

### **SECOND QUARTER 2019**

# Prologis Supplemental Information

Unaudited



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**PRO**LOGIS<sup>®</sup>

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# Highlights Company Profile

Prologis, Inc., is the global leader in logistics real estate with a focus on high-barrier, high-growth markets. As of June 30, 2019, the company owned or had investments in, on a wholly owned basis or through co-investment ventures, properties and development projects expected to total approximately 786 million square feet (73 million square meters) in 19 countries. Prologis leases modern logistics facilities to a diverse base of approximately 5,100 customers principally across two major categories: business-to-business and retail/online fulfillment.





# Highlights Company Profile

#### OPERATIONS

\$2.4B in annual NOI\*(A)









#### DEVELOPMENT

 $\$722M \text{ in value creation} \\ \text{from stabilizations}^{(c)}$ 



GROSS AUM

\$104B<sup>(D)</sup>

**PRO**LOGIS<sup>®</sup>





**PROLOGIS SHARE AUM** 



\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

A. 2Q 2019 Prologis Share of NOI of the Operating Portfolio annualized.

B. 2Q 2019 third-party share of asset management fees annualized plus trailing twelve month third-party share of transaction fees and Net Promotes.

C. Prologis Share of trailing twelve month Estimated Value Creation from development stabilizations.

D. Mexico is included in the U.S. as it is U.S. dollar functional.

# Highlights **Company Performance**

Business line reporting: Real estate operations\*

Strategic capital\*

**PRO**LOGIS<sup>®</sup>

dollars in millions, except per share/unit data	Thre	ee Months ended June 30,	S	ix Months ended June 30,
	2019	2018 <sup>(A)</sup>	2019	2018 <sup>(A)</sup>
Rental and other revenues	\$ 701	\$ 545	\$ 1,399	\$ 1,106
Strategic capital revenues <sup>(B)</sup>	89	76	163	209
Total revenues	790	621	1,562	1,315
Net earnings attributable to common stockholders	384	335	731	701
Core FFO attributable to common stockholders/unitholders*	506	391	980	834
AFFO attributable to common stockholders/unitholders*	620	399	1,087	962
Adjusted EBITDA attributable to common stockholders*	823	581	1,478	1,295
Estimated value creation from development stabilizations - Prologis Share	223	241	432	371
Common stock dividends and common limited partnership unit distributions	347	267	695	534
Per common share - diluted:				
Net earnings attributable to common stockholders	\$ 0.60	\$ 0.62	\$ 1.15	\$ 1.30
Core FFO attributable to common stockholders/unitholders*	0.77	0.71	1.50	1.51

0.70

0.07

0.77

0.29

0.53

**CORE FFO\*** 



Core FFO attributable to common stockholders/unitholders\*

Realized development gains, net of taxes\*

Dividends and distributions per common share/unit

AFFO\*



Amount attributable to realized development gains

### **ESTIMATED VALUE CREATION -STABILIZATIONS**

0.65

0.06

0.71

0.11

0.48



1.38

0.12

1.50

0.35

1.06

\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

- Α. In the third guarter 2018, Prologis completed the acquisition of DCT Industrial Trust (DCT). The first and second guarter of 2018 excludes all amounts related to DCT.
- Β. Strategic capital revenues in 2018 includes \$62.5 million of promote revenue, from first guarter.

1.29

0.22

1.51

0.39

0.96

# Highlights Company Performance



#### AFFO\*

in millions



ESTIMATED VALUE CREATION

in millions



#### ASSET MANAGEMENT FEES AND NET PROMOTES

in millions



2Q 2019 Supplemental

# Highlights

### Guidance <sup>(A)</sup>

dollars in millions, except per share

2019 Guidance	Low		High	
Net earnings <sup>(B)(C)</sup>	\$	2.38	\$	2.46
Core FFO* (B)(C)	\$	3.26	\$	3.30
Operations				
Year-end occupancy		96.5%		97.5%
Same store NOI - Cash - Prologis share*		4.50%		5.00%
Same store NOI - Net effective - Prologis share*		3.75%		4.25%
Other Assumptions				
Strategic capital revenue, excluding promote revenue	\$	310	\$	320
Net promote income <sup>(D)</sup>	\$	105	\$	105
General & administrative expenses	\$	250	\$	260
Realized development gains	\$	350	\$	450

Capital Deployment	PROLOG	PROLOGIS SHARE			OWNED AND MANAGED			
	Low		High					
Development stabilizations	\$	2,000	\$	2,300	\$	2,500	\$	2,800
Development starts	\$	1,900	\$	2,300	\$	2,400	\$	2,800
Building acquisitions	\$	500	\$	700	\$	1,700	\$	2,000
Building and land dispositions <sup>(E)</sup>	\$	500	\$	800	\$	600	\$	900
Building contributions <sup>(F)</sup>	\$	1,200	\$	1,500	\$	1,600	\$	2,000

#### **Exchange Rates**

We have hedged the rates for the majority of our estimated 2019 Euro, Sterling and Yen Core FFO, effectively insulating 2019 results from FX movements in these currencies. For purposes of capital deployment and other metrics, we assumed effective rates for EUR, GBP and JPY of 1.14 (\$/€), 1.27 (\$/€) and 107.73 (\$/\$), respectively.

\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.

- A. Guidance for 2019 does not include any impact from the proposed acquisition of Industrial Property Trust Inc.
- B. The difference between Core FFO and Net Earnings predominately relates to real estate depreciation and gains or losses on real estate transactions. See the Notes and Definitions for more information.
- C. Our guidance reflects the adoption of the new lease accounting standard. For a year-over-year comparison, our 2018 earnings results would have been reduced by approximately \$0.04 per share.
- D. Net promote guidance is \$0.16 per share.
- E. Excludes \$313 million of proceeds from the redemption of a portion of our ownership in Prologis European Logistics Fund.
- F. Includes the first quarter contribution of properties to Prologis Brazil Logistics Venture.



# Financial Information Consolidated Balance Sheets

in thousands	June 30, 2019	March 31, 2019	December 31, 2018
Assets:			
Investments in real estate properties:			
Operating properties	\$ 31,005,284	\$ 30,667,227	\$ 30,632,155
Development portfolio	1,959,234	1,939,637	2,142,801
Land	1,156,846	1,143,294	1,192,220
Other real estate investments	773,687	645,540	619,811
	34,895,051	34,395,698	34,586,987
Less accumulated depreciation	5,085,219	4,868,611	4,656,680
Net investments in real estate properties	29,809,832	29,527,087	29,930,307
Investments in and advances to unconsolidated entities	5,813,582	5,613,060	5,745,294
Assets held for sale or contribution	609,121	899,976	622,288
Net investments in real estate	36,232,535	36,040,123	36,297,889
Cash and cash equivalents	401,190	251,030	343,856
Other assets (A)	2,073,025	2,100,959	1,775,919
Total assets	\$ 38,706,750	\$ 38,392,112	\$ 38,417,664
Liabilities and Equity:			
Liabilities:			
Debt	\$ 10,968,320	\$ 10,706,139	\$ 11,089,815
Accounts payable, accrued expenses and other liabilities <sup>(A)</sup>	1,960,997	1,861,912	1,526,961
Total liabilities	12,929,317	12,568,051	12,616,776
Equity:			
Stockholders' equity	22,330,808	22,334,483	22,298,093
Noncontrolling interests	2,786,183	2,799,521	2,836,469
Noncontrolling interests - limited partnership unitholders	660,442	690,057	666,326
Total equity	 25,777,433	 25,824,061	 25,800,888
	 23,777,433	 	23,000,000
Total liabilities and equity	\$ 38,706,750	\$ 38,392,112	\$ 38,417,664



### Financial Information Consolidated Statements of Income

			Three Months Ended		Six Months Ended	
			June 30,		June 30,	
in thousands, except per share amounts	2	019	2018	2019	2018	
Revenues:						
Rental	\$ 700,	689	\$ 544,679	\$ 1,397,496	\$ 1,100,622	
Strategic capital	89,	144	75,697	162,949	208,658	
Development management and other		539	900	1,979	 5,652	
Total revenues	790,	372	621,276	1,562,424	 1,314,932	
Expenses:						
Rental	181,	138	133,329	369,206	276,270	
Strategic capital	37,	206	34,850	75,264	78,710	
General and administrative	66,	276	57,615	135,977	120,043	
Depreciation and amortization	284,	376	203,673	568,385	407,754	
Other	3,	515	4,515	7,349	7,754	
Total expenses	572,	511	433,982	1,156,181	890,531	
Operating income before gains	217,	861	187,294	406,243	424,401	
Gains on dispositions of development properties and land, net	196,	941	63,669	239,382	221,237	
Gains on real estate transactions, net (excluding development properties and land)	27,	254	30,592	173,021	68,135	
Operating income	442,	056	281,555	818,646	713,773	
Other income (expense):						
Earnings from unconsolidated co-investment ventures, net	45,	876	53,346	98,963	108,641	
Earnings from other unconsolidated ventures, net	2,	680	9,203	6,259	16,564	
Interest expense	(59,1	.22)	(56,314)	(119,629)	(102,575)	
Foreign currency and derivative gains and interest and other income, net	6,	353	91,023	22,997	51,905	
Gains (losses) on early extinguishment of debt, net	(3	885)	282	(2,501)	(702)	
Total other income (expense)	(4,5	598)	97,540	6,089	73,833	
Earnings before income taxes	437,	458	379,095	824,735	787,606	
Current income tax expense	(18,1	.90)	(13,234)	(30,909)	(31,850)	
Deferred income tax benefit (expense)	(8,4	42)	(870)	(9,235)	1,194	
Consolidated net earnings	410,	826	364,991	784,591	 756,950	
Net earnings attributable to noncontrolling interests	(13,8	364)	(18,882)	(28,509)	(32,940)	
Net earnings attributable to noncontrolling interests - limited partnership units	(11,6		(10,022)	(22,260)	(20,545)	
Net earnings attributable to controlling interests	385,		336,087	733,822	 703,465	
Preferred stock dividends	(1,4		(1,476)	(2,991)	(2,952)	
Net earnings attributable to common stockholders <sup>(A)</sup>	\$ 383,		\$ 334,611	\$ 730,831	\$ 700,513	
Weighted average common shares outstanding - Diluted	655,	447	554,515	654,766	554,066	
Net earnings per share attributable to common stockholders - Diluted	\$ C	).60	\$ 0.62	\$ 1.15	\$ 1.30	

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# Financial Information Reconciliations of Net Earnings to FFO\*

int thous ands         Immedia				Three Mo	onths Ended			Six N	/Ionths Ended
Net earling attribute to common stockholders\$ 382,764\$ 382,764\$ 382,764\$ 382,764\$ 382,764\$ 720,513Add (deduc) NABET Cellined adjustments:225,743194,426550,630390,239Bean cell estate transactions, net (excluding development properties and land)(27,2264)(30,592)(17,3021)(68,135)Bean cell estate transactions, net (excluding development properties and land)(27,2264)(12,9256)(22,596)(22,597)(23,427)Our share of reconciling items related to unconsolidated ventures2,5811,5145,5933,274Our share of reconciling items related to achieve stiment ventures2,5811,5145,5933,274Add (deduct) our defined adjustment:2,5811,5145,5931,104,464Add (deduct) our defined adjustment:3,451(86,490)(40,37)(52,250)Deferred income tax expense on dispositions related to acquired tax assets3,4515,4563,200,691,190Current income tax expense on dispositions related to anomositicated derives1,5(56,63)4,46Our share of reconciling items related to accounsolidated oc-investment ventures1,1293,098(2,808)1,190EFO as modified by Protopis attributable to common stockholders/untholders*:3,6515,656,691,202,255Gains an dispositions of development properties and land, net(12,659,41)(63,669)(23,832)(221,237)Current income tax expense on dispositions7,6453,8081,0041,0419Lasses (gains) on estive s					June 30,				June 30,
Add (deduct)       NARET defined adjustments:       275,743       194,426       550,500       390,329         Gains on real estate transactions, net (excluding development properties and land)       (27,254)       (30,502)       (173,021)       (68,135)         Durshare of reconciling items related to unconsolidated co-investment ventures       2,581       50,425       112,054       012,130         Our share of reconciling items related to unconsolidated deventures       2,581       3,514       5,533       3,274         NARET defined adjustments:       2,581       1,514       5,533       3,274         MARET defined adjustments:       2,581       1,514       5,533       3,274         Unrealized foreign currency and derivative losses (gains), net       3,451       (86,490)       (4,037)       (52,526)         Unrealized foreign currency and derivative losses (gains), net       3,451       (86,490)       (4,037)       (52,526)         Unrealized foreign currency and derivative losses (gains), net       3,451       (56)       35       44         Our share of reconciling items related to unconsolidated co-investment ventures       (1,745)       3,098       (2,889)       1,194         Current income tax expense on dispositions related to accurred its a ssets       5       51,203,004       5       1,203,004       5	in thousands		2019		2018		2019		2018
Real estate related depreciation and amoritation         275,733         194,426         550,630         390,329           Gains on real estate transactions, net (excluding development properties and land)         (27,254)         (30,529)         (17,201)         (68,135)           Beconciling items related to nononolidated on-investment ventures         58,354         50,425         112,054         101,1910           Our share of reconciling items related to onthe unconsolidated ventures         2,581         1,514         5,593         3,274           Add (deduct) our defined ad justments:         -         -         661,288         5         5,208         1,206,497         5         1,104,461           Add (deduct) our defined ad justments:         -	Net earnings attributable to common stockholders	\$	383,784	\$	334,611		730,831		700,513
Giss on real estate transactions, net (excluding devolpment properties and land)       (27,23)       (27,201)       (68,135)         Reconding items related to noncontolling interests       (11,920)       (12,956)       (23,930)       (23,427)         Our share of reconciling items related to nonconsolidated ventures       2,531       1,514       5,593       3,274         MAEIT defined for tormouts occommon stockholders/untiholders*       s       66,1288       \$ 577,428       \$ 1,206,47       5 1,104,460         Add (deduct) our defined adjustments:       -       -       -       -       -       -       -       -       -       -       7,537       (1,494)       (25,256)       5       3,431       (86,490)       (4,037)       (5,256)       5       3,434       0       4,4037       -	Add (deduct) NAREIT defined adjustments:								
Reconciling items related to noncontrolling interests(11,920)(12,956)(23,390)(23,427)Our share of reconciling items related to other unconsolidated o-investment ventures2,5811,5145,5933,274MARET defined FFO attributable to common stockholders/unitholdes*\$68,425\$33,428\$1,00,697\$1,104,465Add (deduct) our defined adjustments: Unrealized foreign currency and derivative losses (gains), net3,451(86,490)(4,037)(52,526)Deferred income tax expense on dispositions related to acquired tax assets878Reconciling items related to nonconsolidated o-investment ventures(1,745)3,008(2,889)1,190Our share of reconciling items related to nonconsolidated co-investment ventures(1,745)3,088(2,889)1,190FEO as modified by Prologis attributable to common stockholders/unitholders*: Carine in direction ing interests5691,451\$453,880\$1,052,856Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*: Carine on dispositions of development properties and land, net Losses (gains) on early extinguishment of deb, net3,854(1,373)4,2387237,242Our share of reconciling items related to unconsolidated o-investment ventures3,654(1,373)4,238724Our share of reconciling items related to unconsolidated o-investment ventures3,654(1,373)4,238724Our share of reconciling items related to unconsolidated o-investment ventures3,654(1,373)4,238	Real estate related depreciation and amortization		275,743		194,426		550,630		390,329
Our share of reconding items related to unconsolidated on-investment ventures         53,354         50,425         112,054         101,300           MAREIT defined FF0 attributable to common stockholders/unitholdes*         \$61,258         \$537,428         \$1,510         5,593         3,274           Add (deduct) our defined adjustments:         3,451         (864,900)         (4,037)         \$1,510,469           Deferred income tax expense on dispositions related to acquired tax assets         -         -         67,870         \$1,510,469           Genoming items related to unconsolidated to acquired tax assets         -         -         -         67,870           TFO, as modified by Prologis attributable to common stockholders/unitholders*         \$15,561,35         444         10,900         \$1,900           FFO, as modified by Prologis attributable to common stockholders/unitholders*:         \$691,451         \$454,850         \$1,203,401         \$1,950,850           Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:         \$691,451         \$454,850         \$1,203,401         \$2,21,2371           Current income tax expense on dispositions of development properties and land, net         (196,941)         (63,669)         \$2,3932         (221,237)           Current income tax expense on dispositions of development properties and land, net         (196,941)         (63,669)	Gains on real estate transactions, net (excluding development properties and land)		(27,254)		(30,592)	(1	73,021)		(68,135)
Durshare of reconciling items related to other unconsolidated ventures         2,581         1,514         5,593         3,774           NAREIT defined FPO attributable to common stockholders/unitholders*         \$         681,288         \$         537,428         \$         1,104,464           Add (deduct) our defined a djustments:	Reconciling items related to noncontrolling interests		(11,920)		(12,956)		25,390)		(23,427)
NAME IT defined FFO attributable to common stockholders/unitholders*         \$         681,288         \$         537,428         \$         1,204,464           Add (deduct) our defined adjustments:	Our share of reconciling items related to unconsolidated co-investment ventures		58,354		50,425		112,054		101,910
Add (deduct) our defined adjustments:       unrealized foreign currency and derivative losses (gains), net       3,451       (86,490)       (4,037)       (52,526)         Deferred income tax expense (denefit)       8,442       870       9,235       (1,149)         Current income tax expense on dispositions related to acquired tax assets       -       -       878         Beconciling items related to unconstrolling interests       15       (56)       35       44         Our share of reconciling items related to unconstrolledted co-investment ventures       (1,745)       3,008       (2,289)       1,195,2855         Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:       S       691,451       \$       454,850       \$       1,052,855         Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:       Current income tax expense on dispositions of development properties and land, net       (196,941)       (63,669)       (229,382)       (221,237)         Current income tax expense on dispositions of development properties and land, net       (2)       6,020       (2)       5,240       7/02         Gains on dispositions of development properties and land, net       (3,654       (1,373)       4,238       7/28         Current income tax expense on dispositions of development properties and land, net       (25,645)       \$ 38,08 </td <td>Our share of reconciling items related to other unconsolidated ventures</td> <td></td> <td>2,581</td> <td></td> <td>1,514</td> <td></td> <td>5,593</td> <td></td> <td>3,274</td>	Our share of reconciling items related to other unconsolidated ventures		2,581		1,514		5,593		3,274
Unrealized foreign currency and derivative losses (gains), net       3,421       (86,490)       (4,037)       (52,526)         Deferred income tax expense (henefit)       8,442       870       9,235       (1,144)         Current income tax expense on dispositions related to acquired tax assets       15       (56)       35       44         Reconciling items related to noncontrolling interests       (1,745)       3,098       (2,889)       1,190         FFO, as modified by Prologis attributable to common stockholders/unitholders*       S       69,1451       S       43,480       S       1,203,041       S	NAREIT defined FFO attributable to common stockholders/unitholders*	\$	681,288	\$	537,428	\$       1,	200,697	\$	1,104,464
Deferred income tax expense (benefit)         Image: Comp tax expense on dispositions related to acquired tax assets         Image: Comp tax expense on dispositions related to acquired tax assets         Image: Comp tax expense on dispositions related to acquired tax assets         Image: Comp tax expense on dispositions related to acquired tax assets         Image: Comp tax expense on dispositions related to acquired tax assets         Image: Comp tax expense on dispositions related to acquired tax assets         Image: Comp tax expense on dispositions related to acquired tax assets         Image: Comp tax expense on dispositions         Image: Comp tax expense on dispositions of development properties and land, net         Image: Comp tax expense on dispositions         Image: Comp tax expense on dispositions <thim< td=""><td>Add (deduct) our defined adjustments:</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></thim<>	Add (deduct) our defined adjustments:								
Current income tax expense on dispositions related to acquired tax assets $  -$	Unrealized foreign currency and derivative losses (gains), net		3,451		(86,490)		(4,037)		(52,526)
Reconciling items related to noncontrolling interests15(56) $3038$ (2.88)1100Our share of reconciling items related to unconsolidated co-investment ventures\$69.451\$45.4850\$1,203,041\$1,502,855Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:\$69.451\$45.880\$1,203,041\$1,052,855Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:\$69.451\$45.8081,04410,419Current income tax expense on dispositions7,6453,80810,04410,419	Deferred income tax expense (benefit)		8,442		870		9,235		(1,194)
Our share of reconciling items related to unconsolidated co-investment ventures(1,745)3,098(2,899)1,190FFO, as modified by Prologis attributable to common stockholders/unitholders*\$691,451\$454,850\$1,203,041\$1,052,855Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:(636,669)(239,982)(221,237)Current income tax expense on dispositions7,6453,80810,04410,419Losses (gains) on early extinguishment of debt, net385(282)2,501702Reconciling items related to noncontolling interests(2)6,020(2)5,420Our share of reconciling items related to unconsolidated co-investment ventures3,654(1,373)4,228728Our share of reconciling items related to unconsolidated ventures\$\$065,196\$\$91,224\$980,447\$834,344Core FFO attributable to common stockholders/unitholders*, including our share of duconsolidated ventures less noncontrolling interest:\$\$06,94163,669239,382221,237Gains on dispositions of development properties and land, net(25,634)(21,976)(34,332)(30,974)Current income tax expense on dispositions(25,634)(21,976)(34,332)(30,974)Gains on dispositions of development properties and land, net(25,634)(21,976)(34,332)(30,974)Current income tax expense on dispositions(25,634)(21,976)(34,332)(30,974)Property improvemen	Current income tax expense on dispositions related to acquired tax assets		-		-		-		878
FFO, as modified by Prologis attributable to common stockholders/unitholders*:       \$       691,451       \$       454,850       \$       1,023,041       \$       1,052,856         Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:       (196,941)       (63,669)       (239,382)       (221,237)         Current income tax expense on dispositions       7,645       3,808       10,044       10,414         Losses (gains) on early extinguishment of debt, net       3,855       (22)       6,020       (2)       5,420         Our share of reconciling items related to unconsolidated co-investment ventures       3,654       (1,373)       4,238       728         Our share of reconciling items related to tomenon stockholders/unitholders*       \$       506,196       \$       391,224       \$       980,447       \$       834,344         Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest:       \$       506,196       \$       391,224       \$       980,447       \$       834,344         Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest:       \$       506,196       \$       391,224       \$       980,447       \$       834,344<	Reconciling items related to noncontrolling interests		15		(56)		35		44
FFO, as modified by Prologis attributable to common stockholders/unitholders*:       \$       691,451       \$       454,850       \$       1,023,041       \$       1,052,856         Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:       (196,941)       (63,669)       (239,382)       (221,237)         Current income tax expense on dispositions       7,645       3,808       10,044       10,414         Losses (gains) on early extinguishment of debt, net       3,855       (22)       6,020       (2)       5,420         Our share of reconciling items related to unconsolidated co-investment ventures       3,654       (1,373)       4,238       728         Our share of reconciling items related to tomenon stockholders/unitholders*       \$       506,196       \$       391,224       \$       980,447       \$       834,344         Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest:       \$       506,196       \$       391,224       \$       980,447       \$       834,344         Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest:       \$       506,196       \$       391,224       \$       980,447       \$       834,344<	Our share of reconciling items related to unconsolidated co-investment ventures		(1,745)		3,098		(2,889)		1,190
Gains on dispositions of development properties and land, net(196,941)(63,669)(239,382)(221,237)Current income tax expense on dispositions7,6453,80810,04410,419Losses (gains) on early extinguishment of debt, net385(282)2,501700Reconciling items related to noncontrolling interests(2)6,020(2)5,420Our share of reconciling items related to other unconsolidated ventures3,654(1,373)4,238728Our share of reconciling items related to other unconsolidated ventures35506,1965391,224\$980,447\$834,344Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of neconciling items and land, net196,94163,669239,382221,237Current income tax expense on dispositions(7,645)(3,808)(10,044)(10,419)Straight-lined rents and amortization of lease intangibles(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,966)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense5,504(311)10,9687,132Our share of reconciling items related to unconsolidated ventures5,604(311)10,9687,132	FFO, as modified by Prologis attributable to common stockholders/unitholders*	\$	691,451	\$	454,850	\$1,	203,041	\$	1,052,856
Current income tax expense on dispositions7,6453,80810,04410,419Losses (gains) on early extinguishment of debt, net385(282)2,501702Reconciling items related to noncontrolling interests(2)6,020(2)5,420Our share of reconciling items related to other unconsolidated co-investment ventures3,654(1,373)4,238728Our share of reconciling items related to other unconsolidated ventures4(8,130)7(14,544)Core FFO attributable to common stockholders/unitholders*\$506,196\$391,224\$980,447\$Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest: Gains on dispositions of development properties and land, net196,94163,6692239,382221,237Current income tax expense on dispositions(25,402)(11,309)(54,951)(26,369)Straight-lined rents and amortization of lease intangibles(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures5,604(311)10,9687,132	Adjustments to arrive at Core FFO attributable to common stockholders/unitholders*:								
Current income tax expense on dispositions7,6453,80810,04410,419Losses (gains) on early extinguishment of debt, net385(282)2,501702Reconciling items related to noncontrolling interests(2)6,020(2)5,420Our share of reconciling items related to other unconsolidated co-investment ventures3,654(1,373)4,238728Our share of reconciling items related to other unconsolidated ventures4(8,130)7(14,544)Core FFO attributable to common stockholders/unitholders*\$506,196\$391,224\$980,447\$Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest: Gains on dispositions of development properties and land, net196,94163,6692239,382221,237Current income tax expense on dispositions(25,402)(11,309)(54,951)(26,369)Straight-lined rents and amortization of lease intangibles(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures5,604(311)10,9687,132	Gains on dispositions of development properties and land, net		(196.941)		(63.669)	(2	39.382)		(221.237)
Losses (gains) on early extinguishment of debt, net385(282)(2,501702Reconciling items related to noncontrolling interests(2)6,020(2)5,420Our share of reconciling items related to unconsolidated co-investment ventures3,654(1,373)4,238728Our share of reconciling items related to other unconsolidated ventures4(8,130)7(14,544)Core FO attributable to common stockholders/unitholders*\$ 506,196\$ 391,224\$ 980,447\$ 884,344Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest: Gains on dispositions of development properties and land, net196,94163,669239,382221,237Current income tax expense on dispositions(7,7,645)(3,808)(10,044)(10,419)Straight-lined rents and amortization of lease intangibles(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense5,604(311)10,9687,132Our share of reconciling interests5,604(311)10,9687,132Our share of reconciling interests5,604(311)10,9687,132Our share of reconciling interests(14,032)(9,975)(24,508)(19,000)			,		,		. ,		,
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Our share of reconciling items related to unconsolidated co-investment ventures3,654(1,373)4,238728Our share of reconciling items related to other unconsolidated ventures4(8,130)7(14,544)Core FFO attributable to common stockholders/unitholders*\$506,196\$391,224\$980,447\$834,344Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest: Gains on dispositions of development properties and land, net196,94163,669239,382221,237Current income tax expense on dispositions Straight-lined rents and amortization of lease intangibles(7,645)(3,808)(10,044)(10,419)Straight-lined rents and amortization of lease intangibles(25,402)(11,309)(54,951)(26,369)Property improvements Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,634Amortization of debt discount, financing costs and management contracts, net20,18619,08651,94439,082Stock compense Stock compense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)			(2)		6,020		(2)		5,420
Our share of reconciling items related to other unconsolidated ventures4(8,130)7(14,544)Core FFO attributable to common stockholders/unitholders*\$506,196\$391,224\$980,447\$834,344Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest: </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>728</td>									728
Core FFO attributable to common stockholders/unitholders*\$ 506,196\$ 391,224\$ 980,447\$ 834,344Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*, including our share of unconsolidated ventures less noncontrolling interest: Gains on dispositions of development properties and land, net196,94163,669239,382221,237Current income tax expense on dispositions Current income tax expense on dispositions(10,044)(10,419)(10,419)Straight-lined rents and amortization of lease intangibles(25,402)(11,309)(54,951)(26,369)Property improvements(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)					,				(14.544)
including our share of unconsolidated ventures less noncontrolling interest:Image: Constant of the set of t		\$	506,196	\$	1	\$	980,447	\$	
including our share of unconsolidated ventures less noncontrolling interest:Image: Constant of the set of t	Adjustments to arrive at Adjusted FFO ("AFFO") attributable to common stockholders/unitholders*.								
Gains on dispositions of development properties and land, net196,94163,669239,382221,237Current income tax expense on dispositions(7,645)(3,808)(10,044)(10,419)Straight-lined rents and amortization of lease intangibles(25,402)(11,309)(54,951)(26,369)Property improvements(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)									
Current income tax expense on dispositions(7,645)(3,808)(10,044)(10,419)Straight-lined rents and amortization of lease intangibles(25,402)(11,309)(54,951)(26,369)Property improvements(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)			196.941		63.669		239.382		221.237
Straight-lined rents and amortization of lease intangibles(25,369)(26,369)Property improvements(25,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)									
Property improvements(22,634)(21,976)(34,332)(30,974)Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)			,		,		,		,
Turnover costs(40,631)(31,315)(80,969)(59,342)Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)			,		( , ,				,
Amortization of debt discount, financing costs and management contracts, net4,5753,2759,0556,805Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)			,		,				,
Stock compensation expense20,18619,08651,94439,082Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)			,		,				,
Reconciling items related to noncontrolling interests5,604(311)10,9687,132Our share of reconciling items related to unconsolidated ventures(14,032)(9,975)(24,508)(19,000)					,		'		,
Our share of reconciling items related to unconsolidated ventures (14,032) (9,975) (24,508) (19,000)									
					. ,				,
AFFU attributable to common stockholders/ unitholders' 5 620.158 5 398.560 5 1.086.992 5 962.496	AFFO attributable to common stockholders/unitholders*	Ś	620,158	\$	398,560		086,992	\$	962,496



### **Financial Information**

### Reconciliations of Net Earnings to Adjusted EBITDA\*

	Three		Three I	Vionths Ended			Six	Months Ended	
				June 30,				June 30,	
thousands		2019		2018	2019			2018	
Net earnings attributable to common stockholders	\$	383,784	\$	334,611	\$	730,831	\$	700,513	
Gains on real estate transactions, net (excluding development properties and land)		(27,254)		(30,592)		(173,021)		(68,135)	
Depreciation and amortization expenses		284,376		203,673		568,385		407,754	
Interest expense		59,122		56,314		119,629		102,575	
Losses (gains) on early extinguishment of debt, net		385		(282)		2,501		702	
Current and deferred income tax expense, net		26,632		14,104		40,144		30,656	
Net earnings attributable to noncontrolling interests - limited partnership unitholders		11,686		10,022		22,260		20,545	
Pro forma adjustments		(240)		5,110		2,307		4,143	
Preferred stock dividends		1,492		1,476		2,991		2,952	
Unrealized foreign currency and derivative losses (gains), net		3,451		(86,490)		(4,037)		(52,526)	
Stock compensation expense		20,186		19,086		51,944		39,082	
Adjusted EBITDA, consolidated*	\$	763,620	\$	527,032	\$	1,363,934	\$	1,188,261	
Reconciling items related to noncontrolling interests		(24,005)		(23,636)		(48,176)		(45,428)	
Our share of reconciling items related to unconsolidated ventures		83,814		77,244		162,081		152,626	
Adjusted EBITDA attributable to common stockholders/unitholders*	\$	823,429	\$	580,640	\$	1,477,839	\$	1,295,459	



# Strategic Capital Summary and Financial Highlights

							Next Promote
Co-Investment Ventures	Region	Туре	Established	Accounting Method	Ownership	Structure	Opportunity
Prologis U.S. Logistics Venture	U.S.	Core	2014	Consolidated	55.0%	Open end	Q4 2019
Prologis Targeted U.S. Logistics Fund	U.S.	Core	2004	Unconsolidated	26.8%	Open end	Q2 2020
FIBRA Prologis	Mexico	Core	2014	Unconsolidated	46.7%	Public, Mexican Exchange	Q2 2020
Prologis Brazil Logistics Venture	Brazil	Core/Development	2019	Unconsolidated	20.0%	Closed end	Q4 2019
Prologis European Logistics Fund	Europe	Core	2007	Unconsolidated	23.6%	Open end	Q3 2019
Prologis European Logistics Partners	Europe	Core	2013	Unconsolidated	50.0%	Open end	Q4 2019
Prologis UK Logistics Venture	Europe	Core/Development	2017	Unconsolidated	15.0%	Closed end	Q4 2019
Nippon Prologis REIT	Japan	Core	2013	Unconsolidated	15.1%	Public, Tokyo Exchange	n/a
Prologis China Logistics Venture	China	Core/Development	2011	Unconsolidated	15.0%	Closed end	Q4 2020

in thousands	Square Feet	GBV of Operating Bldgs	Debt	
Unconsolidated Co-Investment Ventures				
Prologis Targeted U.S. Logistics Fund	92,787	\$ 8,173,484	\$ 2,109,202	
FIBRA Prologis <sup>(6)</sup>	34,768	2,081,107	768,259	
Prologis Brazil Logistics Venture and other joint ventures	9,741	657,917	-	
Prologis European Logistics Fund	112,924	10,141,813	2,320,595	
Prologis European Logistics Partners	51,459	3,844,397	-	
Prologis UK Logistics Venture	3,366	522,306	391,499	
Nippon Prologis REIT <sup>(B)</sup>	31,625	5,967,984	2,170,395	
Prologis China Logistics Venture	26,037	1,356,791	1,011,094	
Unconsolidated Co-Investment Ventures Total	362,707	32,745,799	8,771,044	
Consolidated Co-Investment Ventures				
Prologis U.S. Logistics Venture	67,701	6,259,020	5,693	
Consolidated Co-Investment Ventures Total	67,701	6,259,020	5,693	
Total	430,408	\$ 39,004,819	\$ 8,776,737	



A. Values represent the entire venture at 100%, not Prologis proportionate share. Values are presented at Prologis' adjusted basis derived from the ventures' U.S. GAAP information and may not be comparable to values reflected in the ventures' stand alone financial statements calculated on a different basis. Β.

## Strategic Capital

### Operating and Balance Sheet Information of the Unconsolidated Co-Investment Ventures (at 100%) <sup>(A)</sup>

dollars in thousands		U.S.		Other Americas	Europ	е	Asia	Total
Operating Information				For the Th	ree Months Ended Ju	ne 30, 2	2019	
Rental revenues	\$	179,946	\$	66,585	\$ 267,89	3\$	124,529	\$ 638,953
Rental expenses		(47,831)		(10,952)	(47,915	)	(29,258)	(135,956)
General and administrative expenses		(9,785)		(6,130)	(13,590	)	(13,054)	(42,559)
Depreciation and amortization expenses		(67,651)		(19,374)	(96,675	)	(35,272)	(218,972)
Other operating revenues (expenses)		(25)		34	(231	)	(121)	(343)
Operating income before gains		54,654		30,163	109,48	2	46,824	241,123
Gains (losses) on real estate transactions, net		(48)		1,456	36	C	-	1,768
Operating income		54,606		31,619	109,84	2	46,824	242,891
Interest expense		(33,502)		(10,178)	(18,813	)	(15,259)	(77,752)
Current and deferred income tax benefit (expense)		41		(18)	(5,536	)	(2,386)	(7,899)
Other income (expense)		1,657		120	(1,323	)	(4,586)	(4,132)
Net earnings		22,802		21,543	84,17	0	24,593	153,108
Real estate related depreciation and amortization expenses		66,510		18,852	92,95	1	33,456	211,769
Losses (gains) on dispositions of real estate transactions, net (excluding land)		48		(1,456)	(360	)	-	(1,768)
Unrealized foreign currency and derivative losses, net		-		565	1,25	4	6,223	8,042
Deferred income tax benefit		-		-	(6,680	)	(150)	(6,830)
FFO, as modified by Prologis*		89,360		39,504	171,33	5	64,122	364,321
Reconciling Items to Core FFO		11,868		152	1,67	5	1	13,696
Core FFO*	\$	101,228	\$	39,656	\$ 173,01	)\$	64,123	\$ 378,017
Balance Sheet Information	As of June 30, 2019							
Operating properties, before depreciation	\$	8,173,484	\$	2,739,024	\$ 14,508,51	5\$	7,324,775	\$ 32,745,799
Accumulated depreciation		(1,146,608)		(259,659)	(1,778,094	)	(507,600)	(3,691,961)
Properties under development and land		-		77,924	376,12	C	536,908	990,952
Other assets		437,238		193,524	841,59	Э	586,773	2,059,134
Total assets	\$	7,464,114	\$	2,750,813	\$ 13,948,14	1\$	7,940,856	\$ 32,103,924
Third party debt	\$	2,109,202	\$	768,259	\$ 2,712,09	4 \$	3,181,489	\$ 8,771,044

Third party debt 3,181,489 \$ 2,109,202 \$ 768,259 Ş 2,712,094 Ş Ş Otherliabilities 311,236 52,539 1,321,797 368,632 **Total liabilities** 2,420,438 \$ 820,798 \$ 4,033,891 \$ 3,550,121 \$ Weighted average ownership 26.8% 30.2% 15.1% 38.7%

\* This is a non-GAAP financial measure. Please see our Notes and Definitions for further explanation.



A. Values represent the entire venture at 100%, not Prologis proportionate share. Values are presented at Prologis' adjusted basis derived from the ventures' U.S. GAAP information and may not be comparable to values reflected in the ventures' stand alone financial statements calculated on a different basis.

2,054,204

10,825,248

26.5%

### Strategic Capital Non-GAAP Pro-Rata Financial Information <sup>(A)</sup>

Operating Information for the Three Months Ended June 30, 2019            Renal revenues         \$         \$09,587         \$         176,227           Renal revenues         \$         \$09,587         \$         176,227           General and administrative expenses         (6,699)         (12,687)         (6,689)         (12,687)           Depreciation and amortization expenses         (12,687)         (6,689)         (70)           Operating income (expense)         14,069         67,031           Gains (losses) on real estate transactions, net         (14)         663           Operating income (expense)         14,049         663           Current and defered income tax expense         (12,23)         (20,109)           Other income (expense)         (12,2)         (10,07)           Carring income (expense)         132         (662)           Earling from unconsolidated co-investment ventures, net         14         -           Net semings         23,529         55,037           Losses on early extinguisment of devise via expenses         23,529         55,037           Losses on early extinguisment of devise via expenses         23,529         55,037           Losses on early extinguisment of devise via expenses on dispositions         -         1,320		Non Contro	lling Interests included in	Prologis Share of Unconsolidated
Rental revenues\$\$9,587\$175,227Rental revenues(15,427)(15,427)(15,427)Rental revenues(15,427)(15,427)(15,427)Rental revenues(12,688)(12,688)(12,688)Depreciation and amoritation expenses(23,855)(60,855)Oher operating income (expense)433(70)Operating income (expense)(14)(683)Operating income (expense)(14)(683)Operating income (expense)(122)(10,07)Current and deferred income tax expense(122)(10,07)Current and deferred income tax expense(122)(120,189)Current and deferred income tax expense(122)(120,189)Current and derivative losses (gains) on real estate transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains) on real estate transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains), net2(13,732)(13,450)Current income tax expense on dispositions-1(14,732)(14,732)Deferred income tax engense on dispositions-1(14,732)(13,500)Current income tax expense on dispositions-1(14,732)(14,732)Operating properties, before depreciation\$2,947,680\$8,775,984Accumulated depreciation\$2,947,680\$4,633,99Operating properties, before depreciation\$2,848,48145,139 </th <th>dollars in thousands</th> <th></th> <th>Consolidated Amounts*</th> <th>Co-Investment Ventures*</th>	dollars in thousands		Consolidated Amounts*	Co-Investment Ventures*
Rental expenses(15,427)(36,17)General and administrative expenses(16,68)(12,688)Depredation and amoritzation expenses(12,385)(60,851)Operating income (expense)438(70)Operating income (expense)(14)663.Gains (10,585) on real estate transactions, net(14)663.Operating income tax expense(12,22)(12,014)Interest expense(12,22)(12,014)Current and derred income tax expense(12,22)(12,014)Current and derred income tax expense13,86045,827.Real estate related do-investment ventures, net41Att examing13,86045,827.Real estate related do-investment ventures, net(15)1,722Deferer di income tax expense(15)1,722Deferer di income tax expense(15)1,722Deferer di income tax bases (gains), net(14)(683)Urrent and dery exinguistment ventures(14)(683)Urrent income tax expense on dispositions	Operating Information for the	hree Months Ended June 30, 2019		
General and administrative expenses(12,688)(12,688)Depreciation and amortization expenses(23,855)(60,851)Oher operating income kefore gains(34)(70)Operating income kefore gains(34)(70)Current and deferred income tax expense(32)(20,149)Current and deferred income tax expense(32)(20,149)Current income (expense)(34)(68)Earlings from unconsolidated co-investment ventures, net14-Net earlings(32,592)(55,037)Losses (gains) on real estate transactions, net (extuding iand)14(68)Unrealized foreig nurency and derivative losses (gains), net(15)1,732Deferred income tax expense on dispositions23,603Current income tax expense on dispositions23,603Core FFO*\$ 2,917,680\$ 4,775,94Core FFO*\$ 2,917,680\$ 4,775,94Core FFO*\$ 2,943,000\$ 4,943,99Accumulated depreciation\$ 2,943,000\$ 4,943,99Accumulated depreciation\$ 2,943,000\$ 4,943,99Accumulated depreciation\$ 3,9334,943,99Accumulated depreciation\$ 2,843,000	Rental revenues	\$		
Deprediation and amonitation expenses(28,35)(40,851)Other operating income (expense)353(70)Gains (losses) on real estate transactions, net(14)683Gains (losses) on real estate transactions, net(28)(20,148)Urrent and defered income tax expense(28)(20,148)Urrent and defered income tax expense(122)(1,007)Other income (expense)13,86445,876Real estate related depreciation and amonitation expenses23,96259,037Urrent and defered income tax branction, net (excluding land)144(683)Urrent and deforeigin currency and derivative losses (gains), net21,326(31,370)Perfered income tax branction, net (excluding land)144(683)Urrent lard depreciation and amonitation expenses37,455102,485Carrent of deforgin currency and derivative losses (gains), net37,455102,485Urrent lard expense on dispositions23,653Carrent properties, before deprediation\$ 2,917,680\$ 8,775,984Accumulated depreciation\$ 2,917,8813,963Accumulated development, land and other real estate77,69011,248Third party debt\$ 12,843\$ 4,843,993Acta setset\$ 12,843,000\$ 4,849,4481Third party debt\$ 12,843,000\$ 4,849,4481Third party debt\$ 12,843,000\$ 4,849,4481Third party debt\$ 12,843,000\$ 4,849,4481Third party debt\$ 6,841,4416,33,993Meinteristins	Rental expenses		(15,427)	(36,177)
Other operating income (expense)443(70)Operating income before gains14,06967,031Gains (losses) on real estate transactions, net141683Operating income140,05567,714Interest expense(202)(20,149)Current and deferred income tax expense1121(1,007)Other income (expense)1322(682)Earnings from unconsolidated co-investment ventures, net141-Net earnings13,86445,875Real estate related depreciation and amortization expenses23,55295,937Losses (gains) on real estate transactions, net (excluding land)144(683)Unrealized foreig nurency and derivative losses (gains), net132(3,477)FFO, as modified by Prologis*(3,477)FFO, as modified by Prologis*3,653Core FFO*\$ 37,457\$ 102,489(3,13,00)Cherred income tax expense on dispositionsLosses on early extinguishment of debt, net23,6533,649Core FFO*\$ 37,457\$ 102,489(3,13,00)(3,13,290)Properties, under even prese(3,13,00)(3,13,290)(3,13,290)(3,13,290)Operating properties, before depreciation\$ 2,264,000\$ 4,493,9934,43,393Accumulated depreciation\$ 2,264,000\$ 2,264,000\$ 4,493,993Accumulated depreciation\$ 2,264,000\$ 4,493,9934,493,993Ator Hord State\$ 2,264,000\$ 4,493,993 <td>General and administrative expenses</td> <td></td> <td>(6,689)</td> <td>(12,698)</td>	General and administrative expenses		(6,689)	(12,698)
Operating income before gains14.069967.031Gains (isoses) on real estate transactions, net(14)683Operating income14.065567.714Interest expense(22)(20.149)Current and defered income tax expense(12)(10.007)Other income (expense)132(682)Earnings from unconsolidate co-investment ventures, net41-Net earnings13.864-Real estate related depreciation and amortization expenses33.864-Unrealized foreign currency and derivative losses (gains), net14(683)Unrealized foreign currency and derivative losses (gains), net150.5537.455160.5557.937Current in come tax expense on dispositions151.5537.455152.5557.937\$10.6139153.65057.937\$154.5557.937155.5557.937154.5557.937510.2485155.5557.937537.457510.2485155.5557.937537.457510.2485155.5557.937537.457510.2485 <td< td=""><td>Depreciation and amortization expenses</td><td></td><td>(23,855)</td><td>(60,851)</td></td<>	Depreciation and amortization expenses		(23,855)	(60,851)
Gains (losses) on real estate transactions, net(14)(683Operating income14,055(67,714Operating income(292)(20,149)Current and deferred income tax expense(122)(1,007)Current and deferred income tax expense(122)(1,007)Cherricome (expense)13,86445,876Ret earnings13,86445,876Ret earnings13,86445,876Intersit se (alsed depreciation and amortization expenses23,59235,9037Losses (gains) on real estate transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains), net37,455102,485Current income tax expense on dispositions	Other operating income (expense)		453	(70)
Operating income14,05567,714Interest expense(22)(20,149)(1007)(1007)(1007)Other income (expense)132(682)Earnings from unconsolidated co-investment ventures, net138645,876Real estate related depreciation and amortization expenses13,86445,876Real estate related depreciation and amortization expenses23,59259,037Losses (gains) on real estate transactions, net (excluding land)114(683)Unrealized foreign currency and derivative losses (gains), net37,455102,485Current in nome tax expense on dispositions	Operating income before gains		14,069	67,031
Interest expense (292) (20,149) Current and deferred income tax expense (292) (20,149) (11,007) (12,007) (12,007) (12,007) (12,07) (	Gains (losses) on real estate transactions, net		(14)	683
Current and deferred income tax expense(122)(1,007)Other income (expense)182(682)Earnings from unconsolidated co-investment ventures, net13,864(682)Net earnings for earlier state transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains), net(11)(1,377)FEG, as modified by Prologis*37,455(3,477)FEG, as modified by Prologis*37,455102,485Current in nome tax expense on dispositions-1Losses (gains) on real estate transactions, net (excluding land)14(10)FEG, as modified by Prologis*37,455102,485Current income tax expense on dispositions-1Losses on early extinguishment of debt, net23,553Core FFO*\$ 37,457\$ 106,139Properties, before depreciation(313,500)(1,087,220)Properties under development, land and other real estate3,69340,033Total assets101,13031,34931,349Total assets101,13031,349349,393Total assets5 42,843,000\$ 43,993494,399Total assets34,993494,399494,399Total assets34,993494,399494,399Total assets34,993494,399494,399Total assets34,993494,399494,399Total assets34,993494,399494,399Total assets34,993494,399494,399Total assets <td< td=""><td>Operating income</td><td></td><td>14,055</td><td>67,714</td></td<>	Operating income		14,055	67,714
Other income (expense)182(682)Earnings from unconsolidated co-investment ventures, net182(682)Net earnings13864445.876Real estate related depreciation and amorization expenses23,59259,037Losses (gains) on real estate transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains), net15(3477)FFO, as modified by Prologis*37,455102,485Current income tax expense on dispositions-1Losses on early extinguishment of debt, net\$37,457Ore FFO*\$37,457\$Operating properties, before depreciation\$2,917,680Accumulated depreciation\$2,917,680Other assets161,130(1,087,720)Properties under development, land and other real estate\$2,917,680Tird assets\$2,843,000\$Tird assets161,130631,349Unter labilities\$2,917,680\$Weighted average ownership\$2,863,877Noncontrolling interests investment\$2,863,877Investment in and advances to other unconsolidated ventures\$2,863,877Norshortel In and advances to other unconsolidated ventures\$3,35,00Investment In and advances to other unconsolidated ventures\$3,35,00Investment In and advances to other unconsolidated ventures3,35,003,35,00Investment In and advances to other unconsolidated ventures3,35,00 <td< td=""><td>Interest expense</td><td></td><td>(292)</td><td>(20,149)</td></td<>	Interest expense		(292)	(20,149)
Earnings from unconsolidated co-investment ventures, net41Net earnings41Net earnings13,864445,876Real estate related depreciation and amoritation expenses23,59259,037Losses (gains) on real estate transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains), net111,732Deferred income tax benefit-(13,732)FFO, as modified by Prologis*37,455102,485Current income tax expense on dispositionsLosses on early extinguishment of debt, net236,533Core FFO*\$ 37,457\$ 016,139Operating properties, before depreciation\$ 2,917,680\$ 8,775,924Accumulated depreciation\$ 2,917,680\$ 8,775,924Other assetsTotal assetsTotal assets2,843,000\$ 4,891,481Other assets52,843,000\$ 4,941,481Total assets52,843,001\$ 4,943,993Veighted average ownership\$ 4,93934,943,3934,943,393Noncontrolling interest investment\$ 4,39934,943,3934,943,393Veighted average ownership\$ 4,39934,943,3934,943,393Noncontrolling interests investment tentures (B)\$ 4,549,973\$ 5,6459,973Investment in and advances to other unconsolidated co-investment ventures (B)\$ 33,360-	Current and deferred income tax expense		(122)	(1,007)
Net earnings13,6445,876Real estate related depreciation and amortization expenses23,59259,037Losses (gains) on real estate transactions, net (excluding land)14(683)Unreal ized foreign currency and derivative losses (gains), net(15)1,732Deferred income tax benefit-(3,477)FFO, as modified by Prologis*37,455102,485Current income tax expense on dispositions-1Losses on early extinguishment of debt, net23,653Core FFO*\$37,457\$Balance Sheet Information as of June 30, 2019-1Operating properties, before depreciation\$2,917,680\$Accumulated depreciation\$2,917,680\$Properties under development, land and other real estate77,69011,130Other assets161,130631,349349,493Total assetities\$2,843,000\$Active Hiblightes\$18,641\$Other labilities\$36,631\$Veighted average ownership40,3%26,5%Noncontrolling interests investment\$2,745,6183Investment in and advances to other unconsolidated ventures35,609	Other income (expense)		182	(682)
Real estate related depreciation and amortization expenses23,59259,037Losses (gains) on real estate transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains), net11(15)Deferred income tax benefit-(3,477)FFO, as modified by Prologis*37,455102,485Current income tax expense on dispositions-1Losses on early extinguishment of debt, net23,563Core FFO*\$ 37,457\$ 106,139Derating roperties, before depreciation\$ 2,917,680\$ 8,775,984Accumulated depreciation\$ 2,917,680\$ 10,132Operating roperties, before depreciation\$ 2,917,680\$ 8,775,984Other assets161,13010,132,349Total assets\$ 2,843,000\$ 8,491,481Third party debt\$ 12,824\$ 2,010,184Other labilities\$ 5,8217\$ 2,504,893Weighted average ownership\$ 40,393494,399Noncontrolling interests investment\$ 40,39326,55%Noncontrolling interests outer unconsolidated co-investment ventures (B)\$ 35,609\$ 5,459,973Investment in and advances to other unconsolidated ventures\$ 35,609\$ 5,459,973	Earnings from unconsolidated co-investment ventures, net		41	-
Losses (gains) on real estate transactions, net (excluding land)14(683)Unrealized foreign currency and derivative losses (gains), net(15)(17)32Deferred income tax benefit37,455(120,485)FG, as modified by Prologis*37,457(100,102)Current income tax expense on dispositions23,653Core FFO*\$ 37,457\$ 106,139Core FFO*\$ 2,917,680\$ 8,775,984Accumulated depreciation\$ 2,917,680\$ 8,775,984Accumulated depreciation(1313,500)(1,087,220)Properties, before depreciation\$ 2,843,000\$ 8,775,984Accumulated depreciation\$ 2,843,000\$ 8,891,481Total assets\$ 2,843,000\$ 8,491,481Third party debt\$ 2,843,000\$ 9,993Total assets\$ 5,6817\$ 2,204,583Veighted average ownership\$ 40,339443,399Noncontrolling interests investment\$ 40,39926,55%Investment in and advances to other unconsolidated ventures (8)\$ 5,459,973Investment in and advances to other unconsolidated ventures\$ 35,609	Net earnings		13,864	45,876
Unrealized foreign currency and derivative losses (gains), net(15)1,732Deferred income tax benefit	Real estate related depreciation and amortization expenses		23,592	59,037
Deferred income tax benefit(3,477)FFO, as modified by Prologis*37,455Curren tincome tax expense on dispositions-Losses on early extinguishment of debt, net2Corer FFO*\$ 37,457Salance Sheet Information as of June 30, 2019Operating properties, before depreciation\$ 2,917,680Accumulated depreciation\$ 2,917,680Properties under development, land and other real estate77,690Other assets161,130Total assets\$ 2,843,000Total liabilities\$ 5,877,984Weighted average ownership\$ 5,6817Noncontrolling interests investment2,786,183Investment in and advances to other unconsolidated ventures2,786,183Investment in and advances to other unconsolidated ventures\$ 5,459,973Investment in and advances to other unconsolidated ventures\$ 5,459,973	Losses (gains) on real estate transactions, net (excluding land)		14	(683)
(d)	Unrealized foreign currency and derivative losses (gains), net		(15)	1,732
Current income tax expense on dispositions1Losses on early extinguishment of debt, net23,653Core FFO*\$37,457\$106,139Balance Sheet Information as of June 30, 2019Operating properties, before depreciation\$2,917,680\$8,775,984Accumulated depreciation(313,500)(1,087,220)Properties under development, land and other real estate77,690171,368Other assets161,130631,349Total assets\$2,843,000\$8,491,481Dirid party debt\$2,843,000\$8,491,481Other assets\$2,6817\$2,504,583Total liabilities\$56,817\$2,504,583Weighted average ownership40,3%26.5%Noncontrolling interests investment2,786,183\$5,459,973Investment in and advances to other unconsolidated co-investment ventures (B)\$5,459,973353,609	Deferred income tax benefit		-	(3,477)
Losses on early extinguishment of debt, net23,653Core FFO*\$37,457\$106,139Balance Sheet Information as of June 30, 2019Operating properties, before depreciation\$2,917,680\$8,775,984Accumulated depreciation(313,500)(1,087,220)Properties under development, land and other real estate77,690171,3688491,481Other assets\$2,843,000\$8491,481Total assets\$2,843,000\$8491,481Third party debt\$12,824\$2,010,184Other liabilities\$56,817\$2,504,583Weighted average ownership\$56,817\$2,504,583Noncontrolling interests investment\$56,817\$2,504,583Investment in and advances to other unconsolidated ventures (B)\$54,859,973\$54,859,973Investment in and advances to other unconsolidated ventures\$54,59,973\$54,59,973	FFO, as modified by Prologis*		37,455	102,485
Core FPO*\$37,457\$106,139Balance Sheet Information as of June 30, 2019Operating properties, before depreciation\$2,917,680\$8,775,984Accumulated depreciation(313,500)(1,087,220)Properties under development, land and other real estate77,690171,368Other assets161,130631,349Total assets\$2,843,000\$8,491,481Third party debt\$12,824\$2,010,184Other liabilities\$525,66,817\$2,504,583Weighted average ownership40.3%26.5%2,504,583Noncontrolling interests investment2,786,183\$5,459,973Investment in and advances to other unconsolidated ventures\$5,459,973353,609	Current income tax expense on dispositions		-	1
Core FFO*\$37,457\$106,139Balance Sheet Information as of June 30, 2019Operating properties, before depreciation\$2,917,680\$8,775,984Accumulated depreciation(313,500)(1,087,220)Properties under development, land and other real estate77,690171,368Other assets161,130631,349Total assets\$2,840,000\$8,491,481Third party debt\$12,824\$2,010,184Other liabilities\$55,6817\$2,504,583Weighted average ownership\$40.3%26.5%Noncontrolling interests investment2,786,183\$5,459,973Investment in and advances to other unconsolidated ventures\$5,459,973353,609	Losses on early extinguishment of debt, net		2	3,653
Operating properties, before depreciation\$2,917,680\$8,775,984Accumulated depreciation(313,500)(1,087,220)Properties under development, land and other real estate77,690171,368Other assets161,130631,349Total assets\$2,843,000\$8,491,481Third party debt\$12,824\$2,010,184Other liabilities\$56,817\$2,504,583Weighted average ownership\$40,3%26.5%Noncontrolling interests investment2,786,183\$5,459,973Investment in and advances to other unconsolidated ventures\$5,459,973353,609		\$	37,457 \$	106,139
Accumulated depreciation(313,500)(1,087,220)Properties under development, land and other real estate(313,500)(1,087,220)Other assets161,130631,349Total assets161,130631,349Total assets\$2,843,000\$Total assets\$2,843,000\$Other liabilities\$12,824\$Other liabilities\$56,817\$Veighted average ownership\$56,817\$Noncontrolling interests investment2,786,1832,786,183Investment in and advances to other unconsolidated co-investment ventures (B)\$2,786,183Investment in and advances to other unconsolidated ventures\$5,459,973Investment in and advances to other unconsolidated ventures\$5,459,973Static in and advances to other unconsolidated ventures\$5,459,973Investment in and advances to other unconsolidated ventures353,609	Balance Sheet Inform	ation as of June 30, 2019		
Accumulated depreciation(313,500)(1,087,220)Properties under development, land and other real estate(313,500)(1,087,220)Other assets161,130631,349Total assets161,130631,349Total assets\$2,843,000\$Total assets\$2,843,000\$Other liabilities\$12,824\$Other liabilities\$56,817\$Veighted average ownership\$56,817\$Noncontrolling interests investment2,786,1832,786,183Investment in and advances to other unconsolidated co-investment ventures (B)\$2,786,183Investment in and advances to other unconsolidated ventures\$5,459,973Investment in and advances to other unconsolidated ventures\$5,459,973Static in and advances to other unconsolidated ventures\$5,459,973Investment in and advances to other unconsolidated ventures353,609	Operating properties, before depreciation	Ś	2.917.680 Ś	8.775.984
Properties under development, land and other real estate77,690171,368Other assets161,130631,349Total assets\$2,843,000\$8,491,481Third party debt\$12,824\$2,010,184Other liabilities43,993494,399494,399Total liabilities\$56,817\$2,504,583Weighted average ownership40.3%2,504,58326.5%Noncontrolling interests investment2,786,183\$5,459,973Investment in and advances to other unconsolidated ventures (B)\$2,786,183\$Investment in and advances to other unconsolidated ventures\$5,459,973Investment in and advances to other unconsolidated ventures\$353,609				
Other assets161,130631,349Total assets\$2,843,000\$8,491,481Third party debt\$12,824\$2,010,184Other liabilities43,993494,399494,399Total liabilities\$56,817\$2,504,583Weighted average ownership40.3%2,504,5832,504,583Noncontrolling interests investment2,786,183\$5,459,973Investment in and advances to other unconsolidated ventures (B)\$2,745,193\$Investment in and advances to other unconsolidated ventures\$353,609			,	
Total assets\$2,843,000\$8,491,481Third party debt\$12,824\$2,010,184Other liabilities43,993494,399494,399Total liabilities\$56,817\$2,504,583Weighted average ownership40.3%2,504,5832,504,583Noncontrolling interests investment2,786,1832,786,1832,5459,973Investment in and advances to other unconsolidated ventures\$2,7450,193353,609			,	
Third party debt\$12,824\$2,010,184Other liabilities43,993494,399Total liabilities\$56,817\$2,504,583Weighted average ownership40.3%2,504,5832,504,583Noncontrolling interests investment2,786,18322,504,583Investment in and advances to unconsolidated co-investment ventures (B)\$2,786,1835,459,973Investment in and advances to other unconsolidated ventures\$353,609353,609		Ś		
Other liabilities43,993Total liabilities\$Social control ling interests investment\$Noncontrol ling interests investment2,786,183Investment in and advances to unconsolidated co-investment ventures (B)\$Investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in and advances to other unconsolidated ventures\$Social control ling interests investment in advances to other unconsolidated ventures\$Social control ling interest investment in advances to other unconsolidated ventures\$Social control ling interest investment in advances to other unconsolidated ventures\$Social control ling interest investment investment investment investment investment investment investm				
Total liabilities\$ 56,817\$ 2,504,583Weighted average ownership40.3%26.5%Noncontrolling interests investment2,786,1832Investment in and advances to unconsolidated co-investment ventures (B)55,459,973Investment in and advances to other unconsolidated ventures353,609353,609		*		
Weighted average ownership40.3%26.5%Noncontrolling interests investment2,786,183Investment in and advances to unconsolidated co-investment ventures (B)\$5,459,973Investment in and advances to other unconsolidated ventures353,609353,609		Ś	,	· · · · · · · · · · · · · · · · · · ·
Noncontrolling interests investment     2,786,183       Investment in and advances to unconsolidated co-investment ventures (B)     \$ 5,459,973       Investment in and advances to other unconsolidated ventures     353,609				
Investment in and advances to unconsolidated co-investment ventures (B) \$ 5,459,973 Investment in and advances to other unconsolidated ventures 353,609				_0.077
Investment in and advances to other unconsolidated ventures 353,609				5.459.973
			Ý	
	Investment in and advances to unconsolidated entities		Ś	,

\* This is a non-GAAP financial measure, please see our Notes and Definitions for further explanation.

A. See our Notes and Definitions for further explanation of how these amounts are calculated.



B. This balance includes the deferred portion of gains on the contribution of our properties to the ventures prior to 2018, net of any additional costs, included in our investment in the venture.

# Operations Overview



### OCCUPANCY

CUSTOMER RETENTION



# SAME STORE CHANGE OVER PRIOR YEAR – PROLOGIS SHARE\*



### **RENT CHANGE – PROLOGIS SHARE**



# 

# Operations Operating Metrics – Owned and Managed



#### square feet in thousands

Leasing Activity					
	Q2 2018	Q3 2018	Q4 2018	Q1 2019	Q2 2019
Square feet of leases commenced:					
Operating portfolio:					
Renewals	17,887	21,128	18,899	25,589	21,669
Newleases	11,361	10,534	10,566	10,656	10,617
Total Operating Portfolio	29,248	31,662	29,465	36,245	32,286
Properties under development	9,633	5,305	5,408	6,477	4,892
Total Square Feet of Leases Commenced	38,881	36,967	34,873	42,722	37,178
Weighted average term of leases started (in months)	61	62	83	64	65
Operating Portfolio:					
Trailing four quarters - square feet of leases commenced	116,810	117,282	118,687	126,620	129,658
Trailing four quarters - average % of portfolio	18.6%	18.5%	18.3%	19.1%	19.0%
Rent change (net effective)	15.3%	18.8%	20.4%	19.8%	20.0%
Rent change (net effective) - Prologis share	20.6%	22.6%	25.6%	25.1%	25.6%
Rent change (cash)	5.9%	9.5%	7.7%	7.5%	8.2%
Rent change (cash) - Prologis share	9.7%	11.6%	10.8%	10.8%	12.3%
Total square feet of Operating Portfolio leases commenced $^{(A)}$	30,320	34,320	32,162	38,706	35,621



#### **CAPITAL EXPENDITURES**

Thousands, except for percentages and per square foot

	Q2 2018	Q3 2018	Q4 2018	Q1 2019	Q2 2019
Property improvements	\$ 50,230	\$ 55,381	\$ 65,676	\$ 16,785	\$ 48,128
Tenant improvements	29,990	26,151	31,131	32,289	31,561
Leasing commissions	27,794	32,448	37,651	26,909	33,653
Total turnover costs	57,784	58,599	68,782	59,198	65,214
Total Capital Expenditures	\$108,014	\$113,980	\$134,458	\$ 75,983	\$113,342
Trailing four quarters - % of NOI*	13.3%	13.0%	12.3%	11.8%	11.5%
Weighted average ownership percent Prologis share	59.8% \$ 64,598	62.7% \$ 71,420	64.3% \$ 86,390	70.8% \$ 53,823	66.0% \$ 74,831

#### SAME STORE INFORMATION

Thousands, except for percentages

	Q2 2018	Q3 2018	Q4 2018	Q1 2019	Q2 2019
Square feet	565,141	562,123	560,294	591,675	591,212
Average occupancy	97.0%	97.4%	97.4%	96.7%	96.8%
Period end occupancy	97.4%	97.6%	97.5%	96.8%	96.9%
Average occupancy- percentage change	0.2%	0.8%	0.2%	0.0%	(0.1%)
Percentage change- Prologis share*:					
NOI - cash	7.0%	5.9%	4.5%	5.5%	4.6%
NOI - net effective	5.4%	4.5%	4.5%	4.3%	4.2%

#### PROPERTY IMPROVEMENTS PER SQUARE FOOT



#### TURNOVER COSTS ON LEASES COMMENCED



#### COMPOSITION OF PORTFOLIO (by Unit Size)





### Operating Portfolio – Square Feet, Occupied and Leased

	# of Buildings			Square Feet		Occupied %		Leased %
square feet in thousands and ordered by Prologis	Owned and	Owned and	Prologis	% of	Owned and	Prologis	Owned and	Prologis
share of NOI (%)	Managed	Managed	Share	Total	Managed	Share	Managed	Share
Southern California	410	84,476	65,771	15.5	98.2	98.1	99.1	99.2
New Jersey/New York City	138	34,675	25,815	6.1	99.1	98.9	99.1	98.9
San Francisco Bay Area	244	23,246	19,173	4.5	96.7	96.6	96.8	96.8
Chicago	237	43,969	33,044	7.8	97.2	97.4	98.1	98.3
Dallas/Ft. Worth	175	30,651	24,571	5.8	95.9	95.8	96.0	95.8
Seattle	129	18,690	12,863	3.0	96.3	96.1	96.3	96.1
Atlanta	134	25,540	21,629	5.1	95.7	95.8	95.9	96.0
South Florida	135	16,175	11,304	2.7	93.9	93.6	93.9	93.6
Central Valley	32	15,332	14,101	3.3	97.2	97.9	97.2	97.9
Houston	141	18,474	13,304	3.1	94.4	94.3	95.4	94.9
Central & Eastern PA	46	20,358	14,161	3.4	94.3	93.7	94.8	94.4
Baltimore/Washington	80	9,695	7,070	1.7	97.3	97.3	97.5	97.6
Las Vegas	62	9,361	6,024	1.4	97.3	98.0	98.7	99.2
Denver	39	6,623	5,954	1.4	97.9	99.1	98.2	99.5
Orlando	56	6,878	5,600	1.3	96.6	98.6	98.1	99.1
Nashville	32	9,066	6,903	1.6	97.3	99.0	97.3	99.0
Cincinnati	32	7,974	6,128	1.5	95.7	94.3	96.8	95.8
Remaining U.S. markets (12 markets)	237	41,661	31,530	7.4	97.4	97.0	97.7	97.2
Total U.S.	2,359	422,844	324,945	76.6	96.9	96.9	97.4	97.4
Mexico	200	38,533	20,015	4.7	96.5	96.4	96.5	96.4
Canada	31	9,166	9,166	2.2	100.0	100.0	100.0	100.0
Brazil	23	9,741	1,668	0.4	93.1	92.8	93.1	92.8
Total Other Americas	254	57,440	30,849	7.3	96.5	97.2	96.5	97.2
United Kingdom	108	24,087	7,824	1.8	97.5	96.3	97.5	96.3
France	113	30,240	10,511	2.5	95.4	96.4	95.4	96.4
Germany	92	23,568	7,677	1.8	99.2	98.4	99.2	98.4
Netherlands	72	21,589	6,697	1.6	98.6	98.9	99.5	99.6
Remaining European countries (8 countries)	329	72,530	24,970	5.8	96.1	95.4	96.7	95.8
Total Europe	714	172,014	57,679	13.5	96.9	96.5	97.3	96.8
Japan	46	32,775	5,932	1.4	99.2	99.3	99.7	99.7
China	95	26,238	4,106	1.0	90.7	91.1	91.6	92.0
Singapore	5	951	951	0.2	97.4	97.4	97.4	97.4
Total Asia	146	59,964	10,989	2.6	95.4	96.0	96.1	96.6
Total Outside the U.S.	1,114	289,418	99,517	23.4	96.5	96.7	96.9	96.9
Total Operating Portfolio	3,473	712,262	424,462	100.0	96.8	96.9	97.2	97.3
Total Global markets	2,838	599,347	350,222	82.5	96.6	96.7	97.0	97.2
Total Regional markets	635	112,915	74,240	17.5	97.5	97.5	97.9	97.9



### Operating Portfolio – NOI\* and Gross Book Value

				Second Quarter NOI*			Gross Book Value
	C	wned and	Prologis	% of	Owned and	Prologis	% of
dollars in thousands and ordered by Prologis share of NOI (%)		Managed	Share	Total	Managed	Share	Total
Southern California	\$	133,964	\$ 103,521	17.5	\$ 9,059,254	\$ 6,957,054	19.1
New Jersey/New York City		63,101	46,793	7.9	3,722,230	2,642,072	7.2
San Francisco Bay Area		56,793	47,105	7.9	3,000,652	2,508,426	6.9
Chicago		49,171	36,374	6.1	3,352,460	2,517,913	6.9
Dallas/Ft. Worth		34,401	27,417	4.6	1,982,676	1,536,983	4.2
Seattle		32,380	21,870	3.7	2,252,219	1,634,926	4.5
Atlanta		23,332	19,455	3.3	1,517,786	1,296,530	3.6
South Florida		26,769	19,181	3.2	1,857,019	1,354,631	3.7
Central Valley		18,867	17,616	3.0	1,053,354	970,508	2.7
Houston		22,318	16,189	2.7	1,496,998	1,086,852	3.0
Central & Eastern PA		22,969	16,021	2.7	1,469,392	1,039,310	2.9
Baltimore/Washington		17,062	12,920	2.2	1,041,075	780,307	2.1
Las Vegas		14,183	9,162	1.5	721,227	445,402	1.2
Denver		8,948	8,076	1.4	506,615	457,648	1.3
Orlando		8,989	7,394	1.2	543,677	444,756	1.2
Nashville		8,945	6,980	1.2	476,274	371,497	1.0
Cincinnati		7,581	5,743	1.0	419,872	330,978	0.9
Remaining U.S. markets (12 markets)		45,752	34,344	5.8	2,419,777	1,755,185	4.8
Fotal U.S.		595,525	456,161	76.9	36,892,557	28,130,978	77.2
Mexico		46,904	24,378	4.1	2,305,957	1,197,559	3.3
Canada		11,125	11,125	1.9	752,584	752,584	2.1
Brazil		13,020	2,224	0.4	657,917	114,131	0.3
Total Other Americas		71,049	37,727	6.4	3,716,458	2,064,274	5.7
United Kingdom		51,931	17,309	2.9	3,334,670	1,078,245	3.0
France		35,569	12,277	2.1	2,462,186	799,032	2.2
Germany		31,796	10,037	1.7	1,938,588	608,187	1.6
Netherlands		29,129	9,446	1.6	1,928,611	575,553	1.6
Remaining European countries (8 countries)		78,637	26,663	4.5	5,190,752	1,734,072	4.8
Total Europe		227,062	75,732	12.8	14,854,807	4,795,089	13.2
Japan		79,415	17,677	3.0	6,148,567	1,082,942	2.9
China		22,688	3,487	0.6	1,366,744	213,472	0.6
Singapore		2,062	2,062	0.3	139,979	139,979	0.4
Total Asia		104,165	23,226	3.9	7,655,290	1,436,393	3.9
Total Outside the U.S.		402,276	136,685	23.1	26,226,555	8,295,756	22.8
Total Operating Portfolio	~	007 901	¢ 502.946	100.0	¢ 62 110 112	¢ 26 426 724	100.0

Total Operating Portfolio	\$ 997,801	\$ 592,846	100.0	\$ 63,119,112	\$ 36,426,734	100.0
Total Global markets	865,725	506,956	85.5	55,854,362	31,849,168	87.4
Total Regional markets	132,076	85,890	14.5	7,264,750	4,577,566	12.6



### Operating Portfolio – Summary by Division

	#	t of Buildings		Square Feet				Occupi	ied %	Lease	ed %
		Owned and	Owned an	d Prologis		% of	C	Owned and	Prologis	Owned and	Prologis
square feet and dollars in thousands		Managed	Manage	d Share		Total		Managed	Share	Managed	Share
Consolidated											
Total U.S.		1,782	330,65	0 300,274		70.8		96.9	96.9	97.4	97.4
Total Outside the U.S.		74	20,19	3 20,193		4.7		96.2	96.2	96.2	96.2
Total Operating Portfolio - Consolidated		1,856	350,84	3 320,467		75.5		96.9	96.9	97.4	97.4
Unconsolidated											
Total U.S.		577	92,19	4 24,671		5.8		96.9	96.9	97.2	97.2
Total Outside the U.S.		1,040	269,22			18.7		96.5	96.8	97.2	97.2
		,	,	,		<b>24.5</b>		96.5 96.6	96.8 96.8	96.9 97.0	97.1 97.1
Total Operating Portfolio - Unconsolidated		1,617	361,41	9 103,995		24.5		96.6	90.8	97.0	97.1
Total											
Total U.S.		2,359	422,84	4 324,945		76.6		96.9	96.9	97.4	97.4
Total Outside the U.S.		1,114	289,41	8 99,517		23.4		96.5	96.7	96.9	96.9
Total Operating Portfolio		3,473	712,26	2 424,462		100.0		96.8	96.9	97.2	97.3
Value added properties - consolidated		31	7,00	5 6,151				17.3	19.8	30.0	29.1
Value added properties - unconsolidated		17	1,28	8 347				34.8	38.7	49.3	52.5
Total Operating Properties		3,521	720,55	5 430,960				95.9	95.7	96.4	96.3
		S	econd Quarter NC	*			Gross B	ook Value			
		Owned and	Prolog	s % of		Owned and		Prologis	% of		
		Managed	Shar	e Total		Managed		Share	Total		
Consolidated											
Total U.S.	\$	465,760	\$ 421,22	2 71.0	\$	28,771,161	\$ 2	25,957,692	71.2		
Total Outside the U.S.		26,190	26,19	0 4.5		1,726,152		1,726,152	4.8		
Total Operating Portfolio - Consolidated	\$	<b>491,950</b>	\$ 447,41	2 75.5	\$	30,497,313	\$ 2	27,683,844	76.0		
Unconsolidated											
Total U.S.	\$	129,765	\$ 34,93	9 5.9	Ś	8,121,396	Ś	2,173,286	6.0		
Total Outside the U.S.	Ŧ	376,086	110,49			24,500,403	Ŧ	6,569,604	18.0		
		,	,			,,		,,			





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### **Customer Information**

#### Top Customers - Owned and Managed

square feet in thousands

		% of Net Effective	
		Rent	Total Square Feet
1	Amazon	3.5	21,066
2	DHL	1.4	10,170
3	Geodis	1.2	10,329
4	XPO Logistics	1.1	8,291
5	FedEx	1.0	4,392
6	Home Depot	1.0	7,051
7	UPS	0.9	5,879
8	Kuehne + Nagel	0.9	5,974
9	DSV Air and Sea	0.8	5,149
10	BMW	0.6	4,592
Тор	10 Customers	12.4	82,893
11	Wal-Mart	0.6	4,429
12	CEVA Logistics	0.6	4,625
13	Nippon Express	0.6	2,687
14	Hitachi	0.5	2,235
15	Ingram Micro	0.5	3,885
16	DB Schenker	0.4	3,549
17	U.S. Government	0.4	1,057
18	Panalpina	0.4	2,652
19	Cainiao (Alibaba)	0.4	2,816
20	Yusen Logistics	0.3	2,105
21 .	Jaguar Land Rover	0.3	1,912
22	PepsiCo	0.3	2,755
23	Performance Team	0.3	2,421
24	Office Depot	0.3	2,266
25	LG	0.3	2,304
Тор	25 Customers	18.6	124,591

#### Lease Expirations - Operating Portfolio - Owned and Managed

square feet and dollars in thousands

		Net Effective Rent					
Year	Occupied Sq Ft	\$	% of Total	\$ Per Sq Ft			
2019	39,697	212,607	5.2	5.36			
2020	105,358	586,803	14.4	5.57			
2021	113,154	631,533	15.6	5.58			
2022	109,971	635,253	15.6	5.78			
2023	86,264	513,382	12.6	5.95			
Thereafter	234,675	1,485,438	36.6	6.33			
	689,119	4,065,016	100.0	5.90			
Weighted average term of leases remaining (based on net effective rent)							

#### Lease Expirations - Operating Portfolio - Prologis Share

square feet and dollars in thousands

		Net Effective Rent						
Year	Occupied Sq Ft	\$	% of Total	\$ Per Sq Ft				
2019	24,509	127,614	5.3	5.21				
2020	55,992	308,838	12.8	5.52				
2021	68,591	377,585	15.7	5.50				
2022	64,422	365,034	15.2	5.67				
2023	54,129	317,488	13.2	5.87				
Thereafter	143,513	907,968	37.8	6.33				
	411,156	2,404,527	100.0	5.85				
Weighted average term of leases remaining (based on net effective rent)								



# Capital Deployment Overview – Prologis Share

### **DEVELOPMENT STARTS (TEI)**

in millions



**BUILDING ACQUISITIONS** 



#### **DEVELOPMENT STABILIZATIONS (TEI)**

in millions



### LAND PORTFOLIO

in millions

Outside the U.S.

U.S.





# Capital Deployment Development Stabilizations

		Q2 2019		FY 2019			
		TEI1				EI	
square feet and dollars in thousands	Square Feet	Owned and Managed	Prologis Share	Square Feet	Owned and Managed	Share	
Central	-	\$-	\$ -	398	\$ 34,634	\$ 34,634	
East	837	94,365	68,968	1,340	162,516	137,119	
West	1,989	178,672	178,672	2,597	245,410	245,410	
Total U.S.	2,826	273,037	247,640	4,335	442,560	417,163	
Canada	-	-	-	-	-	-	
Mexico	559	38,960	38,960	1,177	79,079	79,079	
Brazil	-	-	-	-	-	-	
Total Other Americas	559	38,960	38,960	1,177	79,079	79,079	
Northern Europe	1,787	133,662	133,662	2,948	237,203	231,547	
Southern Europe	591	45,530	45,530	934	67,491	67,491	
Central Europe	102	6,404	6,404	483	27,566	27,566	
United Kingdom	414	52,134	7,820	583	82,823	12,423	
Total Europe	2,894	237,730	193,416	4,948	415,083	339,027	
Japan	-	-	-	2,095	319,777	319,777	
China	1,721	89,638	13,446	3,733	194,034	29,106	
Singapore	-	-	-	-	-	-	
Total Asia	1,721	89,638	13,446	5,828	513,811	348,883	

Total Outside the U.S.	5,174	366,328	245,822	11,953	1,007,973	766,989
Total Development Stabilizations	8,000	\$ 639,365	\$ 493,462	16,288	\$ 1,450,533	\$ 1,184,152
Percent build to suit			33.7%			28.5%
Estimated weighted average stabilized yield			6.8%			6.5%
Annualized estimated NOI			\$ 33,691			\$ 76,801
			4.60/			4 70/

Estimated weighted average stabilized cap rate		.6%	4.7%
Estimated weighted average margin	4	.1%	36.5%
Estimated value creation	\$ 22	618	\$ 431,853



# Capital Deployment Development Starts

				Q2 2019				FY 2019
				TEI				TEI
	Square	Leased % at	Owned and	Prologis	Square	Leased % at	Owned and	Prologis
square feet and dollars in thousands	Feet	Start	Managed	Share	Feet	Start	Managed	Share
Central	168	0.0	\$ 13,314	\$ 13,314	575	29.0	\$ 48,246	\$ 48,246
East	-	-	-	-	334	0.0	40,642	40,642
West	1,337	0.0	164,084	164,084	1,501	0.0	191,920	191,920
Total U.S.	1,505	0.0	177,398	177,398	2,410	6.9	280,808	280,808
Canada	-	-	-	-	-	-	-	-
Mexico	594	83.3	42,384	39,118	941	63.7	62,945	56,479
Brazil	533	0.0	30,990	6,198	533	0.0	30,990	6,198
Total Other Americas	1,127	43.9	73,374	45,316	1,474	40.6	93,935	62,677
Northern Europe	109	0.0	14,997	14,997	471	76.9	52,605	52,605
Southern Europe	-	-	-	-	785	91.9	56,518	56,518
Central Europe	219	100.0	13,772	13,772	641	100.0	37,978	37,978
United Kingdom	261	100.0	37,611	37,611	261	100.0	37,611	37,611
Total Europe	589	81.5	66,380	66,380	2,158	92.0	184,712	184,712
Japan	-	-	-	-	-	-	-	-
China	4,343	0.0	229,693	34,454	4,343	0.0	229,693	34,454
Singapore	-	-	-	-	-	-	-	-
Total Asia	4,343	0.0	229,693	34,454	4,343	0.0	229,693	34,454
Total Outside the U.S.	6,059	16.1	369,447	146,150	7,975	32.4	508,340	281,843
Total Development Starts	7,564	12.9	\$ 546,845	\$ 323,548	10,385	26.5	\$ 789,148	\$ 562,651
Percent build to suit				27.1%				33.1%
Estimated weighted average stabilized yield				6.5%				6.3%
Annualized estimated NOI				20,939				\$ 35,605
Estimated weighted average stabilized cap rate				5.2%				5.2%
Estimated weighted average margin				22.0%				19.9%
Estimated value creation				71,154				\$ 112,121



#### 2Q 2019 Supplemental

# Capital Deployment Development Portfolio

	Under Development													
								20	20 and Therea	fter Expected				
		Р	re-Stabilized D	evelopments		2019 Expecte	d Completion			Completion		T	otal Developn	nent Portfolio
				TEI			TEI	ΤΕΙ					TEI	
		Leased	Owned and	Prologis		Owned and	Prologis		Owned and	Prologis		Leased	Owned and	Prologis
square feet and dollars in thousands	Sq Ft	%	Managed	Share	Sq Ft	Managed	Share	Sq Ft	Managed	Share	Sq Ft	%	Managed	Share
Central	1,600	30.6	\$ 119,083	\$ 119,083	2,931	\$ 179,086	\$ 179,086	408	\$ 37,052	\$ 37,052	4,939	60.6	\$ 335,221	\$ 335,221
East	1,160	9.8	75,427	75,427	1,236	136,681	136,681	-	-	-	2,396	4.7	212,108	212,108
West	3,139	25.2	444,008	444,008	3,831	367,826	367,826	3,616	396,965	371,928	10,586	33.6	1,208,799	1,183,762
Total U.S.	5,899	23.6	638,518	638,518	7,998	683,593	683,593	4,024	434,017	408,980	17,921	37.2	1,756,128	1,731,091
Canada	-	-	-	-	847	106,107	106,107	-	-	-	847	100.0	106,107	106,107
Mexico	-	-	-	-	935	53,859	50,599	594	42,384	39,118	1,529	77.6	96,243	89,717
Brazil	-	-	-	-	-	-	-	533	30,990	6,198	533	0.0	30,990	6,198
Total Other Americas	-	-	-	-	1,782	159,966	156,706	1,127	73,374	45,316	2,909	69.9	233,340	202,022
Northern Europe	321	27.4	21,080	21,080	1,199	114,281	114,281	471	53,091	53,091	1,991	38.9	188,452	188,452
Southern Europe	-	-	-	-	2,029	164,904	164,904	-	-	-	2,029	61.8	164,904	164,904
Central Europe	2,011	50.2	134,206	118,575	1,048	60,596	60,596	-	-	-	3,059	54.0	194,802	179,171
United Kingdom	642	6.1	89,158	32,491	641	91,919	13,788	261	37,611	37,611	1,544	19.5	218,688	83,890
Total Europe	2,974	38.2	244,444	172,146	4,917	431,700	353,569	732	90,702	90,702	8,623	46.2	766,846	616,417
Japan	260	100.0	34,726	34,726	2,031	326,901	326,901	625	112,017	112,017	2,916	65.3	473,644	473,644
China	4,038	9.4	219,047	32,857	2,563	130,044	19,506	11,527	637,956	95,693	18,128	4.0	987,047	148,056
Singapore	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Asia	4,298	14.9	253,773	67,583	4,594	456,945	346,407	12,152	749,973	207,710	21,044	12.5	1,460,691	621,700
Total Outside the U.S.	7,272	24.4	498,217	239,729	11,293	1,048,611	856,682	14,011	914,049	343,728	32,576	26.5	2,460,877	1,440,139
Total Development Portfolio	13,171	24.1	\$ 1,136,735	\$ 878,247	19,291	\$ 1,732,204	\$ 1,540,275	18,035	\$ 1,348,066	\$ 752,708	50,497	30.3	\$ 4,217,005	\$ 3,171,230
Cost to complete			\$ 127,848	\$ 113,014		\$ 480,174	\$ 428,083		\$ 884,900	\$ 502,257			\$ 1,492,922	\$ 1,043,354
Percent build to suit			<i>ф</i> <u>127)010</u>	4.2%		φ .co),27 .	45.0%		<i>ф</i> сс 1,500	18.9%			<i>ų 1</i> , 102,022	27.5%
Estimated weighted average stabilized				-1.270			-13.070			10.070				27.370
vield														
U.S.				6.0%			6.0%			6.3%				6.0%
Other Americas														7.2%
				-			6.6%			9.2%				1.2/0
Europe				- 6.7%			6.6% 6.2%			9.2% 5.8%				
Europe Asia				6.7%						5.8%				6.3%
Asia				6.7% 6.6%			6.2% 5.7%			5.8% 5.9%				6.3% 5.9%
· · · · · · · · · · · · · · · · · · ·				6.7%			6.2%	Annualiz	zed estimated	5.8% 5.9% 6.3%				6.3% 5.9% 6.1%
Asia				6.7% 6.6%			6.2% 5.7%		zed estimated	5.8% 5.9% 6.3%	ized can	rate		6.3% 5.9% 6.1% \$194,178
Asia				6.7% 6.6%			6.2% 5.7%	Estimate	zed estimated ad weighted a ad weighted a	5.8% 5.9% 6.3% d NOI verage stabil		rate		6.3% 5.9% 6.1%



#### 2Q 2019 Supplemental

# Capital Deployment Third Party Acquisitions

		Q2 2	2019		YTD 2019					
	Square	Feet	Acquisit	ion Price	Squar	e Feet	Acquisit	ion Price		
square feet and dollars in thousands	Owned and Managed	Prologis Share	Owned and Managed	Prologis Share	Owned and Managed	0	Owned and Managed	0		
	0		0				0			
Prologis Wholly Owned	36	36	\$ 14,567	\$ 14,567	186	186	\$ 39,133	\$ 39,133		
Prologis U.S. Logistics Venture	-	-	-	-	663	365	128,382	70,662		
Prologis Targeted U.S. Logistics Fund	1,427	381	170,872	45,718	1,548	414	181,820	48,690		
Total U.S.	1,463	417	185,439	60,285	2,397	965	349,335	158,485		
Prologis Europe Wholly Owned	-	-	-	-	154	154	54,444	54,444		
Prologis European Logistics Fund	3,782	893	463,097	109,374	4,447	1,054	529,362	125,454		
Prologis European Logistics Partners	890	445	88,270	44,135	965	483	109,178	54,589		
Total Outside the U.S.	4,672	1,338	551,367	153,509	5,566	1,691	692,984	234,487		
Total Third Party Building Acquisitions	6,135	1,755	\$ 736,806	\$ 213,794	7,963	2,656	\$ 1,042,319	\$ 392,972		
Weighted average stabilized cap rate				4.5%				4.4%		
Land acquisitions			79,078	55,111			353,654	196,100		
Acquisitions of other investments in real estate			140,167	140,167			151,313	143,193		
Grand Total Third Party Acquisitions			\$ 956,051	\$ 409,072			\$ 1,547,286	\$ 732,265		



# Capital Deployment Dispositions and Contributions

				Q2 2019				FY 2019		
		Square Feet		Sales Price		Square Feet		Sales Price		
	Owned and	Prologis	Owned and	Prologis	Owned and	Prologis	Owned and	Prologis		
square feet and dollars in thousands	Managed	Share	Managed	Share	Managed	Share	Managed	Share		
Third-Party Building Dispositions										
Total U.S.	-	-	\$-	\$-	-	-	\$-	\$-		
FIBRA Prologis	192	90	9,960	4,655	1,266	592	73,060	34,148		
Total Other Americas	192	90	9,960	4,655	1,266	592	73,060	34,148		
Prologis Wholly Owned	-				670	670	51,817	51,817		
Total Europe	-	-	-	-	670	670	51,817	51,817		
Total Asia	-	-	-	-	-	-	-	-		
Total Outside the U.S.	192	90	9,960	4,655	1,936	1,262	124,877	85,965		
Total Third Party Building Dispositions	192	90	\$ 9,960	\$ 4,655	1,936	1,262	\$ 124,877	\$ 85,965		
Building Contributions to Co-Investment Ventures										
Prologis Targeted U.S. Logistics Fund	450	450	57,300	41,967	450	450	57,300	41,967		
Total U.S.	450	450	\$ 57,300	\$ 41,967	450	450	\$ 57,300	\$ 41,967		
Total Other Americas <sup>(A)</sup>	-	-	-	-	-	-	-	-		
Prologis European Logistics Fund	1,235	1,235	140,470	107,291	1,637	1,637	191,632	146,036		
Prologis European Logistics Partners	-	-	-	-	810	810	73,159	36,580		
Total Europe	1,235	1,235	140,470	107,291	2,447	2,447	264,791	182,616		
Nippon Prologis REIT	2,488	2,488	533,151	452,539	2,488	2,488	533,151	452,539		
Total Asia	2,488	2,488	533,151	452,539	2,488	2,488	533,151	452,539		
Total Outside the U.S.	3,723	3,723	673,621	559,830	4,935	4,935	797,942	635,155		
Total Building Contributions to Co-Investment Ventures	4,173	4,173	730,921	601,797	5,385	5,385	855,242	677,122		
Total Building Dispositions and Contributions	4,365	4,263	\$ 740,881	\$ 606,452	\$ 7,321 \$	6,647	\$ 980,119	\$ 763,087		
Weighted average stabilized cap rate				4.4%				4.7%		
Land dispositions			-	-			460	460		
Dispositions of other investments in real estate			814	814			814	814		
Grand Total Dispositions and Contributions			\$ 741,695	\$ 607,266			\$ 981,393	\$ 764,361		



# Capital Deployment Land Portfolio – Owned and Managed

			Acres			Current Book Value
square feet and dollars in thousands. ordered by	Owned and	Prologis	Estimated Build Out	Owned and	Prologis	% of
Prologis share of NOI (%) of the operating portfolio	Managed	Share	(sq ft)	Managed	Share	Total
Southern California	89	85	1,429	\$ 77,467	\$ 75,579	6.3
New Jersey/New York City	20	20	206	10,428	10,428	0.9
San Francisco Bay Area	5	5	101	7,631	7,631	0.6
Chicago	133	133	2,053	20,751	20,751	1.7
Dallas/Ft. Worth	8	8	607	2,299	2,299	0.2
Seattle	9	9	382	13,878	13,878	1.2
Atlanta	218	218	2,438	21,492	21,492	1.8
South Florida	130	127	2,212	86,331	84,486	7.0
Central Valley	1,011	1,011	20,208	148,618	148,618	12.4
Houston	162	150	2,801	23,009	21,365	1.8
Central & Eastern PA	29	16	399	7,964	4,384	0.4
Baltimore/Washington	4	4	58	2,815	2,815	0.2
Las Vegas	67	67	1,314	15,044	15,044	1.3
Denver	2	2	40	1,223	1,223	0.1
Orlando	60	60	867	18,580	18,580	1.5
Nashville	-	-	-	-	-	-
Cincinnati	-	-	-	-	-	-
Remaining U.S. markets (12 markets)	275	268	5,183	43,947	42,503	3.5
Total U.S.	2,222	2,183	40,298	501,477	491,076	40.9
Mexico	501	477	8,743	93,850	87,421	7.3
Canada	71	71	1,410	18,747	18,747	1.6
Brazil	509	242	11,488	162,426	47,970	4.0
Total Other Americas	1,081	790	21,641	275,023	154,138	12.9
United Kingdom	308	191	5,652	251,588	149,123	12.4
France	259	203	5,055	38,136	26,054	2.2
Germany	46	42	1,149	17,960	17,142	1.4
Netherlands	25	25	721	9,525	9,525	0.8
Remaining European countries (8 countries)	1,293	1,221	25,148	215,302	198,538	16.5
Total Europe	1,931	1,682	37,725	532,511	400,382	33.3
Japan	101	101	5,812	148,829	148,829	12.4
China	133	20	4,817	43,187	6,478	0.5
Singapore	-	-	-	-	-	-
Total Asia	234	121	10,629	192,016	155,307	12.9
Total Outside the U.S.	3,246	2,593	69,995	999,550	709,827	59.1
Total Land Portfolio	5,468	4,776	110,293	\$ 1,501,027	\$ 1,200,903	100.0



# Capital Deployment

### Land Portfolio – Summary and Roll Forward

		Acr	es		Current Book Value						
dollars in thousands	Owned and Managed	Pro	ologis Share	% of Total	Owne	ed and Managed		Prologis Share		% of Total	
Central	369		357	7.5	\$	49,683	\$	48,039		4.0	
East	466		450	9.4		147,996		142,571		11.9	
West	1,387		1,376	28.8		303,798		300,466		25.0	
Total U.S.	2,222		2,183	45.7		501,477		491,076		40.9	
Mexico	501		477	10.0		93,850		87,421		7.3	
Canada	71		71	1.5		18,747		18,747		1.6	
Brazil	509		242	5.1		162,426		47,970		4.0	
Total Other Americas	1,081		790	16.6		275,023		154,138		12.9	
Central Europe	882		831	17.4		109,328		98,248		8.2	
Northern Europe	119		113	2.4		42,362		40,917		3.4	
Southern Europe	622		547	11.4		129,233		112,094		9.3	
United Kingdom	308		191	4.0		251,588		149,123		12.4	
Total Europe	1,931		1,682	35.2		532,511		400,382		33.3	
Japan	101		101	2.1		148,829		148,829		12.4	
China	133		20	0.4		43,187		6,478		0.5	
Total Asia	234		121	 2.5		192,016		155,307		12.9	
Total Outside the U.S.	3,246		2,593	54.3		999,550		709,827		59.1	
Total Land Portfolio	5,468		4,776	100.0	\$	1,501,027	\$	1,200,903		100.0	
Estimated build out of land portfolio (in TEI)						8,800,000		7,800,000			
Estimated build out of other land (in TEI) <sup>(A)</sup>						2,800,000		2,700,000			
Total				-	\$	11,600,000	\$	10,500,000			
Land Roll Forward - Prologis Share			U.S.	Other Americas		Europe		Asia		Total	
As of March 31, 2018		\$	482,961	\$ 174,694	\$	383,280	\$	149,940	\$	1,190,875	
Acquisitions			23,933	-		31,178		-		55,111	
Dispositions			· · ·	-		-		-		-	
Development starts			(30,671)	(18,129)		(22,880)		(4,511)		(76,191)	
Infrastructure costs			16,117	586		10,310		6,168		33,181	
Effect of changes in foreign exchange rates and	other		(1,264)	(3,013)		(1,506)		3,710		(2,073)	
As of June 30, 2019		Ś	491,076	\$ 154,138	\$	400,382	\$	155,307	\$	1,200,903	



# Capitalization

2Q 2019 Supplemental

#### Overview

#### ASSETS UNDER MANAGEMENT

(dollars in millions)



#### Prologis Share - Debt Metrics (B)

	June 30, 2019	March 31, 2019
Debt as % of gross market capitalization*	19.4%	20.8%
Debt as % of gross real estate assets*	29.7%	29.6%
Secured debt as % of gross real estate assets*	2.7%	3.8%
Unencumbered gross real estate assets to unsecured debt*	330.7%	335.3%
Fixed charge coverage ratio*	8.90x	8.05x
Fixed charge coverage ratio, excluding development gains*	7.46x	7.03x
Debt/Adjusted EBITDA*	4.14x	4.32x
Debt/Adjusted EBITDA, excluding development gains*	4.94x	4.94x
Weighted average interest rate	2.5%	2.7%
Weighted average remaining maturity in years	6.1	6.3
Floating Debt	16%	14%
Credit Ratings at June 30, 2019 <sup>(C)</sup>		
Moody's	A3 (Outlook Stable)	



A3 (Outlook Stable) A- (Outlook Stable)

\* This is a non-GAAP financial measure. Please see our Notes and Definitions for detailed calculation.

Mexico is included in the U.S. as it is U.S. dollar functional. Α.

The detail calculations are included in the Notes and Definitions section and are not in accordance with the applicable SEC rules. Β.



C. A securities rating is not a recommendation to buy, sell or hold securities and is subject to revision or withdrawal at any time by the rating organization.



#### **DEBT BY CURRENCY-PROLOGIS SHARE**

GBP 9.5%

Euro

**U.S. DOLLAR EXPOSURE** 

(dollars in millions)



4.4%

U.S. Dollar 21.2%



**UNENCUMBERED ASSETS –** 

# Capitalization

### Debt Components- Consolidated

dollars in thousands		Unsecured					
		Credit		Secured		Wtd. Avg.	
Maturity	Senior	Facilities <sup>(A)</sup>	Other (A)	Mortgage	Total	Interest Rate	% Fixed
2019	\$ -	\$ -	\$ 11,209	\$ 4,418	\$ 15,627	6.0%	100%
2020	1,138,000	-	-	34,370	1,172,370	1.0%	98%
2021	796,600	-	-	96,330	892,930	1.6%	93%
2022	796,600	-	441,040	12,216	1,249,856	3.1%	65%
2023	850,000	-	130,287	39,377	1,019,664	4.2%	87%
2024	796,600	112,906	-	263,327	1,172,833	3.5%	79%
2025	796,411	-	-	138,544	934,955	3.7%	100%
2026	569,000	-	788,989	1,213	1,359,202	1.6%	42%
2027	-	-	66,831	1,255	68,086	1.0%	100%
2028	771,289	-	137,377	-	908,666	2.3%	90%
2029	1,431,255	-	-	-	1,431,255	2.1%	100%
Thereafter	486,572	-	324,878	-	811,450	2.3%	83%
Subtotal	8,432,327	112,906	1,900,611	591,050	11,036,894	2.5%	83%
Unamortized net premiums (discounts)	(24,166)	-	-	720	(23,446)		
Unamortized finance costs	(32,445)	-	(9,579)	(3,104)	(45,128)		
Total consolidated debt, net of premium							
(discount)	\$ 8,375,716	\$ 112,906	\$ 1,891,032	\$ 588,666	\$ 10,968,320		
Weighted average interest rate	2.7%	1.8%	1.4%	3.7%	2.5%		
Weighted average remaining maturity							
in years	6.4	4.5	6.8	4.6	6.4		

#### Prologis debt by local currency

Prologis debt by local currency									Liquidity	
		Credit		Secured		Investment				
	Senior	Facilities	Other	Mortgage	Total	Hedges <sup>(B)</sup>	Total	% of Total	Aggregate lender commitments-	
Dollars	\$ 2,277,558	\$ 42,000	\$ 360,585	\$ 237,639	\$ 2,917,782	\$ (1,133,468)	\$ 1,784,314	16%	GLOC and revolver	\$ 3,963,466
Euro	4,866,833	45,520	91,040	-	5,003,393	338,248	5,341,641	49%	Less:	
GBP	630,822	25,386	-	-	656,208	436,957	1,093,165	10%	Borrowings outstanding	112,906
Yen	600,503	-	1,310,014	202,856	2,113,373	176,547	2,289,920	21%	Outstanding letters of credit	30,356
CAD	-	-	129,393	148,171	277,564	181,716	459,280	4%	Current availability- credit facilities	3,820,204
Other	-	-	-	-	-	-	-	0%	Cash and cash equivalents	401,190
Total Debt	\$ 8,375,716	\$ 112,906	\$ 1,891,032	\$ 588,666	\$ 10,968,320	\$-	\$ 10,968,320	100%	Total liquidity	\$ 4,221,394

A. The maturity for the global senior credit facility (\$113 million) and a certain term loan (\$441 million) are reflected at the extended maturity date as the extension is at our option.

We manage our exposure to changes in foreign currency exchange rates using foreign currency forward contracts, including those that are accounted for as Β. net investment hedges, to economically reduce our exposure to fluctuations in foreign currency rates. The effect is reflected in the table under Investment Hedges. See also page 28 for our market equity exposure by currency.





# Capitalization

### Debt Components- Noncontrolling Interests and Unconsolidated (A)

dollars in thousands		Noncontrolling Interests Prologis Share of Unconsolidated Co-					-Investment Ver	itures			
					Wtd. Avg.					Wtd. Avg.	
Maturity	Unsecured	Sec	ured	Total	Interest Rate	% Fixed	Unsecured <sup>(B)</sup>	Secure	d Total	Interest Rate	% Fixed
2019	\$ -	\$ (	603	\$ 603	4.2%	100%	\$ 13,340	\$ 1,078	\$ 14,418	3.0%	26%
2020	-	4,	785	4,785	4.2%	76%	14	70,755	70,769	3.8%	99%
2021	-	1,2	45	1,245	4.3%	100%	93,068	144,523	237,591	3.5%	99%
2022	-	1,2	207	1,207	4.3%	100%	333,391	104,262	437,653	3.8%	81%
2023	-	3,0	95	3,095	4.7%	100%	178,109	97,260	275,369	3.6%	94%
2024	-	4	12	412	3.5%	100%	262,435	74,621	337,056	3.0%	83%
2025	-	4	27	427	3.5%	100%	113,342	1,780	115,122	1.6%	99%
2026	-	4	41	441	3.5%	100%	41,686	53,563	95,249	2.9%	100%
2027	-	4	157	457	3.5%	100%	62,970	-	62,970	2.0%	100%
2028	-		-	-	-	-	195,163	-	195,163	2.6%	100%
2029	-		-	-	-	-	83,742	-	83,742	3.0%	100%
Thereafter	-		-	-			95,422	-	95,422	2.7%	100%
Subtotal	\$-	\$ 12,0	572	\$ 12,672	4.2%	91%	\$ 1,472,682	\$ 547,842	\$ 2,020,524	3.2%	92%
Unamortized net premiums (discounts)	-		226	226			(1,455)	950	(505)		
Unamortized finance costs	-		(74)	(74)			(7,834)	(2,001	(9,835)		
Noncontrolling interests share and Prologis Share of											
unconsolidated debt	\$-	\$ 12	824	\$ 12,824			\$ 1,463,393	\$ 546,79	l \$ 2,010,184		
Weighted average interest rate	-	2	.2%	4.2%			2.9%	3.9%	3.2%		
Weighted average remaining maturity in years	-		4.1	4.1			5.6	3.	2 4.9		

#### Noncontrolling interests share of Consolidated debt by local currency

	Unsecured	Secured	Total	% of Total
Dollars	\$ -	\$ 12,824	\$ 12,824	100%
Euro	-	-	-	-
GBP	-	-	-	-
Yen	-	-	-	-
Other	-	-	-	-
Total Debt	\$-	\$ 12,824	\$ 12,824	100%

#### Prologis Share of unconsolidated debt by local currency

	-						
				1	nvestment		
U	Insecured	Secured	Total		Hedges (C)	Total	% of Total
\$	689,049	\$ 312,742	\$ 1,001,791	\$	(27,960)	\$ 973,831	48%
	385,325	70,500	455,825		-	455,825	23%
	-	141,625	141,625		-	141,625	7%
	328,164	-	328,164		-	328,164	16%
	60,855	21,924	82,779		27,960	110,739	6%
\$ :	1,463,393	\$ 546,791	\$ 2,010,184		\$-	\$ 2,010,184	100.00%

A. Refer to Notes and Definitions under Non-GAAP Pro-Rata Financial Information for further explanation on how these amounts are calculated.

B. The maturity of certain unsecured debt (Prologis Share \$473 million) is reflected at the extended maturity dates as the extensions are at the entity's option.

C. We manage our exposure to changes in foreign currency exchange rates using foreign currency forward contracts, including those that are accounted for as net investment hedges, to economically reduce our exposure to fluctuations in foreign currency rates. The effect is reflected in the table under Investment Hedges. See also page 28 for our market equity exposure by currency.



### Components – Prologis Share

in thousands, except for percentages and per square foot

#### Operating

		Gross Book		Adjusted Cash	Adjusted Cash NOI	Annualized	Percent
	Square Feet	Value	GBV per Sq Ft	NOI (Actual)*	(Pro Forma)*	Adjusted Cash NOI*	Occupied
Consolidated Operating Portfolio							
U.S.	300,274	\$25,957,692	86	\$ 415,951	\$ 415,951	\$ 1,663,804	96.9%
Other Americas	12,931	977,433	76	16,222	16,222	64,888	98.6%
Europe	4,959	418,042	84	5,636	5,636	22,544	88.6%
Asia	2,303	330,677	144	5,002	5,002	20,008	98.7%
Pro forma adjustments for mid-quarter acquisitions/development completions					3,200	12,800	
Total consolidated operating portfolio	320,467	27,683,844	86	442,811	446,011	1,784,044	96.9%
Unconsolidated Operating Portfolio							
U.S.	24,671	2,173,286	88	34,410	34,410	137,640	96.9%
Other Americas	17,918	1,086,841	61	22,593	22,593	90,372	96.2%
Europe	52,720	4,377,047	83	69,415	69,415	277,660	97.2%
Asia	8,686	1,105,716	127	14,675	14,675	58,700	95.3%
Pro forma adjustments for mid-quarter acquisitions/development completions					2,649	10,596	
Total unconsolidated operating portfolio	103,995	8,742,890	84	141,093	143,742	574,968	96.8%
Total Operating Portfolio	424,462	\$ 36,426,734	\$ 86	\$ 583,904	\$ 589,753	\$ 2,359,012	96.9%

Development

		Investment			Annualized	Percent
	Square Feet	Balance	TEI	TEI per Sq Ft	Estimated NOI	Occupied
Consolidated						
Prestabilized						
U.S.	5,899	\$ 537,767	\$ 638,518	\$ 108	\$ 38,009	7.8%
Other Americas	-	-	-	-	-	-
Europe	2,153	125,710	150,741	70	10,136	29.4%
Asia	260	33,365	34,726	-	2,274	0.0%
Properties under development						
U.S.	11,801	626,668	1,092,573	93	66,325	
Other Americas	2,172	122,334	190,097	88	13,380	
Europe	5,009	235,772	430,483	86	26,488	
Asia	2,655	269,613	438,917	165	24,038	
Total consolidated development portfolio	29,949	1,951,229	2,976,055	99	180,650	
Unconsolidated						
U.S.		-	-	-	-	
Other Americas	202	4,436	11,925	-	1,127	
Europe	327	26,305	35,193	108	2,195	
Asia	2,719	74,058	148,057	54	10,115	
Total unconsolidated development portfolio	3,248	104,799	195,175	60	13,437	
Total Development Portfolio	33 197	\$ 2,056,028	\$ 3 171 230	\$ 96	\$ 194.087	

Total Development Portfolio	33,197	\$ 2,056,028	\$ 3,171,230	\$ 96	\$ 194,087	
Prologis share of est. value creation (see Capital Deployment - Development Portfolio)		735,294				
Total development portfolio, including est. value creation		\$ 2,791,322				



# Net Asset Value

### Components - continued

in thousands				
Balance Sheet and Other Items				
Consolidated				
Other assets				
Cash and cash equivalents			\$	401,190
Restricted cash				13,988
Accounts receivable, prepaid assets and other tangible assets				892,128
Other real estate investments and gross book value of assets held for sale				1,119,234
Prologis share of value added operating properties				691,790
Prologis receivable from unconsolidated co-investment ventures				268,299
Investments in and advances to other unconsolidated joint ventures				353,609
Less: noncontrolling interests share of other assets				(59,415)
Total other assets			Ś	3,680,823
Other liabilities				
Accounts payable and other current liabilities			Ś	740,941
Deferred income taxes			Ŷ	61,617
Value added tax and other tax liabilities				34,822
Tenant security deposits				260,283
Other liabilities				376,480
Less: noncontrolling interests share of other liabilities				(39,471)
			Ś	1,434,672
Unconsolidated			Ŷ	1,434,072
Prologis share of net tangible other assets			\$	125,222
Land			Ļ	123,222
Current book value of land			\$	1,156,846
Less: noncontrolling interests share of the current book value of land			Ļ	(22,512)
Prologis share of book value of land in unconsolidated co-investment ventures				66,569
Total land portfolio			Ś	1,200,903
			Ş	1,200,905
Strategic Capital / Development Management				
Strategic Capital				
Third party share of asset management fees from consolidated and unconsolidated co-investment ventures (annualized)	\$	47,420	\$	189,680
Third party share of other transactional fees from consolidated and unconsolidated co-investment ventures (trailing 12 months)		10,557		38,317
Strategic capital expenses for asset management and other transactional fees (annualized based on actuals plus remaining forecast for the year)		(14,675)		(59,833)
Total strategic capital	\$	43,302	\$	168,164
Promotes, net of expenses (trailing 12 months) (A)	\$	436	\$	26,987
Development management income (trailing 12 months)	Ş	539	ې Ś	5,685
Debt (at par) and Preferred Stock	Ş	229	Ş	5,065
Debt (at par) and Preferred Stock				
Consolidated debt			Ś	11,036,894
			Ş	, ,
Noncontrolling interests share of consolidated debt Prologis share of unconsolidated co-investment ventures debt				(12,672)
5		_		2,020,524
Total debt				13,044,746
Preferred stock			<u> </u>	68,948
Total debt and preferred stock			\$	13,113,694
Outstanding shares of common stock and limited operating partnership units				649,775





# Notes and Definitions



### Notes and Definitions

Please refer to our annual and quarterly financial statements filed with the Securities and Exchange Commission on Forms 10-K and 10-Q and other public reports for further information about us and our business. Certain amounts from previous periods presented in the Supplemental Information have been reclassified to conform to the current presentation.

Acquisition Price, as presented for building acquisitions, represent economic cost. This amount includes the building purchase price plus 1) transaction closing costs, 2) due diligence costs, 3) immediate capital expenditures (including two years of property improvements and all leasing commissions and tenant improvements required to stabilize the property), 4) the effects of marking assumed debt to market and 5) the net present value of free rent and discounts, if applicable.

Adjusted Cash NOI (Actual) is a non-Generally Accepted Accounting Principles ("GAAP") financial measure and a component of Net Asset Value ("NAV"). It is used to assess the operating performance of our properties and enables both management and investors to estimate the fair value of our operating portfolio. A reconciliation for the most recent quarter ended of our rental income and rental expenses included in our Consolidated Statement of Income to Adjusted Cash NOI for the consolidated Operating Portfolio is as follows (*in thousands*):

Rental revenues	\$ 700,689
Rental expenses	(181,138)
NOI	519,551
Net termination fees and adjustments (a)	(1,430)
Less: actual NOI for development portfolio and other	(21,372)
Property management fees	(30)
Less: properties contributed or sold (b)	(5,147)
Less: noncontrolling interests share of NOI	(44,160)
Prologis share of adjusted NOI for consolidated Operating Portfolio at June 30, 2019	447,412
Straight-line rents (c)	(14,788)
Free rent (c)	13,229
Amortization of lease intangibles (c)	(3,581)
Effect of foreign currency exchange (d)	383
Less: noncontrolling interests and other	156
Second quarter Adjusted Cash NOI (Actual)	\$ 442,811

(a) Net termination fees generally represent the gross fee negotiated at the time a customer is allowed to terminate its lease agreement offset by that customer's rent leveling asset or liability, if any, that has been previously recognized. Removing the net termination fees from rental income allows for the calculation of Adjusted Cash NOI (Actual) to include only rental income that is indicative of the property's recurring operating performance.

(b) Actual NOI for properties that were contributed or sold during the three-month period is removed.

(c) Straight-line rents, free rent and amortization of lease intangibles (above and below market leases) are removed from the rental income of our Operating Portfolio to allow for the calculation of a cash yield.

(d) Actual NOI and related adjustments are calculated in local currency and translated at the period end rate to allow for consistency with other assets and liabilities as of the reporting date.

Adjusted Cash NOI (Pro forma) is a non-GAAP financial measure and consists of Adjusted Cash NOI (Actual) for the properties in our Operating Portfolio adjusted to reflect NOI for a full quarter for operating properties that were acquired or stabilized during the quarter.

**Adjusted EBITDA.** We use Adjusted EBITDA attributable to common stockholders/unitholders ("Adjusted EBITDA"), a non-GAAP financial measure, as a measure of our operating performance. The most directly comparable GAAP measure to Adjusted EBITDA is net earnings.



#### 2Q 2019 Supplemental

We calculate Adjusted EBITDA beginning with consolidated net earnings attributable to common stockholders and removing the effect of: interest expense, income taxes, depreciation and amortization, impairment charges, gains or losses from the disposition of investments in real estate (excluding development properties and land), gains from the revaluation of equity investments upon acquisition of a controlling interest, gains or losses on early extinguishment of debt and derivative contracts (including cash charges), similar adjustments we make to our FFO measures (see definition below), and other items, such as, stock based compensation and unrealized gains or losses on foreign currency and derivatives. We also include a pro forma adjustment to reflect a full period of NOI on the operating properties we acquire or stabilize during the quarter and to remove NOI on properties we dispose of during the quarter, assuming all transactions occurred at the beginning of the quarter. The pro forma adjustment also includes economic ownership changes in our ventures to reflect the full quarter at the new ownership percentage.

We believe Adjusted EBITDA provides investors relevant and useful information because it permits investors to view our operating performance, analyze our ability to meet interest payment obligations and make quarterly preferred stock dividends on an unleveraged basis before the effects of income tax, depreciation and amortization expense, gains and losses on the disposition of non-development properties and other items (outlined above), that affect comparability. While all items are not infrequent or unusual in nature, these items may result from market fluctuations that can have inconsistent effects on our results of operations. The economics underlying these items reflect market and financing conditions in the short-term but can obscure our performance and the value of our long-term investment decisions and strategies.

We calculate our Adjusted EBITDA, based on our proportionate ownership share of both our unconsolidated and consolidated ventures. We reflect our share of our Adjusted EBITDA measures for unconsolidated ventures by applying our average ownership percentage for the period to the applicable reconciling items on an entity by entity basis. We reflect our share for consolidated ventures in which we do not own 100% of the equity by adjusting our Adjusted EBITDA measures to remove the noncontrolling interests share of the applicable reconciling items based on our average ownership percentage for the applicable periods.

While we believe Adjusted EBITDA is an important measure, it should not be used alone because it excludes significant components of net earnings, such as our historical cash expenditures or future cash requirements for working capital, capital expenditures, distribution requirements, contractual commitments or interest and principal payments on our outstanding debt and is therefore limited as an analytical tool.

Our computation of Adjusted EBITDA may not be comparable to EBITDA reported by other companies in both the real estate industry and other industries. We compensate for the limitations of Adjusted EBITDA by providing investors with financial statements prepared according to GAAP, along with this detailed discussion of Adjusted EBITDA and a reconciliation to Adjusted EBITDA from consolidated net earnings attributable to common stockholders.

Annualized Estimated NOI for the properties in our Development Portfolio is based on current TEI multiplied by the Estimated Weighted Average Stabilized Yield.

Assets Under Management ("AUM") represents the estimated fair value of the real estate we own or manage through both our consolidated and unconsolidated entities. We calculate AUM by adding Investment Capacity and the third-party investors' share of the estimated fair value of the assets in the co-investment ventures to Enterprise Value.

**Business Line Reporting** is a non-GAAP financial measure. Core FFO and development gains are generated by our three lines of business: (i) real estate operations; (ii) strategic capital; and (iii) development. The real estate operations line of business represents total Prologis Core FFO, less the amount allocated to the Strategic Capital line of business. The amount of Core FFO allocated to the Strategic Capital line of business. The amount of Core FFO allocated to the Strategic Capital line of business represents that we remain our consolidated and unconsolidated co-investment ventures less costs directly associated to our strategic capital group. Realized development gains include our share of gains on dispositions of development properties and land, net of taxes. To calculate the per share amount, the amount generated by each line of business is divided by the weighted average diluted common shares outstanding used in our Core FFO per share calculation. Management believes evaluating our results by line of business is a useful supplemental measure of our operating performance because it helps the investing public compare the operating performance of Prologis' respective businesses to other companies' comparable businesse. Prologis' computation of FFO by line of business may not be comparable to that reported by other real estate investment trusts as they may use different methodologies in computing such measures.

#### **Calculation of Per Share Amounts**

	Three Months Ended Jun. 30,			Six Mon	ths Ended Jun. 30,
in thousands, except per share amount		2019	2018	2019	2018
Net earnings					
Net earnings attributable to common stockholders	\$	383,784	\$334,611	\$730,831	\$700,513
Noncontrolling interest attributable to exchangeable limited partnership units		11.759	10.216	22,416	20,909
Adjusted net earnings attributable to common stockholders - Diluted	\$	395,543	\$344,827		
Weighted average common shares outstanding - Basic		630,271	532,639	629,990	532,427
Incremental weighted average effect on exchange of					
limited partnership units		19,556	16,847	19,637	16,560
Incremental weighted average effect of equity awards		5,620	5,029	5,139	5,079
Weighted average common shares outstanding - Diluted		655,447	554,515	654,766	554,066
Net earnings per share - Basic	\$	0.61	\$ 0.63	\$ 1.16	\$ 1.32
Net earnings per share - Diluted	\$	0.60	\$ 0.62	\$ 1.15	\$ 1.30
Core FFO					
Core FFO attributable to common stockholders/unitholders	\$	506,196	\$391,224	\$980,447	\$834,344
Noncontrolling interest attributable to exchangeable limited					
partnership units		159	412	353	782
Core FFO attributable to common stockholders/unitholders - Diluted	\$	506,355	\$391,636	\$980,800	\$835,126
Weighted average common shares outstanding - Basic		630,271	532,639	629,990	532,427
Incremental weighted average effect on exchange of					
limited partnership units		19,556	16,847	19,637	16,560
Incremental weighted average effect of equity awards		5,620	5,029	5,139	5,079
Weighted average common shares outstanding - Diluted		655,447	554,515	654,766	554,066
Core FFO per share - Diluted	\$	0.77	\$ 0.71	\$ 1.50	\$ 1.51

**Debt Covenants** are calculated in accordance with the respective debt agreements and may be different than other covenants or metrics presented. They are not calculated in accordance with the applicable Securities Exchange Commission rules. Please refer to the respective agreements for full financial covenant descriptions. Debt covenants as of the period end were as follows:

		Indenture	Global Line			
	Covenant	Actual	Covenant	Actual		
Leverage ratio	<60%	25.5%	<60%	22.5%		
Fixed charge coverage ratio	>1.5x	11.13x	>1.5x	14.82x		
Secured debt leverage ratio	<40%	1.4%	<40%	1.2%		
Unencumbered asset to unsecured debt ratio	>150%	345.2%	N/A	N/A		
Unencumbered debt service coverage ratio	N/A	N/A	>150%	1910.3%		



**Debt Metrics.** We evaluate the following debt metrics to monitor the strength and flexibility of our capital structure and evaluate the performance of our management. Investors can utilize these metrics to make a determination about our ability to service or refinance our debt. See below for the calculations.

		т	brou	e Months Ended
		Jun. 30,	mee	Mar. 31,
dollars in thousands		2019		2019
Debt as a % of gross real estate assets:		2015		2015
Consolidated debt (at par)	Ś	11,036,894	Ś	10,777,280
Noncontrolling interests share of consolidated debt (at par)	Ļ	(12,672)	Ŷ	(12,880)
Prologis share of unconsolidated debt (at par)		2,020,524		2,058,866
Total Prologis share of debt (at par)		13,044,746		12,823,266
Prologis share of outstanding foreign currency derivatives		(6,817)		(826)
Consolidated cash and cash equivalents		(401,190)		(251,030)
Noncontrolling interests share of consolidated cash and cash equivalents		19,028		16,316
Prologis share of unconsolidated cash and cash equivalents		(161,410)		(268,625)
Total Prologis share of debt, net of adjustments	Ś	12,494,357	Ś	
Consolidated gross real estate assets		36,242,667	-	36,022,090
Noncontrolling interests share of consolidated gross real estate assets		(3,062,462)		(3,056,890)
Prologis share of unconsolidated gross real estate assets		8,947,352		8,641,725
Total Prologis share of gross real estate assets	\$	42,127,557	\$	
Debt as a % of gross real estate assets		29.7%	÷	29.6%
Debt as a % of gross Market Capitalization:				
Total Prologis share of debt, net of adjustments	\$	12,494,357	\$	12,319,101
Total outstanding common stock and limited partnership units		649,775		650,291
Share price at quarter end	\$	80.10	\$	71.95
Total equity capitalization	\$	52,046,978	\$	46,788,437
Total Prologis share of debt, net of adjustments		12,494,357		12,319,101
Gross Market Capitalization	\$	64,541,335	\$	59,107,538
Debt as a % of gross Market Capitalization		19.4%		20.8%
Secured debt as a % of gross real estate assets:				
Consolidated secured debt (at par)	\$	591,050	\$	956,565
Noncontrolling interests share of consolidated secured debt (at par)		(12,672)		(12,880)
Prologis share of unconsolidated secured debt (at par)		547,842		637,026
Total Prologis share of secured debt (at par)	\$	1,126,220	\$	1,580,711
Total Prologis share of gross real estate assets	\$	42,127,557	\$	41,606,925
Secured debt as a % of gross real estate assets		2.7%		3.8%
Unencumbered gross real estate assets to unsecured debt:				
Consolidated unencumbered gross real estate assets	\$	34,778,637	\$	33,613,448
Noncontrolling interests share of consolidated unencumbered gross real				<i>(</i> )
estate assets		(2,978,120)		(2,972,766)
Prologis share of unconsolidated unencumbered gross real estate assets		7,619,157	-	7,050,610
Total Prologis share of unencumbered gross real estate assets	Ş	39,419,674	\$	- / / -
Consolidated unsecured debt (at par)		10,445,844		9,820,715
Noncontrolling interests share of consolidated unsecured debt (at par)		-		-
Prologis share of unconsolidated unsecured debt (at par)	ć	1,472,682	6	1,421,840
Total Prologis share of unsecured debt (at par)	\$	11,918,526	\$	11,242,555
Unencumbered gross real estate assets to unsecured debt		330.7%		335.3%



	Three Months E				
		Jun. 30		Mar. 31,	
dollars in thousands		2019		2019	
Fixed Charge Coverage ratio:					
Adjusted EBITDA	\$	823,426	\$	654,410	
Adjusted EBITDA-annualized including development gains and excluding net promotes (a)	\$	2,990,880	\$	2,826,308	
Net promotes for the trailing 12 months		26,987		26,926	
Adjusted EBITDA-annualized	\$	3,017,867	\$	2,853,234	
Pro forma adjustment annualized		960		(10,188)	
Adjusted EBITDA, including NOI from disposed properties, annualized	\$	3,018,827	\$	2,843,046	
Interest expense	\$	59,122	\$	60,507	
Amortization and write-off of deferred loan costs		(3,422)		(3,323)	
Amortization of debt premiums, net		(835)		(839)	
Capitalized interest		12,555		13,722	
Preferred stock dividends		1,492		1,499	
Noncontrolling interests share of consolidated fixed charges		(166)		(35)	
Prologis share of unconsolidated fixed charges		16,091		16,789	
Total Prologis share of fixed charges	\$ \$	84,837	\$	88,320	
Total Prologis share of fixed charges, annualized	\$	339,348	\$	353,280	
Fixed charge coverage ratio		8.90		8.05	
Debt to Adjusted EBITDA:					
Total Prologis share of debt, net of adjustments	\$	12,494,357	\$	12,319,101	
Adjusted EBITDA-annualized	\$	3,017,867	\$	2,853,234	
Debt to Adjusted EBITDA ratio		4.14		4.32	

(a) Prologis share of gains on dispositions of development properties for the trailing 12 months was \$486.6 million and \$358.1 million for the current quarter and the previous quarter, respectively.

**Development Portfolio** includes industrial properties that are under development and properties that are developed but have not met Stabilization.

Enterprise Value equals our Market Equity plus our share of total debt.

**Estimated Build Out (TEI and sq ft)** represents the estimated TEI and finished square feet available for lease upon completion of an industrial building on existing parcels of land.

**Estimated Value Creation** represents the value that we expect to create through our development and leasing activities. We calculate Estimated Value Creation by estimating the Stabilized NOI that the property will generate and applying a stabilized capitalization rate applicable to that property. Estimated Value Creation is calculated as the amount by which the value exceeds our TEI and does not include any fees or promotes we may earn. Estimated Value Creation for our Value-Added Properties that are sold includes the realized economic gain.

**Estimated Weighted Average Margin** is calculated on development properties as Estimated Value Creation, less estimated closing costs and taxes, if any, on properties expected to be sold or contributed, divided by TEI.

Estimated Weighted Average Stabilized Yield is calculated on development properties as Stabilized NOI divided by TEI.



FFO, as modified by Prologis attributable to common stockholders/unitholders ("FFO, as modified by Prologis"); Core FFO attributable to common stockholders/unitholders ("Core FFO"); AFFO attributable to common stockholders/unitholders ("AFFO"); (collectively referred to as "FFO"). FFO is a non-GAAP financial measure that is commonly used in the real estate industry. The most directly comparable GAAP measure to FFO is net earnings.

The National Association of Real Estate Investment Trusts ("NAREIT") defines FFO as earnings computed under GAAP to exclude historical cost depreciation and gains and losses from the sales, along with impairment charges, of previously depreciated properties. We also exclude the gains on revaluation of equity investments upon acquisition of a controlling interest and the gain recognized from a partial sale of our investment, as these are similar to gains from the sales of previously depreciated properties. We exclude similar adjustments from our unconsolidated entities and the third parties' share of our consolidated co-investment ventures.

#### **Our FFO Measures**

Our FFO measures begin with NAREIT's definition and we make certain adjustments to reflect our business and the way that management plans and executes our business strategy. While not infrequent or unusual, the additional items we adjust for in calculating *FFO*, as modified by *Prologis*, *Core FFO* and *AFFO*, as defined below, are subject to significant fluctuations from period to period. Although these items may have a material impact on our operations and are reflected in our financial statements, the removal of the effects of these items allows us to better understand the core operating performance of our properties over the long term. These items have both positive and negative short-term effects on our results of operations in inconsistent and unpredictable directions that are not relevant to our long-term outlook.

We calculate our FFO measures, as defined below, based on our proportionate ownership share of both our unconsolidated and consolidated ventures. We reflect our share of our FFO measures for unconsolidated ventures by applying our average ownership percentage for the period to the applicable reconciling items on an entity by entity basis. We reflect our share for consolidated ventures in which we do not own 100% of the equity by adjusting our FFO measures to remove the noncontrolling interests share of the applicable reconciling items based on our average ownership percentage for the applicable periods.

These FFO measures are used by management as supplemental financial measures of operating performance and we believe that it is important that stockholders, potential investors and financial analysts understand the measures management uses. We do not use our FFO measures as, nor should they be considered to be, alternatives to net earnings computed under GAAP, as indicators of our operating performance, as alternatives to cash from operating activities computed under GAAP or as indicators of our ability to fund our cash needs.

We analyze our operating performance principally by the rental revenues of our real estate and the revenues from our strategic capital business, net of operating, administrative and financing expenses. This income stream is not directly impacted by fluctuations in the market value of our investments in real estate or debt securities.

#### FFO, as modified by Prologis

To arrive at *FFO, as modified by Prologis*, we adjust the NAREIT defined FFO measure to exclude the impact of foreign currency related items and deferred tax, specifically:



- (i) deferred income tax benefits and deferred income tax expenses recognized by our subsidiaries;
- current income tax expense related to acquired tax liabilities that were recorded as deferred tax liabilities in an acquisition, to the extent the expense is offset with a deferred income tax benefit in earnings that is excluded from our defined FFO measure;
- (iii) unhedged foreign currency exchange gains and losses resulting from debt transactions between us and our foreign consolidated subsidiaries and our foreign unconsolidated entities;
- (iv) foreign currency exchange gains and losses from the remeasurement (based on current foreign currency exchange rates) of certain third party debt of our foreign consolidated and unconsolidated entities; and
- (v) mark-to-market adjustments associated with derivative financial instruments.

We use FFO, as modified by Prologis, so that management, analysts and investors are able to evaluate our performance against other REITs that do not have similar operations or operations in jurisdictions outside the U.S.

#### Core FFO

In addition to *FFO*, *as modified by Prologis*, we also use Core FFO. To arrive at *Core FFO*, we adjust *FFO*, *as modified by Prologis*, to exclude the following recurring and nonrecurring items that we recognized directly in *FFO*, *as modified by Prologis*:

- gains or losses from the disposition of land and development properties that were developed with the intent to contribute or sell;
- (ii) income tax expense related to the sale of investments in real estate;
- (iii) impairment charges recognized related to our investments in real estate generally as a result of our change in intent to contribute or sell these properties;
- (iv) gains or losses from the early extinguishment of debt and redemption and repurchase of preferred stock; and
- (v) expenses related to natural disasters.

We use Core FFO, including by segment and region, to: (i) assess our operating performance as compared to other real estate companies; (ii) evaluate our performance and the performance of our properties in comparison with expected results and results of previous periods; (iii) evaluate the performance of our management; (iv) budget and forecast future results to assist in the allocation of resources; (v) provide guidance to the financial markets to understand our expected operating performance; and (vi) evaluate how a specific potential investment will impact our future results.

To arrive at AFFO, we adjust Core FFO to include realized gains from the disposition of land and development properties and recurring capital expenditures and exclude the following items that we recognize directly in Core FFO:

- (i) straight-line rents;
- (ii) amortization of above- and below-market lease intangibles;
- (iii) amortization of management contracts;
- (iv) amortization of debt premiums and discounts and financing costs, net of amounts capitalized, and;
- (v) stock compensation expense.

AFFO

We use AFFO to (i) assess our operating performance as compared to other real estate companies, (ii) evaluate our performance and the performance of our properties in comparison with expected results and results of previous periods, (iii) evaluate the performance of our management, (iv) budget and forecast future results to assist in the allocation of resources, and (v) evaluate how a specific potential investment will impact our future results.

#### Limitations on the use of our FFO measures

While we believe our modified FFO measures are important supplemental measures, neither NAREIT's nor our measures of FFO should be used alone because they exclude significant economic components of net earnings computed under GAAP and are, therefore, limited as an analytical tool. Accordingly, these are only a few of the many measures we use when analyzing our business. Some of the limitations are:

- The current income tax expenses that are excluded from our modified FFO measures represent the taxes and transaction costs that are payable.
- Depreciation and amortization of real estate assets are economic costs that are excluded from FFO. FFO is limited, as it does not reflect the cash requirements that may be necessary for future replacements of the real estate assets. Furthermore, the amortization of capital expenditures and leasing costs necessary to maintain the operating performance of logistics facilities are not reflected in FFO.
- Gains or losses from non-development property dispositions and impairment charges related to
  expected dispositions represent changes in value of the properties. By excluding these gains and
  losses, FFO does not capture realized changes in the value of disposed properties arising from
  changes in market conditions.
- The deferred income tax benefits and expenses that are excluded from our modified FFO measures result from the creation of a deferred income tax asset or liability that may have to be settled at some future point. Our modified FFO measures do not currently reflect any income or expense that may result from such settlement.
- The foreign currency exchange gains and losses that are excluded from our modified FFO measures are generally recognized based on movements in foreign currency exchange rates through a specific point in time. The ultimate settlement of our foreign currency-denominated net assets is indefinite as to timing and amount. Our FFO measures are limited in that they do not reflect the current period changes in these net assets that result from periodic foreign currency exchange rate movements.
- The gains and losses on extinguishment of debt or preferred stock that we exclude from our Core FFO, may provide a benefit or cost to us as we may be settling our obligation at less or more than our future obligation.
- The natural disaster expenses that we exclude from Core FFO are costs that we have incurred.

We compensate for these limitations by using our FFO measures only in conjunction with net earnings computed under GAAP when making our decisions. This information should be read with our complete Consolidated Financial Statements prepared under GAAP. To assist investors in compensating for these limitations, we reconcile our modified FFO measures to our net earnings computed under GAAP.

**General and Administrative Expenses ("G&A").** Generally our property management personnel perform the property-level management of the properties in our owned and managed portfolio, which include properties we consolidate and those we manage that are owned by the unconsolidated coinvestment ventures. We allocate the costs of our property management function to the properties we consolidate (included in Rental Expenses) and the properties owned by the unconsolidated co-



investment ventures (included in Strategic Capital Expenses) by using the square feet owned by the respective portfolios. Strategic Capital Expenses also include the direct expenses associated with the asset management of the unconsolidated co-investment ventures provided by our employees who are assigned to our Strategic Capital segment. We do not allocate indirect costs to Strategic Capital Expenses.

We capitalize certain costs directly related to our development. We also capitalized certain costs directly related to our leasing activities through 2018. Capitalized G&A expenses include salaries and related costs as well as other G&A costs. The capitalized costs were as follows:

	Three	nths Ended	Six Months End			ths Ended	
		Jun. 30,				Jun. 30,	
in thousands	2019		2018		2019		2018
Building and land development activities	\$ 15,759	\$	15,017	\$	35,029	\$	31,108
Leasing activities	-		5,100		-		10,488
Operating building improvements and other	4,698		4,080		9,803		8,324
Total capitalized G&A	\$ 20,457	\$	24,197	\$	44,832	\$	49,920

#### G&A as a Percent of Assets Under Management (in thousands):

Net G&A - midpoint of 2019 guidance	\$ 255,000
Add: estimated 2019 strategic capital expenses (excluding promote expense)	130,000
Less: estimated 2019 strategic capital property management expenses	(70,000)
Adjusted G&A, using 2019 guidance amounts	\$ 315,000
Gross book value at period end (a):	
Operating properties	\$ 64,006,019
Development portfolio - TEI	4,217,005
Land portfolio	1,501,027
Other real estate investments and gross book value of assets held for sale	1,119,234
Total value of assets under management	\$ 70,843,285
G&A as % of assets under management	0.44%
(a) This does not represent enterprise value	

(a) This does not represent enterprise value.

Guidance. The following is a reconciliation of our annual guided Net Earnings per share to our guided Core FFO per share:

	Low	High
Net Earnings (a)	\$ 2.38 \$	2.46
Our share of:		
Depreciation and amortization	1.92	1.96
Net gains on real estate transactions, net of taxes	(1.05)	(1.13)
Unrealized foreign currency gains and other, net	0.01	0.01
Core FFO	\$ 3.26 \$	3.30

(a) Earnings guidance includes potential future gains recognized from real estate transactions, but excludes future foreign currency or derivative gains or losses as these items are difficult to predict. Income Taxes.

			nree Mor	nth	is Ended	Six Months Ended			
	Jun. 30,					Jun. 30,	un. 30,		
in thousands			2019		2018	2019	2018		
Current income tax expense		\$	10,545	\$	9,426	\$ 20,865	\$ 20,553		
Current income tax expense (benefit) on dispositions			7,645		3,808	10,044	10,419		
Current income tax expense (benefit) on dispositions									
related to acquired tax liabilities			-		-	-	878		
Total current income tax expense			18,190		13,234	30,909	31,850		
Deferred income tax (benefit) expense			8,442		870	9,235	(316)		
Deferred income tax (benefit) expense on dispositions									
related to acquired tax liabilities			-		-	-	(878)		
Total income tax expense		\$	26,632	\$	14,104	\$ 40,144	\$ 30,656		

Interest Expense.

	Three Mon	ths Ended	Six Months Ended			
		Jun. 30,		Jun. 30,		
in thousands	2019	2018	2019	2018		
Gross interest expense	\$ 67,420 \$	65,702	\$137,487	\$120,068		
Amortization of debt premiums, net	835	(158)	1,674	(502)		
Amortization of finance costs	3,422	3,115	6,745	6,473		
Interest expense before capitalization	71,677	68,659	145,906	126,039		
Capitalized amounts	(12,555)	(12,345)	(26,277)	(23,464)		
Interest expense	\$ 59,122 \$	56,314	\$119,629	\$102,575		

**Investment Capacity** is our estimate of the gross real estate that could be acquired by our coinvestment ventures through the use of existing equity commitments from us and our partners assuming the maximum leverage limits of the ventures are used.

Market Capitalization equals Market Equity, less liquidation preference of the preferred shares/units, plus our share of total debt.

#### **Market Classification**

- **Global Markets** feature large population centers with high per-capita consumption and are located near major seaports, airports, and ground transportation systems.
- **Regional Markets** benefit from large population centers but typically are not as tied to the global supply chain, but rather serve local consumption and are often less supply constrained. Markets included as regional markets include: Austin, Charlotte, Cincinnati, Columbus, Denver, Hungary, Indianapolis, Juarez, Las Vegas, Louisville, Memphis, Nashville, Orlando, Phoenix, Portland, Reno, Reynosa, San Antonio, Slovakia, Sweden and Tijuana.

**Market Equity** equals outstanding shares of common stock and units multiplied by the closing stock price plus the liquidation preference of the preferred shares/units.

**Net Asset Value ("NAV").** We consider NAV to be a useful supplemental measure of our operating performance because it enables both management and investors to estimate the fair value of our business. The assessment of the fair value of a particular line of our business is subjective in that it involves estimates and can be calculated using various methods. Therefore, we have presented the financial results and investments related to our business components that we believe are important in calculating our NAV but we have not presented any specific methodology nor provided any guidance on the assumptions or estimates that should be used in the calculation.

The components of NAV do not consider the potential changes in rental and fee income streams or the franchise value associated with our global operating platform, strategic capital platform or development platform.

**Net Effective Rent** is calculated at the beginning of the lease using estimated total cash rent to be received over the term and annualized. Amounts derived in a currency other than the U.S. dollar have been translated using the average rate from the previous twelve months. The per square foot number is calculated by dividing the Net Effective Rent by the occupied square feet of the lease.

**Net Operating Income ("NOI")** is a non-GAAP financial measure used to evaluate our operating performance and represents Rental Revenue less rental expenses.

**Net Promote** includes actual promote revenue earned from third party investors during the period, net of related cash and stock compensation expenses.

**Non-GAAP Pro-Rata Financial Information.** This information includes non-GAAP financial measures. The Prologis share of unconsolidated co-investment ventures are derived on an entity-by-entity basis by applying our ownership percentage to each line item in the GAAP financial statements of these ventures to calculate our share of that line item. For purposes of balance sheet data, we use our ownership percentage at the end of the period and for operating information we use our average ownership percentage during the period consistent with how we calculate our share of net earnings (loss) during the period for our consolidated financial statements. We use a similar calculation to derive the noncontrolling interests' share of each line item in our consolidated financial statements.

We believe this form of presentation offers insights into the financial performance and condition of our company as a whole, given the significance of our co-investment ventures that are accounted for either under the equity method or consolidated with the third parties' share included in noncontrolling interests, although the presentation of such information may not accurately depict the legal and economic implications of holding a non-controlling interest in the co-investment venture. Other companies may calculate their proportionate interest differently than we do, limiting the usefulness as a comparative measure.

We do not control the unconsolidated co-investment ventures for purposes of GAAP and the presentation of the assets and liabilities and revenues and expenses do not represent a legal claim to such items. The operating agreements of the unconsolidated co-investment ventures generally provide that investors, including Prologis, may receive cash distributions (1) to the extent there is available cash from operations, (2) upon a capital event, such as a refinancing or sale, or (3) upon liquidation of the venture. The amount of cash each investor receives is based upon specific provisions of each operating agreement and varies depending on factors including the amount of capital contributed by each investor and whether any contributions are entitled to priority distributions. Upon liquidation of the co-investment venture and after all liabilities, priority distributions and initial equity contributions have been repaid, the investors generally would be entitled to any residual cash remaining based on their respective legal ownership percentages.

Because of these limitations, the Non-GAAP Pro-Rata Financial Information should not be considered in isolation or as a substitute for our consolidated financial statements as reported under GAAP.

**Operating Portfolio** represents industrial properties in our owned and managed portfolio that have reached Stabilization. Prologis share of NOI excludes termination fees and adjustments and includes NOI for the properties contributed to or acquired from co-investment ventures at our actual share



#### 2Q 2019 Supplemental

### Notes and Definitions (continued)

prior to and subsequent to change in ownership. The markets presented represent markets that are generally greater than 1% of Prologis share of NOI. Assets held for sale are excluded from the portfolio.

**Prologis Share** represents our proportionate economic ownership of each entity included in our total owned and managed portfolio whether consolidated or unconsolidated.

#### **Rental Revenue.**

	Three Mo	nths Ended	Six Months Ended			
		Jun. 30,	Jun. 30,			
in thousands	2019	2018	2019	2018		
Rental revenues	\$ 516,423	\$ 415,240	\$1,018,328	\$ 828,081		
Rental recoveries	158,864	118,130	324,217	246,172		
Amortization of lease intangibles	4,292	(734)	8,526	(1,362)		
Straight-lined rents	21,110	12,043	46,425	27,731		
Rental Revenue	\$ 700,689	\$ 544,679	\$1,397,496	\$1,100,622		

**Rent Change (Cash)** represents the percentage change in starting rental rates per the lease agreement, on new and renewed leases, commenced during the period compared with the previous ending rental rates in that same space. This measure excludes any short-term leases of less than one-year, holdover payments, free rent periods and introductory (teaser rates) defined as 50% or less of the stabilized rate.

**Rent Change (Net Effective)** represents the percentage change in net effective rental rates (average rate over the lease term), on new and renewed leases, commenced during the period compared with the previous net effective rental rates in that same space. This measure excludes any short-term leases of less than one year and holdover payments.

**Retention** is the square footage of all leases commenced during the period that are rented by existing tenants divided by the square footage of all expiring and in-place leases during the reporting period. The square footage of tenants that default or buy-out prior to expiration of their lease and short-term leases of less than one year, are not included in the calculation.

Same Store. Our same store metrics are non-GAAP financial measures, which are commonly used in the real estate industry and expected from the financial community, on both a net effective and cash basis. We evaluate the performance of the operating properties we own and manage using a "same store" analysis because the population of properties in this analysis is consistent from period to period, which allows us and investors to analyze our ongoing business operations. We determine our same store metrics on property NOI, which is calculated as rental revenue less rental expense for the applicable properties in the same store population for both consolidated and unconsolidated properties based on our ownership interest, as further defined below.

We define our same store population for the three months ended June 30, 2019 as the properties in our Owned and Managed operating portfolio, including the property NOI for both consolidated properties and properties owned by the unconsolidated co-investment ventures at January 1, 2018 and owned throughout the same three-month period in both 2018 and 2019. We believe the drivers of property NOI for the consolidated portfolio are generally the same for the properties owned by the ventures in which we invest and therefore we evaluate the same store metrics of the Owned and Managed portfolio based on Prologis' ownership in the properties ("Prologis Share"). The same store population excludes properties held for sale to third parties, along with development properties that were not stabilized at the beginning of the period (January 1, 2018) and properties acquired or disposed



As non-GAAP financial measures, the same store metrics have certain limitations as an analytical tool and may vary among real estate companies. As a result, we provide a reconciliation of Rental Revenues less Rental Expenses ("Property NOI") (from our Consolidated Financial Statements prepared in accordance with U.S. GAAP) to our Same Store Property NOI measures, as follows:

	Three Months End Jun.			onths Ended Jun. 30,	
dollars in thousands		2019		2018	Change (%)
Reconciliation of Consolidated Property NOI to Same Store Property NOI					
measures:					
Rental revenues	\$	700,689	\$	544,679	
Rental expenses		(181,138)		(133,329)	
Consolidated Property NOI	\$	519,551	\$	411,350	
Adjustments to derive same store results:					
Property NOI from consolidated properties not included in same store portfolio and other adjustments (a)		(141,732)		(39,949)	
Property NOI from unconsolidated co-investment ventures included in same store portfolio (a)(b)		454,433		434,230	
Third parties' share of Property NOI from properties included in same store portfolio (a)(b)		(365,783)		(357,797)	
Prologis Share of Same Store Property NOI – Net Effective (b)	\$	466,469	\$	447,834	4.2%
Consolidated properties straight-line rent and fair value lease adjustments included in the same store portfolio (c)		(4,351)		(3,659)	
Unconsolidated co-investment ventures straight-line rent and fair value lease adjustments included in the same store portfolio (c)		(2,750)		(8,768)	
Third parties' share of straight-line rent and fair value lease adjustments included in the same store portfolio (b)(c)		2,965		6,706	
Prologis Share of Same Store Property NOI – Cash (b)(c)	\$	462,333	\$	442,113	4.6%

- (a) We exclude properties held for sale to third parties, along with development properties that were not stabilized at the beginning of the period and properties acquired or disposed of to third parties during the period. We also exclude net termination and renegotiation fees to allow us to evaluate the growth or decline in each property's rental revenues without regard to one-time items that are not indicative of the property's recurring operating performance. Net termination and renegotiation fees represent the gross fee negotiated to allow a customer to terminate or renegotiate their lease, offset by the write-off of the asset recorded due to the adjustment to straight-line rents over the lease term. Same Store Property NOI is adjusted to include an allocation of property management expenses for our consolidated properties based on the property management services provided to each property (generally, based on a percentage of revenues). On consolidation, these amounts are eliminated and the actual costs of providing property management services are recognized as part of our consolidated rental expense.
- (b) We include the Property NOI for the same store portfolio for both consolidated properties and properties owned by the co-investment ventures based on our investment in the underlying properties. In order to calculate our share of Same Store Property NOI from the co-investment ventures in which we own less than 100%, we use the co-investment ventures' underlying Property NOI for the same store portfolio and apply our ownership percentage at June 30, 2019 to the Property NOI for both periods, including the properties contributed during the period. We adjust the total Property NOI from the same store portfolio of the co-investment ventures by subtracting the third parties' share of both consolidated and unconsolidated co-investment ventures.



During the periods presented, certain wholly owned properties were contributed to a co-investment venture and are included in the same store portfolio. Neither our consolidated results nor those of the co-investment ventures, when viewed individually, would be comparable on a same store basis because of the changes in composition of the respective portfolios from period to period (e.g. the results of a contributed property are included in our consolidated results through the contribution date and in the results of the venture subsequent to the contribution date based on our ownership interest at the end of the period). As a result, only line items labeled "Prologis Share of Same Store Property NOI" are comparable period over period.

(c) We further remove certain noncash items (straight-line rent and amortization of fair value lease adjustments) included in the financial statements prepared in accordance with U.S. GAAP to reflect a Same Store Property NOI – Cash measure.

We manage our business and compensate our executives based on the same store results of our Owned and Managed portfolio at 100% as we manage our portfolio on an ownership blind basis. We calculate those results by including 100% of the properties included in our same store portfolio.

Same Store Average Occupancy represents the average occupied percentage of the Same Store portfolio for the period.

**Stabilization** is defined as the earlier of when a property that was developed has been completed for one year or is 90% occupied. Upon Stabilization, a property is moved into our Operating Portfolio.

**Stabilized NOI** is equal to the estimated twelve months of potential gross rental revenue (base rent, including above or below market rents plus operating expense reimbursements) multiplied by 95% to adjust income to a stabilized vacancy factor of 5%, minus estimated operating expenses.

**Total Expected Investment ("TEI")** represents total estimated cost of development or expansion, including land, development and leasing costs. TEI is based on current projections and is subject to change.

**Turnover Costs** represent the estimated obligations incurred in connection with the signing of a lease; including leasing commissions and tenant improvements and are presented for leases that commenced during the period. Tenant improvements include costs to prepare a space for a new tenant or a lease renewal with the current tenant. It excludes costs for a first generation lease (i.e. a new development property) and short-term leases of less than one year.

Value-Added Properties are properties we have either acquired at a discount and believe we could provide greater returns post-stabilization or properties we expect to repurpose to a higher and better use.

Weighted Average Interest Rate is based on the effective rate, which includes the amortization of related premiums and discounts and finance costs.

Weighted Average Stabilized Capitalization ("Cap") Rate is calculated as Stabilized NOI divided by the Acquisition Price.

