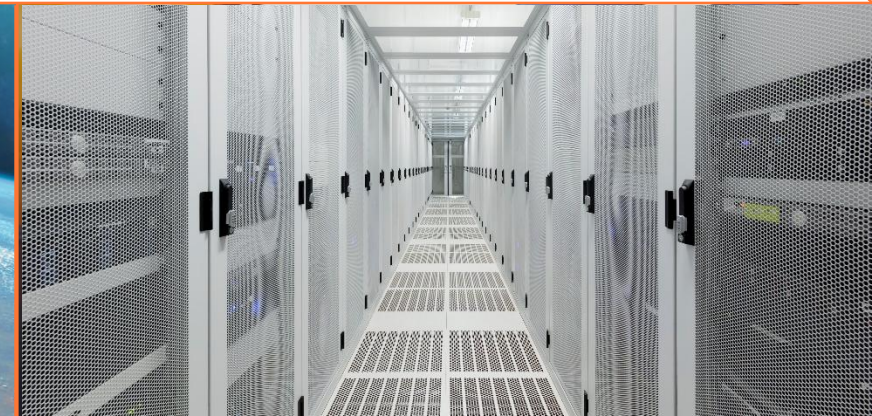




Ralliant Company Overview

Q2 2026



Forward-Looking Statements

Certain statements included in this presentation and the oral remarks made in connection herewith are “forward-looking statements” within the meaning of the U.S. federal securities laws. All statements other than historical factual information are forward-looking statements, including, without limitation, statements regarding: business outlook and priorities; future financial performance and results, including outlook, guidance, and any assumptions underlying such outlook or guidance; revenue growth; cash flows, the Company’s liquidity position or other financial measures; management’s plans and strategies for future operations and growth, including statements relating to anticipated operating performance, cost reductions, productivity and savings initiatives, restructuring activities, new product and service developments, customer demand, competitive strengths or market position, acquisitions, divestitures, strategic opportunities, shareholder value creation, capital allocation priorities, stock repurchases (including the Company’s accelerated share repurchase program), and dividends; the effects of the separation from Fortive on the Company; growth, declines and other trends in markets the Company sells into, including the expected impact of trade and tariff policies and increased demand in the Defense and Space end market; changes in government contracting requirements and reductions in, or forecasts of, federal spending; new or modified laws, regulations and accounting pronouncements; outstanding claims, legal proceedings, tax audits and assessments and other contingent liabilities; foreign currency exchange rates and fluctuations in those rates; tax rates, tax provisions, and the impact of changes to tax laws; general economic and capital markets conditions, including expected impact of inflation or interest rate changes; the timing of any of the foregoing; assumptions underlying any of the foregoing; and any other statements that address events or developments that the Company intends or believes will or may occur in the future.

Terminology such as “believe”, “expect”, “anticipate”, “forecast”, “positioned”, “intend”, “plan”, “project”, “estimate”, “grow”, “will”, “should”, “could”, “would”, “may”, “strategy”, “opportunity”, “possible”, “potential”, “outlook”, “assumptions”, “target”, and “guidance” and similar references to future periods are intended to identify forward-looking statements, although not all forward-looking statements are accompanied by such words. Forward-looking statements are based on assumptions and assessments made by management of the Company in light of their experience and perceptions of historical trends, current conditions, expected future developments and other factors they believe to be appropriate. These forward-looking statements are subject to a number of risks and uncertainties, including but not limited to the risks and uncertainties set forth under “Information Relating to Forward-Looking Statements and Risk Factor Summary,” “Risk Factors,” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in the Company’s Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission (the “SEC”) on February 26, 2026, and under “Information Relating to Forward-Looking Statements,” “Risk Factors,” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in the Company’s Quarterly Report on Form 10-Q filed with the SEC on May 12, 2026.

Forward-looking statements are not guarantees of future performance and actual results may differ materially from the results, developments and business decisions contemplated by the Company’s forward looking statements. Accordingly, you should not place undue reliance on any such forward-looking statements. Forward-looking statements speak only as of the date of the document or other communication in which they are made (or such earlier date as may be specified in such statement). Ralliant assumes no obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise.

The timing and amount of share repurchases will be determined by Ralliant based on its evaluation of market conditions and other factors. The Company’s stated plans do not obligate Ralliant to acquire any particular amount of shares and may be suspended or discontinued at any time.

Non-GAAP Financial Measures

This presentation contains references to financial measures not presented in accordance with generally accepted accounting principles in the United States (“GAAP”), including “adjusted EBITDA margin”, “free cash flow”, and “free cash flow conversion”. The Company has not reconciled the forward-looking statements regarding non-GAAP measures for “adjusted EBITDA margin”, “free cash flow”, and “free cash flow conversion” because the Company is unable to do so without unreasonable efforts or to reasonably estimate the projected outcome of certain significant items, including currency impacts, impacts of acquisitions and divestitures and similar adjustments. These items are uncertain, depend on various factors out of the Company’s control and could have a material impact on the corresponding measures calculated in accordance with GAAP.

Our Precision Technologies Create Confidence...

What we do

We deliver instruments and sensors & safety systems for applications where **accuracy, reliability, and safety matter.**

Why it matters

Precision creates confidence for the innovators, scientists, and engineers we empower.

Who we serve

Customers designing mission critical systems in demanding environments like utilities, aerospace, defense, electronics, and industrial manufacturing.

What sets us apart

Our **people-first culture, precision expertise,** and the **Ralliant Business System** together drive growth and productivity.

We are Ralliant: A Premier Player in Precision Technologies



Sensors & Safety Systems

Our advanced sensors deliver actionable data and insights that proactively monitor performance and anticipate issues across critical systems **maximizing uptime, efficient operations, and safety.**

Our safety technologies deliver uncompromising timing and accuracy for equipment and systems in mission-critical environments **safeguarding lives and billions of dollars of investment.**

Defense & Space



Utilities



Industrial Manufacturing



Other

Test & Measurement

Made by engineers, for engineers, our precision instruments and services measure, monitor, and analyze system performance, **ensuring reliability and safety**

Tektronix

Our Profitable Growth Strategy



01 Winning Growth Vectors

Capitalizing on long-term investment cycles across electrification and defense



02 Stronghold Positions

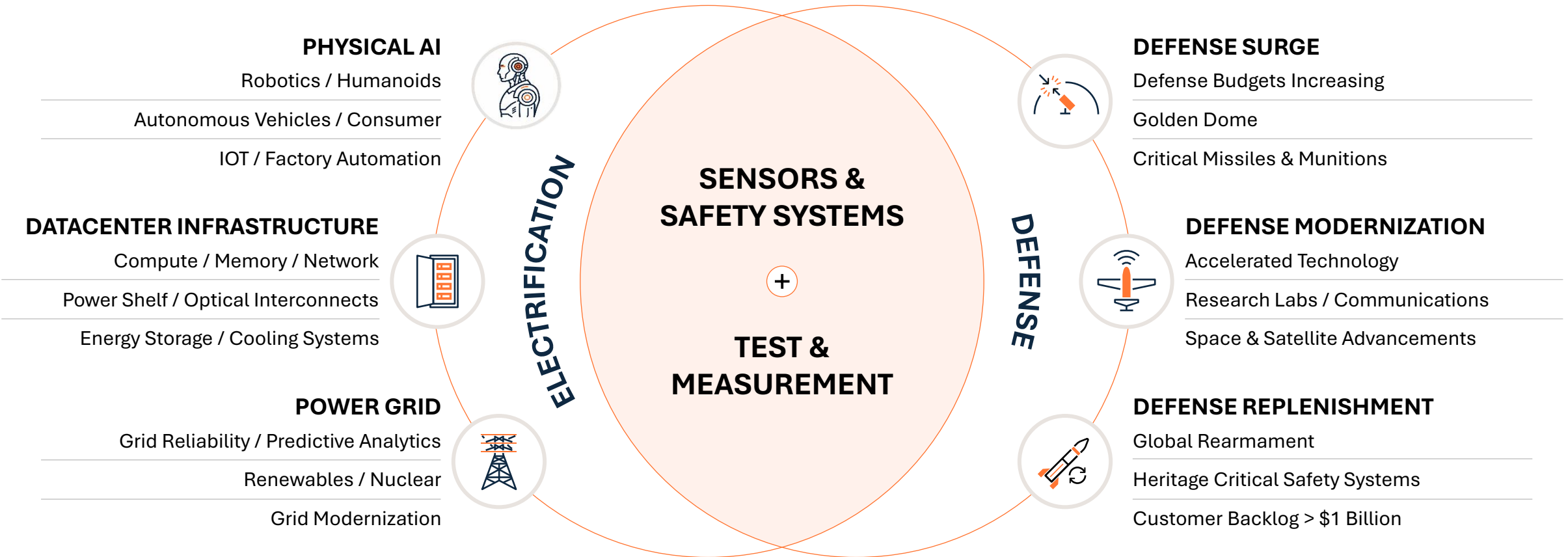
Deepening our advantaged positions where we have longstanding customer loyalty



03 RBS Everywhere

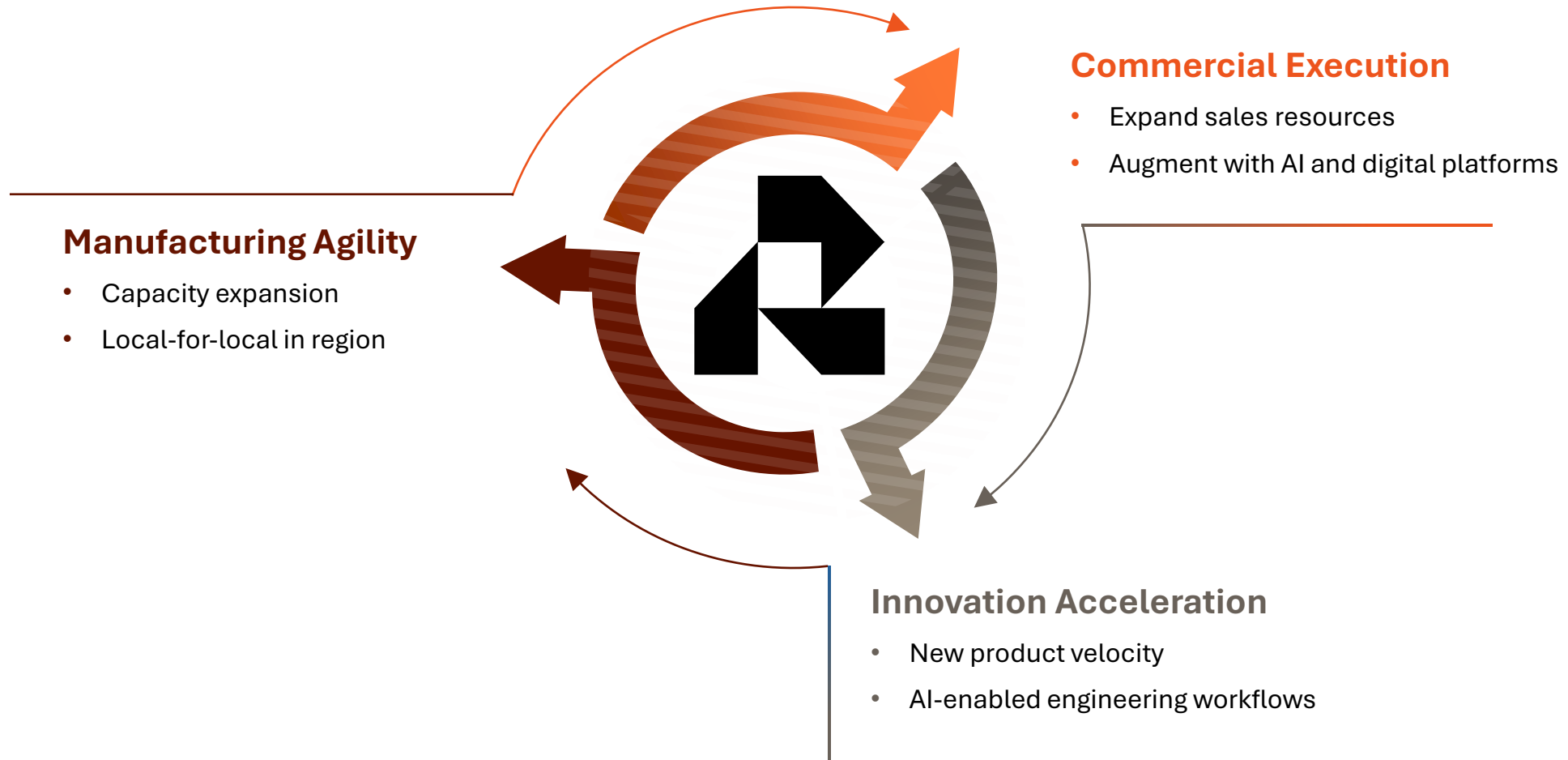
Unifying culture and business system to deliver disciplined financial performance

Winning Growth Vectors | Exposure to Secular Drivers



Both business segments capitalizing on secular demand across electrification and defense

RBS Everywhere | Enterprise Growth Enablers



RBS Everywhere | Enterprise Productivity Program

Program Overview

- Executing a multi-year, CEO-sponsored productivity program to support our **Profitable Growth Strategy** and drive **\$50-60 million of expected run-rate annualized savings** by 2028
- Post-spin opportunity to simplify how we operate and drive productivity to **expand adjusted EBITDA margins** and **invest for growth**
- **Actions already executed** for \$20 million of annualized run-rate savings¹

Drivers of Savings



Cost of Sales: Materials, Maintenance, and Facility Services

- Group Purchasing Office (GPO) for centralized buying
- Vendor negotiations and consolidating with fewer vendors
- Rationalize specs and launch RFPs for improved pricing



G&A: Labor and Indirect Spend Optimization

- Higher employee productivity through AI workflows
- Centralizing and streamlining key functions and services
- Labor optimization leveraging low-cost locations for appropriate roles

Expect annualized run-rate savings of \$50-60M by 2028² to drive adjusted EBITDA margin expansion

1. Includes previously announced \$9-11 million Cost Savings Program.
2. Ralliant does not provide a reconciliation for non-GAAP estimates for adjusted EBITDA margin on a forward-looking basis because the information necessary to calculate a meaningful or accurate estimation of reconciling items is not available without unreasonable effort.

Productivity Program Supporting Path to Mid-Point of Margin Range By 2028

\$50-60 million of annualized run-rate savings by 2028 expected to contribute to ~50% incremental adj. EBITDA margins

Enterprise Productivity Program Expected Savings

\$ millions	In-Year Savings ¹
2026	\$10 – \$12 <i>+20-25M Y/Y</i>
2027	\$30 – \$35 <i>+20-25M Y/Y</i>
2028	\$50 – \$60

Savings Details

- Actions already complete for ~\$20M of the \$50-60M annualized run-rate savings, which is comprised of:
 - Previously announced \$9-11M Cost Savings Program
 - Additional productivity actions executed by the end of Q1 with ~\$10M of run-rate annualized savings
- Anticipate reaching full run-rate of annualized savings mid-2028

Path to Mid-Point of Through-Cycle Margin Range

	Incremental Adjusted EBITDA Margin		
	Baseline Incremental Margin	Productivity Savings Contribution ¹	Total Incremental Margin
2026	35%-40% ²	+ ~10%	→ 45%-50%
2027 & 2028	30%-35% ²	+ 15%-20%	→ ~50%
2025-2028	~35%	+ ~15%	→ ~50%

Mid-point of through-cycle adjusted EBITDA margin range (low-to-mid-20s) by 2028

Expect strong incremental margins plus productivity savings to lead to mid-point of low-to-mid-20s adj. EBITDA margin range by 2028

Well-Positioned for Value Creation

GROWTH



Revenue Growth
Extension

+

PROFITABILITY



Adjusted EBITDA Growth
Faster than Revenue

+

FREE CASH FLOW



Strong and Durable
Free Cash Flow

+

RETURNS



Disciplined Capital
Allocation

**CONSISTENT EARNINGS GROWTH
AND SHAREHOLDER RETURNS**

Key Takeaways



01 Executing Growth Strategy

02 Driving Margin Expansion

03 Returning Capital