

Organizational Overview



Offering a full suite of nursing degree programs through two accredited universities









10,200 Students

68% of FY2022 Revenue

Primary Degree Programs

RN Post-Licensure Degrees



Bachelor of Science in Nursing (Pre-Licensure) RN to BSN

Master of Science in Nursing (5 Specializations)

Doctor of Nursing Practice







3,100 Students

32% of FY2022 Revenue

Primary Degree Programs



Master of Science in Nursing – Family Nurse Practitioner (MSN-FNP)

Aspen Group: The Premier Provider of Nursing Education



Accessible, affordable, and high-quality education enabled by hybrid distance learning and differentiated payment options

Company Overview

- Industry-leader in nursing education that leverages a sophisticated technological infrastructure and unparalleled expertise to provide affordable, debt-minimizing education through lower tuition costs and monthly payment plans
- Comprehensive learning programs offered through two universities, Aspen University and United States University
- Bachelor's, Master's, and Doctoral degree programs are offered that span multiple programs of study with a concentrated focus on nursing, representing 86% of students
- Asynchronous-synchronous online delivery model creates a differentiated experience for learners requiring additional flexibility

Aspen by the Numbers

Current Enrolled Population

13.300+

% of Nursing **Students** (in Total Population)

86%

Tuition Savings Vs. Competitors (1)

Student Satisfaction Rate



95%

Student Graduation Rate (2019-2021)



~71% ~75%

% of Students **Using Payment Plans**

FY2022 Revenue

Revenue CAGR (FY2020 - FY2022)

FY2021 Title IV Revenue %





ASPEN

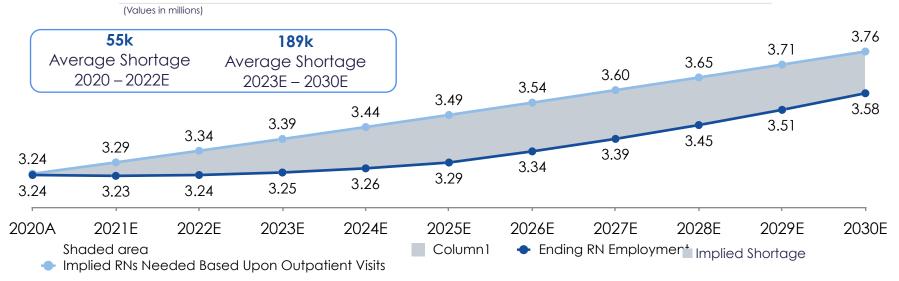


Nursing Shortages Drive Outsized Demand for Higher Education



COVID-19 has only exacerbated today's chronic nursing shortages, which has in turn, accelerated the need for education





Key Trends Driving the Nursing Shortage⁽²⁾



~6% of nurses will retire or leave nursing annually over the next few years

~23% are at least somewhat likely to leave nursing largely as a result of burnout and stress brought on the COVID-19 pandemic

¹⁾ Healthcare Mosaic Report, 2021.

²⁾ Kaufman Hall Survey, AACN, AMN survey.

Demand Tailwind for Accessible, High-Quality Nursing Education



COVID-19 has exacerbated the chronic nursing shortage, accelerating the need for preand post-licensure degrees

Healthcare
systems are
working to
increase the
number of nurses
with advanced
degrees, as an
increase in the
number of RNs
holding at least a
BSN degree
decreases the risk
of patient
mortality

Increased demand for skilled, specialized nurses during the pandemic revealed the need for more nursing educators, as faculty has been insufficient for many nursing programs

Nursing education providers are subject to a wide array of regulations and accreditation requirements, artificially limiting supply and creating further barriers to entry in the industry

\$4B+

Total
Addressable
Market for
High LTV
Nursing
Degrees(1)



80,000+ qualified applicants were turned away from nursing school programs in 2020 due to a **lack of clinical sites and nursing instructors**

Long-Term Strategic Growth Levers and Objectives



Ongoing

Increasing or decreasing marketing spend has a direct and immediate impact on student enrollment

Marketing Spend



Our Growth Levers...

Periodic New Campuses

Opening new campuses drives growth of our high-LTV Pre-Licensure program, the market segment with the highest TAM



Optional New Degrees

The option to add new degrees in nursing or other licensure programs expands our addressable market



...Drive Our Long-term Strategic Growth Objectives

Grow Enrollment in Existing Programs

Drive enrollment in high-LTV programs with strategic marketing spend and support expansion into new markets or programs

Expand Campus Footprint

Open new campuses in large metros in new states and new metros in states where we are already operating Prelicensure campuses

Increase Degree Programs

Add new nursing degree programs to round out our offering and potentially leverage our experience in licensure degree programs into new market segments