



# 2025 SUSTAINABILITY REPORT



# The World's Most Comprehensive Portfolio of **Fire Safety Solutions**

## RETARDANTS

Perimeter Solutions' PHOS-CHEK fire retardants help slow, stop, and prevent the start of wildfires by making wildland fuels non-flammable. Fire retardants can be applied by air — via fixed or rotor wing aircraft. They are also applied on the ground using standard engines or one of Perimeter Solutions' dedicated ground-applied retardant units. All products have a high level of fire retardant effectiveness, with differences in visibility, viscosity, adherence to vegetation, and persistence through weathering.

## FIREFIGHTING FOAM CONCENTRATES

Perimeter Solutions offers one of the industry's most comprehensive and highest performing lines of firefighting foam concentrates, including Class A, Class B, and Class A/B solutions. These foam concentrates meet international standards for fire suppression effectiveness and performance. Perimeter Solutions is a leader in the development of next-generation fluorine-free foam concentrate technology.

## EQUIPMENT & SERVICES

Perimeter Solutions offers a broad range of equipment and services to support live firefighting operations. The portfolio includes mobile retardant bases and mobile foam equipment; code mobile multi-chemical systems, mixing systems; and ground application equipment. We also create custom fabricated equipment solutions. The Company's largest end market application for our Specialty Products segment is Phosphorus Pentasulfide ("P<sub>2</sub>S<sub>5</sub>") based lubricant additives. P<sub>2</sub>S<sub>5</sub> is also used in pesticide and mining chemicals applications, and emerging electric battery technologies.



## SYSTEM TANKS

Perimeter Solutions offers a full range of system tanks (bladder and atmospheric), bladders, proportioning devices, fixed and mobile discharge devices, foam tote trailers, and mobile products, such as carts and trailers. This extensive offering enhances Perimeter Solutions' capability as a systems integrator in fire suppression applications.

**2024 PERFORMANCE**

Net Sales

**\$561M**

Fire Safety Net Sales

**\$436M**Specialty Products  
Net Sales**\$125M**

Adjusted EBITDA

**\$280M**

Fire Safety

Adjusted EBITDA

**\$240M**

Specialty Products

Adjusted EBITDA

**\$40M**

**In Fire Safety, Perimeter Solutions is one of the world's most recognized, trusted suppliers.**

We're the leading full-service solutions provider offering products, equipment, personnel, logistics and service. We are also the leading global producer of firefighting chemicals with a broad product offering across fire retardants, firefighting foams, gel, and fire extinguisher applications. If you've worked in this business — you know us by our brands and our commitment to technology development and support.

In our Specialty Products business, Perimeter Solutions combines world-class customer service, technology expertise and analysis, and state-of-the-art manufacturing facilities at our plants in Europe and the USA. As the world's only P<sub>2</sub>S<sub>5</sub> supplier with a global footprint, we are committed to supporting our customers' business with this important technology.

**MISSION**

**Perimeter Solutions employees help save lives and protect property and the environment by delivering quality products and exceptional services.**

**VISION**

**Be the indisputable global leader in the fire protection and specialty products industries.**

**OPERATING PRINCIPLES**

- Provide customers with high-value products and exceptional service
- Develop new products to meet evolving environmental and customer expectations
- Value our employees' contributions as well as their health and well-being
- Follow our value-based operating methodology based on our three value driver concepts
- Closely manage our capital structure to optimize value creation



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# About Us

## Solutions That Save

We are a global solutions provider for the Fire Safety and Specialty Products industries. We develop products that impact critically important issues of life — issues where there often is no room for error and the job doesn't offer second chances.

At Perimeter, we characterize the solutions we develop as 'Solutions that Save' – because it helps underscore what we do for our customers and the world at large, across all of our business segments.

Our Fire Safety business is a formulator and manufacturer of fire management products that help our customers combat various types of fires, including wildland, structural, and those involving flammable liquids, among others. Our Fire Safety business also offers specialized equipment and services, typically in conjunction with our fire management products, to support our customers' firefighting operations. Our specialized equipment includes airbase retardant storage, mixing, and delivery equipment; mobile retardant bases; retardant ground application units; mobile foam equipment; and equipment that we custom design and manufacture to meet specific customer needs. Our service network can meet the emergency resupply needs of more than 150 air tanker bases in North America, as well as many other customer locations around the world. Built on the premise of superior technology, exceptional responsiveness to our customers' needs, and a "never-fail" service network, this business segment sells products to government agencies and commercial customers around the world.



## Solutions That Save. Natural Resources.



The Company's largest end market application for our Specialty Products segment is Phosphorus Pentasulfide ("P<sub>2</sub>S<sub>5</sub>") based lubricant additives. P<sub>2</sub>S<sub>5</sub> is also used in pesticide and mining chemicals applications, and emerging electric battery technologies. We bring the safest, most effective, and environmentally friendly products along with fast, responsive, and exceptional service. We leverage a long history of technology leadership to design materials and solutions for superior ease of use, seamless supply, and best overall performance.

*This report contains forward-looking statements, including our commitments, targets, and other statements that are not historical facts. These statements are subject to risks and uncertainties and are not guarantees of future performance. Factors that could cause actual results to differ materially from those expressed or implied by such statements are set forth in our SEC filings. All forward-looking statements are based on management's current assumptions, estimates, and projections. Unless the context otherwise requires or as is otherwise indicated, references in this Sustainability Report to the "Company," "Perimeter," "we," "our," and "us," or like terms, refer to PERIMETER SOLUTIONS, INC. (PRM on NYSE). Certain statements in this presentation and discussion are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and are based on Perimeter Solutions, Inc. (the Company) expectations, intentions, and projections regarding the Company's future performance, anticipated events or trends, and other matters that are not historical facts. Words such as "anticipate," "estimate," "expect," "forecast," "project," "plan," "intend," "believe," "may," "should," or similar expressions are intended to identify these forward-looking statements.*

## OUR COMMITMENT

### People



- Customer-centric organization, with a history of technology leadership
- Attract and retain the brightest & most experienced talent in the industry

### Products



- Safest, most effective, and environmentally friendly products
- True market-leading position, with expanding global footprint
- Ongoing innovation with an investment in resources

### Service



- Commitment to exceeding customer expectations for client service, diversity of capabilities, and technical excellence
- Continually striving to be our clients' partner of choice

### Sustainability



- Health & safety
- Environmental compliance
- Product stewardship



# Introduction

**Headquartered in St. Louis, Missouri, Perimeter Solutions is a premier global solutions provider, producing high-quality firefighting products and specialty products.**

The Company develops products and provides services that impact critically important issues of life. We believe that making positive contributions in Environmental, Social, and Governance (ESG) topics are also impactful for our business, and these elements are intertwined with how we operate and conduct ourselves. We believe that the effective integration and management of sustainability issues support the sustainable long-term growth of our business while simultaneously creating value for our stakeholders. We are committed to fusing these principles into our business strategy, optimizing opportunities for positive impacts, while advancing our long-term business goals.





Our Sustainability Working Group develops Perimeter's ESG strategic direction and is driving progress through a cross-functional team of Subject Matter Experts (SMEs) representing Health, Safety and Environment, Legal, Operations, Human Resources, Finance, Investor Relations, and Communications. With the assistance of outside expertise, we have assessed key indicators and engaged with both internal and external stakeholders on sustainability topics to inform our strategy and future direction. To ensure transparent and accountable reporting, we have adopted robust data collection methodologies in compliance with the Sustainability Accounting Standards Board (SASB) and the Task Force on Climate-Related Financial Disclosures (TCFD). This year marks a significant milestone as we disclose, for the third year in a row, our Scope 1 and Scope 2 greenhouse gas (GHG) emissions for North America, calculated in accordance with the GHG Protocol Corporate Accounting and Reporting Standard.

Our disclosures within the SASB and TCFD frameworks are aligned with industry best practices and reflect our organizational values. While we recognize that there is ongoing work to be accomplished, we are confident that our advancements in these critical sustainability areas will yield long-term benefits for all Perimeter stakeholders, including investors, employees, customers, and communities. Our third Report, following the precedent set by our inaugural 2022 report and last year's follow-up report, adopts a materiality-based approach. The report encompasses data up to fiscal year 2024 and is informed by comprehensive SASB and TCFD materiality assessments conducted in 2022, 2023, 2024, and 2025. These assessments involved engagement with key stakeholders and a review of pertinent topics for inclusion in our sustainability disclosures, thereby informing our goal-setting and strategic planning.

**Perimeter Solutions is a mission driven company: we help save lives and protect property and the environment by delivering quality products and exceptional service. The principals of sustainability are woven into our mission and, therefore, into our culture. Our Sustainability Report is a snapshot of our progress over the past year, and a roadmap for the progress we will make in the future.**





# Letter from Our CEO

At Perimeter Solutions, our mission is clear: we save lives and protect property and the environment by providing high-quality products and exceptional service. Every day, our teams take great pride in fulfilling this mission – supporting customers around the world with reliability, integrity, and purpose.

Sustainability is more than a strategic priority – it's a shared responsibility. This commitment is woven into the fabric of our business model and reflected in trusted solutions that save. From product development to field operations, environmental stewardship and social responsibility guide our decisions and reflect who we are as a company.

In 2025, we made meaningful progress across all dimensions of our sustainability strategy. We strengthened the resilience of our operations, advanced product innovation to support a more sustainable future, and continued to build a culture grounded in safety and accountability. We also deepened

engagement with our customers, suppliers, and communities – ensuring our actions align with the high expectations of those we serve. These efforts reflect our commitment to transparency, continuous improvement, and responsible business practices, principles that are reflected throughout this Report.

Our commitment to building a high-performing culture remains unwavering. Our teams also delivered strong performance while continuing to prioritize environmental protection and operational excellence. We expanded our production capabilities to better serve our customers, implemented initiatives to enhance resource efficiency, and continued building our extensive safety and quality program across our network. These efforts underscore our ongoing commitment to operational reliability and environmental responsibility.

This year's Sustainability Report includes updated metrics and disclosures, developed using a hybrid reporting approach informed

by leading frameworks, notably the Task Force on Climate-Related Financial Disclosures (TCFD). We've begun laying the groundwork for long-term resilience through foundational assessments and emissions data reviews that will inform future planning and regulatory readiness.

As we look to 2026 and beyond, our mission remains steadfast. We will continue investing in research and development to bring innovative, environmentally responsible solutions to market, while strengthening the systems and partnerships that support sustainable growth.

Our progress is the result of the dedication of our people – whose expertise, collaboration, and values drive everything we achieve. I want to thank all our employees, customers, and partners for their trust and support as we continue the journey to fulfill our sacred mission.



**Our mission at Perimeter Solutions is clear: we help save lives and protect property and the environment by delivering quality products and exceptional services. Our team takes great pride in delivering on this mission each and every day by supporting our customers around the world with exceptional reliability.**

**Haitham Khouri**  
CEO



# Environmental Responsibility





# Environmental Stewardship

## Environmental Stewardship is a fundamental value.

We believe our industry has a responsibility to create a more environmentally sustainable future for all, making environmental stewardship an integral focus for Perimeter. As climate change concerns become more prevalent, we recognize the need to comply with increased regulations and stricter environmental standards. Beyond simply complying with increased regulations and stricter environmental standards, we are committed to playing an active role in our industry transformation.

### Highlights of our environmental sustainability efforts and accomplishments adopted by Perimeter:

- ✓ Our fire safety products dramatically reduce the amount of water needed to effectively control fires. This reduces the amount of water our customers use.
- ✓ We encourage environmentally friendly workplace practices by supporting recycling and separation of waste throughout our facilities.
- ✓ We believe our wildfire control products save tens of thousands of acres of forest every year, decreasing and sequestering carbon.
- ✓ We promote electricity, natural gas, and water efficiency measures across our value chain.
- ✓ We have increased the use of e-records and e-signing technology resulting in carbon emissions reduction.
- ✓ We have migrated technology infrastructure to a cloud environment, reducing energy usage, and accordingly, our carbon footprint.

We are subject to extensive federal, state, local, and international laws, regulations, rules, and ordinances relating to safety, pollution, protection of the environment, product management and distribution, and the generation, storage, handling, transportation, treatment, disposal, and remediation of hazardous substances and waste materials. In the ordinary course of business, we are subject to frequent environmental inspections and monitoring and occasional investigations by governmental enforcement authorities. In addition, our production facilities require operating permits that are subject to renewal, modification, and, in certain circumstances, revocation.

Our skilled teams regularly perform environmental inspections at our sites to verify compliance with environmental laws, regulations, and permits. These programs identify and communicate best practices, risks, and improvement opportunities across all sites. We ensure ongoing compliance by conducting periodic reviews of our facilities, confirming adherence to environmental requirements and Perimeter's policies.





# Greenhouse Gas Management

**Perimeter's management team plays a crucial role in assessing and managing climate-related risks and opportunities.**

Our Global Environmental Health & Safety (EHS) team has oversight of, and is responsible for, Perimeter's sustainability program, monitoring evolving climate-related risks and opportunities and reporting to the Board on a quarterly basis. Together with Leadership, the Sustainability Working Group is responsible for operationalizing sustainability initiatives that address climate-related issues throughout Perimeter. The Leadership team also engages the Company's operations teams in activities that support Perimeter's sustainability program and efforts. The EHS team tracks and oversees environmental data collection and analysis, regularly receiving reports on continuous improvement projects from site management through management operations reviews on a monthly basis.

As we work to reduce our own emissions, we are also realizing sustainability opportunities in our supply chain. We continually seek to partner with suppliers that share our core values. Perimeter takes a proactive approach to supplier onboarding, including conducting ongoing assessments of suppliers' commitments to sustainability, as well as potential supply chain risks due to climate change. Additionally, we consider the upstream and downstream impacts of our operations. Upstream, we use electricity that may be generated by a variety of providers using various fuel sources. Downstream, we try to produce eco-friendly products. We are also constantly improving our operations to proactively identify more efficient and effective ways to ensure both the long-term success and the continued vitality of the communities in which we do business.

For the third consecutive year, we reported Scope 1 and Scope 2 greenhouse gas (GHG) emissions, calculated in accordance with the GHG Protocol Corporate Accounting and Reporting Standard. While emissions remained relatively flat, full-year net sales were up 74% compared to the prior year. This minimal increase despite a large production jump stems mainly from an increased emphasis on the mitigation of unwarranted cooling and heating.

Perimeter continues to be focused on developing products that mitigate impact on the environment, including evaluating and selecting chemicals that have minimal environmental impacts and prioritizing the use of raw materials that have minimal toxicity, persistence, and bioaccumulation. We believe that our focus on environmental sustainability, with the objective of reducing costs and improving sustainability of our operations, provides strategic benefit. Going forward, we will continue engaging with suppliers in our global value chain, measuring and managing these impacts to conserve resources, reduce costs, and promote ethical practices.

We continue to align our climate-related disclosures with the TCFD framework, which promotes consistent, comparable, and decision-useful reporting across four key pillars: Governance, Strategy, Risk Management, and Metrics & Targets. As stakeholder expectations around climate transparency evolve, Perimeter is exploring ways to strengthen climate risk management and transition planning.



# Physical Risks

As climate-related risks remain under evaluation, further integration into our broader sustainability and governance framework is anticipated. This may include embedding climate-related considerations into Enterprise Risk Management (ERM) alongside traditional sustainability categories. While this integration is still in progress, we acknowledge that certain data inputs will likely need to be strengthened, particularly in quantifying physical climate risks and assessing transitional impacts across business units. To support this commitment, Perimeter undertook a structured climate risk assessment process in 2025.

**Climate Scenario Analysis:** In 2025, Perimeter Solutions initiated a formal climate risk assessment in collaboration with a third-party consultant, aligning with the principles of the TCFD. This assessment focused on identifying and evaluating both physical and transition risks. Matrix modeling was used to inform the analysis, though it remains an emerging component of our broader climate risk strategy. Perimeter applied a weighted scoring methodology to assess the severity of each risk relative to the strategic importance of impacted sites. This approach enabled us to identify facilities most vulnerable to climate-related disruptions and prioritize mitigation efforts accordingly.

**Risk Analysis:** Through a series of workshops, the working group qualitatively assessed the potential business impacts of identified climate risks and opportunities. The team assessed five acute physical risks, extreme heat, wildfires, dry days, flooding, and hurricanes, and four chronic risks, sea level rise, mean temperature increases, temperature variability, and changes in mean precipitation. These risks were categorized using TCFD's Climate Scenario Risks and Opportunities Matrix to support strategic prioritization. This effort is expected to further unpack upstream and downstream climate-related risks, particularly those linked to supply chain dependencies and product use.

# Transitional Risks

Perimeter faces moderate transition risk related to climate change due to its partial operations in jurisdictions with existing or emerging GHG disclosure and reduction regulations. While Perimeter does not operate within a high-emitting industry, a meaningful portion of its revenue is derived from stakeholders who increasingly require GHG transparency and performance. Failure to meet these expectations could result in reputational scrutiny or potential loss of business. As regulatory landscapes evolve and customer requirements intensify, Perimeter continues to evaluate its emissions tracking and reporting practices to ensure alignment with stakeholder expectations and future compliance obligations.





## CLIMATE SCENARIO RISKS AND OPPORTUNITIES MATRIX

Climate Scenario Risks and Opportunities Matrix			Potential Impact on Business								Potential Financial Impacts				Potential Opportunities		
Type	Climate Related Risks	Time Horizon	Inability to remain competitive	Regulatory pressure/enforcement	Reduced operational capacity	Operating costs (internal)	Reputational damage	Reduced demand for products	Fines and other monetary impacts	Revenue	Expenditures	Assets	Capital costs	More efficient operational processes	Emergence of technologies	Increased market share	
TRANSITIONAL	Policy and Legal																
	Risk of Regulatory Change	Short Term				X			X		X		X				
	Technology																
	Risk of technology impacting competitive position	Medium Term	X					X		X		X	X				
	Opportunity to reduce resource consumption	Medium Term									X		X	X	X	X	
	Opportunity for new technology enabling low environmental impact (green tech)	Long Term								X			X		X		
	Opportunity to reduce consumption	Medium Term									X		X	X	X		
	Market																
	Risk of decreased availability of materials	Long Term	X	X							X						
	Risk of product alternatives	Medium Term	X						X		X						
	Opportunity for new technology enabling low environmental impact (green tech)	Medium Term									X			X		X	X
PHYSICAL	Reputation																
	Risk of perceived inadequacy of climate action	Medium Term					X	X		X							
	Acute																
	Heat	Medium Term	X	X					X	X							
	Wildfires	Medium Term	X		X					X	X	X	X				
	Dry Days	Medium Term	X							X							
	Hurricanes	Medium Term	X		X					X							
	Risk of Flooding	Medium Term	X		X					X	X	X	X				
	Chronic																
	Sea Level Rise	Long Term	X	X		X				X							
	Mean Temperature Increase	Long Term	X			X				X							
Temperature Variability	Long Term	X			X												
Mean Precipitation	Long Term	X			X												



# Social Impact





# Social Impact

**We consider our employees to be our most valuable asset. The development, attraction, and retention of employees is a critical success factor. To support the advancement of our employees, we offer training and development programs encouraging promotion from within and continue to fill our team with strong and experienced management talent.**

Our success depends on a highly skilled, properly motivated, and valued workforce. We recently appointed the Company's first Chief People Officer to guide these efforts. We also believe that investing in local communities to create social and economic benefits is at the heart of generating social impact. We believe in giving back to the communities in which we live and work.

We are dedicated to building, designing, maintaining, and operating our facilities to effectively manage process safety and other hazards and to minimize risks. By partnering with our employees, we were able to maintain a safe work environment while meeting the needs of our customers. Our commitment to safety is paramount, with a predict-and-prevent culture.



As of December 31, 2024, we had:

**Full-Time Global Employees**  
**319**

**Temp/Part-Time Global Employees**  
**11**

Our North American employees are not represented by any labor union, and we have never experienced a work stoppage or strike.



# Health & Safety

**We are dedicated to building, designing, maintaining, and operating our facilities to effectively manage process safety and other hazards and to minimize risks. By partnering with our employees, we were able to maintain a safe work environment while meeting the needs of our customers.**

## OUR SAFETY CULTURE IS GUIDED BY THE FOLLOWING PRINCIPLES

- ✓ Nothing we do is worth injury to employees or damage to the environment.
- ✓ Our operations and distribution systems are safe for site contractors, guests, communities, employees, and the environment at all times.
- ✓ Everyone actively participates in, and makes positive contributions to, safety, health, security, and environmental performance.
- ✓ We develop, implement, and maintain effective environmental, health, and safety management systems that reflect and reinforce our culture.

## PERIMETER SOLUTIONS POLICIES AND PRINCIPLES

- ✓ We deliver products that are safe and environmentally sound when used responsibly.
- ✓ We partner with emergency response providers to protect people, property, and information by securing our sites, cyber systems, and product value chains.
- ✓ We maintain and verify compliance with all applicable laws and regulations.
- ✓ Our commitment to safety is an essential part of our operating model with a predict-and-prevent culture. Health & Safety are the most important core values for Perimeter employees. Our enterprise dedication to this topic helps us attract, retain, and protect the best people. Our goal is to achieve a zero-injury workplace, and we continue to review our practices to keep our stakeholders healthy and safe.





We are uncompromising in our commitment to the health and safety of our employees, subcontractors, customers, and community. Our commitment to safety is reflected in our:

## LONG-TERM ROADMAP TO EHS EXCELLENCE

- ✓ Application of Human and Organizational Performance principles
- ✓ Preventative maintenance on tools and equipment
- ✓ Daily site and equipment pre-start checks
- ✓ External safety and health systems and performance compliance audits
- ✓ Weekly site inspections as well as compliance audits
- ✓ Site-specific emergency response plans are reviewed for updates and drills are conducted at least annually
- ✓ Streamlined operations that mitigate inefficiencies and improve safety

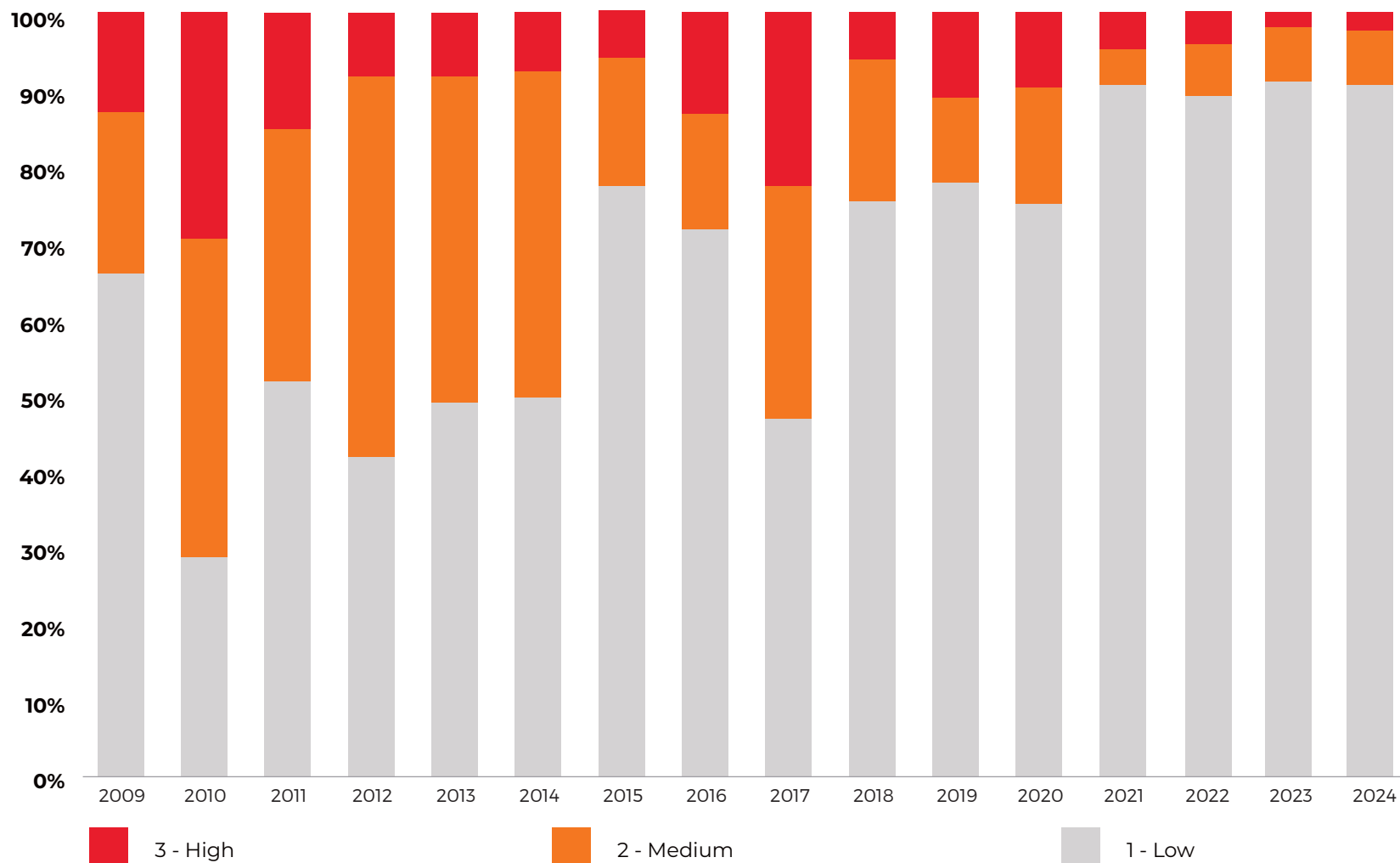
Perimeter's Board of Directors has oversight for Occupational Health and Safety. They receive quarterly reports on our EHS performance. Each business unit within Perimeter has a specific point person designated to manage safety. All employees and contractors receive comprehensive training. We implement best practices for safety management across our operations to prevent spills and ensure preparedness for emergency response procedures. Our training materials are regularly reviewed and updated to account for advancements in chemical safety and environmental standards.

- Opening plant in Sacramento without major safety incident.
- Moved LC95A premix line to Canada, large equipment moves and high risk tasks with adequate planning — no major incidents and were able to fulfill all orders, even with significant challenges.
- US airbase team transitioning and building several new airbases — use of MOCs, permitting, risk assessments, etc plan for high risk activities such as large equipment moves and installation.

Perimeter maintains a culture of rigorous reporting of safety incidents and potential hazards. Reported incidents are investigated and corrective actions are taken when necessary. Our management system enables Perimeter to maintain a safe working environment and helps Perimeter prevent incidents, accidents, fatalities, and illnesses. Trainings on EHS best practices and procedures is provided to all of our employees. Upon hiring, all employees receive training on compliance. This is supplemented with competency training that is based on employee responsibility. Employees participate in a career advancement program that ensures regular performance evaluation and development.

The percentage of high- and medium-severity EHS-related incidents has been steadily decreasing. This is a result of our efforts to learn from every event and put in place effective controls across our organization to prevent recurrence.

## INCIDENT SEVERITY CHART





# Summary of Benefits

We offer competitive medical benefits, as well as a 401(k) program. We also offer employees the ability to save money on a tax-free basis through flexible spending accounts and health savings accounts. We offer competitive compensation programs that include base pay, bonuses, and equity grants. Our full-time employees also receive paid time off and holidays.

Our equity compensation plans are designed to assist in attracting, retaining, motivating, and rewarding key employees and directors and promoting the creation of long-term value for our shareholders by closely aligning the interests of these individuals with those of our shareholders. Equity compensation, including performance-based stock options, is a significant component of our overall compensation strategy and value-based culture. We offer robust retirement savings programs globally. In the U.S. and Canada, we offer matching contributions to encourage participation, in addition to discretionary company contributions. We offer generous health and welfare plans, including medical, dental, vision, disability, life, and ancillary benefits.

We encourage every one of our team members to form deeper relationships with those around them based on mutual respect, dignity, and understanding. The Company has an Affirmative Action Plan and an Equal Employment Opportunity policy, as well as a formal Code of Conduct. This policy drives a workplace and workforce that embraces the highest ethical and moral standards. Perimeter maintains a confidential employee hotline where employees or third parties (suppliers, vendors, customers) can report concerns.

The Company's goal is to be the preferred place to work in our industry and to attract the best people by creating a culture that is exciting, creative, fun, that embraces continuous improvement. Perimeter is committed to providing all employees with the opportunity to grow, connect, and thrive as a team member. In our locations, we compete with many local companies for talent. We have implemented talent strategies and market competitive wages and benefits to support talent acquisition and retention. To ensure the health and well-being of our employees, we aim to provide a robust health and wellness package.

Our executive compensation program is designed to align incentives with achievement of our strategic plan and both short- and long-term operating objectives. We utilize a variety of external, third-party, market data sources to ensure our compensation practices remain fair and competitive, including an external compensation consultant. Benefit trends are reviewed regularly, and plans are adjusted accordingly to remain competitive. The Compensation Committee is firmly committed to implementing an executive compensation program that aligns management and shareholder interests, encourages executives to drive sustainable shareholder value creation, mitigates risk, attracts top talent, and helps retain key people.

In addition to these actions, we have implemented surveys that encourage our employees to share their opinions and feedback. The results of the survey are analyzed and measured to learn how we can enhance and accelerate improvements in the attraction and retention in a difficult talent environment.



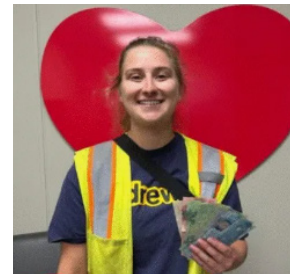
# Philanthropy

**We believe that investing in local communities to create positive social and economic outcomes is at the heart of generating social impact.**

We believe in giving back to the communities in which we live and work. We support and empower our employees' efforts in their communities by providing opportunities to volunteer. Through strategic nonprofit partnerships, volunteerism, and philanthropy, our corporate responsibility is focused on contributing to the creation of a better world.



Part of our contribution to our little part of the earth on Earth Day was to clean up the road that we work on. We joined the adopt a highway program. A dedicated group of volunteers worked hard and filled quite a few bags. This was the first time doing it and we will do it a few more times this year to continue to make every day Earth Day.



The Kamloops team came together to support their local food shelter with a donation aimed at helping families in need. At Perimeter, we believe in not only protecting communities through our work, but also standing with them in times of need. We are proud to contribute to the important mission of the Kamloops Food Bank.



Our Martin Luther King Jr. Day of service was spent helping our furry friends in need! The team pulled together to create DIY Pet Rescue Bags to support a local charity: Shelter Friends. Each bag was filled with items needed for one of the many volunteers to grab-and-go to rescue a dog or cat in trouble.



The Adopt-A-Road program provides the opportunity to assist the City in keeping Kamloops beautiful by volunteering to pick up litter and debris along street frontages and park trails. This involvement helps the City provide a higher level of service.



# Culture of Governance





# Culture of Governance

**The Company is committed to achieving excellence in our corporate governance practices. We emphasize a culture of accountability and conduct our business in a manner that is fair, ethical, and responsible to earn the trust of our stakeholders.**

The Company has comprehensive corporate governance policies and structures in place to foster accountability and transparency for our management team. These policies reflect our underlying commitment to maintain the highest standards of ethics and integrity and to operate our business in compliance with all applicable anti-corruption, anti-bribery, and anti-trust laws and regulations. We feature an employee ethics and compliance hotline on our website where stakeholders can voice their ethics concerns. We continue to explore opportunities to increase accessibility to reporting options and improve the effectiveness of our responses to reported ethical concerns.

- ✓ Core to our ethics and compliance program are ongoing communications and training to support our employees' understanding of Perimeter's expectations and policies. Employee training is web-based and in-person and addresses the regulations relevant to our business.
- ✓ Salaried employees are required annually to complete ethics and compliance training on rotating topics, and hourly employees receive training in person, through our legal, compliance, and human resource teams.
- ✓ We encourage all Perimeter employees, suppliers, and stakeholders to speak up about possible legal or ethical issues. Concerns may be raised through numerous channels, including managers; Environment, Health and Safety personnel; human resources; Perimeter's legal and compliance department; or our hotline.



**67%**  
**Independence  
of the Board**

The Board of Directors is comprised of a majority of independent directors as defined by the listing standards and the Board's Corporate Governance Guidelines. For more information on the Company's Board of Directors or formal policies please visit the website: <https://ir.perimeter-solutions.com/>





# Our Board Committees

**Perimeter Solutions is committed to operating in a sustainable way. This commitment starts with comprehensive governance structures, policies, management committees, and practices designed to ensure transparency in reporting and accountability for our Board of Directors. Our Board is responsible for overseeing the management of our company.**

Our Board has adopted Corporate Governance Guidelines (the Governance Guidelines), which set forth our governance principles and policies relating to, among other things:

- Director independence;
- Director qualifications and responsibilities; Board structure and meetings; Management succession; and
- The performance evaluation of our Board.

Our Board has four standing committees: **Audit Committee**, **Compensation Committee**, **Corporate Governance & Nominating Committee**, and **Executive Committee**. Copies of the committee charters setting forth the responsibilities of the committees are available on our website. These standing committees provide oversight roles in various areas, including ESG and risk management, in each case, as discussed below.

**The Audit Committee** is responsible for reviewing the quarterly and annual financial statements that are filed with the Securities and Exchange Commission (SEC). The Audit Committee oversees risks in the areas of financial reporting, internal controls, and cybersecurity.

**The Compensation Committee** is responsible for reviewing and approving the compensation of the Company's CEO and executive

officers. In addition, the Compensation Committee reviews and approves equity awards and compensation packages applicable to the Company's executive officers and the independent Board members.

**The Corporate Governance & Nominating Committee** oversees structural governance and composition matters including recommending to the Board the allocation of oversight responsibilities to the Board committees. The Committee has recently expanded its responsibilities to reflect the committee's broader oversight regarding our sustainability initiatives.

**The Executive Committee** is responsible for acting on behalf of the Board between Board meetings and while the Board is not in session and providing oversight over and making recommendations to the Board. Specifically, the Executive Committee considers the Company's capital allocation and capital markets activities; the Company's merger, acquisition, divestiture, and similar activities; the Company's overall strategy, including top-level organizational structure and products or markets served; the Company's public guidance and communications; investor relations activities; and other such duties assigned by the Board.



# Meet Our Board

**We are committed to principles of effective corporate governance and to high ethical standards, as well as compliance with all applicable governance standards of the SEC and New York Stock Exchange (NYSE).**



**Highlights of the framework we have established for governance are outlined here, and further described below:**

- ✓ Independence and Qualification of Committee Members.
- ✓ The Audit, Compensation, and Corporate Governance & Nominating Committees of the Board are comprised of all Independent Directors.
- ✓ All Directors on committees meet the applicable qualification requirements of the SEC and NYSE.
- ✓ The Board is non-classified.

## Leadership Structure

The offices of the Chief Executive Officer and Co-Chairmen of the Board are separated. The Board is responsible for oversight of risk, including overseeing the assessment of risk and the appropriate balance of risk mitigation and the appropriate taking of risk. These risk assessment and balancing tasks are also the responsibility of the Board's committees and the Company's management team. We encourage communication and solid working relationships among our Co-Chairmen of the Board, Directors, and the Chief Executive Officer.





# Data Security

**We have processes in place for assessing, identifying, and managing material risks from cybersecurity threats, which have been integrated into the Company's overall risk management strategy and processes. The Company seeks to address cybersecurity risks through a comprehensive approach that is focused on implementing robust protective measures, promoting user awareness and education, continuously monitoring for potential threats, and swiftly responding to any security incidents to ensure the confidentiality, integrity, and availability of sensitive information.**

In addition, we actively engage with key vendors and industry communities as part of our continuing efforts to evaluate and enhance the effectiveness of our information security policies and procedures and have processes in place to oversee and identify the risk of cybersecurity threats associated with our use of these third-party vendors. We generally require third parties to, among other things, maintain security controls to protect our confidential information and data, and notify us of material cybersecurity threats that may impact our business. In 2024, we did not identify any cybersecurity threats, including as a result of any previous cybersecurity incidents, that have materially affected or are reasonably likely to materially affect the Company, including its business strategy, results of operations, or financial condition.

Our Board has oversight of our strategic and business risk management and has delegated the oversight of cybersecurity risk management to the Company's Audit Committee. The Company's Audit Committee is responsible for overseeing all matters relating to the security of and risks related to the Company's information technology systems and procedures, including its cybersecurity and other information technology risks. The Audit Committee is responsible for ensuring the Company has processes in place for assessing, identifying, and managing material risks from cybersecurity threats.

The Company's information security program is managed by the Company's Chief Financial Officer (the "CFO"), whose team is responsible for leading our enterprise-wide cybersecurity strategy, policy, standards, architecture, and processes. The CFO, in conjunction with his team, have experience in developing and executing information technology strategies. The CFO and the information security team, in collaboration with the Audit Committee, monitor the prevention, detection, mitigation, and remediation of cybersecurity incidents.

The CFO provides periodic reports to our Board and other members of our senior management as appropriate. These reports include updates on the Company's cyber risks and threats, the status of projects to strengthen our information security systems, assessments of the information security program, and the emerging threat landscape.





The primary goal of our data security program is to maintain cybersecurity defenses with capabilities that are best in class within our industry. We use examination guidelines, frameworks, and privacy laws to guide us in consistently meeting legal and regulatory requirements. Ensuring the privacy and security of data is critical to the success of our business as well as building the trust of our stakeholders.

This commitment to data security starts at the top with oversight by the Board and the Audit Committee. These reports focus on leadership's efforts to comply with evolving privacy and data management regulations as well as the ever-changing threat landscape. This cross-functional, multilevel approach promotes leadership engagement on strategic data initiatives and associated risk management. Furthermore, our team members are responsible for complying with our cybersecurity standards and complete mandatory training throughout the year to understand the behaviors and technical requirements necessary to keep information secure. We also offer ongoing practice and education for team members to recognize and report suspicious activity. Our IT security team performs annual penetration testing, vulnerability scanning, and monitoring of any potentially suspicious activity across our enterprise.

The Company's Incident Response Team, which is comprised of members of the finance, legal, information technology, and operations teams conduct annual tabletop exercises in which various levels of management participate in simulated data security/privacy scenarios that the Company, its customers, vendors, and/or its personnel may face in the future. The Company engages external resources to refresh the subject matter of these exercises and to continually challenge the Company's management in these exercises. Annual formal training using an online platform is required for all employees. Topics include how to identify suspicious activities and occurrences related to social engineering, phishing, viruses, and insider threats.







# Frameworks

This annex expands transparency through key quantitative data compiled in accordance with the SASB and TCFD frameworks, along with additional details on our workforce, revenues, sales, stakeholders, locations, and certification.

Report data covers all global operations unless otherwise noted. In developing our Sustainability Report, we have compiled metrics organized by key sustainability themes incorporated within our tables and throughout our organization. Perimeter member companies best classify into the SASB classifications for Chemicals and Industrial Machinery & Goods. Our reporting reflects that classification.

# TCFD Table

## GOVERNANCE

DISCLOSURE	RESPONSE
<b>A) DESCRIBE THE BOARD'S OVERSIGHT OF CLIMATE-RELATED RISKS AND OPPORTUNITIES.</b>	<p>Risks related to climate change are integrated into our enterprise risk management process, which is overseen by our Board of Directors. The Board oversees risk assessment and management as well as risk mitigation strategies.</p> <p>Additionally, the Corporate Governance &amp; Nominating Committee, which is one of the Board's four standing committees, has direct oversight of sustainability initiatives.</p>
<b>B) DESCRIBE MANAGEMENT'S ROLE IN ASSESSING AND MANAGING CLIMATE-RELATED RISKS AND OPPORTUNITIES.</b>	<p>Our senior management team develops the Company's ESG strategic direction and is driving progress through an internal sustainability working group led by a cross-functional team of executives representing Business, Operations, Human Resources, Investor Relations, and Legal and Compliance. The Board oversees our sustainability strategy and initiatives.</p> <p>The senior management team is focused on ensuring our business is prepared to comply with increased regulations and stricter environmental standards as climate change concerns become more prevalent.</p>

## STRATEGY

DISCLOSURE	RESPONSE
<b>A) DESCRIBE THE CLIMATE-RELATED RISKS AND OPPORTUNITIES THE ORGANIZATION HAS IDENTIFIED OVER THE SHORT, MEDIUM, AND LONG TERM.</b>	Please see Risks and Opportunity Table as well as page 14.
<b>B) DESCRIBE THE IMPACT OF CLIMATE-RELATED RISKS AND OPPORTUNITIES ON THE ORGANIZATION'S BUSINESSES, STRATEGY, AND FINANCIAL PLANNING.</b>	Please see Risks and Opportunity Table as well as page 14.
<b>C) DESCRIBE THE RESILIENCE OF THE ORGANIZATION'S STRATEGY, TAKING INTO CONSIDERATION DIFFERENT CLIMATE-RELATED SCENARIOS, INCLUDING A 2°C OR LOWER SCENARIO.</b>	Perimeter Solutions does not currently incorporate scenario analysis into our organizational strategy.





## STRATEGY (CONT.)

## RISKS AND OPPORTUNITIES TABLE

TYPE	DRIVER	RISKS/OPPORTUNITIES	OUR STRATEGIC ACTIONS
<b>Physical Risk</b>	Weather-related supply chain disruptions	One of the main risks associated with the use of our critical materials is ensuring their availability from our suppliers on a long-term basis and avoiding weather-related disruptions.	Our suppliers are strategically placed in different regions to mitigate risk arising from natural disasters.
<b>Regulatory Risk</b>	Increased regulation of hazardous chemicals	Risk stems from the possibility of regulation imposed on the chemicals used in our products.	Perimeter Solutions remains at the forefront of product innovation to mitigate this risk.
	Increased regulation of GHG emissions	We could face increased capital and operating costs to comply with GHG emissions regulations.	We are measuring and monitoring our Scope 1 & Scope 2 GHG emissions to inform preparedness.
	New environmental regulations related to climate change and water management	The adoption of new laws, rules or regulations related to climate change poses risks that could harm our results of operations or affect the way we conduct our businesses. For example, new or modified regulations could require us to make substantial expenditures to enhance our environmental compliance efforts.	We closely monitor upcoming regulations to best position ourselves for compliance.
<b>Market Risk</b>	Decreased demand for products	The demand for our fire retardant products can be significantly impacted by the climate. Weather-related and other events can drive fluctuations in demand. We may see a decrease if wildfire events decrease. This may lead us to incur increased costs in our efforts to produce enough products and to transport our products to our customers in a timely matter.	While fire retardant is primarily used to stop or slow the spread of active wildland fires, our fire retardant is also increasingly utilized in a preventative capacity. We are expanding our offerings to several high-hazard industries.
<b>Market Opportunity</b>	Increased demand for products	The demand for our fire retardant products can be significantly impacted by the climate. Weather-related and other events can drive fluctuations in demand and we may see an increase if wildfire events increase.	While fire retardant is primarily used to stop or slow the spread of active wildland fires, our fire retardant is also increasingly utilized in a preventative capacity. We are expanding our offerings to several high-hazard industries.
	Product innovation	We have made significant enhancements in safety, environmental stewardship, and effectiveness, as well as advancements in visibility and aerial drop performance. We consistently release new standard-setting products that combine high performance with improved environmental performance.	We work in partnership with the USDA Forest Service wildland fire chemicals group to characterize and develop new products.



## RISK MANAGEMENT

DISCLOSURE	RESPONSE
<b>A) DESCRIBE THE ORGANIZATION'S PROCESSES FOR IDENTIFYING AND ASSESSING CLIMATE-RELATED RISKS.</b>	Risk assessment and the appropriate balance and taking of risks falls within the responsibility of the Board's committees and the Company's management team as part of our enterprise risk management process.
<b>B) DESCRIBE THE ORGANIZATION'S PROCESSES FOR MANAGING CLIMATE-RELATED RISKS.</b>	Climate-related risks are primarily located within the categories of risks related to our business and industry and risks related to regulatory and legal matters. We assess climate-related risks in relation to their direct impact on our ability to operate and our financial position.
<b>C) DESCRIBE HOW PROCESSES FOR IDENTIFYING, ASSESSING, AND MANAGING CLIMATE-RELATED RISKS ARE INTEGRATED INTO THE ORGANIZATION'S OVERALL RISK MANAGEMENT.</b>	

## METRICS AND TARGETS

DISCLOSURE	RESPONSE
<b>A) DISCLOSE THE METRICS USED BY THE ORGANIZATION TO ASSESS CLIMATE-RELATED RISKS AND OPPORTUNITIES IN LINE WITH ITS STRATEGY AND RISK MANAGEMENT PROCESS.</b>	Perimeter Solutions recognizes the need to comply with increased regulations and stricter environmental standards as climate change concerns become more prevalent. We track capital investments to reduce energy use during manufacturing and we work to improve our environmental stewardship of electricity, natural gas, and water.
<b>B) DISCLOSE SCOPE 1, SCOPE 2, AND, IF APPROPRIATE, SCOPE 3 GREENHOUSE GAS (GHG) EMISSIONS, AND THE RELATED RISKS.</b>	Scope 1: 985.26 MT CO <sub>2</sub> e Scope 2: 1,209.83 MT CO <sub>2</sub> e  Perimeter is tracking and calculating our annual Scope 1 and Scope 2 GHG emissions using the EPA's Center for Corporate Climate Leadership GHG Inventory Guidance and GHG Emissions Calculator.
<b>C) DESCRIBE THE TARGETS USED BY THE ORGANIZATION TO MANAGE CLIMATE-RELATED RISKS AND OPPORTUNITIES AND PERFORMANCE AGAINST TARGETS.</b>	We will be using our initial emission inventories as our initial assessment for future years of reporting and target setting for climate-related risks and opportunities.





# SASB Table

SASB TOPIC	SASB METRIC	SASB CODE	2024 DATA	NARRATIVE RESPONSE
Greenhouse Gas Emissions	Gross global Scope 1 emissions, percentage covered under emissions-limiting regulations	RT-CH-110a.1	See Narrative Response	Perimeter Solutions is not a significant emitter of Scope 1 GHG emissions.
	Discussion of long-term and short-term strategy or plan to manage Scope 1 emissions, emissions reduction targets, and an analysis of performance against those targets	RT-CH-110a.2		The base components of our products are manufactured by a third-party and then mixed at our facilities. Therefore, our Scope 1 emissions are insignificant and primarily come from heating our office buildings. When it comes to our commitment to the environment, we prioritize our energy and electricity efficiency.  See SASB disclosure RT-CH-130a.1 and page 12 of this report for more information.
Air Quality	Air emissions of the following pollutants: (1) NOx (excluding N <sub>2</sub> O), (2) SOx, (3) volatile organic compounds (VOCs), and (4) hazardous air pollutants (HAPs)	RT-CH-120a.1	See Narrative Response	Non-GHG emissions, such as NOx, SOx, VOCs, and HAPs, have been deemed as having a minimal risk to the business. However, we do control these emissions in compliance with regulatory requirements and permits where applicable.
Energy Management	(1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable, (4) total self-generated energy	RT-CH-130a.1 RT-IG-130a.1	(1) 9,364 GJ (2) 100% (3) 140 GJ (Biomethane Credit) (4) 0 GJ	See 2024 Data.



SASB TOPIC	SASB METRIC	SASB CODE	2024 DATA	NARRATIVE RESPONSE
WATER MANAGEMENT	(1) Total water withdrawn, (2) total water consumed, percentage of each in regions with High or Extremely High Baseline Water Stress	RT-CH-140a.1	(1) 13,624 m <sup>3</sup> (2) 30% from regions of High Baseline Water Stress	Our primary fire retardant production facility is located in Rancho Cucamonga, California, currently defined as an area with Extremely High Baseline Water Stress. The rest of our facilities are not located in areas of High or Extremely High Baseline Water Stress.
	Number of incidents of non-compliance associated with water quality permits, standards, and regulations	RT-CH-140a.2	0	Perimeter Solutions did not have any incidents of non-compliance associated with water quality, permits, standards, or regulations.
	Description of water management risks and discussion of strategies and practices to mitigate those risks	RT-CH-140a.3	See Narrative Response	<p>Risks involving environmental regulations, including those related to climate change and water management, are included within our enterprise risk management process, overseen by our Board of Directors. Our Board oversees the implementation of risk mitigation strategies by management accordingly.</p> <p>Our Fire Safety business is centered around reducing the water needed for firefighting. Our products are more efficient and dramatically reduce the amount of water used to help slow, stop, and prevent fires.</p> <p>Our fire retardants chemically alter fuels (e.g., vegetation) and render them non-flammable, eliminating the need for water to be used. Our Class A foam is specially formulated to make water more effective for structural fire suppression, reducing the amount of water needed to extinguish the fire.</p> <p>In our own operations, we have been, and will continue to, implement water treatment plants at our facilities to recycle water used in our production processes.</p>





SASB TOPIC	SASB METRIC	SASB CODE	2024 DATA	NARRATIVE RESPONSE
HAZARDOUS WASTE	Amount of hazardous waste generated, percentage recycled	RT-CH-150a.1	105.00 mt 0% recycled	<p>We produce hazardous chemicals, which are subject to regulation by many U.S. and non-U.S. national, supranational, state, and local governmental authorities. We are in compliance with all applicable environmental laws governing the use, storage, discharge, and disposal of hazardous toxic material. We are committed to protecting the environment and look for ways to reduce the amount of waste we produce, including changing our formulas to minimize trace amounts of hazardous substances, encouraging recycling throughout our offices, and increasing the use of e-records and e-signing technology.</p>
COMMUNITY RELATIONS	Discussion of engagement processes to manage risks and opportunities associated with community interests	RT-CH-210a.1	See Narrative Response	<p>Perimeter Solutions is committed to improving the communities in which we operate through targeted outreach and involvement programs. Community relations are managed at the site level, where we regularly contribute time, material, and money to local community services.</p> <p>We are members of various business improvement associations, such as the industrial park alliance. Each year, our Kamloops facility hosts an Annual Pancake Breakfast to collect donations for the Kamloops Women's Shelter.</p> <p>We donate and volunteer at food banks and neighborhood beautification projects. For the past eight years, employees at our Kamloops facility have participated in litter clean-ups through the city's Adopt-A-Road program. Our St. Louis office donates to and partners with local charities that develop housing for local communities and provide for the homeless community.</p> <p>We also participate in school education programs, host school tours of our facilities, and contribute to fire and police department publications for children.</p> <p>More information can be found on page 21 of this report.</p>

SASB TOPIC	SASB METRIC	SASB CODE	2024 DATA	NARRATIVE RESPONSE
WORKFORCE HEALTH & SAFETY	(1) Total recordable incident rate (TRIR), (2) fatality rate, and (3) near miss frequency rate (NMFR) for (a) direct employees and (b) contract employees	RT-CH-320a.1 RT-IG-320a.1	<b>Direct Employees:</b> - TRIR: 2.4 - LTIR: 0 - Fatalities: 0  <b>Contractors:</b> - TRIR: 1.3 - LTIR: 0 - Fatalities: 0	The frequency and severity of incidents have consistently declined for the past five years.
	Description of efforts to assess, monitor, and reduce exposure of employees and contract workers to long-term (chronic) health risks	RT-CH-320a.2	See Narrative Response	<p>Our commitment to safety is an essential part of our operating model with a predict-and-prevent culture. We are dedicated to building, designing, maintaining, and operating our facilities to effectively manage process safety and other hazards, and to minimize risks.</p> <p>Our Board of Directors has standing EHS discussions quarterly, with more detailed reporting provided to the Board on a semi-annual basis.</p> <p>We have implemented a detailed EHS roadmap to ensure world class safety across our operations. We have task teams and a worksite Health &amp; Safety Committee in place to assess and mitigate risk through analysis, problem solving, and planning. We provide training to our employees, including key leadership, and have a reward system in place to support “before the fact” injury and illness prevention.</p>
PRODUCT DESIGN FOR USE-PHASE EFFICIENCY	Revenue from products designed for use-phase resource efficiency	RT-CH-410a.1	\$436 million	Figure represents the net sales from our Fire Safety business segment.





SASB TOPIC	SASB METRIC	SASB CODE	2024 DATA	NARRATIVE RESPONSE
SAFETY & ENVIRONMENTAL STEWARDSHIP OF CHEMICALS	(1) Percentage of products that contain Globally Harmonized System of Classification and Labeling of Chemicals (GHS) Category 1 and 2 Health and Environmental Hazardous Substances,  (2) percentage of such products that have undergone a hazard assessment	RT-CH-410b.1	0	None of our products contain GHS Category 1 or 2 Health and Environmental Hazardous Substances.
	Discussion of strategy to (1) manage chemicals of concern and (2) develop alternatives with reduced human and/or environmental impact	RT-CH-410b.2	See Narrative Response	<p>Perimeter Solutions is committed to manufacturing superior products while at the same time protecting and preserving the Earth's natural resources. We are in compliance with all applicable laws, regulations, and regulatory agreements, including REACH, which requires comprehensive reports, testing data, and chemical safety assessments of our products.</p> <p><b>Phosphorus pentasulfide (P<sub>2</sub>S<sub>5</sub>):</b> Most of the products we manufacture are benign, aside from P<sub>2</sub>S<sub>5</sub>, used in our Specialty Products business. We prioritize product stewardship and have been involved in discussions with governmental committees surrounding the regulation of this chemical. We have strong policies in place for environmental and safety handling, including extensive brochures and safety dialogues for our customers who use the product. For certain Perimeter products, such as P<sub>2</sub>S<sub>5</sub>, Perimeter Solutions will not allow anyone to take possession of the product without us physically visiting the site to ensure the customer is capable of handling such a chemical.</p> <p><b>Perfluoroalkyl and polyfluoroalkyl substances (PFAS)</b> A subset of our Class B firefighting foams contain fluorine chemicals and Perimeter Solutions is actively working to eliminate PFAS from all of our products. Recent breakthroughs in product development will accelerate this process.</p>

SASB TOPIC	SASB METRIC	SASB CODE	2024 DATA	NARRATIVE RESPONSE
<b>GENETICALLY MODIFIED ORGANISMS</b>	Percentage of products by revenue that contain genetically modified organisms (GMOs)	<b>RT-CH-410c.1</b>	<b>See Narrative Response</b>	Perimeter Solutions does not offer any products that contain GMOs.
<b>MANAGEMENT OF THE LEGAL &amp; REGULATORY ENVIRONMENT</b>	Discussion of corporate positions related to government regulations and/or policy proposals that address environmental and social factors affecting the industry	<b>RT-CH-530a.1</b>	<b>See Narrative Response</b>	Over the years, Perimeter Solutions has provided input for regulation of P <sub>2</sub> S <sub>5</sub> and PFAS chemicals in certain firefighting foams.
<b>OPERATIONAL SAFETY, EMERGENCY PREPAREDNESS &amp; RESPONSE</b>	Process Safety Incidents Count (PSIC), Process Safety Total Incident Rate (PSTIR), and Process Safety Incident Severity Rate (PSISR)	<b>RT-CH-540a.1</b>	<b>PSIC: 0 PSTIR: 0 PSISR: 0</b>	Process Safety data is only applicable to our Specialty Products business segment.
	Number of transport incidents	<b>RT-CH-540a.2</b>	<b>0</b>	See 2024 Data.
<b>FUEL ECONOMY &amp; EMISSIONS IN USE-PHASE</b>	Sales-weighted fleet fuel efficiency for medium- and heavy-duty vehicles	<b>RT-IG-410a.1</b>	<b>N/A</b>	These metrics are not applicable to our business. Perimeter Solutions does not produce vehicles, generators, or engines.
	Sales-weighted fuel efficiency for non-road equipment	<b>RT-IG-410a.2</b>	<b>N/A</b>	
	Sales-weighted fleet fuel efficiency for stationary generators	<b>RT-IG-410a.3</b>	<b>N/A</b>	
	Sales-weighted emissions of: (1) nitrogen oxides (NOx) and (2) particulate matter (PM) for: (a) marine diesel engines, (b) locomotive diesel engines, (c) on-road medium- and heavy-duty engines, and (d) other non-road diesel engines	<b>RT-IG-410a.4</b>	<b>N/A</b>	These metrics are not applicable to our business. Perimeter Solutions does not produce vehicles, generators, or engines.





SASB TOPIC	SASB METRIC	SASB CODE	2024 DATA	NARRATIVE RESPONSE
<b>MATERIALS SOURCING</b>	Description of the management of risks associated with the use of critical materials	<b>RT-IG-440a.1</b>	<b>See Narrative Response</b>	<p>One of the main risks associated with the use of our critical materials is ensuring their availability from our suppliers on a long-term basis. We have long-term contracts with three suppliers of phosphorus and sulfur for our P<sub>2</sub>S<sub>5</sub> product. Our suppliers are strategically placed in different regions to mitigate risk arising from natural disasters.</p> <p>Another risk stems from the possibility of regulation imposed on the chemicals used in our products. Perimeter Solutions remains at the forefront of product innovation to mitigate this risk.</p>
<b>ACTIVITY METRICS</b>	Production by reportable segment	<b>RT-CH-000.A</b>	<b>Fire Safety:</b> - Fire Retardant: 25,000 mt - Concentrated Firefighting Foam: 2,500 m <sup>3</sup> - Specialty Products: 25,000 mt	See 2024 Data.
	Number of employees	<b>RT-IG-000.B</b>	<b>319 full time 11 part time</b>	As of December 31, 2024, we had 319 full-time global employees and 11 temporary, seasonal or part-time global employees. Our North American employees are not represented by a labor union, and we have never experienced a work-related stoppage or strike.



