prologis Share	% of Total	Owned and Managed	Prologis Share	Owned and Managed	Prologis Share	
Southern California	345	72,277	55,238	14.8	98.2	98.3	98.6	98.8	
New Jersey/New York City	144	32,845	24,322	6.5	98.6	98.4	98.6	98.4	
San Francisco Bay Area	217	19,333	15,479	4.1	97.5	97.5	97.5	97.5	
Chicago	237	40,574	28,668	7.7	97.1	97.1	97.1	97.1	
Dallas/Ft. Worth	156	25,439	19,195	5.1	97.2	97.6	97.3	97.7	
South Florida	131	14,452	9,256	2.5	97.9	97.5	98.3	98.1	
Central & Eastern PA	33	17,756	13,292	3.5	92.9	90.5	92.9	90.5	
Atlanta	102	17,300	13,387	3.6	97.4	97.0	98.2	97.9	
Central Valley	23	11,178	10,111	2.7	96.0	97.1	96.0	97.1	
Baltimore/Washington	65	7,957	5,600	1.5	98.5	98.4	98.9	99.0	
Seattle	107	15,368	7,680	2.0	95.7	95.7	95.8	95.8	
Houston	100	12,661	8,518	2.3	95.5	94.8	95.8	95.2	
Las Vegas	46	6,101	4,305	1.1	99.2	99.4	99.2	99.4	
Denver	29	5,286	4,976	1.3	100.0	100.0	100.0	100.0	
Columbus	24	7,246	5,915	1.6	100.0	100.0	100.0	100.0	
Orlando	37	4,597	3,850	1.0	98.7	98.5	99.0	98.8	
San Antonio	38	4,735	4,220	1.1	99.4	99.4	99.4	99.4	
Remaining U.S. markets (15 markets)	224	43,344	36,209	9.7	98.4	98.6	98.4	98.6	
Total U.S.	2,058	358,449	270,221	72.1	97.4	97.4	97.6	97.6	
Mexico	196	34,519	16,026	4.3	96.6	96.4	96.6	96.4	
Canada	25	8,066	7,493	2.0	97.6	97.4	97.6	97.4	
Brazil	19	8,052	2,037	0.5	100.0	100.0	100.0	100.0	
Total Other Americas	240	50,637	25,556	6.8	97.3	97.0	97.3	97.0	
United Kingdom	97	23,357	9,678	2.6	99.2	99.0	99.5	99.4	
France	134	33,111	13,059	3.5	94.3	95.0	94.3	95.0	
Germany	99	23,239	8,480	2.3	98.8	98.8	98.8	98.8	
Poland	111	24,715	10,009	2.7	94.8	95.3	95.1	95.6	
Netherlands	72	17,509	6,075	1.6	95.7	92.9	97.7	95.8	
Czech Republic	56	10,939	4,641	1.2	97.1	97.4	97.6	97.9	
Spain	36	8,169	3,852	1.0	96.0	95.9	96.2	96.2	
Remaining European countries (6 countries)	131	30,431	13,027	3.5	97.7	97.2	97.8	97.2	
Total Europe	736	171,470	68,821	18.4	96.7	96.5	97.0	96.9	
Japan	38	26,147	5,103	1.4	95.6	87.9	96.7	88.8	
China	59	13,837	4,052	1.1	97.4	96.6	98.4	97.4	
Singapore	5	969	969	0.2	77.8	77.8	100.0	100.0	
Total Asia	102	40,953	10,124	2.7	95.8	90.4	97.3	93.3	
Total Outside the U.S.	1,078	263,060	104,501	27.9	96.7	96.0	97.1	96.6	
Total Operating Portfolio	3,136	621,509	374,722	100.0	97.1	97.0	97.4	97.3	
Total Global markets	2,568	520,798	302,553	80.7	96.9	96.7	97.3	97.1	
Total Regional markets	556	99,287	71,245	19.0	98.2	98.3	98.2	98.3	
Total Other markets	12	1,424	924	0.3	87.5	90.0	87.5	90.0	



Operations Operating Portfolio – NOI* and Gross Book Value

dollars in thousands and ordered by Prologis share of NOI (%)		Fourth Quarter NOI*	Gross Book Value					
	Owned and Managed	Prologis Share	% of Total	Owned and Managed	Prologis Share	% of Total		
Southern California	\$ 100,520	\$ 76,146	17.1	\$ 6,922,473	\$ 5,127,863	19.1		
New Jersey/New York City	49,711	34,392	7.7	3,372,347	2,331,467	8.7		
San Francisco Bay Area	36,576	29,300	6.6	1,971,793	1,565,065	5.8		
Chicago	40,456	27,271	6.1	2,616,290	1,786,519	6.6		
Dallas/Ft. Worth	23,964	17,582	4.0	1,446,320	1,026,362	3.8		
South Florida	23,327	14,833	3.3	1,500,759	993,158	3.7		
Central & Eastern PA	18,844	13,710	3.1	1,103,542	806,235	3.0		
Atlanta	14,948	11,218	2.5	812,363	608,233	2.3		
Central Valley	11,033	10,129	2.3	637,833	581,123	2.2		
Baltimore/Washington	13,176	9,715	2.2	703,625	491,075	1.8		
Seattle	19,992	9,308	2.1	1,514,847	758,531	2.8		
Houston	13,610	8,541	1.9	831,739	499,175	1.8		
Las Vegas	8,735	6,072	1.4	429,764	292,650	1.1		
Denver	6,085	5,737	1.3	316,279	298,885	1.1		
Columbus	5,759	4,727	1.1	265,454	221,405	0.8		
Orlando	5,380	4,480	1.0	314,000	264,108	1.0		
San Antonio	4,802	4,256	1.0	232,043	206,463	0.8		
Remaining U.S. markets (15 markets)	40,350	33,545	7.6	2,156,933	1,742,947	6.5		
Total U.S.	437,268	320,962	72.3	27,148,404	19,601,264	72.9		
Mexico	38,524	17,621	4.0	1,960,201	909,235	3.4		
Canada	9,108	8,410	1.9	634,857	585,223	2.2		
Brazil	14,986	3,763	0.8	505,014	122,544	0.4		
Total Other Americas	62,618	29,794	6.7	3,100,072	1,617,002	6.0		
United Kingdom	43,013	17,817	4.0	2,717,821	1,077,875	4.0		
France	33,489	12,869	2.9	2,140,610	781,355	2.9		
Germany	27,492	9,683	2.2	1,648,154	569,773	2.1		
Poland	19,998	8,119	1.8	1,337,578	518,007	1.9		
Netherlands	21,003	7,409	1.7	1,280,947	417,971	1.6		
Czech Republic	11,190	4,721	1.1	662,891	275,592	1.0		
Spain	9,449	4,481	1.0	536,812	257,851	1.0		
Remaining European countries (6 countries)	28,030	11,361	2.5	1,684,749	702,894	2.6		
Total Europe	193,664	76,460	17.2	12,009,562	4,601,318	17.1		
Japan	62,532	12,135	2.7	4,265,315	784,297	2.9		
China	11,955	2,863	0.7	627,382	152,744	0.6		
Singapore	1,947	1,947	0.4	128,557	128,557	0.5		
Total Asia	76,434	1,947	3.8	5,021,254	120,557	4.0		
Total Outside the U.S.	332,716	123,199	27.7	20,130,888	7,283,918	27.1		
Total Operating Portfolio	\$ 769,984	\$ 444,161	100.0	\$ 47,279,292	\$ 26,885,182	100.0		
Total Global markets	668,034	371,921	83.7	42,011,508	23,199,363	86.3		
Total Regional markets	99,562	70,850	16.0	5,153,156	3,622,408	13.5		
Total Other markets	2,388	1,390	0.3	114,628	63,411	0.2		
		-						



Operations Operating Portfolio – Summary by Division

and the first sector build all sector the second sector	# (D 11)		C F t		Occupied % Leased %				
square feet and dollars in thousands	# of Buildings		Square Feet		Occup	ied %	Lease	a %	
	Owned and	Owned and	Prologis	% of	Owned and	Prologis	Owned and	Prologis	
	Managed	Managed	Share	Total	Managed	Share	Managed	Share	
Consolidated									
Total U.S.	1,691	308,576	262,800	70.1	97.2	97.4	97.4	97.6	
Total Outside the U.S.	86	23,548	22,974	6.2	93.7	93.6	94.7	94.6	
Total Operating Portfolio - Consolidated	1,777	332,124	285,774	76.3	97.0	97.1	97.2	97.3	
Unconsolidated									
Total U.S.	367	49,873	7,421	2.0	98.7	98.7	98.8	98.8	
Total Outside the U.S.	992	239,512	81,527	21.7	96.9	96.7	97.4	97.1	
Total Operating Portfolio - Unconsolidated	1,359	289,385	88,948	23.7	97.2	96.9	97.6	97.3	
Total									
Total U.S.	2,058	358,449	270,221	72.1	97.4	97.4	97.6	97.6	
Total Outside the U.S.	1,078	263,060	104,501	27.9	96.7	96.0	97.1	96.6	
Total Operating Portfolio	3,136	621,509	374,722	100.0	97.1	97.0	97.4	97.3	
Value added properties - consolidated	8	1,526	1,188		39.9	47.1	39.9	47.1	
Value added properties - unconsolidated	8	1,658	616		42.9	34.3	42.9	34.3	
Total	3,152	624,693	376,526		96.8	96.8	97.1	97.1	

		Fourt	h Quarter NOI	*	Gross Book Value			
	wned and Managed		Prologis Share	% of Total	Owned and Managed	Prologis Share	% of Total	
Consolidated								
Total U.S.	\$ 365,871	\$	310,338	69.9	\$ 22,457,824	\$ 18,903,306	70.3	
Total Outside the U.S.	23,939		23,241	5.2	1,598,998	1,549,364	5.8	
Total Operating Portfolio - Consolidated	\$ 389,810	\$	333,579	75.1	\$ 24,056,822	\$ 20,452,670	76.1	
Unconsolidated								
Total U.S.	\$ 71,397	\$	10,624	2.4	\$ 4,690,580	\$ 697,958	2.6	
Total Outside the U.S.	308,777		99,958	22.5	18,531,890	5,734,554	21.3	
Total Operating Portfolio - Unconsolidated	\$ 380,174	\$	110,582	24.9	\$ 23,222,470	\$ 6,432,512	23.9	
Total								
Total U.S.	\$ 437,268	\$	320,962	72.3	\$ 27,148,404	\$ 19,601,264	72.9	
Total Outside the U.S.	332,716		123,199	27.7	20,130,888	7,283,918	27.1	
Total Operating Portfolio	\$ 769,984	\$	444,161	100.0	\$ 47,279,292	\$ 26,885,182	100.0	
Value added properties - consolidated	618		627		117,347	100,766		
Value added properties - unconsolidated	582		139		74,080	22,959		
Total	\$ 771,184	\$	444,927		\$ 47,470,719	\$ 27,008,907		



Operations Customer Information – Owned and Managed

square feet and dollars in thousands

Тор С	Customers		
		% of Net Effective Rent	Total Square Feet
1	Amazon.com	3.1	15,092
2	DHL	1.6	10,470
3	Geodis	1.2	8,835
4	XPO Logistics	1.2	8,656
5	Kuehne + Nagel	1.1	6,630
6	FedEx	1.0	3,534
7	Home Depot	0.9	5,625
8	CEVA Logistics	0.9	6,484
9	Wal-Mart	0.8	5,118
10	DSV Air and Sea	0.8	5,302
Top 1	0 Customers	12.6	75,746
11	Nippon Express	0.7	2,889
12	BMW	0.6	3,805
13	UPS	0.6	3,333
14	Hitachi	0.5	1,951
15	DB Schenker	0.5	3,987
16	U.S. Government	0.5	1,162
17	Tesco	0.5	2,785
18	Ingram Micro	0.5	2,959
19	Panalpina	0.4	2,235
20	PepsiCo	0.4	2,586
21	Samsung Electronics	0.3	2,184
22	Best Buy	0.3	1,946
23	APL Logistics	0.3	2,527
24	Under Armour	0.3	2,026
25	La Poste	0.3	1,657
Top 2	5 Customers	19.3	113,778

Lease Expirations - Op	erating Portfolio - Owi	ned ai	nd Managed							
Year	Occupied Sq Ft	Net Effective Rent								
real	Occupied Sq Ft		\$	% of Total	\$ Per Sq Ft					
2017	88,531	\$	443,415	14.1	5.05					
2018	100,130		503,517	16.0	5.05					
2019	92,882		469,677	14.9	5.08					
2020	76,090		404,811	12.9	5.38					
2021	72,396		394,472	12.5	5.45					
Thereafter	161,881		929,885	29.6	5.87					
	591,910	\$	3,145,777	100.0	5.37					
Month to month	11,514	_								
Total	603,424									

Lease Expirations - Operating Portfolio - Prologis Share

Year	Occupied Sq Ft	Net Effective Rent								
rear	Occupied Sq Ft		\$	% of Total	\$ Per Sq Ft					
2017	47,823	\$	228,706	12.5	4.82					
2018	58,610		287,716	15.8	4.92					
2019	58,160		276,280	15.1	4.77					
2020	42,214		218,615	12.0	5.24					
2021	47,933		249,968	13.7	5.22					
Thereafter	101,573		563,908	30.9	5.63					
	356,313	\$	1,825,193	100.0	5.16					
Month to month	7,251	_								
Total	363,564									

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Capital Deployment Overview – Prologis Share

(in millions)



Building Acquisitions





Land Portfolio



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Capital Deployment Development Stabilizations

square feet and dollars in tho usands

		Q4 2016		FY 2016					
		т	El		т	El			
	Square Feet	Owned and Managed	Prologis Share	Square Feet	Owned and Managed	Prologis Share			
Central	317	\$ 23,499	\$ 23,499	5,629	\$ 366,281	\$ 339,946			
East	1,568	137,331	137,331	3,373	306,229	306,229			
Northwest	41	5,693	3,134	2,860	240,604	204,789			
Southwest	1,586	138,215	102,328	2,404	208,621	154,749			
Total U.S.	3,512	304,738	266,292	14,266	1,121,735	1,005,713			
Canada	-	-	-	105	9,999	9,999			
Mexico	543	28,939	23,922	1,408	84,863	78,723			
Brazil	-	-	-	1,349	84,603	42,302			
Total Other Americas	543	28,939	23,922	2,862	179,465	131,024			
Northern	773	60,273	60,273	4,087	269,397	247,328			
Southern	-	-	-	760	46,548	46,548			
Central	306	13,461	11,089	2,529	127,385	110,405			
United Kingdom	351	33,992	33,992	1,285	126,633	126,633			
Total Europe	1,430	107,726	105,354	8,661	569,963	530,914			
Japan	2,096	274,570	274,570	3,500	461,024	461,024			
China	597	26,518	3,978	3,095	177,402	26,610			
Singapore	-	-	-	-	-	-			
Total Asia	2,693	301,088	278,548	6,595	638,426	487,634			
Total Outside the U.S.	4,666	437,753	407,824	18,118	1,387,854	1,149,572			
Total Development Stabilizations	8,178	\$ 742,491	\$ 674,116	32,384	\$ 2,509,589	\$ 2,155,285			
Percent build to suit			47.4%			41.4%			
Estimated weighted average yield			6.5%			6.8%			
Annualized estimated NOI			\$ 43,649			\$ 145,688			
Weighted average estimated cap rate			5.1%			5.2%			
Estimated weighted average margin			23.9%			26.5%			
Estimated value creation			\$ 161,037			\$ 570,591			

Capital Deployment Development Starts

square feet and dollars in thousands

		Q	4 2016		FY 2016					
			т	EI			т	EI		
	Square Feet	Leased % at Start	Owned and Managed	Prologis Share	Square Feet	Leased % at Start	Owned and Managed	Prologis Share		
Central	-	-	\$ -	\$ -	2,289	81.5	\$ 127,348	\$ 127,348		
East	850	33.4	125,861	125,861	2,205	63.7	220,668	220,668		
Northwest	1,909	34.8	151,986	151,986	2,444	27.2	195,521	195,521		
Southwest	1,810	6.3	140,158	118,759	3,899	44.6	295,738	274,339		
Total U.S.	4,569	23.2	418,005	396,606	10,837	52.3	839,275	817,876		
Canada	-	-	-	-	323	0.0	26,924	26,924		
Mexico	581	46.3	34,234	34,234	1,493	58.2	75,289	75,289		
Brazil	-	-	-	-	-	-	-	-		
Total Other Americas	581	46.3	34,234	34,234	1,816	47.9	102,213	102,213		
Northern	375	0.0	24,869	24,869	2,369	67.4	179,549	179,549		
Southern	637	63.9	46,483	46,483	1,139	35.7	77,533	77,533		
Central	1,349	100.0	64,135	54,694	3,767	81.3	194,598	178,411		
United Kingdom	964	43.2	83,653	83,653	1,396	51.4	136,981	125,759		
Total Europe	3,325	65.3	219,140	209,699	8,671	66.7	588,661	561,252		
Japan	314	100.0	38,137	38,137	1,510	38.6	270,275	270,275		
China	4,790	0.0	252,796	37,919	6,975	0.0	380,842	57,126		
Total Asia	5,104	6.2	290,933	76,056	8,485	6.9	651,117	327,401		
Total Outside the U.S.	9,010	30.6	544,307	319,989	18,972	43.0	1,341,991	990,866		
Total Development Starts	13,579	28.1	\$ 962,312	\$ 716,595	29,809	43.3	\$ 2,181,266	\$ 1,808,742		
Percent build to suit Estimated weighted average start yield Annualized estimated NOI Weighted average estimated cap rate at stabilization Estimated weighted average margin Estimated value creation				34.3% 6.6% \$ 47,285 5.2% 23.3% \$ 167,203				41.7% 6.5% \$ 117,916 5.3% 20.2% \$ 365,088		

Capital Deployment Development Portfolio

square feet and dollars in thousands							Under Dev	velopment						
		Pre-Stab	ilized Developn	nents		2017 Expected Comp	letion		2018 and There Expected Compl			Total Dev	velopment Port	folio
			•	FEI	TEI				Т	EI			т	EI
	Sq Ft	Leased %	Owned and Managed	Prologis Share	Sq Ft	Owned and Managed	Prologis Share	Sq Ft	Owned and Managed	Prologis Share	Sq Ft	Leased %	Owned and Managed	Prologis Share
Central	490	89.1	\$ 36,796	\$ 29,368	2,134	\$ 119,891	\$ 119,891		\$-	\$ -	2,624	81.8	\$ 156,687	\$ 149,259
East	-	-	-	-	2,205	221,417	221,417		-	-	2,205	63.7	221,417	221,417
Northwest	517	86.9	51,190	36,793	2,445	195,514	195,514		-		2,962	39.8	246,704	232,307
Southwest	407	15.6	33,691	33,691	3,487	265,436	244,037		-		3,894	40.8	299,127	277,728
Total U.S.	1,414	67.2	121,677	99,852	10,271	802,258	780,859	-	-	-	11,685	54.1	923,935	880,711
Canada	702	66.4	56,399	56,399	-		-	-	-	-	702	66.4	56,399	56,399
Mexico	960	59.2	62,806	62,806	1,244	64,750	64,750		-		2,204	65.2	127,556	127,556
Brazil	1,705	12.8	119,654	59,827	-	-	-		-	-	1,705	12.8	119,654	59,827
Total Other Americas	3.367	37.2	238,859	179,032	1,244	64,750	64,750	-	-	-	4,611	46.0	303,609	243,782
Northern Europe	-	-	-	-	1,979	145,177	145,177	-	-	-	1,979	73.5	145,177	145,177
Southern Europe	707	91.2	39,525	39,525	1,139	75,808	75,808	-	-	-	1,846	57.0	115,333	115,333
Central and Eastern Europe	809	93.0	48,008	46,285	2,558	125,945	111,732	-	-	-	3,367	86.3	173,953	158,017
United Kingdom	759	20.0	135,784	104,380	1,115	98,683	98,683	-	-	-	1,874	38.4	234,467	203,063
Total Europe	2,275	68.1	223,317	190,190	6,791	445,613	431,400	-	-	-	9,066	67.7	668,930	621,590
Japan	3,420	62.8	488,954	488,954	757	138,225	138,225	966	126,984	126,984	5,143	57.2	754,163	754,163
China	2,053	18.3	113,769	17,065	6,018	321,819	48,273	5,455	298,289	44,744	13,526	2.8	733,877	110,082
Singapore	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Asia	5,473	46.1	602,723	506,019	6,775	460,044	186,498	6,421	425,273	171,728	18,669	17.8	1,488,040	864,245
Total Outside the U.S.	11,115	47.9	1,064,899	875,241	14,810	970,407	682,648	6,421	425,273	171,728	32,346	35.8	2,460,579	1,729,617
Total Development Portfolio	12,529	50.1	\$ 1,186,576	\$ 975,093	25,081	\$ 1,772,665	\$ 1,463,507	6,421	\$ 425,273	\$ 171,728	44,031	40.6	\$ 3,384,514	\$ 2,610,328
Cost to complete			\$ 98,938	\$ 82,048		\$ 901,070	\$ 782,218		\$ 308,078	\$ 136,858			\$ 1,308,086	\$ 1,001,124
Percent build to suit				2.6%			43.4%			22.2%				26.8%
Wtd. avg. estimated stabilized yield														
U.S				6.7%			6.1%			<u>-</u>				6.2%
Other Americas				7.9%			7.5%							7.8%
EuropeAsia				<u> 6.9% </u>			7.1% 5.9%							<u>7.0%</u> 6.2%
				6.2%			6.4%			6.4%				6.5%
Total				0.7%			0.4%			0.4%				0.5%
									ed estimated NO					\$170,319
								Weighteo	l average estima	ted cap rate at	stabilizatio	n		5.4%

Estimated value creation	\$520,227
Estimated development margin	19.9%
Weighted average estimated cap rate at stabilization	5.4%
Annualized estimated NOT	\$170,519

Capital Deployment Third Party Building Acquisitions

square feet and dollars in thousands

		Q	4 2016			F١	/ 2016		
	Squar	e Feet	Acquisit	tion Costs	Squar	e Feet	Acquisition Costs		
	Owned and Prologis Managed Share		Owned and Prologis Managed Share		Owned and Prologis Managed Share		Owned and Managed	Prologis Share	
Prologis Wholly Owned	892	892	\$ 112,633	\$ 112,633	1,613	1,613	\$ 194,864	\$ 194,864	
Prologis Targeted U.S. Logistics Fund	778	115	62,594	9,312	965	154	84,062	13,652	
Total U.S.	1,670	1,007	175,227	121,945	2,578	1,767	278,926	208,516	
Prologis Wholly Owned	-	-	-		210	210	15,338	15,338	
Total Other Americas	-	-	-	-	210	210	15,338	15,338	
Prologis Targeted Europe Logistics Fund	-	-	-	-	269	75	18,328	5,109	
Prologis European Properties Fund II	338	106	15,927	4,960	1,040	324	58,775	18,285	
Total Europe	338	106	15,927	4,960	1,309	399	77,103	23,394	
Total Outside the U.S.	338	106	15,927	4,960	1,519	609	92,441	38,732	
Total Third Party Building Acquisitions	2,008	1,113	\$ 191,154	\$ 126,905	4,097	2,376	\$ 371,367	\$ 247,248	
Weighted average stabilized cap rate				5.2%				5.7%	

Capital Deployment Dispositions and Contributions

square feet and dollars in thousands			Q4 2016		FY 2016							
	Squar	re Feet	Sale	s Price	Squar	e Feet	Sale	s Price				
	Owned and Managed	Prologis Share										
Third-Party Building Dispositions												
Prologis Wholly Owned	3,191	3,191	\$ 262,251	\$ 262,251	11,775	11,775	\$ 745,710	\$ 745,710				
Prologis U.S. Logistics Venture	41	23	7,917	4,357	3,947	2,173	458,143	252,161				
Prologis North American Industrial Fund	614	406	45,044	29,792	3,245	2,146	179,954	119,022				
Prologis Targeted U.S. Logistics Fund	-	-	-	-	907	181	109,564	22,627				
Total U.S.	3,846	3,620	315,212	296,400	19,874	16,275	1,493,371	1,139,520				
FIBRA Prologis	-	-	-	-	47	21	1,750	803				
Total Other Americas	-	-	-	-	47	21	1,750	803				
Prologis Wholly Owned	-	-	-	-	398	398	23,748	23,748				
Prologis Targeted Europe Logistics Fund	-	-	-	-	159	64	20,574	8,236				
Prologis European Properties Fund II	140	44	6,854	2,135	1,574	490	88,983	27,678				
Prologis European Logistics Partners	120	60	11,722	5,861	2,361	1,181	156,936	78,468				
Total Europe	260	104	18,576	7,996	4,492	2,133	290,241	138,130				
Prologis Wholly Owned	908	908	109,711	109,711	908	908	109,711	109,711				
Total Asia	908	908	109,711	109,711	908	908	109,711	109,711				
Total Outside the U.S.	1,168	1,012	128,287	117,707	5,447	3,062	401,702	248,644				
Total Third Party Building Dispositions	5,014	4,632	\$ 443,499	\$ 414,107	25,321	19,337	\$ 1,895,073	\$ 1,388,164				
Building Contributions to Co-Investment Ventures												
FIBRA Prologis	867	867	\$ 63,850	\$ 34,556	1,617	1,617	\$ 114,350	\$ 61,887				
Total Other Americas	867	867	¢ 63,850	34,556	1,617	1,617	114,350	61,887				
Prologis Targeted Europe Logistics Fund	2,197	2,197	258,841	198,091	3,696	3,696	368,446	272,808				
Prologis European Properties Fund II	274	274	15,268	10,512	832	832	36,479	25,126				
Prologis European Logistics Partnership	-	-	-	· · ·	1,597	1,597	103,903	51,952				
Total Europe	2,471	2,471	274,109	208,603	6,125	6,125	508,828	349,886				
Nippon Prologis REIT	1,610	1,610	280,134	237,806	3,882	3,882	664,568	564,037				
Total Asia	1,610	1,610	280,134	237,806	3,882	3,882	664,568	564,037				
Total Outside the U.S. Contributions to Co-Investment Ventures	4,948	4,948	618,093	480,965	11,624	11,624	1,287,746	975,810				
Total Building Dispositions and Contributions	9,962	9,580	\$ 1,061,592	\$ 895,072	36,945	30,961	\$ 3,182,819	\$ 2,363,974				
Weighted average stabilized cap rate				5.4%				5.8%				
Land dispositions			37,283	36,267			181,597	161,951				
Dispositions of other investments in real estate			2,651	2,611			100,572	100,532				
Grand Total Dispositions and Contributions			\$ 1,101,526	\$ 933,950			\$ 3,464,988	\$ 2,626,457				

Capital Deployment Land Portfolio – Owned and Managed

square feet and dollars in thousands, ordered by Prologis share of NOI (%) of the operating portfolio		Acres		Current Book Value					
	Owned and Managed	Prologis Share	Estimated Build Out (sq ft)	Owned and Managed	Prologis Share	% of Total			
Southern California	144	139	2,695	\$ 30,399	\$ 28,550	2.3			
New Jersey/New York City	119	97	1,364	37,906	30,976	2.4			
San Francisco Bay Area	-		-	-	-	0.0			
Chicago	219	214	3,785	18,644	18,093	1.4			
Dallas/Ft. Worth	178	135	3,307	22,551	18,580	1.5			
South Florida	215	214	4,415	117,177	116,951	9.2			
Central & Eastern PA	137	137	1,623	23,887	23,887	1.9			
Atlanta	135	135	1,655	3,821	3,821	0.3			
Central Valley	1,090	1,090	22,111	92,832	92,832	7.3			
Baltimore/Washington	81	81	400	20,600	20,600	1.6			
Seattle	43	43	1,128	30,157	30,157	2.4			
Houston	185	173	2,855	15,288	13,633	1.1			
Las Vegas	45	45	861	8,332	8,332	0.7			
Denver	51	51	913	18,611	18,611	1.5			
Columbus	25	25	450	1,614	1,614	0.1			
Orlando	48	48	702	12,991	12,991	1.0			
San Antonio	-	-	-	-	-	0.0			
Remaining U.S. markets (15 markets)	328	321	4,844	19,760	18,962	1.5			
Total U.S.	3,043	2,948	53,108	474,570	458,590	36.2			
Mexico	734	729	13,926	186,342	185,021	14.6			
Canada	161	161	3,224	41,278	41,278	3.3			
Brazil	441	166	9,784	127,957	52,340	4.1			
Total Other Americas	1,336	1,056	26,934	355,577	278,639	22.0			
United Kingdom	291	291	4,194	131,592	131,592	10.4			
France	322	269	6,154	56,060	48,153	3.8			
Germany	59	53	1,132	15,054	13,848	1.1			
Poland	515	479	9,240	56,549	49,224	3.9			
Netherlands	46	46	1,292	28,076	28,076	2.2			
Czech Republic	167	163	2,586	28,914	27,731	2.2			
Spain	110	91	2,968	36,034	31,332	2.5			
Remaining European countries (6 countries)	559	519	9,377	78,791	71,664	5.6			
Total Europe	2,069	1,911	36,943	431,070	401,620	31.7			
Japan	54	54	3,568	116,240	116,240	9.2			
China	116	33	3,868	47,786	11,691	0.9			
Singapore	-	-	-	-	-	0.0			
Total Asia	170	87	7,436	164,026	127,931	10.1			
Total Outside the U.S.	3,575	3,054	71,313	950,673	808,190	63.8			
Total Land Portfolio	6,618	6,002	124,421	\$ 1,425,243	\$ 1,266,780	100.0			



Capital Deployment

Land Portfolio – Summary and Roll Forward

dollars in thousands		Acres		Current Book Value					
	Owned and Managed	Prologis Share	% of Total	Owned and Managed	Prologis Share	% of Total			
Central	658	598	10.0	\$ 60,855	\$ 54,677	4.3			
East	859	835	13.9	224,530	217,373	17.2			
Northwest	1,294	1,294	21.5	146,340	146,340	11.6			
Southwest	232	221	3.7	42,845	40,200	3.1			
Total U.S.	3,043	2,948	49.1	474,570	458,590	36.2			
Mexico	734	729	12.1	186,342	185,021	14.6			
Canada	161	161	2.7	41,278	41,278	3.3			
Brazil	441	166	2.8	127,957	52,340	4.1			
otal Other Americas	1,336	1,056	17.6	355,577	278,639	22.0			
Central	1,085	1,019	17.0	123,349	112,640	8.9			
Northern	153	145	2.4	56,594	54,774	4.3			
Southern	540	456	7.6	119,535	102,614	8.1			
United Kingdom	291	291	4.9	131,592	131,592	10.4			
Fotal Europe	2,069	1,911	31.9	431,070	401,620	31.7			
Japan	54	54	0.9	116,240	116,240	9.2			
China	116	33	0.5	47,786	11,691	0.9			
Total Asia	170	87	1.4	164,026	127,931	10.1			
Total Outside the U.S.	3,575	3,054	50.9	950,673	808,190	63.8			
Total Land Portfolio	6,618	6,002	100.0	\$ 1,425,243	\$ 1,266,780	100.0			
Estimated build out of land portfolio (in TEI)				\$ 8,400,000	\$ 7,900,000				
Estimated build out of other land (in TEI) (A)				1,800,000	1,500,000				
Total				\$ 10,200,000	\$ 9,400,000				

Land Roll Forward - Prologis Share		U.S.		Other Americas		Europe	Asia		Total	
As of September 30, 2016	\$	511,973	\$	298,579	\$	454,306	\$	137,859	\$	1,402,717
Acquisitions		15,407		-		15,100		17,130		47,637
Dispositions		(11,660)		(4,546)		(15,003)		-		(31,209)
Development starts		(84, 130)		(13,351)		(46,040)		(16, 160)		(159,681)
Infrastructure costs		27,321		5,751		17,905		6,382		57,359
Effect of changes in foreign exchange rates and other		(321)		(7,794)		(24,648)		(17,280)		(50,043)
As of December 31, 2016	\$	458,590	\$	278,639	\$	401,620	\$	127,931	\$	1,266,780





Assets Under Management

(dollars in millions)



	December 31, 2016	September 30, 2016
Debt as % of gross real estate assets*	34.6%	37.0%
Debt as % of gross market capitalization*	27.1%	28.8%
Secured debt as % of gross real estate assets*	8.3%	8.4%
Unencumbered gross real estate assets to unsecured debt*	282.5%	271.1%
Fixed charge coverage ratio*	5.75x	5.09x
Fixed charge coverage ratio, excluding development gains*	4.90x	4.59x
Debt/Adjusted EBITDA*	4.72x	5.60x
Debt/Adjusted EBITDA, excluding development gains*	5.55x	6.21x
Weighted average interest rate	3.2%	3.1%
Weighted average remaining maturity in years	5.0	5.2
redit Ratings at December 31, 2016 (D)		
Moody's	A3 (Outlook Stable)	
Standard & Poor's	A- (Outlook Stable)	

Unencumbered Assets – Prologis Share

4Q 2016 Supplemental

(in billions)



Secured & Unsecured Debt- Prologis Share



Fixed vs. Floating Debt- Prologis Share



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* This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation.

- (A) Mexico is included in the U.S. as it is U.S. dollar functional.
- $(B) \qquad \mbox{This includes the currencies in Europe in which we operate, predominately Euro and GBP.$
- (C) These calculations are included in the Notes and Definitions section, and are not calculated in accordance with the applicable SEC rules.

(D) A securities rating is not a recommendation to buy, sell or hold securities and is subject to revision or withdrawal at any time by the rating organization.



Capitalization Debt Components- Consolidated

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dollars in thousands		Unsecured						
Maturity	Senior	Credit Facilities (A)	Other (A)	Secured Mortgage	Total	% Ownership	Wtd. Avg. Interest Rate	% Fixed
2017	\$-	\$-	\$ 857	\$ 428,196	\$ 429,053	59%	2.8%	100%
2018	175,000	35,023	961	570,291	781,275	79%	3.4%	96%
2019	618,294	-	194,377	446,360	1,259,031	95%	4.3%	81%
2020	831,071	-	1,190	428,725	1,260,986	93%	2.3%	82%
2021	1,237,871	-	1,012	141,548	1,380,431	97%	2.5%	100%
2022	737,870	-	427,886	163,172	1,328,928	96%	2.5%	68%
2023	850,000		874,916	174,624	1,899,540	97%	3.1%	69%
2024	737,870	-	911	133,308	872,089	100%	4.2%	100%
2025	750,000		976	134,727	885,703	100%	3.9%	100%
2026	527,050		696	1,223	528,969	100%	3.1%	100%
2027			641	1,161	1,802	77%	4.3%	100%
Thereafter	-	-	4,727	-	4,727	100%	5.8%	100%
Subtotal	6,465,026	35,023	1,509,150	2,623,335	10,632,534	94%	3.2%	86%
Unamortized net premiums (discounts)	(19,573)	-	-	43,286	23,713			
Unamortized finance costs	(27,961)	-	(10, 149)	(9,843)	(47,953)			
Total consolidated debt, net of premium (discount)	\$ 6,417,492	\$ 35,023	\$ 1,499,001	\$ 2,656,778	\$ 10,608,294			
	2.20/	1.00/	1 50/	2 70/	2.20/			
Weighted average interest rate Weighted average remaining maturity in years	3.3% 5.6	1.0% 1.4	1.5% 5.8	3.7% 3.3	3.2% 5.0			

Prologis debt by local currency								Liquidity	
	Senior	Credit Facilities	Other	Secured Mortgage	Total	Investment Hedges (B)	Total	Aggregate lender commitments-	
Dollars	\$ 2,988,688	\$ -	\$ 14,478	\$ 2,340,885	\$ 5,344,05	\$ (496,124)	\$ 4,847,927	GLOC and revolver	\$ 3,306,368
Euro	3,342,916	-	-	-	3,342,91	152,064	3,494,980	Less:	
GBP	-	-	192,913	-	192,91	77,013	269,926	Borrowings outstanding	35,023
Yen	85,888	35,023	1,017,454	170,224	1,308,58	144,452	1,453,041	Outstanding letters of credit	35,983
CAD	-	-	274,156	145,669	419,82	122,595	542,420	Current availability- credit facilities	3,235,362
Other	-	-	-	-		-	-	Cash and cash equivalents	807,316
Total Debt	\$ 6,417,492	\$ 35,023	\$ 1,499,001	\$ 2,656,778	\$ 10,608,29	\$-	\$ 10,608,294	Total liquidity	\$ 4,042,678

- (A) The maturity of our credit facilities and certain term loan debt (\$193.3 million) is reflected at the extended maturity date as the extension is at our option.
- (B) We hedge the net assets of certain international subsidiaries using foreign currency forward contracts, including those that are accounted for as net investment hedges, to economically reduce our exposure to fluctuations in foreign currency rates. The effect is to essentially exchange U.S. dollar denominated debt as reflected in the table under Investment Hedges. See also page 28 for our net equity exposure by currency.

Capitalization Debt Components- Unconsolidated and Noncontrolling Interests (A)

dollars in thousands		Noncontrolling Interests							Prologis Share of Unconsolidated Co-Investment Ventures							
Maturity	Unsecur	ed	Secured	Total	Wtd. Avg. Interest Rate	% Fixed	U	nsecured (B)	Secured		Total	Wtd. Avg. Interest Rate	% Fixed			
2017	\$	_	\$ 176,703	\$ 176,703	2.7%	100%	\$	11,616	\$ 118,792	\$	130,408	3.9%	93%			
2018		-	162,661	162,661	2.8%	100%	_	188,920	82,914		271,834	3.1%	91%			
2019		-	64,294	64,294	2.8%	65%		133,299	75,150		208,449	2.9%	42%			
2020		-	85,959	85,959	3.2%	77%		266,786	62,465		329,251	3.7%	91%			
2021		-	43,382	43,382	3.3%	100%		81,041	114,292		195,333	3.5%	99%			
2022		-	52,059	52,059	3.5%	100%		132,064	36,615		168,679	2.9%	100%			
2023		-	48,145	48,145	3.6%	100%		27,750	25,790		53,540	2.3%	99%			
2024		-	416	416	3.5%	100%		40,542	1,579		42,121	2.3%	99%			
2025		-	430	430	3.5%	100%		98,506	1,356		99,862	2.0%	100%			
2026		-	475	475	3.6%	100%		12,133	45,951		58,084	3.9%	100%			
2027		-	421	421	3.5%	0%		-	-		-	-	-			
Thereafter		-	-	-	-	-		-	-		-	-	-			
Subtotal	\$	-	\$ 634,945	\$ 634,945	3.0%	93%	\$	992,657	\$ 564,904	\$	1,557,561	3.2%	88%			
Unamortized net premiums (discounts)		-	13,062	13,062				(1,155)	3,930		2,775					
Unamortized finance costs		-	(1,673)	(1,673)				(4, 139)	(2,466)		(6,605)					
Prologis share of unconsolidated debt/ noncontrolling interests share of debt	\$	-	\$ 646,334	\$ 646,334			\$	987,363	\$ 566,368	\$	1,553,731					
Weighted average interest rate		_	3.0%	3.0%				2.7%	4.2%		3.2%					
Weighted average remaining maturity in years		-	2.5	2.5				4.0	3.5		3.8					

Prologis share of unconsolidated debt/

noncontrolling interests share of debt by local

currency

PROLOGIS.

	Unsecured	Secured	Total	Unsec	cured (B)	Secured	Total	Investment Hedges (C)	Total
Dollars	\$-	\$ 646,334	\$ 646,334	\$	352,137	\$ 331,240	\$ 683,377	\$ (115,530)	\$ 567,847
Euro	-	-	-		383,881	101,787	485,668	93,450	579,118
GBP	-	-	-		-	119,366	119,366	-	119,366
Yen	-	-	-		244,113	-	244,113	-	244,113
CAD	-	-	-		-	-	-	-	-
Other	-	-	-		7,232	13,975	21,207	22,080	43,287
Total Debt	\$-	\$ 646,334	\$ 646,334	\$	987,363	\$ 566,368	\$ 1,553,731	\$-	\$ 1,553,731

(A) Refer to Notes and Definitions under Non-GAAP Pro-Rata Financial Information for further explanation on how these amounts are calculated.

(B) The maturity of certain unsecured debt (Prologis share \$264.0 million) is reflected at the extended maturity date as the extension is at the entity's option.

(C) We hedge the net assets of certain international ventures using foreign currency forward contracts, including those that are accounted for as net investment hedges, to economically reduce our exposure to fluctuations in foreign currency rates. The effect is to essentially exchange U.S. dollar denominated debt as reflected in the table under Investment Hedges. See also page 28 for our net equity exposure by currency.

in thousands, expect for percentages and per square foot

Operating							/
	Square Feet	Gross Book Value	GBV per Sq Ft	Adjusted Cash NOI (Actual)*	Adjusted Cash NOI (Pro Forma)*	Annualized Adjusted Cash NOI*	Percent Occupied
Consolidated Operating Portfolio							
U.S.	262,800	\$ 18,903,306	\$ 72	\$ 310,250	\$ 310,250	\$ 1,241,000	97.4%
Other Americas	7,843	603,506	77	8,600	8,600	34,400	96.6%
Europe	10,480	583,624	56	10,252	10,252	41,008	96.5%
Asia	4,651	362,234	78	4,270	4,270	17,080	82.0%
Pro forma adjustments for mid-quarter acquisitions/development completions					4,954	19,816	
Total consolidated operating portfolio	285,774	20,452,670	72	333,372	338,326	1,353,304	97.1%
Unconsolidated Operating Portfolio							
U.S.	7,421	697,958	94	10,870	10,870	43,480	98.7%
Other Americas	17,713	1,013,496	57	21,572	21,572	86,288	97.2%
Europe	58,341	4,017,694	69	65,788	65,788	263,152	96.5%
Asia	5,473	703,364	129	10,024	10,024	40,096	97.5%
Pro forma adjustments for mid-quarter acquisitions/development completions					607	2,428	
Total unconsolidated operating portfolio	88,948	6,432,512	72	108,254	108,861	435,444	96.9%
Total Operating Portfolio	374,722	\$ 26,885,182	\$ 72	\$ 441,626	\$ 447,187	\$ 1,788,748	97.0%

Development

Development									
		Inv	estment				An	nualized	
	Square Feet	В	alance	TEI	TEI	per Sq Ft	Estim	nated NOI	Percent Occupied
Consolidated									
Prestabilized									
U.S.	1,199	\$	82,525	\$ 99,852	\$	83	\$	6,681	24.1%
Other Americas	1,662		101,459	119,205		72		8,000	8.9%
Europe	1,761		132,346	163,634		93		11,127	39.3%
Asia	3,420		463,153	488,954		143		30,020	17.1%
									21.3%
Properties under development									
U.S.	10,000		318,391	780,859		78		47,520	
Other Americas	1,244		33,286	64,750		52		4,859	
Europe	6,302		189,615	417,891		66		29,746	
Asia	1,723		82,545	265,210		154		15,382	
Total consolidated development portfolio	27,311		1,403,320	2,400,355		88	\$	153,335	
Unconsolidated									
Other Americas	853		53,983	59,827		70	\$	6,138	
Europe	457		28,192	40,065		88		2,862	
Asia	2,029		57,865	110,081		54		7,984	
Total unconsolidated development portfolio	3,339		140,040	209,973		63	\$	16,984	
Total Development Portfolio	30,650	Ś	1,543,360	\$ 2,610,328	s	85	ŝ	170,319	
Prologis share of estimated value creation (see Capital Deployment - Development Portfolio)			520,227						
Total development portfolio, including estimated value creation		\$	2,063,587						



in thousands				
Balance Sheet and Other Items				
			As of D	ecember 31, 2016
Consolidated Other assets				
Cash and cash equivalents			\$	807,316
Restricted cash				1,911
Accounts receivable, prepaid assets and other tangible assets				851,555
Other real estate investments and assets held for sale				534,633
Note receivable backed by real estate Prologis share of value added operating properties				32,100 123,725
Prologis share of value added operating properties Prologis receivable from unconsolidated co-investment ventures				123,725
Investments in and advances to other unconsolidated joint ventures				172,905
Less: noncontrolling interests share of other assets				(137,850)
Total other assets			\$	2,552,405
Other liabilities				
Accounts payable and other current liabilities			\$	556,179
Deferred income taxes				65,666
Value added tax and other tax liabilities				18,888
Tenant security deposits Other liabilities				206,301 304,758
Less: noncontrolling interests share of other liabilities				(65,136)
Total liabilities and noncontrolling interests			\$	1,086,656
Unconsolidated				
Prologis share of net tangible other assets			\$	201,308
Land				
Current book value of land			\$	1,218,904
Less: noncontrolling interests share of the current book value of land				(26,812)
Prologis share of book value of land in unconsolidated entities			*	74,688
Total Land Portfolio			\$	1,266,780
Strategic Capital / Development Management				
Strategic Capital	Fo	urth Quarter	A	nnualized
Third party share of asset management fees from consolidated and unconsolidated co-investment ventures	\$	31,405	\$	125,620
Third party share of other transactional fees from consolidated and unconsolidated co-investment ventures (trailing 12 months)	φ	4,404	Ψ	14.686
Strategic capital expenses for asset management and other transactional fees (annualized based on estimated 12 months)		(15,039)		(55,204)
Total Strategic Capital	\$	20,770	\$	85,102
Promotes, net of cash expenses (trailing 12 months)	\$	5,572	\$	78,917
Development management income (trailing 12 months)	\$	7,243	\$	18,174
Debt (at par) and Preferred Stock				
			As of D	ecember 31, 2016
Debt				
Prologis debt			\$	10,632,534
Noncontrolling interests share of consolidated debt				(634,945)
Prologis share of unconsolidated debt				
Prologis share of unconsolidated debt Total debt				
Prologis share of unconsolidated debt Total debt Preferred stock				11,555,150 78,235
Total debt			\$	11,555,150
				1,557,561
Total debt Preferred stock				11,555,150 78,235
Total debt Preferred stock			\$	11,555,150 78,235



Section 1

Notes and Definitions



Notes and Definitions

Please refer to our annual and quarterly financial statements filed with the Securities and Exchange Commission on Forms 10-K and 10-Q and other public reports for further information about us and our business. Certain amounts from previous periods presented in the Supplemental Information have been reclassified to conform to the current presentation.

Acquisition Costs, as presented for building acquisitions, represents the economic cost and not necessarily what is capitalized. This amount includes the building purchase price plus 1) transaction closing costs, 2) all due diligence costs, 3) immediate capital expenditures (including two years of property improvements and all leasing commissions and tenant improvements required to stabilize the property), 4) the effects of marking assumed debt to market and 5) the net present value of free rent, if applicable.

Adjusted EBITDA. We use Adjusted EBITDA, a non-Generally Accepted Accounting Principles ("GAAP") financial measure, as a measure of our operating performance. We calculate Adjusted EBITDA beginning with consolidated net earnings attributable to common stockholders and removing the effect of interest, income taxes, depreciation and amortization, impairment charges, third party acquisition expenses related to the acquisition of real estate, gains or losses from the acquisition or disposition of investments in real estate (other than from land and development properties), gains from the revaluation of equity investments upon acquisition of a controlling interest, gains or losses on early extinguishment of debt and derivative contracts (including cash charges), similar adjustments we make to our FFO measures (see definition below), and other items, such as stock based compensation and unrealized gains or losses on foreign currency. We make adjustments to reflect our economic ownership in each entity in which we invest, whether consolidated or unconsolidated.

We consider Adjusted EBITDA to provide investors relevant and useful information because it permits investors to view our operating performance on an unleveraged basis before the effects of income tax, non-cash depreciation and amortization expense, gains and losses on the disposition of non-development properties and other items (outlined above), that affect comparability. We also include a pro forma adjustment in Adjusted EBITDA to reflect a full period of NOI on the operating properties we acquire and stabilize and to remove NOI on properties we dispose of during the quarters, assuming the transaction occurred at the beginning of the quarter. By excluding interest expense, Adjusted EBITDA allows investors to measure our operating performance independent of our capital structure and indebtedness and, therefore, allows for a more meaningful comparison of our operating performance to that of other companies, both in the real estate industry and in other industries. Gains and losses on the early extinguishment of debt generally include the costs of repurchasing debt securities. While not infrequent or unusual in nature, these items result from market fluctuations that can have inconsistent effects on our results of operations. The economics underlying these items reflect market and financing conditions in the short-term but can obscure our performance and the value of our long-term investment decisions and strategies.

We believe that Adjusted EBITDA helps investors to analyze our ability to meet interest payment obligations and to make quarterly preferred share dividends. We believe that investors should consider Adjusted EBITDA in conjunction with net earnings and the other GAAP measures of our performance to improve their understanding of our operating results, and to make more meaningful comparisons of our performance against other companies. By using Adjusted EBITDA, an investor is assessing the earnings generated by our operations but not taking into account the eliminated expenses or gains incurred in connection with such operations. As a result, Adjusted EBITDA has limitations as an analytical tool and should be used in conjunction with our GAAP presentations. Adjusted EBITDA does not reflect our historical cash expenditures or future cash requirements for working capital, capital expenditures, distribution requirements, contractual commitments or interest and principal payments on our outstanding debt.

While EBITDA is a relevant and widely used measure of operating performance, it does not represent net income as defined by GAAP and it should not be considered as an alternative to those indicators in evaluating operating performance or liquidity. Further, our computation of Adjusted EBITDA may not be comparable to EBITDA reported by other companies. We compensate for the limitations of Adjusted EBITDA by providing investors with financial statements prepared according to GAAP, along with this detailed discussion of Adjusted EBITDA and a reconciliation to Adjusted EBITDA from consolidated net earnings, a GAAP measurement.

Adjusted Cash NOI (Actual) is a non-GAAP financial measure and is a component of Net Asset Value ("NAV") and used to assess the operating performance of our properties, which we believe enable both management and investors to estimate the fair value of our operating buildings. A reconciliation of our rental income and rental expenses included in our Statement of Operations to adjusted cash for the consolidated operating portfolio is as follows (in thousands):

Rental revenue	\$ 559,885
Rental expenses	(141,050)
NOI	418,835
Net termination fees and adjustments (a)	(1,118)
Less: actual NOI for development portfolio and other	(19,981)
Less: properties contributed or sold (b)	(7,315)
Less: noncontrolling interests share of NOI	(56,842)
Adjusted NOI for consolidated operating portfolio owned at December 31, 2016	333,579
Straight-line rents (c)	(14,177)
Free rent (c)	14,122
Amortization of lease intangibles (c)	(747)
Effect of foreign currency exchange (d)	(482)
Less: noncontrolling interests	1,077
Fourth Quarter Adjusted Cash NOI (Actual)	\$ 333,372

(a) Net termination fees generally represent the gross fee negotiated at the time a customer is allowed to terminate its lease agreement offset by that customer's rent leveling asset or liability, if any, that has been previously recognized. Removing the net termination fees from rental income allows for the calculation of Adjusted Cash NOI (Pro forma) to include only rental income that is indicative of the property's recurring operating performance.

(b) The actual NOI for properties that were contributed or sold during the three-month period is removed.

(c) Straight-lined rents, free rent amount and amortization of lease intangibles (above and below market leases) are removed from rental income for the Operating Portfolio to allow for the calculation of a cash yield.

(d) The actual NOI and related adjustments are calculated in local currency and translated at the period end rate to allow for consistency with other assets and liabilities as of the reporting date.

Adjusted Cash NOI (Pro forma) is a non-GAAP financial measure and consists of Adjusted Cash NOI (Actual) for the properties in our Operating Portfolio adjusted to reflect NOI for a full quarter for operating properties that were acquired or stabilized during the quarter.

Annualized Estimated NOI for the properties in our Development Portfolio is based on current Total Expected Investment and an estimated stabilized yield.

Asset Management Fees represents the third party share of asset management and transactional fees from both consolidated and unconsolidated co-investment ventures.

Assets Under Management ("AUM") represents the estimated value of the real estate we own or manage through both our consolidated and unconsolidated entities. We calculate AUM by adding the third party investors' share of the estimated fair value of the assets in the co-investment ventures to our share of total market capitalization (calculated using the market price of our equity plus our share of total debt).

Business Line Reporting is a non-GAAP financial measure. Core FFO and development gains are generated by our three lines of business: (i) real estate operations; (ii) strategic capital; and (iii) development. Real estate operations represent total Prologis Core FFO, less the amount allocated to the Strategic Capital line of business. The amount of Core FFO allocated to the Strategic Capital line of business the third party share of the asset management related fees we earn from our co-investment ventures (both consolidated and unconsolidated) less costs directly associated to our strategic capital group, plus development management income. Development gains include our share of gains on dispositions of development properties and land, net of taxes. To calculate the per share amount, the amount generated by each line of business is divided by the weighted average diluted common shares outstanding used in our Core FFO calculation of per share amounts. Management believes evaluating our results by line of business is a useful supplemental measure of our operating performance because it helps the investing public compare the operation performance of Prologis' respective businesses to other companies' comparable businesses. Prologis' computation of FFO by line of business may not be comparable to that reported by other real estate investment trusts as they may use different methodologies in computing such measures.

Notes and Definitions

(continued)

Calculation of Per Share Amounts

in thousands, except per share amount	1	Three Mor			Twelve Months Ended					
		Dec	. 3			Dec.	31			
		2016		2015		2016		2015		
Net earnings			÷				_			
Net earnings	\$	440,539	\$	118,363	\$	1,203,218	\$	862,788		
Noncontrolling interest attributable to exchangeable limited		10.000				27.070		12120		
partnership units		12,600		5,745		37,079		13,120		
Gains, net of expenses, associated with exchangeable debt assumed exchanged		_		_				(1,614)		
Adjusted net earnings - Diluted	\$	453 139	\$	124,108	\$	1,240,297	\$			
	÷		-		Ť		-			
Weighted average common shares outstanding - Basic Incremental weighted average effect on exchange of		528,012		523,770		526,103		521,241		
limited partnership units		15,869		16,393		16,833		8,569		
Incremental weighted average effect of equity awards		7,004		2,272		3,730		1,961		
Incremental weighted average effect on exchangeable		7,001		_,_,_		5,750		1,501		
debt assumed exchanged (a)		-		-		-		2,173		
Weighted average common shares outstanding - Diluted	_	550,885		542,435		546,666		533,944		
Net earnings per share - Basic	\$	0.83	\$	0.23	\$	2.29	\$	1.66		
Net earnings per share - Diluted	\$	0.82	\$	0.23	\$	2.27	\$	1.64		
Core FFO										
Core FFO	\$	344,787	\$	345,758	\$	1,400,498	\$	1,181,290		
Noncontrolling interest attributable to exchangeable limited										
partnership units		991		53		4,273		213		
Interest expense on exchangeable debt assumed exchanged	_	-	_		_	-		3,506		
Core FFO - Diluted	\$	345,778	\$	345,811	\$	1,404,771	\$1	,185,009		
Weighted average common shares outstanding - Basic		528,012		523,770		526,103		521,241		
Incremental weighted average effect on exchange of										
limited partnership units		15,869		14,897		16,833		6,897		
Incremental weighted average effect of equity awards		7,004		2,272		3,730		1,961		
Incremental weighted average effect on exchangeable										
debt assumed exchanged (a)		-	_	-	-	-		2,173		
Weighted average common shares outstanding - Diluted	-	550,885	_	540,939	_	546,666	_	532,272		
Core FFO per share - Diluted	\$	0.63	\$	0.64	\$	2.57	\$	2.23		

(a) In March 2015, the exchangeable debt was settled primarily through the issuance of common stock. The adjustment in 2015 assumes the exchange occurred on January 1, 2015.

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Debt Covenants are made in accordance with the respective debt agreements, may be different than other covenants or metrics presented and are not calculated in accordance with the applicable Securities Exchange Commission rules. Please refer to the respective agreements for full financial covenant descriptions. Debt covenants as of the period end were as follows:

dollars in thousands	Inden	iture	Globa	Line		
	Covenant	Covenant Actual		Actual		
Leverage ratio	<60%	31.6%	<60%	27.4%		
Fixed charge coverage ratio	>1.5x	6.92x	>1.5x	6.52x		
Secured debt leverage ratio	<40%	7.8%	<40%	7.2%		
Unencumbered asset to unsecured debt ratio	>150%	300.6%	N/A	N/A		
Unencumbered debt service coverage ratio	N/A	N/A	>150%	937.9%		

Notes and Definitions (continued)

Debt Metrics

PROLOGIS.

dollars in thousands	Three Mo	nth	s Ended
	Dec. 31,	_	Sep. 30,
	2016		2016
Debt as a % of gross real estate assets:			
Consolidated debt - at par	\$ 10,632,534	\$	11,280,206
Less: noncontolling interests share of consolidated debt - at par	(634,945)		(636,596)
Prologis share of unconsolidated entities debt - at par	 1,557,561		1,666,810
Total Prologis share of debt - at par	11,555,150		12,310,420
Less: Prologis share of outstanding foreign currency derivatives	(22,349)		(64,607)
Less: consolidated cash and cash equivalents	(807,316)		(375,120)
Add: consolidated cash and cash equivalents - third party share	52,519		55,862
Less: unconsolidated entities cash - Prologis share	 (138,773)		(170,559)
Total Prologis share of debt, net of adjustments	\$ 10,639,231	\$	11,755,996
Gross real estate assets - consolidated	27,937,964		28,500,720
Less: gross real estate assets - noncontrolling interests	(3,824,024)		(3,814,826)
Gross real estate assets - Prologis share of unconsolidated entities	 6,670,199		7,107,688
Gross real estate assets - Prologis share	\$ 30,784,139	\$	31,793,582
Debt as a % of gross real estate assets	34.6%		37.0%
Debt as a % of gross market capitalization:			
Total Prologis share of debt, net of adjustments	\$ 10,639,231	\$	11,755,996
Total outstanding common stock and limited partnership units	542,660		542,644
Share price at quarter end	\$ 52.79	\$	53.54
Total equity capitalization	\$ 28,647,021	\$	29,053,160
Total Prologis share of debt, net of adjustments	10,639,231		11,755,996
Gross market capitalization	\$ 39,286,252	\$	40,809,156
Debt as a % of gross market capitalization	27.1%		28.8%
Secured debt as a % of gross real estate assets:			
Consolidated secured debt - at par	2,623,335		2,699,850
Less: noncontrolling interests share of secured debt - at par	(634,945)		(636,596)
Prologis share of unconsolidated entities secured debt - at par	564,904		620,337
Prologis share of secured debt - at par	\$ 2,553,294	\$	2,683,591
Gross real estate assets - Prologis share	\$ 30,784,139	\$	31,793,582
Secured debt as a % of gross real estate assets	8.3%		8.4%
Unencumbered gross real estate assets to unsecured debt:			
Consolidated unencumbered gross real estate assets	22,583,189		22,928,847
Less: unencumbered gross real estate assets - noncontrolling interests	(2,645,738)		(2,638,728)
Unencumbered gross real estate assets - Prologis share of unconsolidated entities	5,489,820	L	5,812,885
Unencumbered gross real estate assets - Prologis share	\$ 25,427,271	\$	26,103,004
Consolidated unsecured debt - at par	8,009,199		8,580,356
Less: noncontrolling interests share of unsecured debt - at par	-		-
Prologis share of unconsolidated entities unsecured debt - at par	992,657		1,046,473
Prologis share of unsecured debt - at par	\$ 9,001,856	\$	9,626,829
Floidgis share of unsecured debt - at par			

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		Three Mo	nths	
	_	Dec. 31,	-	Sep. 30,
		2016		2016
Fixed Charge Coverage ratio:				
Adjusted EBITDA	\$	640,921	\$	573,000
Adjusted EBITDA-annualized including development gains (a)	\$	2,173,919	\$	2,001,725
Net promote for the twelve months ended		78,917		97,731
Adjusted EBITDA-annualized	\$	2,252,836	\$	2,099,456
Pro forma adjustment for mid-quarter activity and NOI from disposed properties - annualized		5,532		(7,448)
Adjusted EBITDA, including NOI from disposed properties, annualized	\$	2,258,368	\$	2,092,008
Interest expense	\$	70,569	\$	75,310
Amortization and write-off of deferred loan costs		(4,370)		(3,619)
Amortization of debt premium (discount), net		6,460		7,050
Capitalized interest		18,248		16,292
Preferred stock dividends		1,658		1,671
Noncontrolling interests share of consolidated fixed charges		(7,030)		(7,476)
Prologis share of fixed charges from unconsolidated entities		12,654		13,477
Total fixed charges	\$	98,189	\$	102,705
Total fixed charges, annualized	\$	392,756	\$	410,820
Fixed charge coverage ratio		5.75		5.09
Debt to Adjusted EBITDA:				
Total Prologis share of debt, net of adjustments	\$	10,639,231	\$	11,755,996
Adjusted EBITDA-annualized	\$	2,252,836	\$	2,099,456
Debt to Adjusted EBITDA ratio		4.72		5.60

(a) Prologis share of gains on dispositions of development properties for the rolling 12-month period was \$334.5 million and \$207.4 million for the current quarter and the previous quarter, respectively.

Development Margin is calculated on developed properties as the Value Creation less estimated closing costs and taxes, if any, on properties expected to be sold or contributed, divided by the TEI.

Development Portfolio includes industrial properties that are under development and properties that are developed but have not met Stabilization.

Estimated Build Out (TEI and sq ft) - represents the estimated TEI and finished square feet available for lease upon completion of an industrial building on existing parcels of land.

FFO, as modified by Prologis attributable to common stockholders/unitholders ("FFO, as modified by Prologis"); Core FFO attributable to common stockholders/unitholders ("Core FFO"); AFFO; (collectively referred to as "FFO"). FFO is a non-GAAP financial measure that is commonly used in the real estate industry. The most directly comparable GAAP measure to FFO is net earnings.

The National Association of Real Estate Investment Trusts ("NAREIT") defines FFO as earnings computed under GAAP to exclude historical cost depreciation and gains and losses from the sales, along with impairment charges, of previously depreciated properties. We also exclude the gains on revaluation of equity investments upon acquisition of a controlling interest and the gain recognized from a partial sale of our investment. We exclude similar adjustments from our unconsolidated entities and the third parties' share of our consolidated ventures.

Our FFO Measures

Our FFO measures begin with NAREIT's definition and we make certain adjustments to reflect our business and the way that management plans and executes our business strategy. While not infrequent or unusual, the additional items we adjust for in calculating *FFO*, *as modified by Prologis*, *Core FFO* and *AFFO*, as defined below, are subject to significant fluctuations from period to period. Although these items may have a material impact on our operations and are reflected in our financial statements, the removal of the effects of these items allows us to better understand the core operating performance of our properties over the long term. These items have both positive and negative short-term effects on our results of operations in inconsistent and unpredictable directions that are not relevant to our long-term outlook.

We calculate our FFO measures, as defined below, based on our proportionate ownership share of both our unconsolidated and consolidated ventures. We reflect our share of our FFO measures for unconsolidated ventures by applying our average ownership percentage for the period to the applicable reconciling items on an entity by entity basis. We reflect our share for consolidated ventures in which we do not own 100% of the equity by adjusting our FFO measures to remove the noncontrolling interests share of the applicable reconciling items based on our average ownership percentage for the applicable periods.

These FFO measures are used by management as supplemental financial measures of operating performance and we believe that it is important that stockholders, potential investors and financial analysts understand the measures management uses. We do not use our FFO measures as, nor should they be considered to be, alternatives to net earnings computed under GAAP, as indicators of our operating performance, as alternatives to cash from operating activities computed under GAAP or as indicators of our ability to fund our cash needs.

We analyze our operating performance primarily by the rental revenues of our real estate and the revenues from our strategic capital business, net of operating, administrative and financing expenses. This income stream is not directly impacted by fluctuations in the market value of our investments in real estate or debt securities.

FFO, as modified by Prologis

To arrive at *FFO*, as modified by *Prologis*, we adjust the NAREIT defined FFO measure to exclude the impact of foreign currency related items and deferred tax, specifically:

- (i) deferred income tax benefits and deferred income tax expenses recognized by our subsidiaries;
- current income tax expense related to acquired tax liabilities that were recorded as deferred tax liabilities in an acquisition, to the extent the expense is offset with a deferred income tax benefit in earnings that is excluded from our defined FFO measure;
- (iii) unhedged foreign currency exchange gains and losses resulting from debt transactions between us and our foreign consolidated subsidiaries and our foreign unconsolidated entities;
- (iv) foreign currency exchange gains and losses from the remeasurement (based on current foreign currency exchange rates) of certain third party debt of our foreign consolidated and unconsolidated entities; and
- (v) mark-to-market adjustments associated with derivative financial instruments.

We use FFO, as modified by Prologis, so that management, analysts and investors are able to evaluate our performance against other REITs that do not have similar operations or operations in jurisdictions outside the U.S.

Core FFO

In addition to FFO, as modified by Prologis, we also use Core FFO. To arrive at Core FFO, we adjust FFO, as modified by Prologis, to exclude the following recurring and nonrecurring items that we recognized directly in FFO, as modified by Prologis:

 gains or losses from contribution or sale of land or development properties that were developed with the intent to contribute or sell;

- (ii) income tax expense related to the sale of investments in real estate and third-party acquisition costs related to the acquisition of real estate;
- (iii) impairment charges recognized related to our investments in real estate generally as a result of our change in intent to contribute or sell these properties;
- (iv) gains or losses from the early extinguishment of debt and redemption and repurchase of preferred stock; and
- (v) expenses related to natural disasters.

We use Core FFO, including by segment and region, to: (i) assess our operating performance as compared to similar real estate companies and the industry in general, (ii) evaluate our performance and the performance of our properties in comparison with expected results and results of previous periods, relative to resource allocation decisions; (iii) evaluate the performance of our management; (iv) budget and forecast future results to assist in the allocation of resources; (v) provide guidance to the financial markets to understand our expected operating performance; and (vi) evaluate how a specific potential investment will impact our future results.

AFFO

To arrive at AFFO, we adjust Core FFO to include realized gains from the disposition of land and development properties and recurring capital expenditures and exclude the following items that we recognize directly in Core FFO:

- (i) straight-line rents;
- (ii) amortization of above- and below-market lease intangibles;
- (iii) amortization of management contracts;
- (iv) amortization of debt premiums and discounts and financing costs, net of amounts capitalized, and;
- (v) stock compensation expense.

We use AFFO to (i) assess our operating performance as compared to similar real estate companies and the industry in general, (ii) evaluate our performance and the performance of our properties in comparison with expected results and results of previous periods, relative to resource allocation decisions, (iii) evaluate the performance of our management, (iv) budget and forecast future results to assist in the allocation of resources, and (v) evaluate how a specific potential investment will impact our future results.

Limitations on the use of our FFO measures

While we believe our modified FFO measures are important supplemental measures, neither NAREIT's nor our measures of FFO should be used alone because they exclude significant economic components of net earnings computed under GAAP and are, therefore, limited as an analytical tool. Accordingly, these are only a few of the many measures we use when analyzing our business. Some of these limitations are:

- The current income tax expenses and acquisition costs that are excluded from our modified FFO measures
 represent the taxes and transaction costs that are payable.
- Depreciation and amortization of real estate assets are economic costs that are excluded from FFO. FFO is limited, as it does not reflect the cash requirements that may be necessary for future replacements of the real estate assets. Furthermore, the amortization of capital expenditures and leasing costs necessary to maintain the operating performance of industrial properties are not reflected in FFO.
- Gains or losses from non-development property acquisitions and dispositions or impairment charges related to expected dispositions represent changes in value of the properties. By excluding these gains and losses, FFO does not capture realized changes in the value of acquired or disposed properties arising from changes in market conditions.
- The deferred income tax benefits and expenses that are excluded from our modified FFO measures result from the creation of a deferred income tax asset or liability that may have to be settled at some future point. Our modified FFO measures do not currently reflect any income or expense that may result from such settlement.

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Notes and Definitions (continued)

- The foreign currency exchange gains and losses that are excluded from our modified FFO measures are generally recognized based on movements in foreign currency exchange rates through a specific point in time. The ultimate settlement of our foreign currency-denominated net assets is indefinite as to timing and amount. Our FFO measures are limited in that they do not reflect the current period changes in these net assets that result from periodic foreign currency exchange rate movements.
- The gains and losses on extinguishment of debt that we exclude from our Core FFO, may provide a benefit
 or cost to us as we may be settling our debt at less or more than our future obligation.
- The natural disaster expenses that we exclude from Core FFO are costs that we have incurred.

We compensate for these limitations by using our FFO measures only in conjunction with net earnings computed under GAAP when making our decisions. This information should be read with our complete consolidated financial statements prepared under GAAP. To assist investors in compensating for these limitations, we reconcile our FFO measures to our net earnings computed under GAAP.

Fixed Charge Coverage is a non-GAAP financial measure we define as Adjusted EBITDA divided by total fixed charges. Fixed charges consist of net interest expense adjusted for amortization of finance costs and debt discount (premium), capitalized interest, and preferred stock dividends. We use fixed charge coverage to measure our liquidity. We believe that fixed charge coverage is relevant and useful to investors because it allows fixed income investors to measure our ability to make interest payments on outstanding debt and make distributions/dividends to preferred unitholders/stockholders. Our computation of fixed charge coverage is not calculated in accordance with applicable SEC rules and may not be comparable to fixed charge coverage reported by other companies.

General and Administrative Expenses ("G&A"). All of the property management functions are provided by property management personnel of Prologis who perform the property-level management of the properties in our owned and managed portfolio, which include properties we consolidate and those we manage that are owned by the unconsolidated co-investment ventures. We allocate the costs of our property management to the properties we consolidate (included in Rental Expenses) and the properties owned by the unconsolidated co-investment ventures. We allocate the costs of our property management to the properties we consolidate (included in Rental Expenses) and the properties owned by the unconsolidated co-investment ventures (included in Strategic Capital Expenses) by using the square feet owned by the respective portfolios. Strategic Capital Expenses also include the direct expenses associated with the asset management of the unconsolidated co-investment ventures provided by our employees who are assigned to our Strategic Capital segment. We do not allocate the indirect costs to Strategic Capital Expenses.

We capitalize certain costs directly related to our development and leasing activities. Capitalized G&A expenses include salaries and related costs as well as other G&A costs. The capitalized costs were as follows:

in thousands	Three Months Ended Dec. 31,				Twelve Moi Dec.	
	2016		2015		2016	2015
Building and land development activities	\$ 14,277	\$	16,559	\$	60,643	\$ 63,174
Leasing activities	6,123		5,416		23,935	21,293
Operating building improvements and other	4,070		3,827		16,168	15,898
Total capitalized G&A	\$ 24,470	\$	25,802	\$	100,746	\$ 100,365

G&A as a Percent of Assets Under Management (in thousands):

Net G&A	\$ 222,067
Add: strategic capital expenses (excluding promote expense)	111,908
Less: strategic capital property management expenses	(56,704)
Adjusted G&A	\$ 277,271
Gross book value at period end (a):	
Operating properties	\$ 47,470,719
Development portfolio - TEI	3,384,514
Land portfolio	1,425,243
Other real estate investments, assets held for sale and note receivable backed by real estate	566,733
Total Gross Book Value of Assets Under Management	\$ 52,847,209
G&A as % of Assets Under Management	0.52%

(a) This amount does not represent enterprise value.

Guidance. The following is a reconciliation of our guided Net Earnings per share to our guided Core FFO per share:

	Low	High
Net Earnings	\$ 1.55	\$ 1.70
Our share of:		
Depreciation and amortization	1.65	1.70
Net gains of real estate transactions, net of taxes	(0.60)	(0.70)
Core FFO	\$ 2.60	\$ 2.70

Income Taxes

in thousands	Th	ree Mor	s Ended	•	ns Ended				
		Dec	. 3	1,		Dec.	. 31,		
	2	2016	Ĩ.	2015		2016		2015	
Current income tax expense	\$	12,422	\$	10,449	\$	35,937	\$	24,850	
Current income tax expense (benefit) on dispositions		9,332		(5,130)		24,152		(200)	
Current income tax expense on dispositions related									
to acquired tax liabilities		-	_	-	_	-		3,497	
Total current income tax expense		21,754		5,319		60,089		28,147	
Deferred income tax benefit		(3,788)		(3,299)		(5,525)		(1,560)	
Deferred income tax benefit on dispositions related									
to acquired tax liabilities		-		-	_	-		(3,497)	
Total income tax expense	\$	17,966	\$	2,020	\$	54,564	\$	23,090	

Interest Expense.

in thousands	Three Months Ended				Twelve Months Ended				
	Dec. 31,				Dec.	31	,		
	2016		2015		2016		2015		
Gross interest expense	\$ 90,907	\$	106,357	\$	383,098	\$	394,012		
Amortization of premium, net	(6,460)		(13,098)		(30,596)		(45,253)		
Amortization of deferred loan costs	 4,370		3,528	_	15,459		13,412		
Interest expense before capitalization	88,817		96,787		367,961		362,171		
Capitalized amounts	(18,248)		(14,122)		(64,815)		(60,808)		
Interest expense	\$ 70,569	\$	82,665	\$	303,146	\$	301,363		

Notes and Definitions (continued)

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Investment Capacity is our estimate of the gross real estate, which could be acquired by our co-investment ventures through the use of existing equity commitments from us and our partners assuming the ventures maximum leverage limits are used.

Market Classification

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- Global Markets feature large population centers with high per-capita consumption and are located near major seaports, airports, and ground transportation systems.
- Regional Markets benefit from large population centers but typically are not as tied to the global supply chain, but rather serve local consumption and are often less supply constrained. Markets included as regional markets include: Austin, Charlotte, Cincinnati, Columbus, Denver, Hungary, Indianapolis, Juarez, Las Vegas, Louisville, Memphis, Nashville, Orlando, Phoenix, Portland, Reno, Reynosa, San Antonio, Slovakia, Sweden and Tijuana.

Net Asset Value ("NAV"). We consider NAV to be a useful supplemental measure of our operating performance because it enables both management and investors to estimate the fair value of our business. The assessment of the fair value of a particular segment of our business is subjective in that it involves estimates and can be calculated using various methods. Therefore, we have presented the financial results and investments related to our business segments that we believe are important in calculating our NAV but have not presented any specific methodology nor provided any guidance on the assumptions or estimates that should be used in the calculation.

The components of NAV do not consider the potential changes in rental and fee income streams or the franchise value associated with our global operating platform, strategic capital platform, or development platform.

Net Effective Rent is calculated at the beginning of the lease using the estimated total cash to be received over the term of the lease (including base rent and expense reimbursements) and annualized. Amounts derived in a currency other than the U.S. dollar have been translated using the average rate from the previous twelve months. The per square foot number is calculated by dividing the annualized net effective rent by the occupied square feet of the lease.

Net Operating Income ("NOI") is a non-GAAP financial measure used to evaluate our operating performance and represents rental revenue less rental expenses.

Net Promote includes actual promote earned from third party investors during the period, net of related cash expenses.

Non-GAAP Pro-Rata Financial Information. This information includes non-GAAP financial measures. The Prologis share of unconsolidated co-investment ventures amounts are derived on an entity-by-entity basis by applying our ownership percentage to each line item in the GAAP financial statements of these ventures to calculate our share of that line item. For purposes of balance sheet data, we use our ownership percentage at the end of the period and for operating information, we use our average ownership percentage during the period, consistent with how we calculate our share of net earnings (loss) during the period for our consolidated financial statements. We use a similar calculation to derive the noncontrolling interests' share of each line item in our consolidated financial statements.

We believe this form of presentation offers insights into the financial performance and condition of our company as a whole, given the significance of our co-investment ventures that are accounted for either under the equity method or consolidated with the third parties' share included in noncontrolling interests, although the presentation of such information may not accurately depict the legal and economic implications of holding a non-controlling interest in the co-investment venture. Other companies in our industry may calculate their proportionate interest differently than we do, limiting the usefulness as a comparative measure.

We do not control the unconsolidated co-investment ventures for purposes of GAAP and the presentation of the assets and liabilities and revenues and expenses do not represent a legal claim to such items. The operating agreements of the unconsolidated co-investment ventures generally provide that investors, including Prologis, may receive cash distributions (1) to the extent there is available cash from operations, (2) upon a capital event, such as

a refinancing or sale, or (3) upon liquidation of the venture. The amount of cash each investor receives is based upon specific provisions of each operating agreement and varies depending on factors including the amount of capital contributed by each investor and whether any contributions are entitled to priority distributions. Upon liquidation of the co-investment venture and after all liabilities, priority distributions and initial equity contributions have been repaid, the investors generally would be entitled to any residual cash remaining based on their respective legal ownership percentages.

Because of these limitations, the non-GAAP pro-rata financial information should not be considered in isolation or as a substitute for our financial statements as reported under GAAP.

Operating Portfolio includes stabilized industrial properties in our owned and managed portfolio. A developed property moves into the Operating Portfolio when it meets Stabilization. Prologis share of NOI, excluding termination fees and adjustments, includes NOI for the properties contributed to or acquired from co-investment ventures at our actual share prior to and subsequent to change in ownership. The markets presented represent markets that are generally greater than 1% of Prologis share of NOI.

Prologis Share represents our proportionate economic ownership of each entity included in our total owned and managed portfolio whether consolidated or unconsolidated.

Rental Revenue.

in thousands	Three Months Ended Twelve Months End Dec. 31, Dec. 31,						
	2016		2015		2016		2015
Rental revenue	\$ 416,778	\$	413,544	\$	1,641,236	\$	1,476,498
Rental expense recoveries	124,163		124,560		485,565		437,070
Amortization of lease intangibles	787		(157)		1,755		(9,604)
Straight-lined rents	18,157		22,239		91,853		69,223
Rental revenue	\$ 559,885	\$	560,186	\$	2,220,409	\$	1,973,187

Rent Change (Cash) represents the change in starting rental rates per the lease agreement on new and renewed leases signed during the periods as compared with the previous ending rental rates in that same space. This measure excludes any free rent periods and teaser rates defined as 50% or less of the stabilized rate.

Rent Change (Net Effective) represents the change in net effective rental rates (average rate over the lease term) on new and renewed leases signed during the period as compared with the previous effective rental rates in that same space.

Retention is the square footage of all leases rented by existing tenants divided by the square footage of all expiring and in-place leases during the reporting period, excluding the square footage of tenants that default or buy-out prior to expiration of their lease, short-term tenants and the square footage of month-to-month leases.

Same Store. We evaluate the operating performance of the operating properties we own and manage using a "same store" analysis because the population of properties in this analysis is consistent from period, thereby eliminating the effects of changes in the composition of the portfolio on performance measures. We include properties from our owned and managed portfolio in our same store analysis. We have defined the same store portfolio, for the three months ended December 31, 2016, as those properties that were in operation at January 1, 2015, and have been in operation throughout the same three-month periods in both 2016 and 2015 (including development properties that have been completed and available for lease). We have removed all properties that were disposed of to a third party or were classified as held for sale to a third party from the population for both periods. We believe the factors that affect rental revenues, rental expenses and NOI in the same store portfolio are generally the same as for the total operating portfolio. To derive an appropriate measure of period-to-period operating performance, we remove the effects of foreign currency exchange rate movements by using the recent period end exchange rate to translate from local currency into the U.S. dollar, for both periods.

Notes and Definitions (continued)

Same store is a commonly used measure in the real estate industry. Our same store measures are non-GAAP financial measures that are calculated beginning with rental revenues, rental recoveries and rental expenses from the financial statements prepared in accordance with GAAP. It is also common in the real estate industry and expected from the analyst and investor community that these numbers be further adjusted to remove certain non-cash items included in the financial statements prepared in accordance with GAAP to reflect a cash same store number. In order to clearly label these metrics, we call one Same Store NOI and one Same Store NOI – Cash. As our same store measures are non-GAAP financial measures, they have certain limitations as analytical tools and may vary among real estate companies. As a result, we provide a reconciliation from our financial statements prepared in accordance with GAAP to Same Store NOI with explanations of how these metrics are calculated.

The following is a reconciliation of our consolidated rental revenues, rental recoveries, rental expenses and NOI, as included in the Consolidated Statements of Operations, to the respective amounts in our Same Store portfolio analysis:

dollars in thousands	Three Months Ended December 31,				
				Change	
	2016		2015	(%)	
Rental Revenue:					
Rental Revenue	\$ 435,722	\$	435,626		
Rental Recoveries	 124,163		124,560		
Per the Consolidated Statements of Operations	559,885		560,186		
Properties not included and other adjustments (a)	(168,972)		(177,920)		
Unconsolidated Co-Investment Ventures	 436,500		423,065		
Same Store - Rental Revenue	\$ 827,413	\$	805,331	2.7%	
Rental Expense:					
Per the Consolidated Statements of Operations	\$ 141,050	\$	150,983		
Properties not included and other adjustments (b)	(32,106)		(44,394)		
Unconsolidated Co-Investment Ventures	99,212		96,511		
Same Store - Rental Expense	\$ 208,156	\$	203,100	2.5%	
NOI:					
Consolidated NOI	\$ 418,835	\$	409,203		
Properties not included and other adjustments	(136,866)		(133,526)		
Unconsolidated Co-Investment Ventures	337,288		326,554		
Same Store - NOI	\$ 619,257	\$	602,231	2.8%	
Same Store - NOI - Prologis Share (c)	\$ 355,837	\$	344,739	3.2%	
NOI- Cash:					
Same store- NOI	\$ 619,257	\$	602,231		
Straight-line rent adjustments (d)	\$ (8,783)	\$	(14,539)		
Fair value lease adjustments (d)	(1,203)		(477)		
Same Store - NOI- Cash	\$ 609,271	\$	587,215	3.8%	
Same Store - NOI- Prologis Share (c)	\$ 349,502	\$	334,697	4.4%	

(a) To calculate Same Store rental income, we exclude the net termination and renegotiation fees to allow us to evaluate the growth or decline in each property's rental income without regard to items that are not indicative of the property's recurring operating performance.

(b) To calculate Same Store rental expense, we include an allocation of the property management expenses for our consolidated properties based on the property management fee that is provided for in the individual management agreements under which our wholly owned management companies provide property management services (generally the fee is based on a percentage of revenue). On consolidation, the management fee income and expenses are eliminated and the actual cost of providing property management services is recognized.

- (c) Prologis share of Same Store is calculated using the underlying building information from the Same Store NOI and NOI - Cash calculations and applying our ownership percentage as of December 31, 2016 to the NOI of each building for both periods.
- (d) In order to derive Same Store- NOI Cash, we adjust Same Store- NOI to exclude non-cash items included in our rental income in our financial statements, including straight line rent adjustments and adjustments related to purchase accounting to reflect leases at fair value at the time of acquisition.

Same Store Average Occupancy represents the average occupied percentage of the Same Store portfolio for the period.

Stabilization is defined as the earlier of when a property that was developed has been completed for one year or is 90% occupied. Upon stabilization, a property is moved into our Operating Portfolio.

Stabilized Capitalization Rate is calculated as "Stabilized NOI" divided by the "Acquisition Cost".

Stabilized NOI is equal to the estimated twelve months of potential gross rental revenue (base rent, including above or below market rents plus operating expense reimbursements) multiplied by 95% to adjust income to a stabilized vacancy factor of 5%, minus estimated operating expenses.

Stabilized Yield is calculated as estimated NOI assuming stabilized occupancy divided by Acquisition Cost or TEI, as applicable.

Total Expected Investment ("TEI") represents total estimated cost of development or expansion, including land, development and leasing costs. TEI is based on current projections and is subject to change. Non-U.S. dollar investments are translated to U.S. dollars using the exchange rate at period end.

Turnover Costs represent the obligations incurred in connection with the signing of a lease, including leasing commissions and tenant improvements. Tenant improvements include costs to prepare a space for a new tenant and for a lease renewal with the same tenant. It excludes costs to prepare a space that is being leased for the first time (i.e. in a new development property).

Value-Added Properties are properties we have either acquired at a discount and believe we could provide greater returns post-stabilization or properties we expect to repurpose to a higher and better use.

Value Creation represents the value that we will create through our development and leasing activities. We calculate value creation by estimating the Stabilized NOI that the property will generate and applying a stabilized capitalization rate applicable to that property. The value creation is calculated as the amount by which the value exceeds our total expected investment and does not include any fees or promotes we may earn. Value Creation for our Value-Added Properties that are sold includes the realized economic gain.

Weighted Average Interest Rate is based on the effective rate, which includes the amortization of related premiums and discounts and finance costs.