Barings BDC, Inc.

INVESTOR DAY - NOVEMBER 18TH, 2024

BARINGS



Important Notice

This presentation has been prepared for Barings BDC, Inc. ("Barings BDC", "BBDC" or the "Company") for the benefit of its public stockholders. This presentation is solely for information purposes in connection with evaluating the business, operations and financial results of BBDC. Any discussion of BBDC's investment adviser, Barings LLC ("Barings"), is provided solely to demonstrate such entity's role as it relates to BBDC and its contribution to the business, operations and financial results of BBDC. This presentation does not constitute, and shall not be construed as, an offer to buy or sell, or the solicitation of an offer to buy or sell, any securities, investment funds, vehicles or accounts, investment advice, or any other service by BBDC, Barings of any of their respective affiliates or subsidiaries. Nothing in this presentation constitutes the provision of tax, accounting, financial, investment, regulatory, legal or other advice by BBDC, Barings of any of their respective advisors.

This presentation may not be referenced, quoted or linked by website, in whole or in part, except as agreed to in writing by BBDC.

This presentation contains "forward-looking" statements that are subject to risks and uncertainties. Forward-looking statements can be identified by the use of forward-looking words such as "outlook," "target," "forecast," "believes," "expects," "potential," "continues," "will," "should," "seeks," "predicts," "intends," "plans," "estimates," "anticipates," "foresees" or negative versions of those words, other comparable words or other statements that do not relate to historical or factual matters. In this presentation such statements relate to expectations regarding, among other items, future financial and market performance, growth drivers and targets, strategic priorities, distribution levels and frequency of distributions, share repurchase activity, the ability of Barings to manage the Company and identify investment opportunities, the Company's portfolio composition and similar matters. Such forward-looking statements are based on various assumptions and expectations regarding future performance and trends. While BBDC believes that these assumptions and expectations are reasonable, they are subject to risks and uncertainties relating to, among other factors, our operations, financial results, financial condition, business prospects, growth strategy and liquidity.

Investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date on which they are made and which reflect management's current estimates, projections, expectations or beliefs. Actual results and events may vary materially from those indicated in the forward-looking statements as a result of a number of factors, including those described from time to time in our filings with the Securities and Exchange Commission (the "SEC"). As such, there is no assurance that the objectives or target results discussed in this presentation will be achieved or sustained as expected or at all.

In addition, there is no assurance that Barings BDC or any of its affiliates will purchase additional shares of Barings BDC at any specific discount levels or in any specific amounts or that the market price of Barings BDC's shares, either absolutely or relative to net asset value, will increase as a result of any share repurchases, or that any repurchase plan will enhance stockholder value over the long term. Any forward-looking statements speak only as of the date of this presentation. Neither BBDC nor Barings undertakes any obligation to update or revise any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law.

The description of Barings' investment process, risk management, and other processes is not intended to imply that such processes will be identical in respect of each investment made by any or all funds or investment vehicles advised or managed by Barings, or that every step of such processes will be taken when making or evaluating a particular investment. In addition, such processes are subject to change without notice to investors.

The following slides contain summaries of certain financial and statistical information about BBDC and Barings. The information contained in this presentation is summary information that is intended to be considered in the context of BBDC's and Barings' SEC filings and other public announcements that BBDC or Barings may make, by press release or otherwise, from time to time. In addition, this presentation contains information about BBDC, Barings, their affiliated funds and certain of their respective personnel and affiliates, and their respective historical performance and general information about the market. Information related to the market or to the past performance of BBDC, Barings and their affiliated funds is not indicative of future results, the achievement of which cannot be assured.

Certain information set forth herein includes estimates and targets and involves significant elements of subjective judgment and analysis. No representations are made as to the accuracy of such estimates or targets or that all assumptions relating to such estimates or targets have been considered or stated or that such estimates or targets will be realized.

Any forecasts in this document are based upon Barings' opinion of the market at the date of preparation and are subject to change without notice, dependent upon many factors. Any prediction, projection or forecast is not necessarily indicative of the future or the Company's likely performance. An investment in the Company's securities is speculative and involves risk, including the risk of loss of principal. AN INVESTOR SHOULD NOT MAKE AN INVESTMENT IN THE COMPANY UNLESS IT IS PREPARED TO LOSE ALL OR A SUBSTANTIAL PORTION OF THAT INVESTMENT. FURTHER, THE FEES AND EXPENSES CHARGED IN CONNECTION WITH AN INVESTMENT IN THE COMPANY MAY BE HIGHER THAN THE FEES AND EXPENSES OF OTHER INVESTMENT ALTERNATIVES AND MAY DEFFET PROFITS. The value of any investments and any income generated may increase or decrease and are not guaranteed. PAST PERFORMANCE IS NOT NECESSARILY INDICATIVE OF FUTURE RESULTS. Any investment results, portfolio compositions and/or examples set forth in this document are provided for illustrative purposes only and are not indicative of any future investment results, future portfolio composition or investments. The composition, size of, and risks associated with an investment may differ substantially from any examples set forth in this document. No representation is made that an investment will be profitable or will not incur losses. Where appropriate, changes in the currency exchange rates may affect the value of investments.

Certain information discussed in this presentation, including statistics and other data, was derived from third-party sources and has not been independently verified and, accordingly, neither BBDC nor Barings makes any representation or warranty in respect of this information and neither assumes responsibility for independent verification of such information. All information contained herein is subject to change without notice to recipients and may be superseded by subsequent market events or for other reasons. Neither Barings nor BBDC undertakes to update this presentation or to correct any inaccuracies which may become apparent.

Reproduction and distribution of third-party content in any form is prohibited except with the prior written permission of the related third party. Third-party content providers do not guarantee the accuracy, completeness, timeliness or availability of any information, including ratings, and are not responsible for any errors or omissions (negligent or otherwise), regardless of the cause, or for the results obtained from the use of such content. THIRD-PARTY CONTENT PROVIDERS GIVE NO EXPRESS OR IMPLIED WARRANTIES, INCLUDING, BUT NOT LIMITED TO, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE. THIRD-PARTY CONTENT PROVIDERS SHALL NOT BE LIABLE FOR ANY DIRECT, INDIRECT, INCIDENTAL, EXEMPLARY, COMPENSATORY, PUNITIVE, SPECIAL OR CONSEQUENTIAL DAMAGES, COSTS, EXPENSES, LEGAL FEES, OR LOSSES (INCLUDING LOST INCOME OR PROFITS AND OPPORTUNITY COSTS OR LOSSES CAUSED BY NEGLIGENCE) IN CONNECTION WITH ANY USE OF THEIR CONTENT.

Statements contained in this presentation are made as of September 30, 2024, unless otherwise specified, and access to this presentation at any given time shall not imply that there has been no change in the facts set forth in this presentation since that date. Certain historical amounts within this presentation were prepared to conform with our accounting policies that were implemented in each of the respective historical years.

All information contained herein is qualified in its entirety by information contained in the Company's offering documents for a particular offering and information contained in the Company's public SEC filings.

Non-GAAP Financial Measures

To provide additional information about the Company's results, the Company's management has discussed in this presentation the Company's net debt (calculated as (i) total debt less (ii) unrestricted cash and foreign currencies (excluding restricted cash) net of net payables/receivables from unsettled transactions) and its net debt-to-equity ratio (calculated as net debt divided by total net assets), which are not prepared in accordance with GAAP. These non-GAAP measures are included to supplement the Company's financial information presented in accordance with GAAP and because the Company uses such measures to monitor and evaluate its leverage and financial condition and believes the presentation of these measures enhances investors' ability to analyze trends in the Company's business and to evaluate the Company's leverage and ability to take on additional debt. However, these non-GAAP measures have limitations and should not be considered in isolation or as a substitute for analysis of the Company's financial results as reported under GAAP.

These non-GAAP measures are not in accordance with, or an alternative to, measures prepared in accordance with GAAP and may be different from non-GAAP measures used by other companies. In addition, these non-GAAP measures are not based on any comprehensive set of accounting rules or principles. These measures should only be used to evaluate the Company's results of operations in conjunction with their corresponding GAAP measures. The reconciliations of these Non-GAAP measures to the most directly comparable GAAP measures are included on slide 48 of this presentation



Barings

Barings LLC



ERIC LLOYD

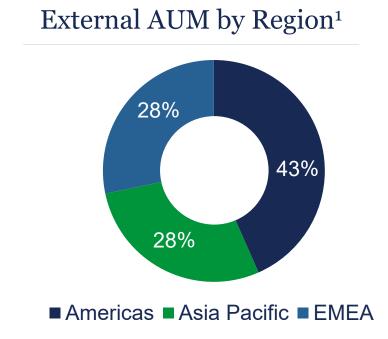
President of Barings and Executive Chairman & CEO of Barings BDC



Who We Are

Barings is a global asset management firm that works with institutional, insurance and intermediary clients to provide excess returns across public and private markets in fixed income, real assets and capital solutions.





\$431+B
ASSETS UNDER MANAGEMENT

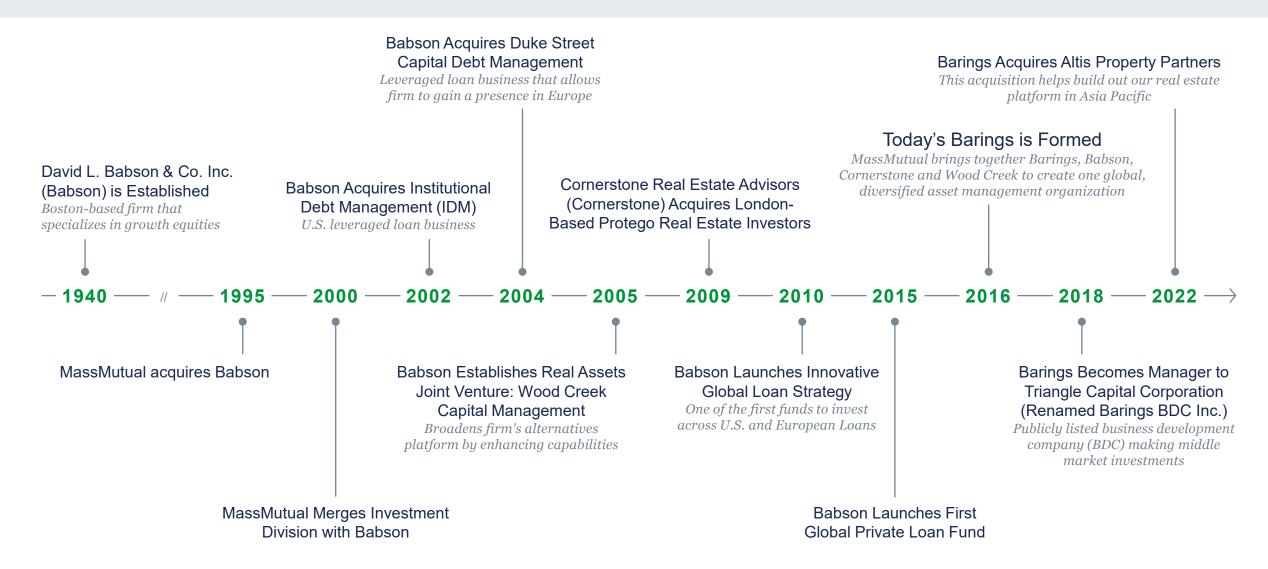
1,300+
EXTERNAL CLIENTS

1,900+
PROFESSIONALS GLOBALLY

Includes third party, external AUM only.



The Barings "Origin Story"



<u>Barings</u>

Our Ownership Structure is Differentiated & Offers a Number of Benefits

ALIGNMENT OF INTEREST

Investment Philosophy

We take a thoughtful and purposeful approach, aiming to evolve our capabilities and grow alongside our clients over the long term

Investor Solutions

Warehouse transactions prior to our funds launching where appropriate

Market Access

Seeding key initiatives, enabling access to emerging opportunities



Global Investment Capabilities

We harness the depth and breadth of our global platform to meet the needs of our clients, delivering solutions that cross asset classes and geographies.

AUM Public & Private Fixed Income Real Assets **Capital Solutions** \$59 B \$310 B \$35 B ■ Investment Grade ■ High Yield ■ Portfolio Finance² ■ Real Estate Debt¹ ■ Direct Lending ■ Private Placements ■ Real Estate Equity ■ Diversified Alternative Equity

■ Infrastructure Debt

■ Asset Based Finance

All figures are as of September 30, 2024 unless otherwise indicated. Assets shown are denominated in USD. AUM above is not inclusive of all assets managed by Barings. AUM above excludes Korea Equities and Fixed Income \$13 B, Equities \$11 B, Multi-Asset \$2 B and Other \$2 B.



■ Capital Solutions³

■ Structured Credit/CLOs

^{1.} Includes affiliated real estate debt assets that are not managed directly by the Real Estate Debt team, including certain CMBS and Residential Mortgage investments.

^{2.} Includes assets transitioned to Barings from MassMutual as of March 31, 2024.

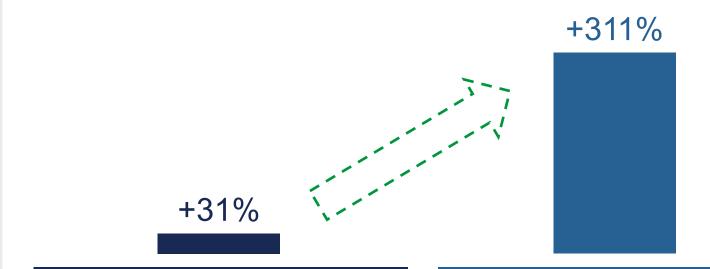
^{3.} Represents dedicated Capital Solutions accounts and investments made on behalf of Barings BDCs, but does not include assets managed in other portfolios.

Private Market Viewpoints

Growth in Assets under Management (2013–2023)

Market Landscape

Managers with strong
alternative capabilities have
been gaining market share,
and growing earnings relative to
traditional asset managers



Traditional Asset Managers

T.RowePrice®















Alternative Asset Managers











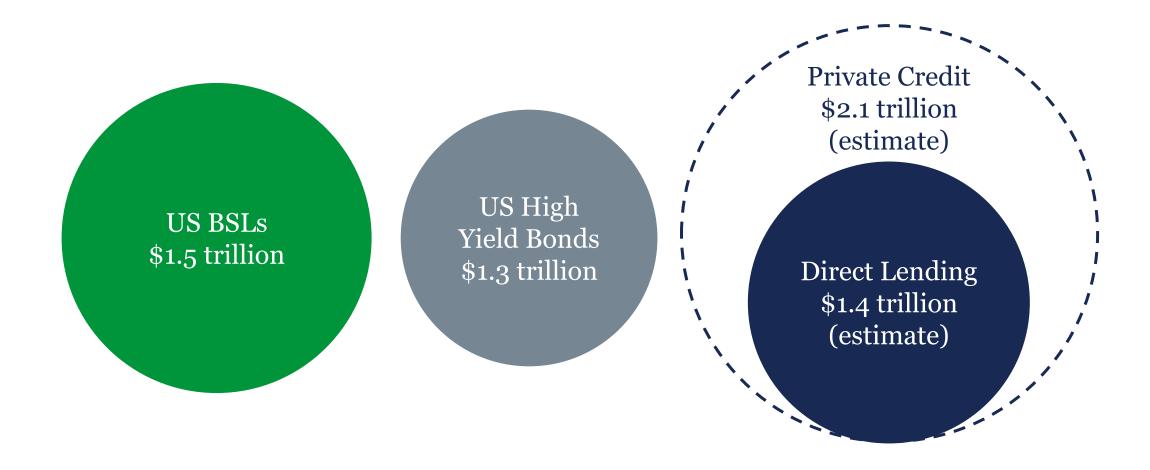




What is Private Credit?

Private credit transactions often provide enhanced yield Premiums to relative to liquid credit markets, commonly referred to as **Public Markets** an "illiquidity premium" Transactions are often bilateral (issuer and lender) or Speed of small club facilities, obviating a syndication process to Execution cobble a facility together Tailored Financings are structured to achieve the objectives of both the issuer and the lender Financings Given the smaller number of transaction participants, Confidentiality information is disseminated to fewer parties than in a syndicated execution Private credit is exactly that—issuance of credit that is maintained on a private basis. Investors must understand Takeaway? the details of a manager's investment strategy to appreciate the risks and return

Quantifying the Addressable Market





Private Credit—Historical Returns & Volatility

Private Credit acts as a diversification tool



Source: Cliffwater and Morningstar Direct. Data represents average annual total returns from 2015 – 2023. Volatility is measured by standard deviations of annual total returns to average annual total returns. The following indices are referenced as follows: "Private Credit" – Cliffwater Direct Lending Index; "Leveraged Loans" – Morningstar LSTA LL100; "U.S. Investment Grade Bonds" – Bloomberg US Corp Bond; "U.S. High Yield Bonds" – Bloomberg US Corporate High Yield; "U.S. Treasuries" – ICE BofA Current 10-Y US Trsy; "U.S. Public Equities" – S&P 500. The indices shown for comparison represent asset classes that are fundamentally different than those that BBDC seeks to invest in. See "Important Information" section at the end of this presentation for detailed descriptions of each index's parameters as defined by Cliffwater and Morningstar Direct. PAST PERFORMANCE IS NOT INDICATIVE OF FUTURE RESULTS AND THERE CAN BE NO ASSURANCE THAT MARKET CONDITIONS WILL SUSTAIN THROUGH THE LIFE OF BDC.





BARINGS PRIVATE MARKETS

A Strategic & Panoramic View of Private Markets

\$77 B

\$46 B

\$47 B

\$6 B

Private Corporate Credit Asset Backed Finance

Real Estate

Diversified
Alternative Equity

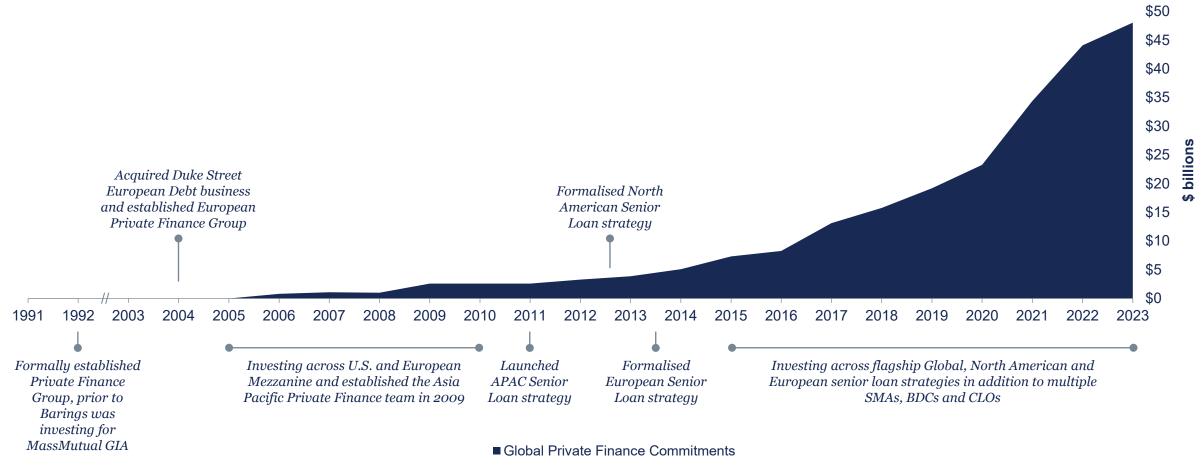
Assets shown are denominated in USD as of September 30, 2024. Source: Barings.

Projected AUM figures. Includes Real Estate Debt Strategy assets that are managed as part of affiliated fixed income portfolios.

PAST PERFORMANCE IS NOT INDICATIVE OF FUTURE RESULTS

Barings has >30 Years of Experience Investing in Middle Market Companies

We have a strong, proven history of investing in middle market companies across the globe

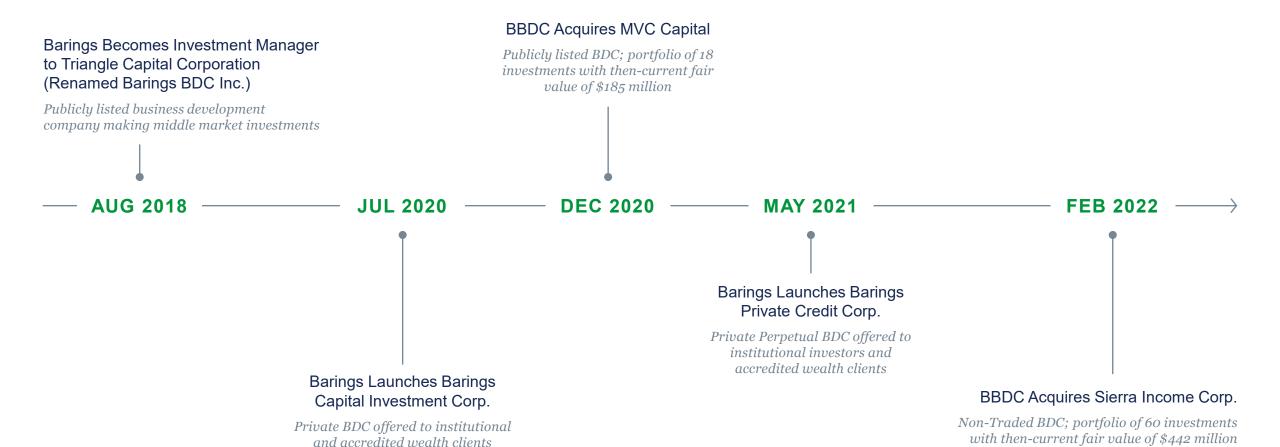


Note: For illustrative purposes only. Forward looking statements are not reliable indicators of future events, and actual results may vary from such forward looking statements. There is no assurance that such results will be achieved or sustained as expected or at all. Please refer to the Important Notice for cautionary factors about forward-looking statements and additional important information.

PAST PERFORMANCE IS NOT INDICATIVE OF FUTURE RESULTS

Barings

Barings BDC Timeline



Barings BDC

Barings BDC Complex



Bryan High



Matthew Freund



Elizabeth Murray

HEAD OF GLOBAL PRIVATE FINANCE AT BARINGS & CEO - BCIC/BPCC

PRESIDENT & CO-PORTFOLIO MANAGER

CFO & COO



Three Flavors of BDCs at Barings

There are three primary flavors of BDCs, each with distinct features to target three investor types

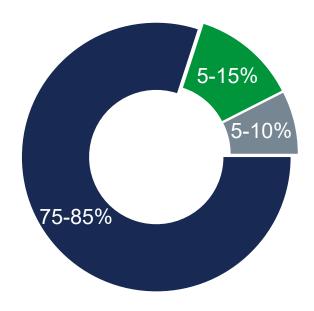
	Public (BBDC)	Private Non-Traded (BCIC)	Perpetual Private (BPCC)
Total Assets	\$2.6 billion	\$1.4 billion	\$3.1 billion
Considerations	 Trades publicly on a national stock exchange and investors generate exposure/liquidity through the buying/selling of shares on the secondary market Fund growth can generally only occur through share issuance when the stock price is sufficiently above NAV/share Investment volatility is high as it is a publicly traded stock. Liquidity in the shares is also high 	 Similar to a "draw down" fund where investor capital is called by the GP Fund growth is tied to ability to raise capital; however, investor liquidity locked until an "exit event"—typically a listing or a merger within a defined time period (e.g. seven years) Investment volatility is low as shares do not trade publicly (marked at NAV). But, there is generally no liquidity in the shares until exit event via merger 	 Similar to an "open-ended" fund without the volatility/redemption risk of an open-ended fund Fund growth is tied to ability to raise capital; however, investor liquidity is provided quarterly with fund redemptions subject to BOD discretion (e.g. up to 5% of NAV per quarter) Investment volatility is low as shares do not trade publicly (marked at NAV); however, liquidity is improved relative to privately offered non-traded
Target Investor	(1) yield oriented, (2) accepting of price volatility, (3) in need of continuous liquidity	(1) yield oriented, (2) less accepting of price volatility, (3) not in need of liquidity	(1) yield oriented, (2) less accepting of price volatility, (3) in need of periodic liquidity
Benefits	Arguably the easiest structure to operate (closed ended, permanent), but its AUM growth profile can be limited to strong equity markets	Growth profile is less tied to market buoyancy (as investor funds can be raised during the life of the fund). However, there is increased liquidity and execution risk upon exit either via listing or merger	Growth profile is less tied to market buoyancy (as investor funds can be raised during the life of the fund) and it provides a liquidity solution not tied to an exit in the future

For Illustrative Purposes Only and subject to change. Actual terms, and other important information are contained in the Company's public SEC filings and offering documents for any particular offering, which qualifies in its entirety the information are contained in the Company's public SEC filings and offering documents for any particular offering, which qualifies in its entirety the information



Barings BDC Franchise

PRIVATE CREDIT EXPERTISE
DELIVERING COMPREHENSIVE
EXPOSURE TO THE MIDDLE MARKET
WITH A FOCUS ON FIRST LIEN
LOANS AND SECURITIES



Targeted Investment Strategy Mix

Sponsor Backed Investments

What is it? Financing the operating companies of issuers **Owned by Private Equity firms**

Assets are **Directly Originated** by the Barings team through proprietary relationships with leading Private Equity firms through the United States and Europe

Typical Terms

- <50% Loan to Value
- Maintenance Covenants
- EBITDA between \$15 and \$75

Non-Sponsored Investments

What is it? Financing the **Operating Companies** of issuers irrespective of ownership. Leverages Barings brand and scale to source optimal risk adjusted return in upper middle market and opportunistic middle market transactions

Typical Terms

- <50% Loan to Value
- Maintenance Covenants
- EBITDA between \$25 and \$150

Platform Investments

What is it? BDC investments in two originators of uncorrelated middle market first-lien loans





Typical Terms

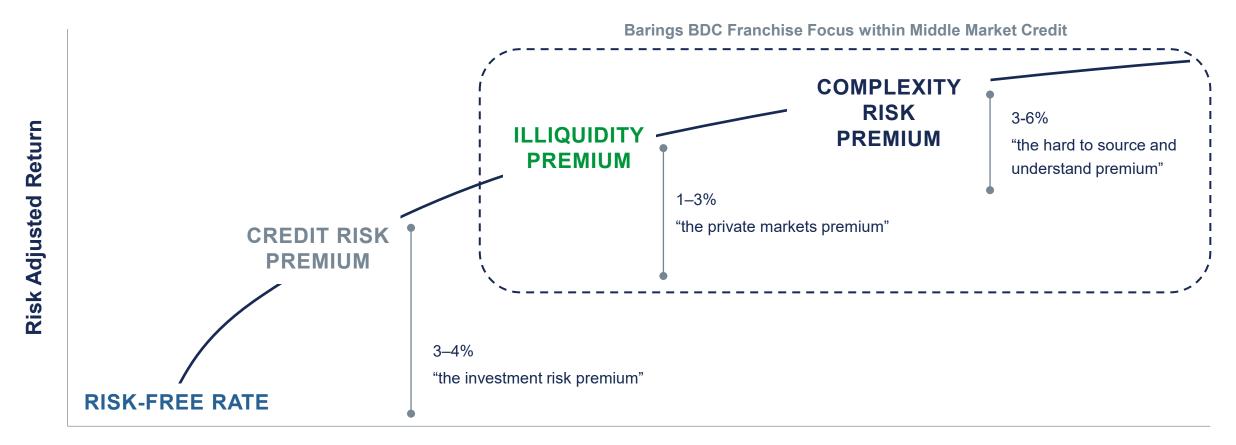
- LTV < 80% of Liquidation Value
- Floating Rate
- Highly diversified underlying loan exposures

Note: For illustrative purposes only. Forward looking statements are not reliable indicators of future events, and actual results may vary from such forward looking statements. There is no assurance that such results will be achieved or sustained as expected or at all. Please refer to the Important Notice for cautionary factors about forward-looking statements and additional important information.



Decomposing the Return

We are focused on providing both an illiquidity premium and a complexity risk premium, where appropriate



Underlying Asset Scarcity and Cost To Produce

Forward looking statements are not reliable indicators of future events, and actual results may vary from such forward looking statements. There is no assurance that such results will be achieved or sustained as expected or at all. Please refer to the Important Notice for cautionary factors about forward-looking statements and additional important information.





Why Focus on Core Middle Market?

Large corporate private credit strategies resemble broadly syndicated loan terms and structure

	Private Credit		Public Credit	
Often Rarely Sometimes	Core Middle Market	Large Corp Club/Mega Cap	Broadly Syndicated Loans	High Yield Bonds
Borrower Size	EBITDA \$15-\$75M	EBITDA \$75M+	EBITDA \$100M+	EBITDA \$100M+
Privately Negotiated				
Floating Rate				
Senior Secured				
Financial Maintenance Covenants				
Leader Influence on Debt Structure				
Call Protection				
Control During Workout Process				

Origination Network

We believe that proprietary sourcing channels benefits deal flow and portfolio construction

Sourcing Channels	Core Strategy	
Global Sponsor Coverage	Dedicated coverage of financial sponsors around the world	
High Yield	Provides visibility into the public universe of more than 2,000+ sponsored and non-sponsored issuers	
Private Placements / Infrastructure Debt	Access to well-structured, private market opportunities	
Barings Network	Referrals from other Barings businesses and MassMutual drive a unique perspective on markets	

Barings Advantage

INTEGRATION/CONNECTIVITY WITHIN THE FIRM & UNIQUE MARKET ACCESS OUTSIDE THE FIRM



Strive to deliver solutions without compromising credit quality



Negotiating leverage to drive terms, pricing, and structure

K 7

 \vee

Wide sourcing funnel translates to high selectivity



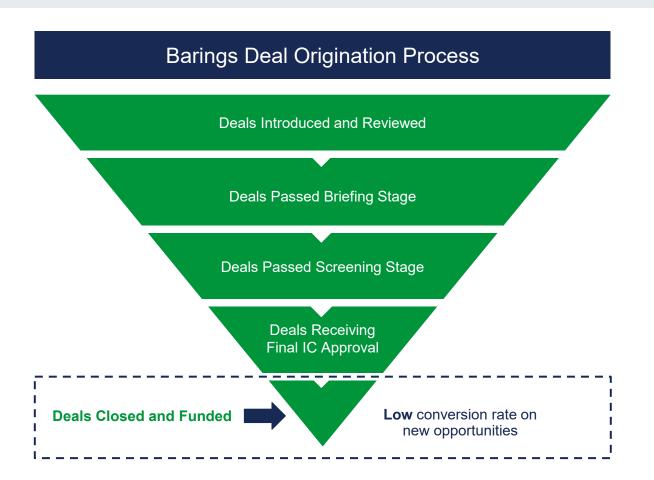
Continued partnership through follow-on investments



^{1.} Barings' investment strategy and process does not guarantee any level of return on investment or the elimination of risk. No investment strategy or process can guarantee return or eliminate risk in any market environment. Note: For illustrative purposes only.

Deal Conversion

Barings broad and wide-reaching network provides investors the benefits of robust credit selection





SOURCED OPPORTUNITIES FROM 475+ UNIQUE PRIVATE EQUITY SPONSORS IN THE PAST 12 MONTHS



CLOSED FINANCINGS WITH 105+ UNIQUE PRIVATE EQUITY SPONSORS IN THE PAST 12 MONTHS

Note: For illustrative purposes only. Forward looking statements are not reliable indicators of future events, and actual results may vary from such forward looking statements. There is no assurance that such results will be achieved or sustained as expected or at all. Please refer to the Important Notice for cautionary factors about forward-looking statements and additional important information. Procedures described herein are general practices. There may be exceptions and not all procedures are applicable for every borrower.

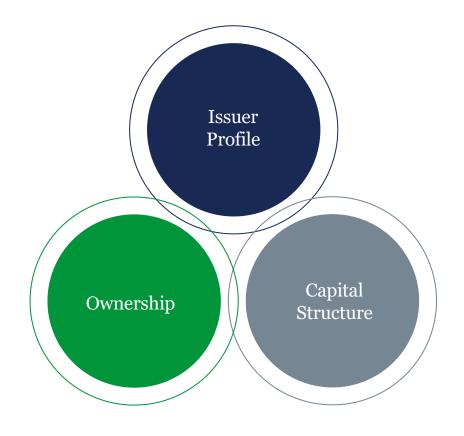


A TYPICAL DEAL

A Focus on Fundamental Credit Analysis

Barings evaluates every transaction in the context of three variables:

How resilient are the Issuer's end markets? To what degree are sales diversified? Customer trends? Issuer Credit Profile What are gross and EBITDA margins? · Industry trends and competitive positioning Management quality (strategy, structure, skills, systems) · Who owns the issuer? • Does the owners have experience with assets of a similar type? Ownership & Governance · How long has the Sponsor been investing? • In times of distress, how has the ownership group responded? · What is the total enterprise value of the issuer? • What is the structure of the equity (cash, implied, preferred)? Capital Structure How much debt will the issuer bear? How "adjusted" is EBITDA?



Barings' investment process does not guarantee any level of return on investment or the elimination of risk. No investment process can guarantee return or eliminate risk in any market environment.
 Note: For illustrative purposes only.

What is the anticipated covenant package?



Procedures described herein are general practices. There may be exceptions and not all procedures are applicable for every borrower.

Barings' Three-Pronged Approach in Practice

Introduction & Initial Review

Preliminary Review

- Inbound received from financial sponsor/issuer
- Deal team: MD, Director, Associate Director, Associate/Analyst established

Initial Pre Screen

- If an opportunity is deemed worthy of further diligence, the investment team performs a high-level review
- · Fundamental, bottom-up credit analysis
- Barings invited to attend management meeting

Screening Memo

- Memo presented to the investment committee to formally determine whether further diligence should be pursued
- Gather independent and third-party research
- Build proprietary financial model with base case and downside scenarios
- Focus on company fundamentals, sponsor/source, and deal structure

Deals Passed Screening Stage

Management Meeting

- · Attend presentation in person
- · Follow-up call with sponsor post meeting
- Opportunity to influence sponsor/issuer view and structure

Structure Negotiation

- Analyze vendor prepared commercial and financial due diligence
- At weekly internal meeting, deal team updates investment committee on deal merits and key diligence issues

Deep Dive Due Diligence

- Focus on key risks and mitigants
- Multiple calls with sponsor and management team

Pass Underwriting

- Onsite product diligence; independent research including expert calls
- Analysis of buy-side due diligence
- Underwriting Memo

Final Approval

 Consistent diligence threshold and approval criteria globally

Deals Receive Final IC Approval

- Consistent approval process and documents globally
- Deals approved at Investment Committee

Deals Closed & Funded

Closing

- Documentation finalized
- Deal team works with internal Barings finance team for funding and settlements
- Deal closes

Documentation Finalized Oppor

Pass Screening

Ownership & Governance

Capital Structure

1. Barings' investment process does not guarantee any level of return on investment or the elimination of risk. No investment process can guarantee return or eliminate risk in any market environment. Note: For illustrative purposes only. Procedures described herein are general practices. There may be exceptions and not all procedures are applicable for every borrower.

Opportunities Closed



Issuer Credit Profile

A Typical Deal, with Examples

New Transactions







Deal Statistics

- EBITDA: \$16mm
- Leverage: 2.3x
- EV: 9.8x

- DM-3: 5.89%
- LTV: 23
- Close: August 24

- EBITDA: \$19mm
- Leverage: 4.2x
- EV: 10.2x

- DM-3: 6.89%
- LTV: 41%
- · Close: March 24

- EBITDA: \$102mm
- Leverage: 4.3x
- EV: 11.2x

- DM-3: 5.89%
- LTV: 38%
- Close: August 24

Deal Considerations

- 100+ years of experience with strong blue-chip customers. Sponsor experience in the sector
- Revenues driven from project related work, but highly granular composition with long term growth
- Issuer is one of small number of scale providers operating in the niche industry segment
- Strong revenue retention & diverse customer base
- Average unit pricing pressures and carve-out risks required diligence to properly understand risks
- Extremely high customer granularity and low average selling price
- Known and seasoned Barings issuer
- Issuer size created significant competitive interest, but incumbency positioned Barings to retain asset

Outcome

- · Barings won agency and holds 100% of the first lien facilities
- Barings won agency and holds 100% of the first lien facilities
- Barings institutional relationship with the Sponsor led to retaining the Agency for a large club

For Illustrative Purposes Only. These case studies should be considered as a reflection of Barings' investment processes, and references to particular portfolio companies should not be considered a recommendation of any particular security, investment, or portfolio company. Case studies are not necessarily indicative of Barings BDCs current portfolio composition or of opportunities that may be available in the future. There can be no guarantee that any investment will be made on the same or less favorable terms. Procedures described herein are general practices. There may be exceptions and not all procedures are applicable for every borrower. Past performance is not indicative of future results.



Ongoing Portfolio Monitoring

Portfolio managers and original investment team monitor at investment and portfolio level with goal of addressing any issues well in advance of potentially adverse events.

Investment Team Monitoring

- Same team who underwrote deal monitors it in the portfolio
- Receive monthly/quarterly financials from portfolio companies
- Proprietary portfolio management system aggregates data to monitor trends



Committee and External Monitoring

- Hold regular watchlist reviews
- Quarterly portfolio reviews internally to review risk sensitivities, near-term market outlook and relative value
- Pricing committee utilizes independent third-party pricing vendors

Multiple, independent layers of review, both internally and externally

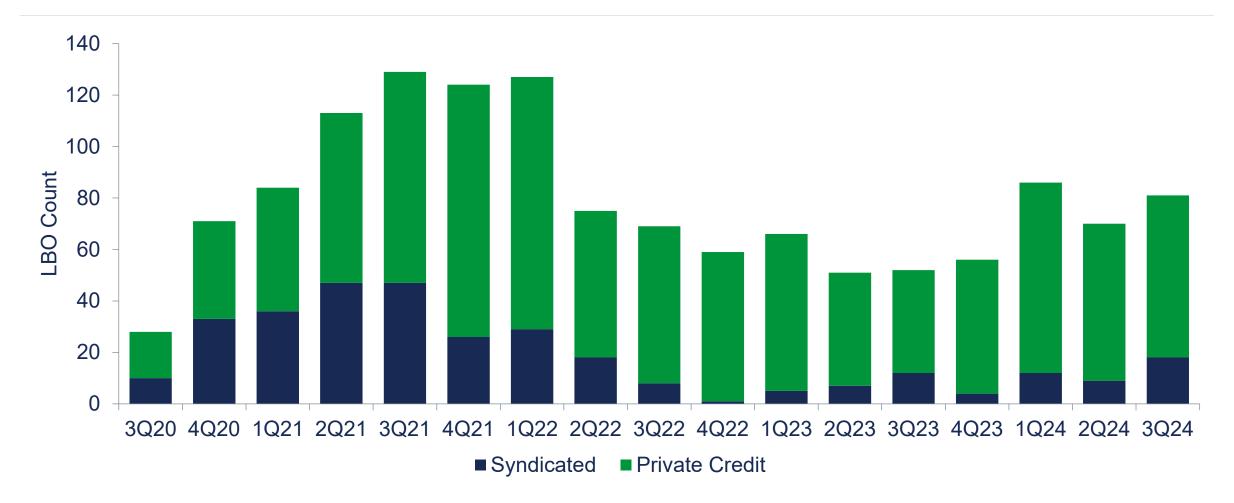


^{1.} Barings' risk management process does not guarantee any level of return on investment or the elimination of risk. No investment or risk management process can guarantee return or eliminate risk in any market environment. For illustrative purposes only. Procedures described herein are general practices. There may be exceptions and not all procedures are applicable for every borrower.

Market Themes

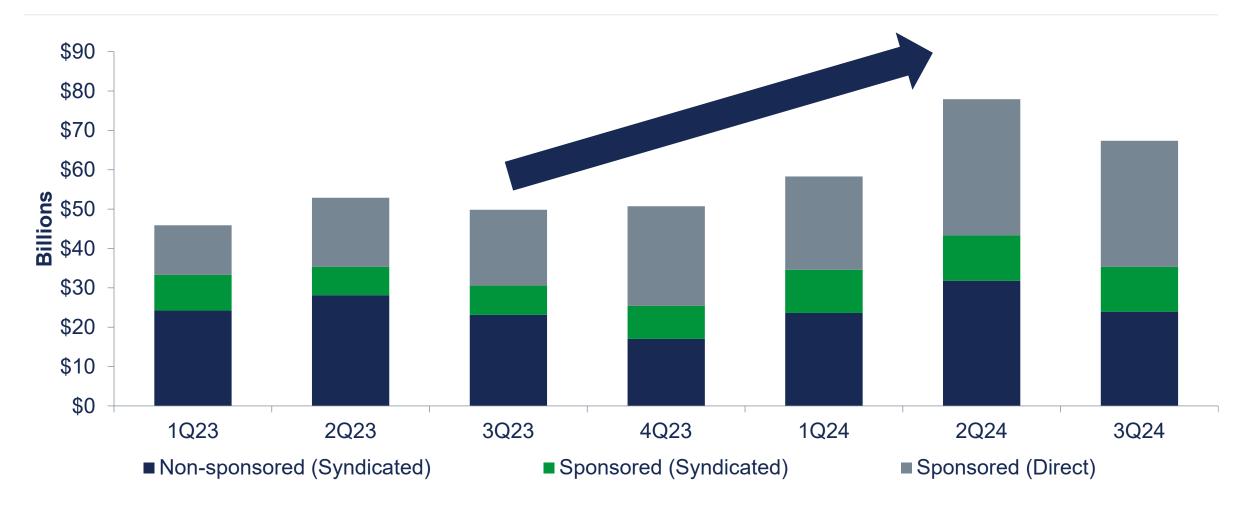
Private Credit Strength Continued in 2024

Count of LBOs financed in BSL vs Private Credit Markets



Loan Volumes Trending Up...

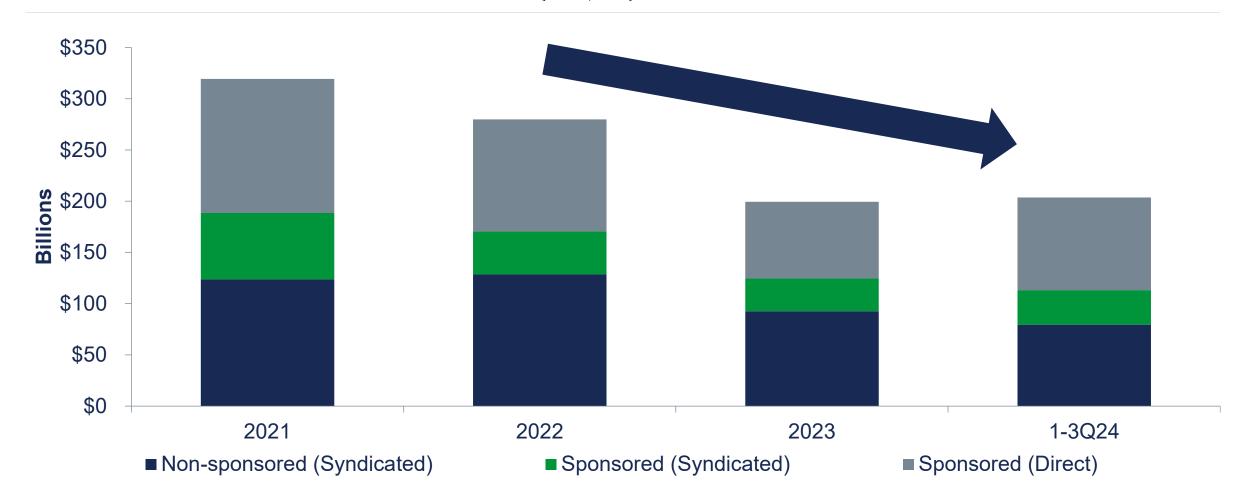
Overall US middle market loan volume





...But It Depends on Your Perspective

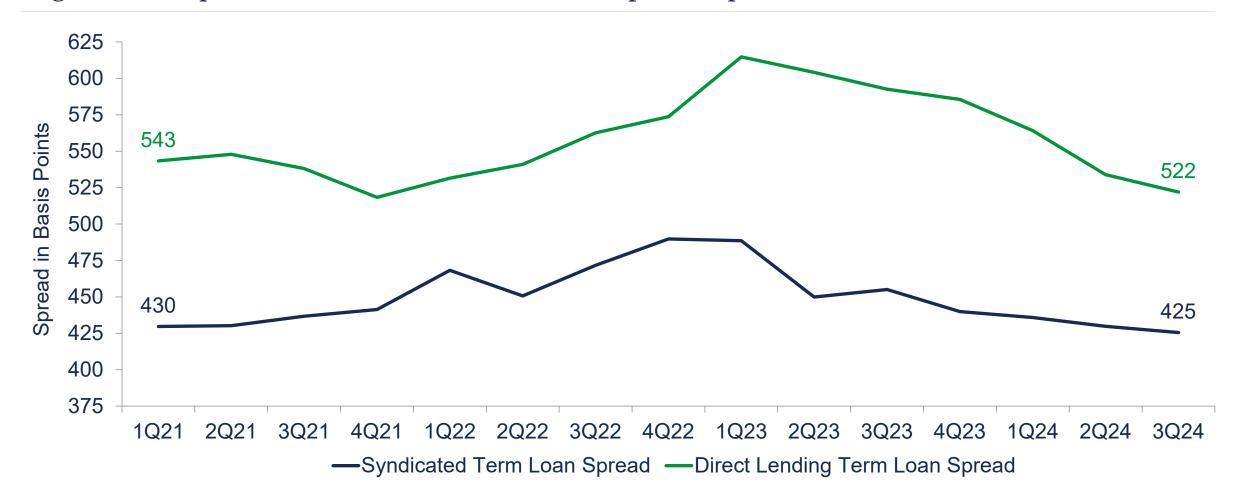
Annual overall middle market loan volume (US\$bn)





Spread Have Tightened from Peak; Differential Remains Largely Intact

Avg. first-lien sponsored middle market term loan spread (bp)





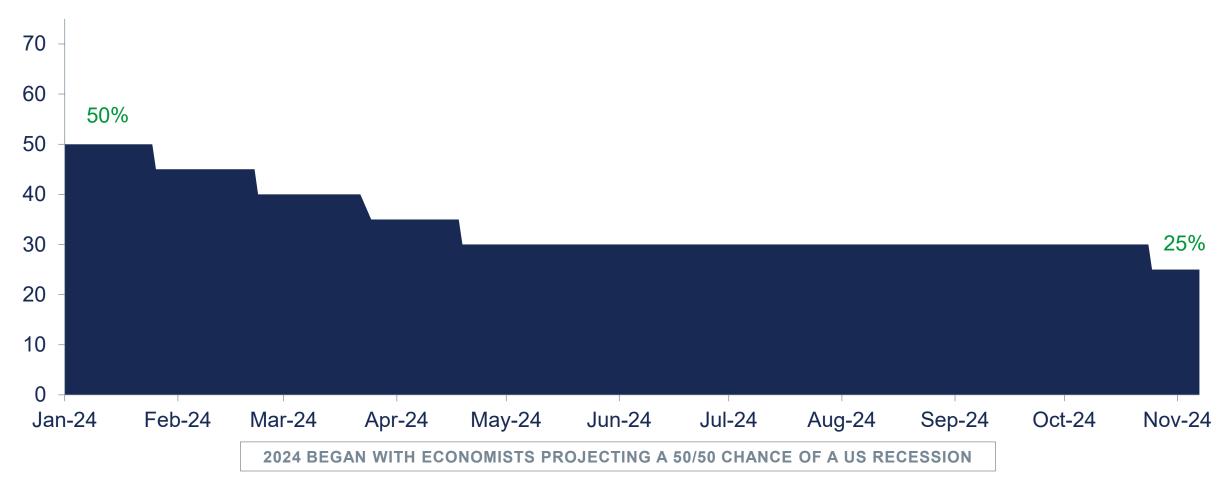
Tightening Also a Relative Dynamic...



BARINGS

Recession Fears Have Faded Over the Year...

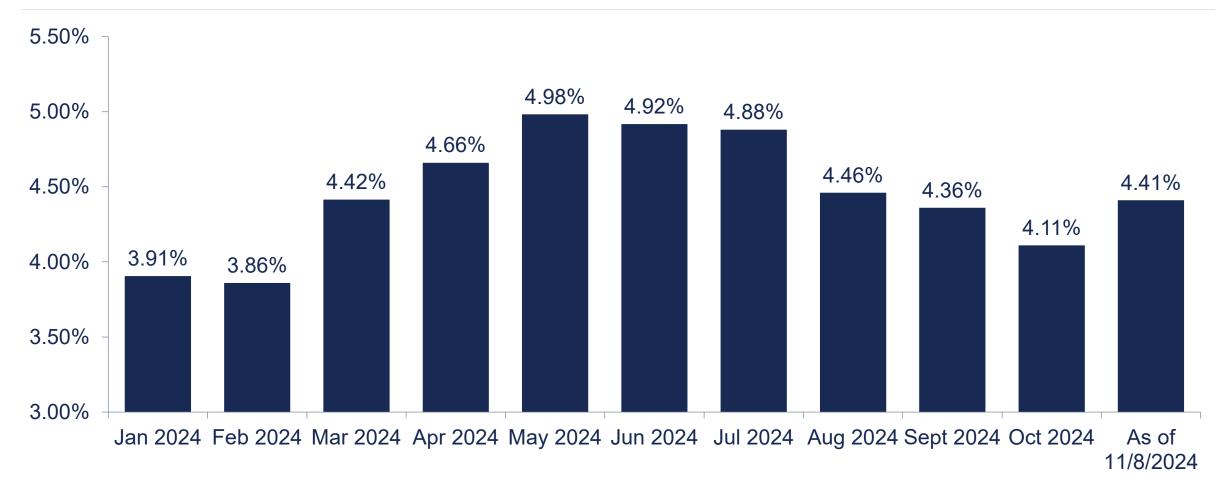
Median Forecasted Probability of Recession (%)





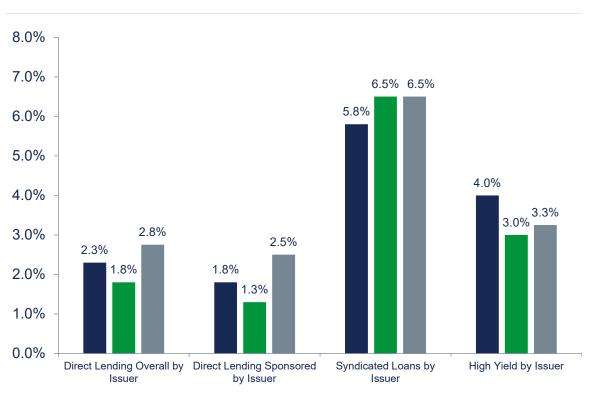
... Resulting in a Mercurial Rate Backdrop...

Year-End 2024 Fed Funds Implied Rate



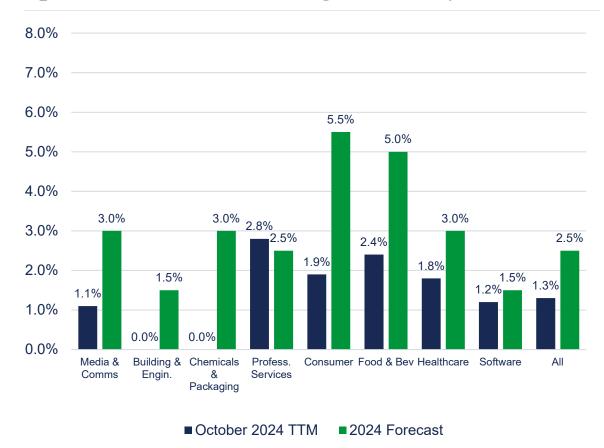
...And Better than Expected Default Rates

Default Rates



October 2024 TTM Default Rate

Sponsored Direct Lending Default by Sector



PRIVATE CREDIT CONTINUES TO OFFER ATTRACTIVE RISK RETURN AGAINST A BETTER THAN EXPECTED ECONOMIC BACKDROP

BARINGS

■ 2023 Default Rate

Looking Ahead to 2025



MODERATE ECONOMIC GROWTH, EASING INFLATION AND A MODERATING RATE ENVIRONMENT

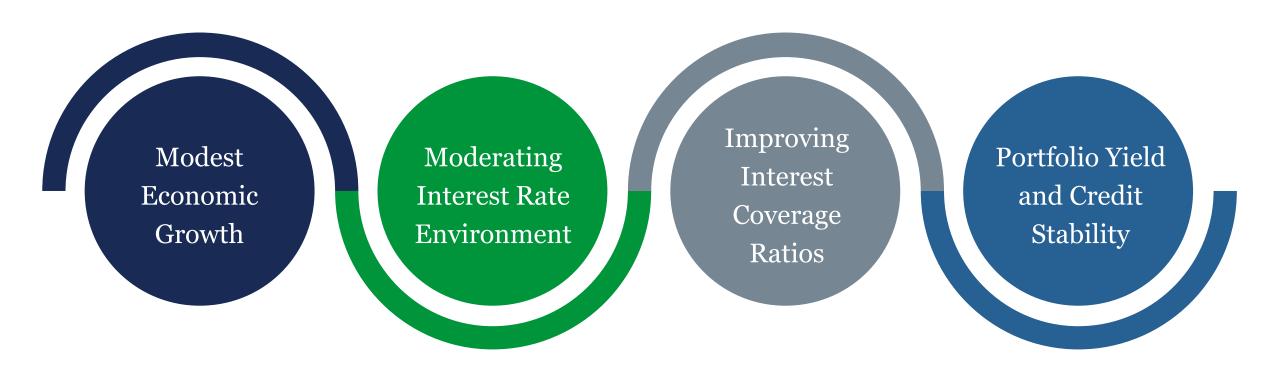
RELATIVE TO THE RECESSION FEARS OF 2024, EXPECTATIONS FOR A RELATIVELY BENIGN MARKET BACKDROP IN 2025

Source: Bloomberg Economic Forecasts, November 8, 2024.

Forward looking statements are not reliable indicators of future events, and actual results may vary from such forward looking statements. There is no assurance that such results will be achieved or sustained as expected or at all. Please refer to the Important Notice for cautionary factors about forward-looking statements and additional important information.



A Goldilocks Scenario for 2025?



WE BELIEVE THAT CREDIT STABILITY AND A MORE GRADUAL REDUCTION IN BASE RATES HAS THE POTENTIAL TO BENEFIT PRIVATE CREDIT PORTFOLIOS



Barings BDC, Inc.

BBDC Portfolio Highlights

\$2.4 B
PORTFOLIO SIZE

328
ISSUER COUNT

72%
SECURED DEBT

88% FLOATING RATE

616 BPS
WEIGHTED AVERAGE

11.0%

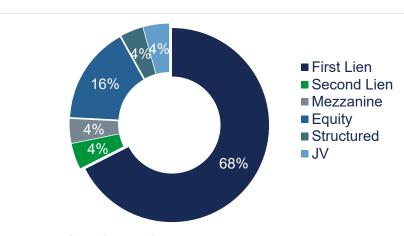
SPREAD

2.2X

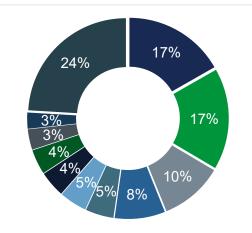
0.5%
ASSETS ON
NON-ACCRUAL

WEIGHTED-AVERAGE
INT. COVERAGE

Senior Secured Focus



Diversified Industry Exposure

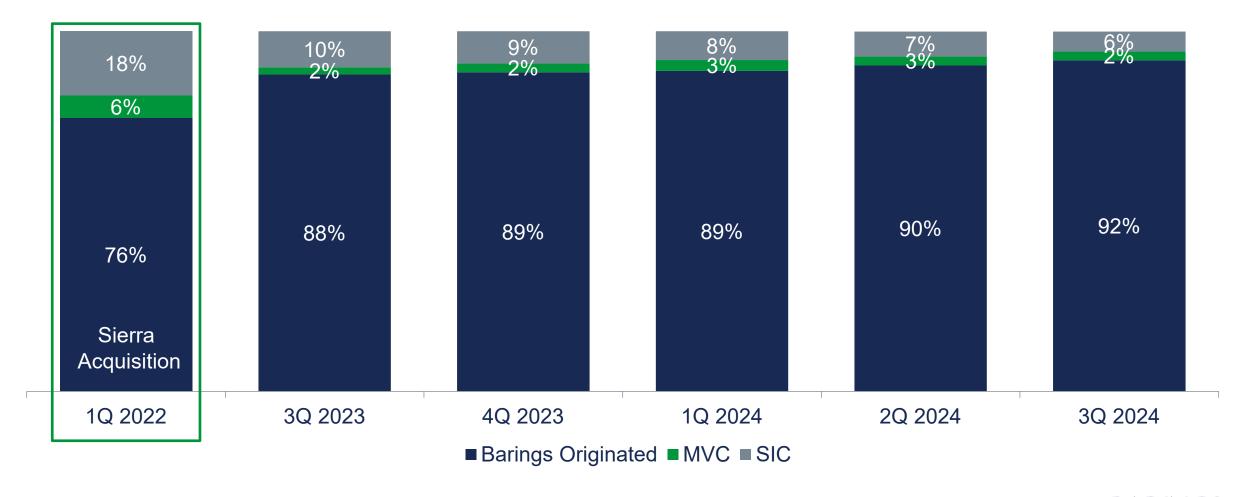


- Finance & Insurance
- Services: Business
- High Tech Industries
- Healthcare And Pharmaceuticals
- Capital Equipment
- Aerospace And Defense
- Investment Funds And Vehicles
- Structured Products
- Transportation: Cargo
- Services: Consumer
- Other

Barings

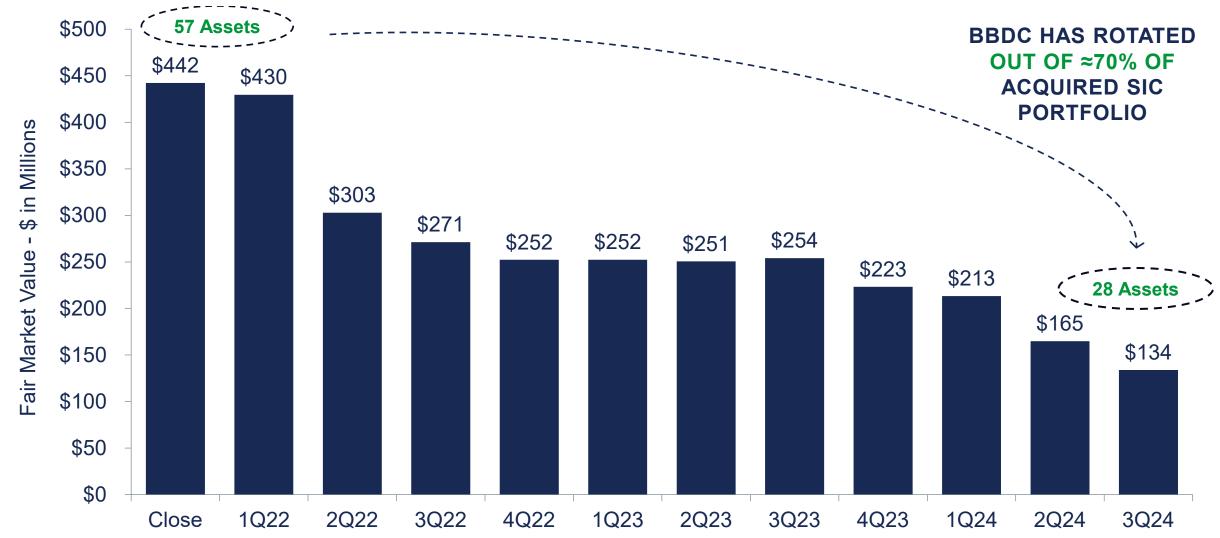
BBDC — Completing the Rotation

Active Rotation to Barings Originated Loans





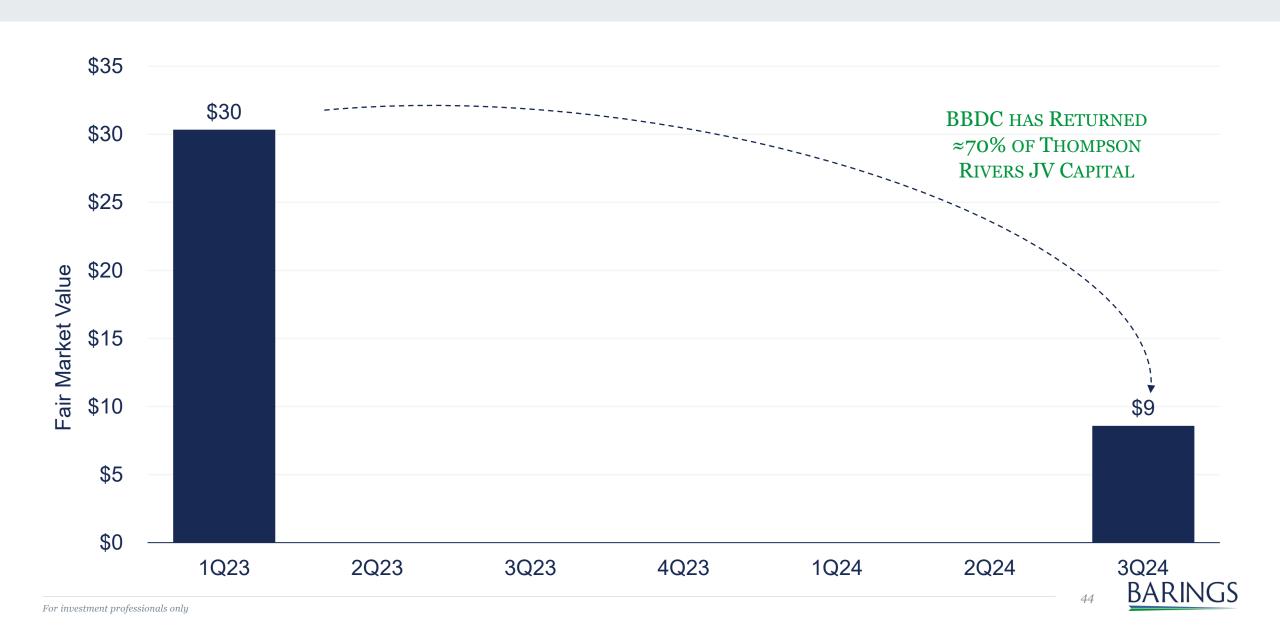
Rotation Out of Sierra Acquired Portfolio Detailed



Portfolio composition at fair value as of September 30, 2024. Totals may not foot due to rounding 1. Includes Sierra JV

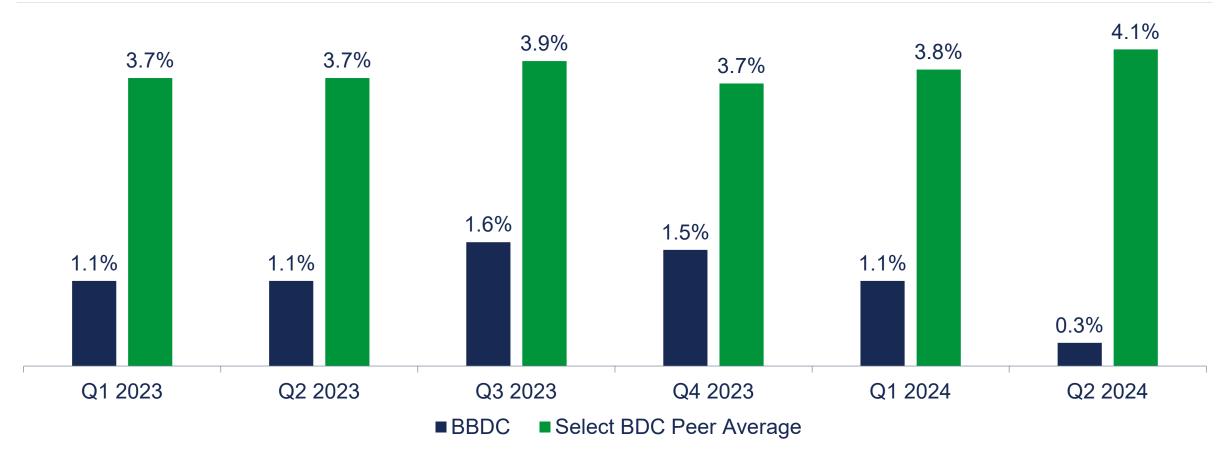
BARINGS

Rotation Out of Thompson Rivers Detailed



Portfolio Rotation Benefitting Asset Quality...

<u>Public</u> BDC portfolio avg. non-accrual rates for portfolios > \$100M in assets (includes equity) (excludes private BDCs)





... and Resulting in Yield & NAV Stability

BBDC Portfolio Performance



^{1.} Weighted average yield is calculated based on the principal amount of our outstanding debt investments other than non-accruals



BDC Leverage Strategy₁



Diversified Structure

Consistent leverage range of 0.9–1.25x which is targeted via corporate revolver & ABL credit facilities, unsecured term notes, and CLOs.



Variety of Counterparties

Relationships with 20+ banks across 3 corporate revolver facilities and placement of unsecured & CLO notes with 100+ third-party investors.



Available Liquidity

Access to ample liquidity via undrawn commitments on revolver facilities with aim of being able to cover any unfunded commitments of the funds.



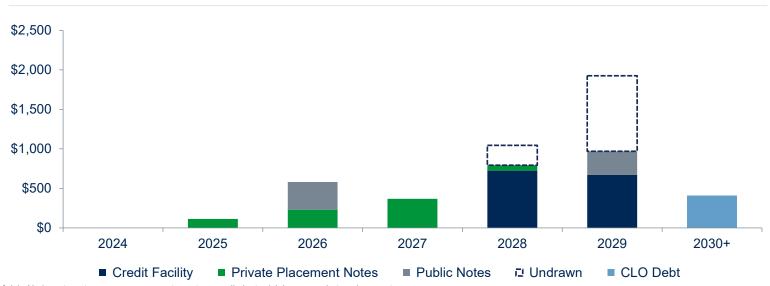
Maturity Ladder

Well-diversified ladder of maturities through the end of the decade with limited near-term maturities.

Summary of Debt Outstanding (principal amount)



Barings BDC Platform Ladder of Maturities



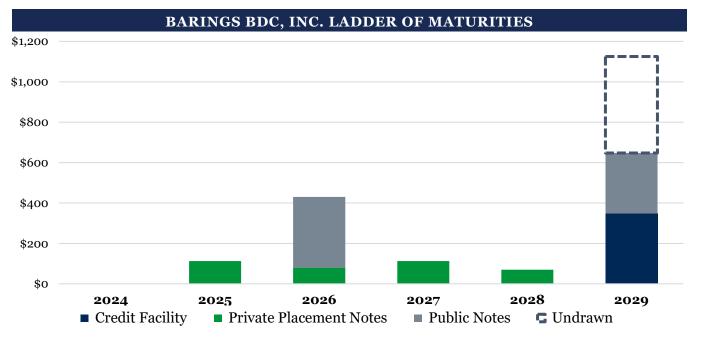
^{1.} Barings' investment process does not guarantee any level of return on investment or the elimination of risk. No investment process can guarantee return or eliminate risk in any market environment. All figures are as of September 30, 2024 unless otherwise indicated. Assets shown are denominated in USD. Totals may not foot due to rounding.

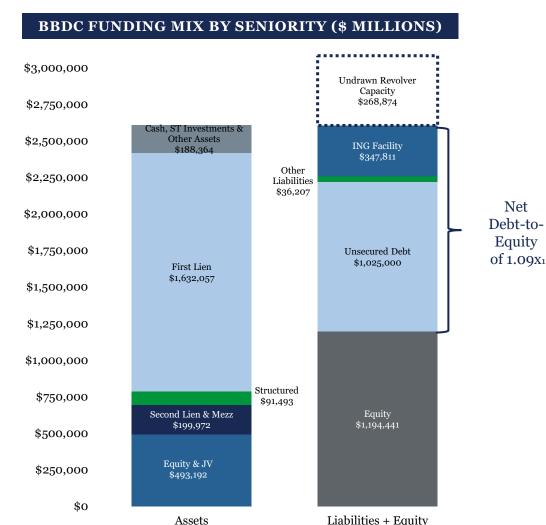
All investments involve risk, including loss of principal. Past performance is not indicative of future results. The ratings noted herein may not be representative of any given investor's experience.



BBDC Leverage Summary

- BBDC maintains a diversified funding mix by maturity, counterparty, and type.
- The fund has limited near-term maturities on any debt outstanding and a corporate revolver facility with 16 banks and ample undrawn capacity to fund all unfunded obligations of the fund.
- In addition, the fund holds investment grade ratings from Moody's (Baa3 Stable Outlook) and Fitch (BBB- Negative Outlook).





All figures are as of September 30, 2024 unless otherwise indicated. Assets shown are denominated in USD. Totals may not foot due to rounding.

All investments involve risk, including loss of principal. Past performance is not indicative of future results. The ratings noted herein may not be representative of any given investor's experience.

1. Net debt-to-equity ratio is a non-GAAP measure. See "Non-GAAP Financial Measures" in the Important Notice on slide 2 of this presentation for more information.



(at principal amount)

Strong Shareholder Alignment

BBDC Hurdle Rate: 8.25% (annualized) Average Externally-Managed Public BDC Hurdle Rate: 7.0% BBDC Externally-Managed 6.50% 6.00% BBDC Externally-Managed Peers

Credit Support Agreements



Barings made a commitment to protect investors from certain losses emanating from the acquired portfolios (by absorbing the losses up to the maximum amount of the respective CSA)

\$123 M
SUPPORTING CREDIT
PERFORMANCE

Share Buybacks



BBDC board has approved six share repurchase programs since Barings took over as manager

\$82 M
SPENT ACQUIRING
9.1 MILLION
SHARES OF BBDC

Substantial Manager Investment



Barings LLC owns 13.6 million shares of BBDC, a clear demonstration of manager and shareholder alignment 13.6 M SHARES HELD BY BARINGS LLC



Platform Investments

Platform Investments



Brian Roth

CHIEF EXECUTIVE OFFICER & CHIEF INVESTMENT OFFICER

ROCADE CAPITAL



Marty Battaglia

CHIEF EXECUTIVE OFFICER

ECLIPSE BUSINESS CAPITAL



Jacob Cantrell

CHIEF RISK OFFICER

ROCADE CAPITAL



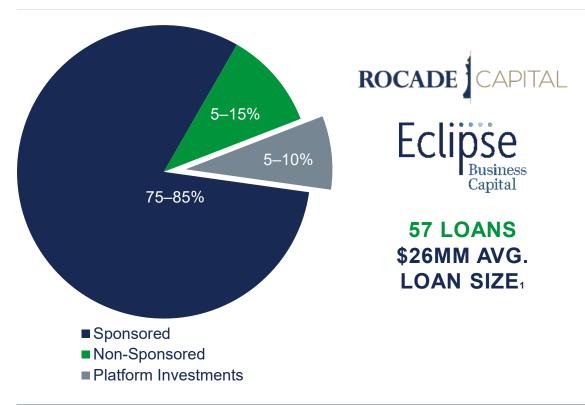
Daniel Verwholt

CO-PORTFOLIO MANAGER

BARINGS BDC

Role of Platform Investments in the BDC Complex

Target Investment Strategy



- Platform investments have been used strategically by Barings to supplement the traditional investment spectrum of a private credit vehicle to generate alpha
- Investments provide diversification and a proprietary source of deal sourcing across assets with less correlated return profiles
- BBDC's portfolio companies benefit from the ability to scale with permanent capital

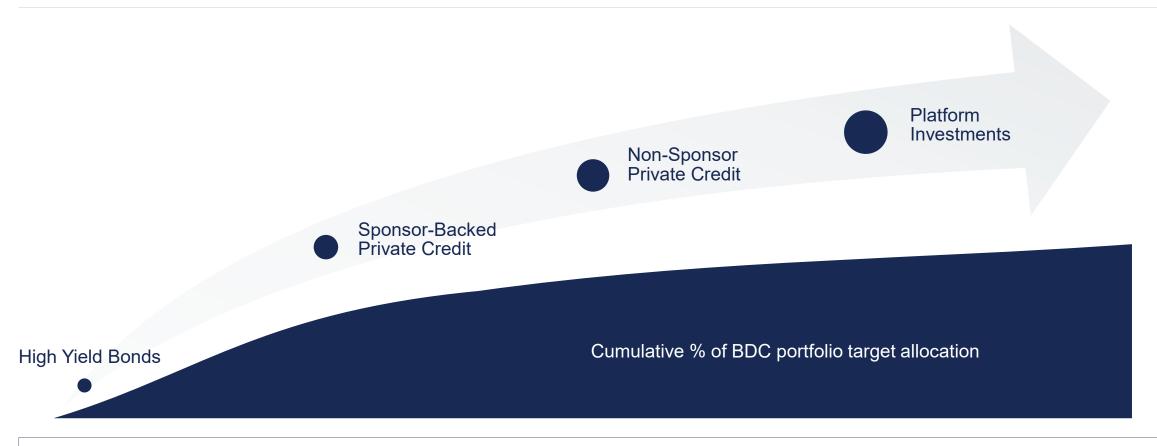
PLATFORM INVESTMENTS REPRESENT A SIGNIFICANTLY MORE GRANULAR BASE OF UNDERLYING CREDIT EXPOSURE THAT POSITIVELY CONTRIBUTES TO PORTFOLIO DIVERSIFICATION

Forward looking statements are not reliable indicators of future events, and actual results may vary from such forward looking statements. There is no assurance that such results will be achieved or sustained as expected or at all. Please refer to the Important Notice for cautionary factors about forward-looking statements and additional important information. Past performance is not indicative of future results.

1. Note that BBDC does not hold these loans directly and owns only a percentage of Rocade and Eclipse.

Defining the Investment Return Spectrum

Illustrative Return Range



TACTICAL PORTFOLIO POSITIONING DESIGNED TO MAXIMIZE VALUE ON A RISK-ADJUSTED BASIS THROUGH ACTIVE PORTFOLIO

MANAGEMENT

53 B

Defining the Value Proposition

Key Benefits of Platform Investments

Uncorrelated Assets

Proprietary Deal Flow

Opportunity for Higher Target Returns

Differentiated Deal Sourcing

Unique Credit/ Market Insights Partner with

Dedicated

Management Teams

Leverage Barings
Franchise

Unlock Platform Value through Growth/Scale

BARINGS PLATFORM INVESTMENTS PROVIDE A NUMBER OF KEY BENEFITS TO OUR BDC FRANCHISE

Creating Platform Value in a Global Franchise

PLATFORM VALUE IN CONJUNCTION WITH FOUNDATIONAL CREDIT EXPERTISE

Platform Value Creation Framework

Leverage global investment Identification of Investment Thesis framework Utilize credit expertise to Acquisition of Leading Platform in Target Sector underwrite investment **Grow & Scale Investment** Deliver Barings global franchise multiple avenues for value creation Designed to generate attractive **Harvest Gains Organic Growth** M&A Divest returns for BDC shareholders PLATFORM INVESTMENTS FOCUS ON ALPHA GENERATION THROUGH CREATING

BARINGS



Eclipse Business Capital is a premier, high growth commercial finance platform providing asset-based lending solutions to middle market companies headquartered in U.S. and Canada.



- Independent commercial finance company focused solely on senior secured asset-based lending ("ABL")
- Financed 100+ middle market customers,
 totaling \$4.3 billion+ in aggregate credit facilities



- BDC Complex/MassMutual acquired Eclipse in July 2021
- Senior management rolled over and purchased additional units upon the merger



- Revolving lines of credit and term loan financing solutions ranging in size from \$10 to \$200 million
- Senior secured loans with 1st liens on AR, inventory, M&E, Real Estate, IP, and FILO's

Core Strategy & Competitive Advantages









Solutions-Drive Approach

Fast, creative, and flexible solutions created by a deliberate and structured approach designed to efficiently evaluate new business opportunities and understanding client needs

Liquidity & Commitment Focused

Deliver confidence and certainty to close by combining a rigorous screening process, flat organizational structure, and focus on collateral value ahead of cash flow challenges

Asset Expertise

In-depth knowledge of asset-based lending across a variety of objectives, including seasonal working capital, acquisitions, growth, turnaround, and other special situations

Client Engagement

Front office, credit, and senior management collaborate to understand client's unique history and funding needs throughout a loan's lifecycle



Collateral & Industry Focus

Eclipse targets more liquid accounts receivable and inventory collateral and focuses on more durable, mature and defensible industries. All other offerings offered in conjunction with a revolver.

Eligible Collateral

- Accounts Receivable
- Inventory
- Intellectual Property
- Machinery & Equipment
- Real Estate

Focus Industries



Ineligible Industries

 Real Estate Developers & Contractors, Strip Malls, Non-Owner Occupied Real Estate, Cash Businesses, Agriculture, Not-for-Profit Organizations, Lender Finance

Longstanding Industry Relationships

Value Proposition



Speed of Execution

Ability to quickly determine the loan opportunities that fit Eclipse's mandate, conduct due diligence, deliver a term sheet, and ultimately close/fund the loan



Reliability

Substantial diligence performed prior to the issuance of term sheet gives borrowers confidence that Eclipse can deliver



Sophistication

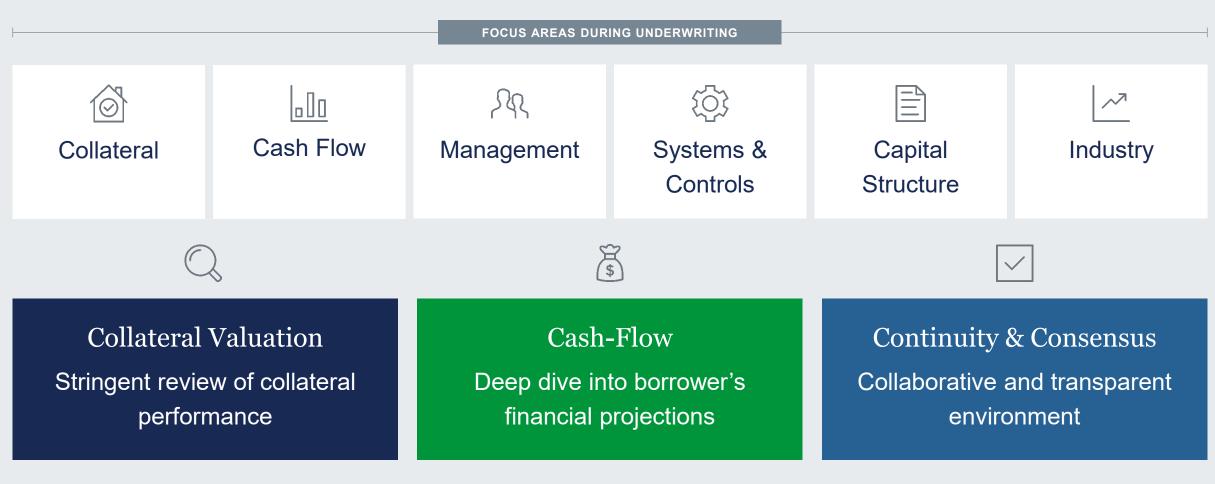
Institutionalized approach and proprietary technology drives a positive borrower experience throughout the lifecycle of a loan





Underwriting

Underwriting process is intended to be a confirmatory (not exploratory) process, differentiating Eclipse from competitors and deepening borrower relationships through consistency and transparency

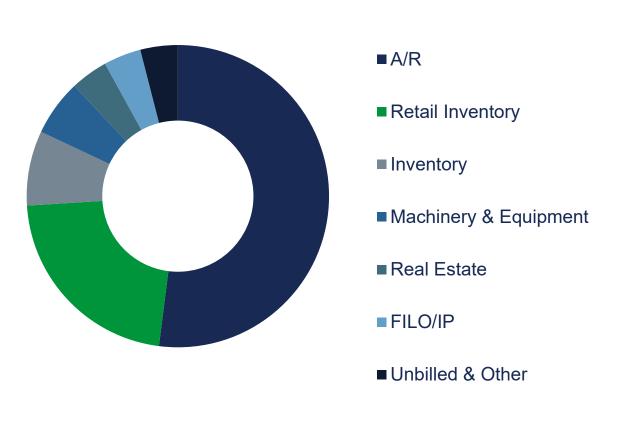


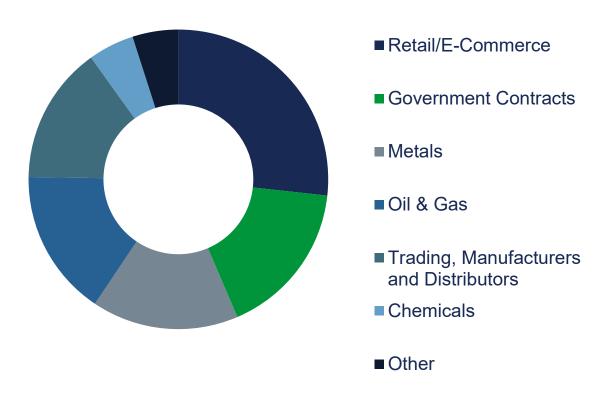
Current Portfolio Overview

Eclipse currently has \$2.3bn of commitments with \$1.2bn outstanding across 37 first lien loans

Outstanding by Collateral Type

Outstandings by Industry





Portfolio data as of August 31, 2024. This information is provided for illustrative purposes only and subject to change. (1) Represents average gross portfolio yield for YTD 2024.

Past performance is not indicative of future results.



Credit Culture

Credit-focused management team with intense discipline in underwriting and managing risk

Platform Growth and Historical Asset Quality Experience



^{1.} Portfolio data as of August 31, 2024. Past performance is not an indication of future performance. No investment or risk management process can guarantee return or eliminate risk in any market environment





Rocade Capital is a leading credit-focused capital provider to law firms and litigation assets



Location

Arlington, VA (HQ) | Houston, TX

Experience

Specialty lenders to plaintiff law firms since 2014

Face Amount Funded To Date \$1.0bn+



Company

- Private credit firm operating in the litigation finance space
- Provides capital to plaintiff law firms to pursue mass torts and other litigation

Ownership

 BDC Complex capitalized a spinout of the strategy from EJF Capital LLC in February 2023, including the senior management team and initial portfolio with a preferred and common equity commitment



Products

- Senior secured advancing term loans to plaintiff law firms ranging in size from \$5mm to \$150mm
- Product liability mass tort, personal injury, and corporate litigation

Overview of Litigation Finance in the US Market

WHAT IS LITIGATION FUNDING?

Primary types of litigation funding:

- Consumer/plaintiff funding (non-recourse)
- Corporate litigation finance (non-recourse)

ROCADE FOCUS

Law firm lending (recourse)

Why does litigation finance exist? Who provides litigation funding?

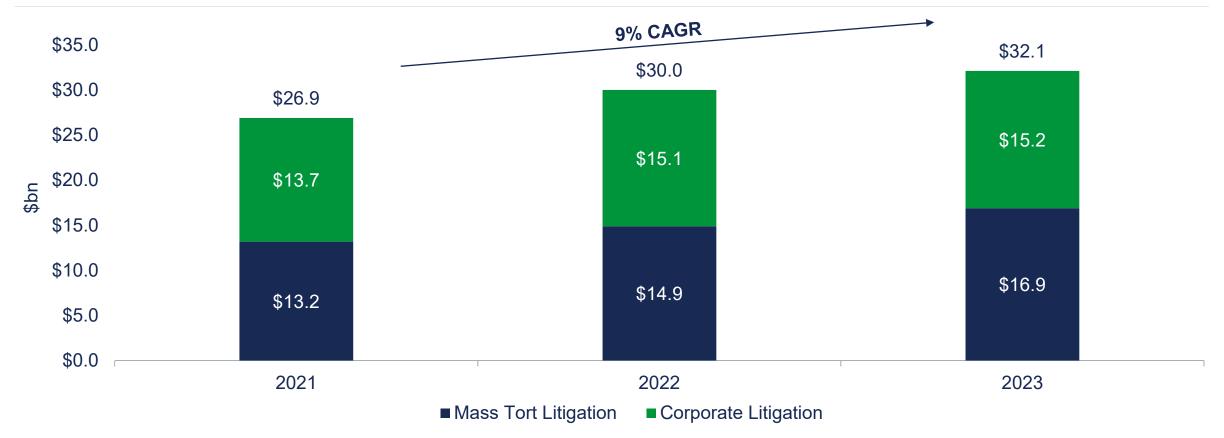
Rapidly growing asset class offers uncorrelated returns for investors and access to justice for plaintiffs



Significant Addressable Market

Rocade can be highly selective in a sizeable and growing litigation finance market

Litigation Funding Market Size 2021–2023





Rocade Is A Differentiated Diversified Lender

Rocade, a leading litigation finance platform, and its predecessors have served as specialty lenders to plaintiff law firms since 2014



Proprietary Technology Platform

- **Differentiated approach:** Rocade has experienced finance professionals with an in-depth knowledge of litigations and the business of operating law firms
- Seasoned leadership team with over 10 years of experience in litigation finance
- Primary origination: Direct deal sourcing from an established market presence and strong relationships with leadership firms
- Proprietary data-driven collateral valuation platform with the ability to leverage historical data analysis to derive better accuracy and flexible forecasting
- Actively building additional verticals to deploy capital into complementary litigation types with seasoned investment experts

Disciplined Litigation Sector Focus

Rocade strategically partners with law firms to provide access to justice for meritorious litigation and level the playing field

Focus Litigation Areas



Medical Device



Pharmaceutical



Consumer Products



Personal Injury



Commercial Products



Abuse

OTHERS: COMMON DISASTER, TOXIC TORTS, CLASS ACTIONS

Illustrative Advance Rates

Settled Cases

Cases that are part of a settlement agreement are advanced at ~65% of their value

Late Stage & Settling Cases

Cases that are post dispositive are advanced at ~45% of their value

Early Stage & Other Cases

Cases that are pre-dispositive motions are advanced at ~25% of their value

Source: Rocade Capital, November 2024

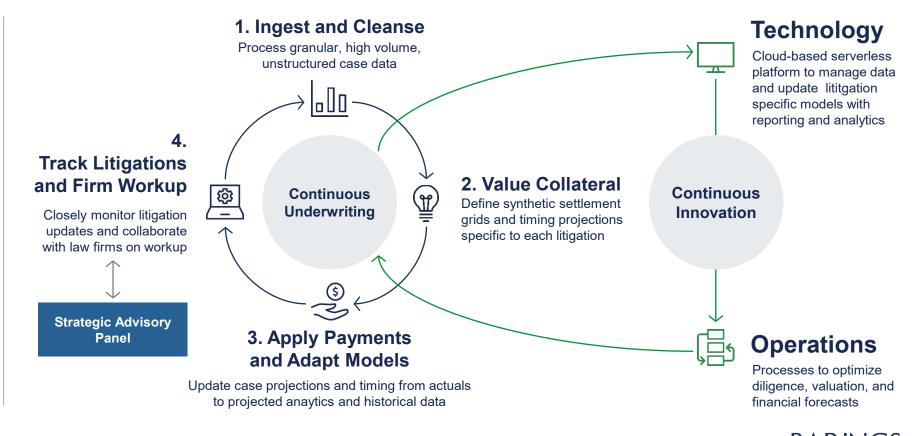
Note: For illustrative purposes only. Past performance is not indicative of future results

Complex Collateral Underwriting Powered by a Proprietary Platform

Rocade's proprietary process and technology platform to create an investment edge in a highly complex subject matter

Unstructured, Complex Collateral Data

- Intake Source and Criteria
- Firm Case Workup Process and Fee Splits
- Litigation Procedural Progress and Settlement Matrix
- Client Claim Injury Specifics,
 Records and Confounders





Conclusion

We believe that platform Investments are a Key Differentiator and Value Creator Through Leveraging Barings' Global Franchise

BDC Platform Investments

Opportunity for Uncorrelated Returns

Dedicated Management

Scalable Opportunities

Strong Credit
Cultures

Flexible Capital Backing

Global Franchise

Key Relationships

Differentiated Sourcing



BDC Analyst Panel

Public BDC Equity Coverage



Casey Alexander



Robert Dodd



Paul Johnson

MANAGING DIRECTOR – COMPASS POINT RESEARCH & TRADING

DIRECTOR – RAYMOND JAMES & ASSOCIATES

SENIOR EQUITY RESEARCH ANALYST – KEEFE, BRUYETTE & WOODS, INC



Private Credit Has Gone Mainstream

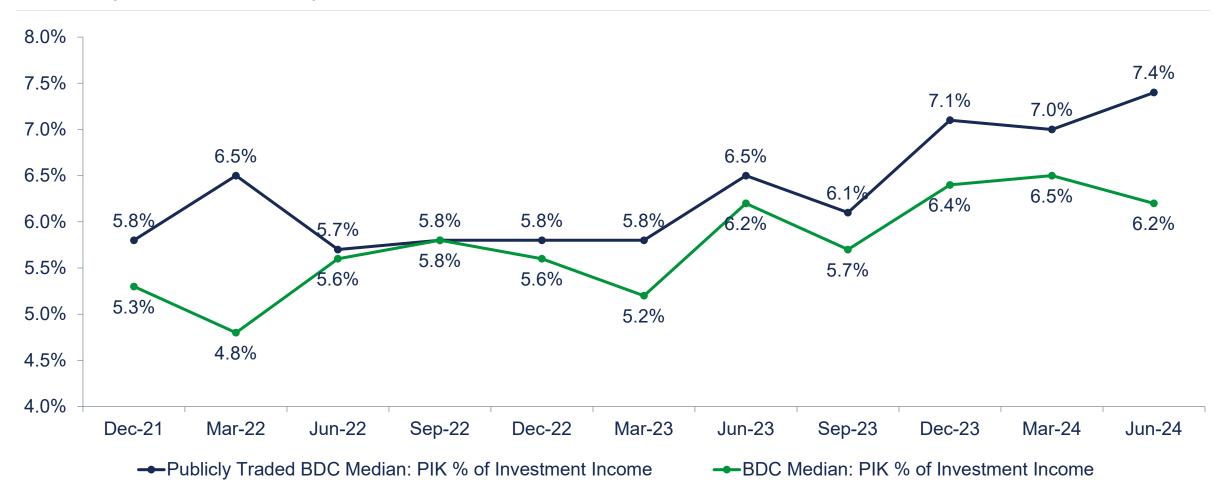
How does the formation of capital influence future behavior?





Payment-In-Kind ("PIK") Income

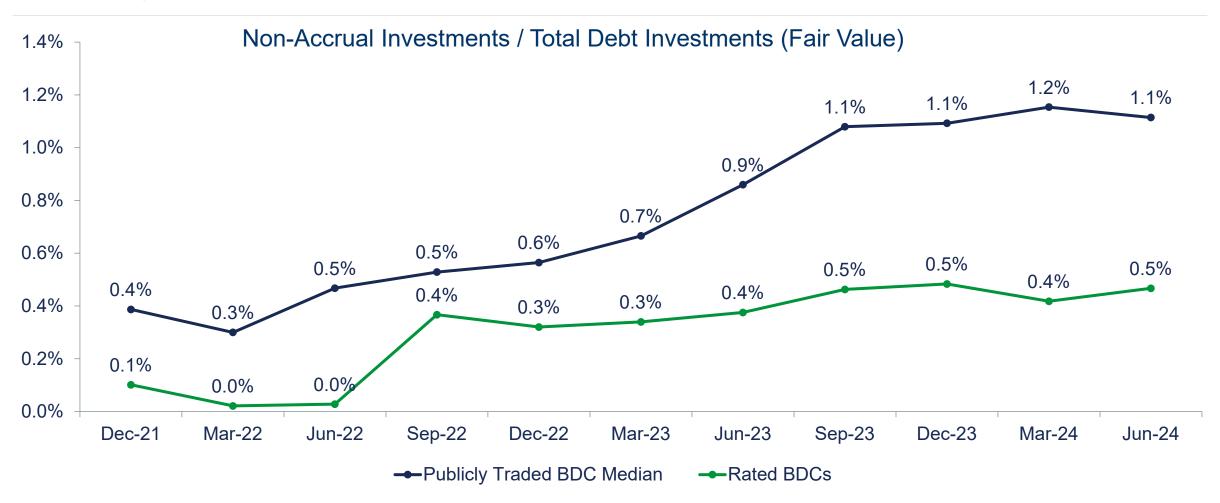
The story behind the story?





Higher For Longer Rates May Have Had An Impact

Should we be worried?





Important Information

Barings LLC, Barings Securities LLC, Barings (U.K.) Limited, Barings Australia Pty Ltd, Barings Japan Limited, Baring Asset Management Limited, Baring International Investment Limited, Baring Fund Managers Limited, Baring International Fund Managers (Ireland) Limited, Baring Asset Management (Asia) Limited, Baring SICE (Taiwan) Limited, Baring Asset Management Switzerland Sarl, Baring Asset Management Korea Limited, and Barings Singapore Pte. Ltd. each are affiliated financial service companies owned by Barings LLC (each, individually, an "Affiliate"), together known as "Barings," Some Affiliates may act as an introducer or distributor of the products and services of some others and may be paid a fee for doing so.

These materials are being provided on the express basis that they and any related communications (whether written or oral) will not cause Barings to become an investment advice fiduciary under ERISA or the Internal Revenue Code with respect to any retirement plan, IRA investor, individual retirement account or individual retirement annuity as the recipients are fully aware that Barings (i) is not undertaking to provide impartial investment advice, make a recommendation regarding the acquisition, holding or disposal of an investment, act as an impartial adviser, or give advice in a fiduciary capacity, and (ii) has a financial interest in the offering and sale of one or more products and services, which may depend on a number of factors relating to Barings' business objectives, and which has been disclosed to the recipient.

Target performance is theoretical and illustrative only, and does not reflect actual performance. There is no guarantee that any target performance will be achieved, and actual performance may be significantly lower than target performance for a variety of reasons. Target performance should not be relied upon in making any investment decision. The target performance shown here is based on a proprietary model and relies on various assumptions and inputs, including subjective assumptions, judgments and projections about economic conditions.

Any service, security, investment or product outlined in this document may not be suitable for a prospective investor or available in their jurisdiction.

INFORMATION:

Barings is the brand name for the worldwide asset management or associated businesses of Barings. This document is issued by one or more of the following entities:

Barings LLC, which is a registered investment adviser with the Securities and Exchange Commission (SEC) under the Investment Advisers Act of 1940, as amended (Barings LLC also relies on section 8.26 of NI 31-103 (international adviser exemption) and has filed the Form 31-103F2 in Ontario, Quebec, British Columbia, Alberta, Nova Scotia, Manitoba, New Brunswick, Newfoundland and Labrador, Prince Edward Island and Saskatchewan);

Barings Securities LLC, which is a registered limited purpose broker-dealer with the Financial Industry Regulatory Authority (Baring Securities LLC also relies on section 8.18 of NI 31-103 (international dealer exemption) and has filed the Form 31-103F2 in Ontario, Quebec, British Columbia, Alberta, Nova Scotia, Manitoba, New Brunswick, Newfoundland and Labrador, Prince Edward Island and Saskatchewan);

Index descriptions and parameters as defined by Cliffwater and Morningstar Direct:

Cliffwater Direct Lending Index: The Cliffwater Direct Lending Index ("CDLI") seeks to measure the unlevered, gross of fees performance of U.S. middle market corporate loans, as represented by the underlying assets of Business Development Companies ("BDCs"), including both exchange-traded and unlisted BDCs, subject to certain eligibility criteria. The CDLI is asset-weighted and calculated quarterly using financial statements and other information contained in the U.S. Securities and Exchange Commission ("SEC") filings of all eligible BDCs. The loans captured in the by the CDLI represent a large share of the direct lending universe and, importantly, represent loans that are originated and held to maximize risk-adjusted returns to shareholders and investors.

Morningstar LSTA US LL100: The Morningstar LSTA US Leveraged Loan 100 Index is designed to measure the performance of the 100 largest facilities in the US leveraged loan market. Index constituents are market-value weighted, subject to a single loan facility weight cap of 2%.

Copyright and Trademark

Copyright © 2024 Barings. Information in this document may be used for your own personal use, but may not be altered, reproduced or distributed without Barings' consent.

The BARINGS name and logo design are trademarks of Barings and are registered in U.S. Patent and Trademark Office and in other countries around the world. All rights are reserved.

