#### LIVE NATION ENTERTAINMENT

#### **REPORTS FIRST QUARTER 2024 RESULTS**



"Our Q1 results demonstrate that live events remain a priority for fans around the world. Global fan demand is stronger than ever, more artists are out on the road, and more venues are being added to bring them together. While operating income will be impacted by one-time accruals, we're on track to deliver another record year with double-digit AOI growth and years of momentum still to come."

-Michael Rapino, President and CEO, Live Nation Entertainment

# Quarterly Highlights (vs prior year): Record Q1 As Demand for Live Events Remains Strong (reported FX)

- Revenue up 21% to \$3.8 billion
- · Operating loss of \$37 million
- Adjusted operating income up 15% to \$367 million
- Fan growth up 21% to 23 million fans
- Food and beverage spending up 10% at U.S. theaters and clubs
- 77 million fee-bearing tickets sold
- · Sponsorship revenue up 24%, highest Q1 ever

View how these results compare to past quarters in the 1Q24 Trended Results Grid: https://investors.livenationentertainment.com/financial-information/financial-results

#### 2024 Leading Indicators Point to Another Record Year

(based on leading indicators through mid-April vs same period last year)

#### · Continued strong fan demand:

- Live Nation concert ticket sales for overall arena and amphitheater shows pacing up doubledigits
- Confirmed shows for large venues (stadiums, arenas, and amphitheaters) up double-digits with growth led by arenas and amphitheaters
- Over 85% of full-year shows at large venues booked, compared to approximately 75% last year

#### More demand for global content:

- Fan count for Q1 shows nearly doubled for International artists across top 50 global tours compared to five years ago
- Year-to-date ticket sales per show for Latin shows in the U.S. up double-digits year-on-year
- Year-to-date confirmed U.S. show count for Afrobeats up 400% and Latin up approximately 40% year-on-year, with similar trends in Europe

#### Venue Nation expands global portfolio:

- Plans to open at least 12 major venues globally in 2024/25, creating capacity for over eight million expected additional fans
- Additionally, major refurbishment of two venues in the U.S. and Mexico to be completed in 2024
- Expected returns to average over 20%, with a proven track record on recent openings

#### · Ticketing continues to expand globally:

- Approximately seven million net new enterprise tickets signed year-to-date, with 70% from International markets
- 112 million fee-bearing tickets sold year-to-date, up 4%

#### Sponsorship continues to leverage our global scale and unique platform:

- Over 85% of expected sponsorship commitments for the year booked, up double-digits
- Non-alcoholic beverages, consumer packaged goods, and retail categories each up doubledigits



## Concerts Deliver Record Q1 with Momentum Accelerating Into the Summer Season (vs same period last year)

- Revenue up 26% to \$2.9 billion
- AOI of \$3 million, and \$12 million on a constant currency basis
- Q1 margins expanded, even with increased arena activity
- Full-year margins expected to be higher than last year, with the magnitude of margin expansion impacted by venue mix and advertising costs in Q4 related to 2025 activity
- AOI growth expected to be primarily driven by Q2 and Q3 activity

### Arenas and Festivals Led Q1 Fan Growth (vs same period last year)

- Q1 fan growth up 21% to 23 million fans:
  - Arenas led attendance growth, up 40% to nearly 10 million fans globally
  - · Festival attendance growth of double-digits, driven by Latin American markets
- Artists touring again this year are achieving increased sell throughs and higher grosses per show at arenas and amphitheaters relative to their 2023 tours
- · Overall arena sell through and grosses remain strong, even with a large increase in show count
- Year-to-date ticket sales of 86 million for shows this year, consistent with 2023 despite reduced stadium activity

### **VENUE NATION**

#### Venue Nation Enhancing the Fan Experience Globally (vs same period last year)

- Q1 food and beverage spending up over 10% at U.S. theaters and clubs
- Venue Nation fan count expected to grow double-digits with more shows at amphitheaters and other operated venues
- Profitability per fan at amphitheaters expected to increase double-digits this year, with these venues delivering over 2.5x the per fan profitability of similarly sized third-party venues

## ticketmaster

### Experiential Economy Drives Q1 Ticketing Results (vs same period last year)

- Revenue up 7% to \$723 million
- · AOI up 5% to \$284 million
- · Record Q1 operating metrics:
  - Approximately 77 million fee-bearing tickets sold, driven by double-digit growth in International markets
  - Fee-bearing Gross Transaction Value up to nearly \$8 billion, with growth driven by International markets
- Full-year margins expected to be consistent with last year



## Sponsorship Q1 Growth Reflects Attractiveness of our Global Platforms (vs same period last year)

- · Revenue up 24% to \$211 million
- AOI up 36% to \$130 million
- Strong growth in Q1 driven by our increasingly global platform, enabling more year-round activity, with a similar trend expected in Q4
- · Full-year margins expected to be consistent with last year

#### **Continued Global Expansion with Existing and New Partners**

- New partners added this year include Jaguar Land Rover's Defender and U.K. festival headline partners Rockstar Energy and Liquid Death
- Expanded relationships with GNP in Mexico and Cisco and Bacardi in the U.S.

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#### **Additional Financial Information**

- 2024 capital expenditures estimated to be \$600 million
  - Three-quarters of total capex driven by Venue Nation: five venues account for approximately 40% of total venue spend
  - Most of the capex increase relative to our prior projection due to additional venue expansion opportunities, including a stadium in South America to be modeled after Foro Sol
- Based on current projections, the impact of foreign exchange rates on revenue, operating income, and AOI for the full-year is expected to be immaterial, with a larger impact to net income
- Supplemental Information:
  - Net income reduced by \$97 million comprised of accrual related to Astroworld litigation, net of Q1 mark to market gains in investments
  - Accretion expected to grow in line with AOI for the full year
  - Depreciation and amortization expense expected to be \$75 million higher than 2023
  - Non-controlling interest and tax expenses for the full year expected to grow in line with AOI
- 2024 share count not expected to change materially from 2023

#### **Balance Sheet and Liquidity Gives Us Financial Flexibility**

- Full-year AOI to FCF conversion expected to be in line with 2023 levels, excluding potential payout associated with legal accrual
- Event-related deferred revenue of \$4.4 billion consistent with Q1 2023 level
- Q1 ended with \$6.5 billion in cash and cash equivalents, including \$1.4 billion in ticketing client cash and \$1.4 billion in free cash
- Approximately 93% of debt is at a fixed rate, with an average cost of debt of 4.6%

The company will webcast a teleconference today at 2:00 p.m. Pacific Time to discuss its financial performance, operational matters and potentially other material developments. Interested parties should visit the "News / Events" section of the company's website at <a href="investors.livenationentertainment.com">investors.livenationentertainment.com</a> to listen to the webcast. Supplemental statistical and financial information to be provided on the call, if any, will be posted to the "Financial Info" section of the website. A replay of the webcast will also be available on the Live Nation website. The link to the 1Q24 Trended Results Grid is provided above for convenience and such grid is not a part of, or incorporated into, this press release or any SEC filings that include this press release.

#### **Notice Regarding Financial Statements**

The company has provided certain financial statements at the end of this press release for reference. These financial statements should be read in conjunction with the full financial statements, and the notes thereto, set forth in the company's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission today and available on the SEC's website at <a href="mailto:sec.gov">sec.gov</a>.

#### **About Live Nation Entertainment:**

Live Nation Entertainment, Inc. (NYSE: LYV) is the world's leading live entertainment company comprised of global market leaders: Ticketmaster, Live Nation Concerts, and Live Nation Media & Sponsorship. For additional information, visit <u>investors.livenationentertainment.com</u>.

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### FINANCIAL HIGHLIGHTS – FIRST QUARTER

(unaudited; \$ in millions)

	Q1 2024 eported	Q1 2023 eported	Growth	Cu	1 2024 rrency pacts	C	Q1 2024 Constant Currency	Growth at Constant Currency
Revenue								
Concerts	\$ 2,879.4	\$ 2,281.2	26%	\$	9.6	\$	2,889.0	27%
Ticketing	723.2	677.7	7%		(0.9)		722.3	7%
Sponsorship & Advertising	211.3	170.1	24%		(1.4)		209.9	23%
Other and Eliminations	(14.4)	(1.6)	*		0.2		(14.2)	*
	\$ 3,799.5	\$ 3,127.4	21%	\$	7.5	\$	3,807.0	22%
						_		
Consolidated Operating Income (Loss)	\$ (36.5)	\$ 142.8	*	\$	12.9	\$	(23.6)	*
Adjusted Operating Income (Loss)								
Concerts	\$ 3.1	\$ 8.0	*	\$	8.7	\$	11.8	*
Ticketing	284.1	271.1	5%		8.0		284.9	5%
Sponsorship & Advertising	130.0	95.4	36%		1.2		131.2	38%
Other and Eliminations	(7.2)	(7.8)	*		0.0		(7.2)	*
Corporate	(42.6)	(39.8)	(7)%		0.0		(42.6)	(7)%
	\$ 367.4	\$ 319.7	15%	\$	10.7	\$	378.1	18%

<sup>\*</sup> Percentages are not meaningful

### Reconciliation of Adjusted Operating Income to Operating Income (Loss) (Unaudited)

	Q1 2024	Q1 2023	
	(in millions)		
Adjusted Operating Income	\$ 367.4 \$	319.7	
Acquisition expenses	30.6	13.2	
Amortization of non-recoupable ticketing contract advances	24.1	20.4	
Depreciation and amortization	132.6	115.2	
Loss (gain) on disposal of operating assets	(0.7)	0.5	
Astroworld estimated loss contingencies	185.9	_	
Stock-based compensation expense	31.4	27.6	
Operating Income (Loss)	\$ (36.5) \$	142.8	

#### **KEY OPERATING METRICS**

	Q1 2024	Q1 2023
	(in thousands excep	t estimated events)
Concerts (1)		
Estimated events:		
North America (2)	7,177	6,309
International	4,026	3,596
Total estimated events	11,203	9,905
Estimated fans:		
North America (2)	10,891	7,658
International	12,039	11,243
Total estimated fans	22,930	18,901
Ticketing (3)		
Estimated number of fee-bearing tickets	76,578	72,266
Estimated number of non-fee-bearing tickets	78,432	73,200
Total estimated tickets sold	155,010	145,466

<sup>(1)</sup> Events generally represent a single performance by an artist. Fans generally represent the number of people who attend an event. Festivals are counted as one event in the quarter in which the festival begins, but the number of fans is based on the days the fans were present at the festival and thus can be reported across multiple quarters. Events and fan attendance metrics are estimated each quarter.

<sup>(2)</sup> North America refers to our events and fans within the United States and Canada.

<sup>(3)</sup> The fee-bearing tickets estimated above include primary and secondary tickets that are sold using our Ticketmaster systems or that we issue through affiliates. This includes primary tickets sold during the year regardless of event timing, except for our own events where our concert promoters control ticketing which are reported when the events occur. The non-fee-bearing tickets estimated above include primary tickets sold using our Ticketmaster systems, through season seat packages and our venue clients' box offices, along with tickets sold on our "do it yourself" platform. These ticket metrics are net of any refunds requested and any cancellations that occurred during the period, which may result in a negative number.

### Reconciliation of Certain Non-GAAP Measures to Their Most Directly Comparable GAAP Measures (Unaudited)

#### Reconciliation of Free Cash Flow — Adjusted to Net Cash Provided by Operating Activities

(\$ in millions)	Q1 2024	Q1 2023
Net cash provided by operating activities	\$ 988.9	\$ 1,155.8
Less: Changes in operating assets and liabilities (working capital)	(917.4)	(902.3)
Free cash flow from earnings	\$ 71.5	\$ 253.5
Less: Maintenance capital expenditures	(22.5)	(8.6)
Distributions to noncontrolling interests	(56.2)	(54.9)
Free cash flow — adjusted	\$ (7.2)	\$ 190.0
Net cash used in investing activities	\$ (170.7)	\$ (59.8)
Net cash provided by (used in) financing activities	\$ (478.4)	\$ 225.7

#### **Reconciliation of Free Cash to Cash and Cash Equivalents**

(\$ in millions)	arch 31, 2024
Cash and cash equivalents	\$ 6,501.7
Client cash	(1,406.1)
Deferred revenue — event-related	(4,360.3)
Accrued artist fees	(230.3)
Collections on behalf of others	(112.2)
Prepaid expenses — event-related	 977.5
Free cash	\$ 1,370.3

#### Forward-Looking Statements, Non-GAAP Financial Measures and Reconciliations:

Certain statements in this press release, including the Supplemental Information that follows, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to statements regarding leading indicators pointing to another record year; momentum accelerating into the summer concert season; operating income being impacted by one-time accruals, with the company being on track to deliver another record year with double-digit adjusted operating income growth and years of momentum still to come; pacing for Live Nation concert ticket sales for overall arena and amphitheater shows this year; expectations that Concerts adjusted operating income growth will be driven by second and third quarter activity in 2024; expected Venue Nation fan count growth with more shows at amphitheaters and other operated venues; expected increase in profitability per fan at the company's amphitheaters, with operated amphitheaters expected to generate 2.5x the per fan profitability of similarly sized third-party venues; the company's plans to expand Venue Nation's global portfolio, including projected returns from new venues; expectations for growth in Sponsorship in the fourth quarter of 2024, similar to the trend for the first quarter of the year; full-year margins expectations for the company's Concerts, Ticketing and Sponsorship businesses; expectations for adjusted operating income to free cash flow conversion for 2024; estimated 2024 capital expenditures, including the percentage spent on revenue-generating projects and the expected returns for Venue Nation projects; the anticipated impact of foreign exchange rates on the company's results of operations in 2024; expected depreciation and amortization expense in 2024; expectations for annual accretion growth for the year; anticipated growth in non-controlling interest and tax expenses in 2024; and expected 2024 share count.

Live Nation wishes to caution you that there are some known and unknown factors that could cause actual results to differ materially from any future results, performance or achievements expressed or implied by such forward-looking statements, including but not limited to operational challenges in achieving strategic objectives and executing on the company's plans, the risk that the company's markets do not evolve as anticipated, the potential impact of any economic slowdown and operational challenges associated with selling tickets and staging events.

Live Nation refers you to the documents it files from time to time with the U.S. Securities and Exchange Commission, or SEC, specifically the section titled "Item 1A. Risk Factors" of the company's most recent Annual Report filed on Form 10-K, and Quarterly Reports on Form 10-Q and its Current Reports on Form 8-K, which contain and identify other important factors that could cause actual results to differ materially from those contained in the company's projections or forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements which speak only as of the date on which they are made. All subsequent written and oral forward-looking statements by or concerning Live Nation are expressly qualified in their entirety by the cautionary statements above. Live Nation does not undertake any obligation to publicly update or revise any forward-looking statements because of new information, future events or otherwise.

This press release contains certain non-GAAP financial measures as defined by SEC Regulation G. A reconciliation of each such measure to its most directly comparable GAAP financial measure, together with an explanation of why management believes that these non-GAAP financial measures provide useful information to investors, is provided herein.

Adjusted Operating Income (Loss), or AOI, is a non-GAAP financial measure that we define as operating income (loss) before certain stock-based compensation expense, loss (gain) on disposal of operating assets, depreciation and amortization (including goodwill impairment), amortization of non-recoupable ticketing contract advances and acquisition expenses (including transaction costs, changes in the fair value of accrued acquisition-related contingent consideration obligations, and acquisition-related severance and compensation). We also exclude from AOI the impact of estimated or realized liabilities for settlements or damages arising out of the Astroworld matter that exceed our estimated insurance recovery, due to the significant and non-recurring nature of the matter, which involved multiple fatalities and injury claims. Ongoing legal costs associated with defense of these claims, such as attorney fees, are not excluded from AOI. We use AOI to evaluate the performance of our operating segments. We believe that information about AOI assists investors by allowing them to evaluate changes in the operating results of our portfolio of businesses separate from non-operational factors that affect net income (loss), thus providing insights into both operations and the other factors that affect reported results. AOI is not calculated or presented in accordance with GAAP. A limitation of the use of AOI as a performance measure is that it does not reflect the periodic costs of certain amortizing assets used in generating revenue in our business. Accordingly, AOI should be considered in addition to, and not as a substitute for, operating income (loss), net income (loss), and other measures of financial performance reported in accordance with GAAP. Furthermore, this measure may vary among other companies; thus, AOI as presented herein may not be comparable to similarly titled measures of other companies.

<u>Constant Currency</u> is a non-GAAP financial measure when applied to a GAAP financial measure. We calculate currency impacts as the difference between current period activity translated using the current period's currency exchange rates and the comparable prior period's currency exchange rates. We present constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations.

Free Cash Flow — Adjusted, or FCF, is a non-GAAP financial measure that we define as net cash provided by (used in) operating activities less changes in operating assets and liabilities, less maintenance capital expenditures, less distributions to noncontrolling interest partners. We use FCF among other measures, to evaluate the ability of operations to generate cash that is available for purposes other than maintenance capital expenditures. We believe that information about FCF provides investors with an important perspective on the cash available to service debt, make acquisitions, and for revenue generating capital expenditures. FCF is not calculated or presented in accordance with GAAP. A limitation of the use of FCF as a performance measure is that it does not necessarily represent funds available for operations and is not necessarily a measure of our ability to fund our cash needs.

Accordingly, FCF should be considered in addition to, and not as a substitute for, net cash provided by (used in) operating activities and other measures of financial performance reported in accordance with GAAP. Furthermore, this measure may vary among other companies; thus, FCF as presented herein may not be comparable to similarly titled measures of other companies.

Free Cash is a non-GAAP financial measure that we define as cash and cash equivalents less ticketing-related client funds, less event-related deferred revenue, less accrued expenses due to artists and cash collected on behalf of others, plus event-related prepaids. We use free cash as a proxy for how much cash we have available to, among other things, optionally repay debt balances, make acquisitions and fund revenue generating capital expenditures. Free cash is not calculated or presented in accordance with GAAP. A limitation of the use of free cash as a performance measure is that it does not necessarily represent funds available from operations and it is not necessarily a measure of our ability to fund our cash needs. Accordingly, free cash should be considered in addition to, and not as a substitute for, cash and cash equivalents and other measures of financial performance reported in accordance with GAAP. Furthermore, this measure may vary among other companies; thus, free cash as presented herein may not be comparable to similarly titled measures of other companies.

## LIVE NATION ENTERTAINMENT, INC. CONSOLIDATED BALANCE SHEETS

	March 31, 2024	De	cember 31, 2023
	 (in tho	usands)	
ASSETS			
Current assets			
Cash and cash equivalents	\$ 6.501.709	\$	6,231,866
Accounts receivable, less allowance of \$73,157 and \$82,350, respectively	2,279,906		2,069,054
Prepaid expenses	1,474,295		1,147,581
Restricted cash	7,640		7.090
Other current assets	 164,230		122,163
Total current assets	10,427,780		9,577,754
Property, plant and equipment, net	2,116,632		2,101,463
Operating lease assets	1,577,490		1,606,389
Intangible assets			
Definite-lived intangible assets, net	1,162,783		1,161,621
Indefinite-lived intangible assets, net	377,894		377,349
Goodwill	2,699,480		2,691,466
Long-term advances	608.506		623,154
Other long-term assets	 1,059,624		934,849
Total assets	\$ 20,030,189	\$	19,074,045
LIABILITIES AND EQUITY			
Current liabilities			
Accounts payable, client accounts	\$ 1,878,540	\$	1,866,864
Accounts payable	248,196		267,493
Accrued expenses	2,766,166		3,006,281
Deferred revenue	5,025,357		3,398,028
Current portion of long-term debt, net	1,137,262		1,134,386
Current portion of operating lease liabilities	159,372		158,421
Other current liabilities	113,517		128,430
Total current liabilities	11,328,410		9,959,903
Long-term debt, net	5,082,211		5,459,026
Long-term operating lease liabilities	1,642,377		1,686,091
Other long-term liabilities	524,454		488,159
Commitments and contingent liabilities			
Redeemable noncontrolling interests	983.550		893.709
Stockholders' equity			
Common stock	2,302		2,298
Additional paid-in capital	2,308,595		2,367,918
Accumulated deficit	(2,454,682)		(2,407,949)
Cost of shares held in treasury	(6,865)		(6,865)
Accumulated other comprehensive income	35,818		27,450
Total Live Nation stockholders' equity	 (114,832)		(17,148)
Noncontrolling interests	584,019		604,305
Total equity	 469,187		587,157
Total liabilities and equity	\$ 20,030,189	\$	19,074,045

## LIVE NATION ENTERTAINMENT, INC. CONSOLIDATED STATEMENTS OF OPERATIONS

		Three Months Ended March 31,			
		2024		2023	
	(ii	n thousands, except da		e and per share	
Revenue	\$	3,799,529	\$	3,127,390	
Operating expenses:					
Direct operating expenses		2,646,457		2,115,589	
Selling, general and administrative expenses		981,559		690,321	
Depreciation and amortization		132,594		115,185	
Loss (gain) on disposal of operating assets		(651)		504	
Corporate expenses		76,077		63,015	
Operating income (loss)		(36,507)		142,776	
Interest expense		80,691		89,215	
Loss on extinguishment of debt		_		18,366	
Interest income		(43,257)		(40,313)	
Equity in earnings of nonconsolidated affiliates		(84)		(4,107)	
Other expense (income), net		(77,054)		11,583	
Income before income taxes		3,197		68,032	
Income tax expense		35,414		23,840	
Net income (loss)		(32,217)		44,192	
Net income attributable to noncontrolling interests		14,516		47,361	
Net loss attributable to common stockholders of Live Nation	\$	(46,733)	\$	(3,169)	
Basic and diluted net loss per common share available to common stockholders of Live Nation	\$	(0.53)	\$	(0.25)	
Weighted average common shares outstanding:					
Basic and diluted		229,471,184		228,162,831	
Reconciliation to net loss available to common stockholders of Live Nation:					
Net loss attributable to common stockholders of Live Nation	\$	(46,733)	\$	(3,169)	
Accretion of redeemable noncontrolling interests		(75,109)		(54,933)	
Net loss available to common stockholders of Live Nation—basic and diluted	\$	(121,842)	\$	(58,102)	

## LIVE NATION ENTERTAINMENT, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

		2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		(in thousands)	
Net income (loss)	\$	(32,217) \$	44,192
Reconciling items:	Ψ	(32,217) ψ	77,102
Depreciation		70,589	57,710
Amortization		62,005	57,475
Amortization of non-recoupable ticketing contract advances		24,080	20,363
Deferred income tax benefit		(5,729)	(2,550
Amortization of debt issuance costs and discounts		3,943	4,630
Loss on extinguishment of debt		_	18,366
Stock-based compensation expense		31,402	27,57
Unrealized changes in fair value of contingent consideration		12,807	9,70
Equity in losses of nonconsolidated affiliates, net of distributions		3,571	7,79
Provision for uncollectible accounts receivable		1,248	6,054
Gain on mark-to-market of investments in nonconsolidated affiliates		(89,840)	(668
Other, net		(10,386)	2,91
Changes in operating assets and liabilities, net of effects of acquisitions and dispositions:		(10,000)	2,01
Increase in accounts receivable		(217,998)	(163,603
Increase in prepaid expenses and other assets		(360,997)	(369,494
Decrease in accounts payable, accrued expenses and other liabilities		(185,039)	(460,749
Increase in deferred revenue		1,681,431	1,896,14
Net cash provided by operating activities		988,870	1,155,848
CASH FLOWS FROM INVESTING ACTIVITIES		000,070	1,100,040
Advances of notes receivable		(31,495)	(33,579
Collections of notes receivable		2,639	2,82
Investments made in nonconsolidated affiliates		(12,392)	(6,455
Purchases of property, plant and equipment		(134,053)	(116,886
Cash acquired from acquisitions, net of cash paid		10,010	96,38
Purchases of intangible assets		(11,673)	30,30
Other, net		6,265	(2,076
Net cash used in investing activities		(170,699)	(59,789
CASH FLOWS FROM FINANCING ACTIVITIES		(170,000)	(00,700
Proceeds from long-term debt, net of debt issuance costs		562	987,79
Payments on long-term debt		(373,253)	(604,584
Contributions from noncontrolling interests		28	5,94
Distributions to noncontrolling interests		(56,162)	(54,915
Purchases of noncontrolling interests, net		(8,795)	(21,606
Payments for capped call transactions		(0,700)	(75,500
Proceeds from exercise of stock options		1,787	994
Taxes paid for net share settlement of equity awards		(25,483)	(7,949
Payments for deferred and contingent consideration		(16,421)	(2,606
Other, net		(619)	•
Net cash provided by (used in) financing activities		(478,356)	(1,870 225,70
Effect of exchange rate changes on cash, cash equivalents and restricted cash		(69,422)	63,318
Net increase in cash, cash equivalents, and restricted cash		270,393 6,238,956	1,385,078 5,612,374
Cash, cash equivalents and restricted cash at beginning of period			