

# **Forward Looking Statements**

This presentation and statements by our management may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that include, without limitation, statements on slides entitled "Virginia's Bank and Sizeable Opportunity to Take Market Share from the Big Three," "Market Opportunity in Maryland and North Carolina," "Q3 2024 Highlights" and "2024 Financial Outlook," statements regarding our expectations with regard to the benefits of the American National Bankshares Inc. ("American National") acquisition, our business, financial and operating results, including our deposit base and funding, the impact of future economic conditions, changes in economic conditions, our asset quality, our customer relationships, and statements that include other projections, predictions, expectations, or beliefs about future events or results or otherwise are not statements of historical fact. Such forward-looking statements are based on certain assumptions as of the time they are made, and are inherently subject to known and unknown risks, uncertainties, and other factors, some of which cannot be predicted or quantified, that may cause actual results, performance, or achievements to be materially different from those expressed or implied by results are often characterized by the use of qualified words (and their derivatives) such as "expect," "believe," "estimate," "intend," "will," "may," "view," "opportunity," "potential," "continue," "confidence," or words looking statements are often characterized by the use of qualified words (and their derivatives) such as "expect," "believe," "estimate," "intend," "will," "may," "view," "opportunity," "potential," "continue," "confidence," or words looking statements are based upon reasonable assumptions within the bounds of our existing knowledge of our business and operations, there can be no assurance that actual future results, performance, achievements or trends expressed or implied by such

- market interest rates and their related impacts on macroeconomic conditions, customer and client behavior, our funding costs and our loan and securities portfolios;
- inflation and its impacts on economic growth and customer and client behavior;
- adverse developments in the financial industry generally, such as bank failures, responsive measures to mitigate and manage such developments, related supervisory and regulatory actions and costs, and related impacts on customer and client behavior:
- · the sufficiency of liquidity and changes in our capital position;
- general economic and financial market conditions, in the United States generally and particularly in the markets in which
  we operate and which our loans are concentrated, including the effects of declines in real estate values, an increase in
  unemployment levels and slowdowns in economic growth;
- the American National acquisition, including the impact of purchase accounting, or any change in the assumptions used
  regarding the assets acquired and liabilities assumed to determine the fair value and credit marks, and the possibility that
  the anticipated benefits are not realized when expected or at all;
- potential adverse reactions or changes to business or employee relationships, including those resulting from the American National acquisition;
- monetary and fiscal policies of the U.S. government, including policies of the U.S. Department of the Treasury and the Federal Reserve;
- the quality or composition of our loan or investment portfolios and changes therein;
- · demand for loan products and financial services in our market areas;
- our ability to manage our growth or implement our growth strategy:
- the effectiveness of expense reduction plans;
- the introduction of new lines of business or new products and services;
- our ability to recruit and retain key employees;
- real estate values in our lending area;
- changes in accounting principles, standards, rules, and interpretations, and the related impact on our financial statements;
- an insufficient ACL or volatility in the ACL resulting from the CECL methodology, either alone or as that may be affected by changing economic conditions, credit concentrations, inflation, changing interest rates, or other factors;
- · concentrations of loans secured by real estate, particularly commercial real estate;
- the effectiveness of our credit processes and management of our credit risk;

- our ability to compete in the market for financial services and increased competition from fintech companies;
- technological risks and developments, and cyber threats, attacks, or events;
- operational, technological, cultural, regulatory, legal, credit, and other risks associated with the exploration, consummation and integration of potential future acquisitions, whether involving stock or cash considerations;
- the potential adverse effects of unusual and infrequently occurring events, such as weather-related disasters, terrorist acts, geopolitical conflicts or public health events (such as pandemics), and of governmental and societal responses thereto; these potential adverse effects may include, without limitation, adverse effects on the ability of our borrowers to satisfy their obligations to us, on the value of collateral securing loans, on the demand for our loans or our other products and services, on supply chains and methods used to distribute products and services, on incidents of cyberattack and fraud, on our liquidity or capital positions, on risks posed by reliance on third-party service providers, on other aspects of our business operations and on financial markets and economic growth:
- performance by our counterparties or vendors;
- · deposit flows;
- · the availability of financing and the terms thereof;
- the level of prepayments on loans and mortgage-backed securities:
- the effects of legislative or regulatory changes and requirements, including changes in federal, state or local tax laws;
- actual or potential claims, damages, and fines related to litigation or government actions, which may result in, among other things, additional costs, fines, penalties, restrictions on our business activities, reputational harm, or other adverse consequences;
- any event or development that would cause us to conclude that there was an impairment of any asset, including intangible assets, such as goodwill;and
- other factors, many of which are beyond our control;

Please also refer to such other factors as discussed throughout Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" of our Annual Report on Form 10-K for the year ended December 31, 2023, and related disclosures in other filings, which have been filed with the U.S. Securities and Exchange Commission ("SEC") and are available on the SEC's website at www.sec.gov. Atla risk factors and uncertainties described herein and therein should be considered in evaluating forward-looking statements, and all of the forward-looking statements are expressly the cautionary statements contained or referred to herein and therein or developments or the realized, they may not have the expected consequences to or effects on the Company or our businesses or operations. Readers are cautioned not to refer to be herein and therein. Forward-looking statements represents or operations. Readers are cautioned not or to refer to be herein and therein. Forward-looking statements speak only as of the date they are made. We do not intend or assume any obligation to update, revise or clarify any forward-looking statements that may be made from time to time by or on behalf of the Company, whether as a result of new information, future events or otherwise, except as required by law.



# **Additional Information**

### Non-GAAP Financial Measures

This presentation contains certain financial information determined by methods other than in accordance with generally accepted accounting principles in the United States ("GAAP"). These non-GAAP financial measures are a supplement to GAAP, which is used to prepare the Company's financial statements, and should not be considered in isolation or as a substitute for comparable measures calculated in accordance with GAAP. In addition, the Company's non-GAAP financial measures may not be comparable to non-GAAP financial measures of other companies. The Company uses the non-GAAP financial measures discussed herein in its analysis of the Company's performance. The Company's management believes that these non-GAAP financial measures provide additional understanding of ongoing operations, enhance comparability of results of operations with prior periods, show the effects of significant gains and charges in the periods presented without the impact of items or events that may obscure trends in the Company's underlying performance, or show the potential effects of accumulated other comprehensive income (or AOCI) or unrealized losses on securities on the Company's capital. This presentation also includes certain projections of non-GAAP financial measures. Due to the inherent variability and difficulty associated with making accurate forecasts and projections of information that is excluded from these projected non-GAAP measures, and the fact that some of the excluded information is not currently ascertainable or accessible, the Company is unable to quantify certain amounts that would be required to be included in the most directly comparable projected GAAP financial measures without unreasonable effort. Consequently, no disclosure of projected comparable GAAP measures is included, and no reconciliation of forwardlooking non-GAAP financial information is included.

Please see "Reconciliation of Non-GAAP Disclosures" at the end of this presentation for a reconciliation to the nearest GAAP financial measure.

### No Offer or Solicitation

This presentation does not constitute an offer to sell or a solicitation of an offer to buy any securities. No offer of securities shall be made except by means of a prospectus meeting the requirements of the Securities Act of 1933, as amended, and no offer to sell or solicitation of an offer to buy shall be made in any jurisdiction in which such offer, solicitation or sale would be unlawful.

### **About Atlantic Union Bankshares Corporation**

Headquartered in Richmond, Virginia, Atlantic Union Bankshares Corporation (NYSE: AUB) is the holding company for Atlantic Union Bank. Atlantic Union Bank had 129 branches and approximately 150 ATMs located throughout Virginia and in portions of Maryland and North Carolina as of September 30, 2024. Certain non-bank financial services affiliates of Atlantic Union Bank include: Atlantic Union Equipment Finance, Inc., which provides equipment financing; Atlantic Union Financial Consultants, LLC, which provides brokerage services; and Union Insurance Group, LLC, which offers various lines of insurance products.



# **Our Company**

### Soundness | Profitability | Growth

Highlights (\$bn)

**\$24.8** 

Assets

\$18.3

Loans

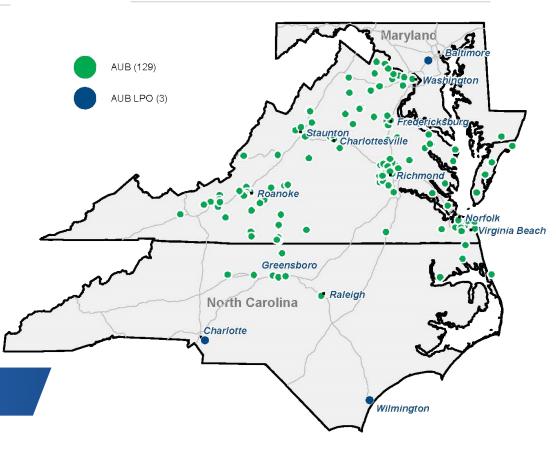
\$20.3
Deposits

\$3.5

Market Capitalization

- 129 branches across Virginia, North Carolina and Maryland footprint
- #1 regional bank¹ deposit market share in Virginia
- Strong balance sheet and capital levels
- Committed to top-tier financial performance with a highly experienced management team able to execute change

### **Branch/Office Footprint**





Largest Regional Banking Company Headquartered in Virginia



# Our Shareholder Value Proposition

### **Leading Regional Presence**

Dense, uniquely valuable presence across attractive markets

# Attractive Financial Profile

Solid dividend yield & payout ratio with earnings upside

# Atlantic Union Bankshares

# Financial Strength

Solid balance sheet & capital levels

# Peer-Leading Performance

Committed to top-tier financial performance

# Strong Growth Potential

Organic & acquisition opportunities



# Virginia's Bank and Sizeable Opportunity to Take Market Share from the Big Three

inia: All Banks		Growth Opportunity	
Institution	Deposits (\$mm)	Market Share (%)	Branches
Truist Financial Corp	\$48,427	21.3%	260
Wells Fargo & Co	32,756	14.4	185
Bank of America Corp.	25,539	11.3	101
Atlantic Union Bankshares Corp	20,678	9.1	130
TowneBank	10,684	4.7	38
United Bankshares Inc.	9,057	4.0	80
PNC Financial Services Group Inc.	5,031	2.2	57
Capital One Financial Corp.	5,014	2.2	20
Burke & Herbert	3,797	1.7	37
Carter Bank & Trust	3,334	1.5	53
Top 10 Banks	\$164,317	72.4%	961
All Institutions in Market	\$226,917	100.0%	1,843
	Institution Truist Financial Corp Wells Fargo & Co Bank of America Corp.  Atlantic Union Bankshares Corp TowneBank United Bankshares Inc. PNC Financial Services Group Inc. Capital One Financial Corp. Burke & Herbert Carter Bank & Trust Top 10 Banks	Institution Deposits (\$mm)  Truist Financial Corp \$48,427  Wells Fargo & Co 32,756  Bank of America Corp. 25,539  Atlantic Union Bankshares Corp 20,678  TowneBank 10,684  United Bankshares Inc. 9,057  PNC Financial Services Group Inc. 5,031  Capital One Financial Corp. 5,014  Burke & Herbert 3,797  Carter Bank & Trust 3,334  Top 10 Banks \$164,317	Institution         Deposits (\$mm)         Market Share (%)           Truist Financial Corp         \$48,427         21.3%           Wells Fargo & Co         32,756         14.4           Bank of America Corp.         25,539         11.3           Atlantic Union Bankshares Corp         20,678         9.1           TowneBank         10,684         4.7           United Bankshares Inc.         9,057         4.0           PNC Financial Services Group Inc.         5,031         2.2           Capital One Financial Corp.         5,014         2.2           Burke & Herbert         3,797         1.7           Carter Bank & Trust         3,334         1.5           Top 10 Banks         \$164,317         72.4%

Virgi	nia: Banks Headquartered	l in VA	Franchise Strength	
Rank	Institution	Deposits (\$mm)	Market Share (%)	Branches
1	Atlantic Union Bankshares Corp.	\$20,678	24.3%	130
2	TowneBank	10,684	12.5	38
3	Capital One Financial Corp.	5,014	5.9	20
4	Burke & Herbert	3,797	4.5	37
5	Carter Bank & Trust	3,334	3.9	53
6	Primis Financial Corp	3,173	3.7	25
7	First Bancorp Inc.	2,685	3.2	20
8	Blue Ridge Bankshares Inc.	2,354	2.8	30
9	C&F Financial Corp	2,118	2.5	31
10	FVCBankcorp Inc.	1,861	2.2	5
	Top 10 Banks	\$55,698	65,5%	389
	All Institutions in Market	\$85,196	100.0%	827

Statewide Branch Footprint Brings Unique Franchise Value and Significant Growth Opportunity



# Market Opportunity in Maryland and North Carolina

Nort	th Carolina: All Banks		Growth Opportunity	
Rank	Institution	Deposits (\$mm)	Market Share (%)	Branches
1	Truist Financial Corp.	\$43,459	19.5%	275
2	Wells Fargo & Co.	37,836	17.0	229
3	First Citizens BancShares Inc.	25,019	11.2	200
4	Bank of America Corp.	20,970	9.4	106
5	PNC Financial Services Group Inc.	10,335	4.6	104
6	First Bancorp	9,152	4.1	101
7	Fifth Third Bancorp	7,702	3.5	77
8	F.N.B. Corp.	7,636	3.4	91
9	First Horizon Corp.	6,832	3.1	79
10	Pinnacle Financial Partners Inc.	6,504	2.9	48
26	Atlantic Union Bankshares Corp.	1,036	0.5	11
	Top 10 Banks	\$175,445	78.7%	1,310
	All Institutions in Market	\$222,801	100.0%	1,995

Mary	land: All Banks		Growth ! Opportunity	
Rank	Institution	Deposits (\$mm)	Market Share (%)	Branches
1	Bank of America Corp.	\$30,444	17.6%	118
2	Truist Financial Corp.	21,651	12.5	138
3	M&T Bank Corp.	18,295	10.6	160
4	PNC Financial Services Group Inc.	17,273	10.0	117
5	Wells Fargo & Co.	11,695	6.8	75
6	Capital One Financial Corp.	11,342	6.6	42
7	Atlantic Union Bankshares Corp	9,661	5.6	41
8	Forbright Inc.	5,502	3.2	3
9	Eagle Bancorp Inc.	5,494	3.2	7
10	Shore Bancshares Inc.	4,718	2.7	36
	Top 10 Banks	\$136,075	78.8%	737
	All Institutions in Market	\$173,222	100.0%	1,170

Growth Opportunity in both Maryland and North Carolina



# **Among the Most Attractive Markets in USA**

HHI (\$)

90,555

89,717 89,172 88.438 86.275

86.272

81.057

### Household Income (\$)

#	State	HHI (\$)	#	State
1	District of Columbia	98,916	9	Colorado
2	Maryland	97,364	10	Connectic
3	Massachusetts	96,584	11	Virginia
4	New Jersey	96,278	12	Utah
5	New Hampshire	94,929	13	Alaska
6	Washington	93,297	14	Minnesota
7	California	92,605	15	New York
8	Hawaii	91,385		TOW TORK

### 2024 Population (mm)

#	State	Pop. (mm)	#	State	Pop. (mm)
1	California	39.2	9	North Carolina	10.9
2	Texas	30.7	10	Michigan	10.1
3	Florida	22.7	11	New Jersey	9.3
4	New York	19.6	12	Virginia	8.8
5	Pennsylvania	13.0	13	Washington	7.9
6	Illinois	12.5	14	Arizona	7.5
7	Ohio	11.8	15	Tennessee	7.1
8	Georgia	11.1			

### GDP (\$bn)

#	State	GDP (\$bn)	#	State	GDP (\$bn)
1	California	3,987	9	Washington	830
2	Texas	2,664	10	New Jersey	826
3	New York	2,227	11	North Carolina	794
4	Florida	1,647	12	Massachusetts	759
5	Illinois	1,107	13	Virginia	733
6	Pennsylvania	998	14	Michigan	679
7	Ohio	897	15	Tennessee	540
8	Georgia	833			

### **Fortune 500 Companies**

#	State	# Companies	#	State	# Companies
1	California	57	9	Georgia	18
2	Texas	52	10	Minnesota	17
2	New York	52	11	Massachusetts	16
4	Illinois	32	11	Michigan	16
5	Ohio	27	13	Connecticut	15
6	Virginia	24	14	New Jersey	14
7	Florida	22	15	North Carolina	12
8	Pennsylvania	20	- <del></del>		



ranked Virginia the **Best State for Business** for 2024, 2021 and 2020 and 2<sup>nd</sup> best in 2023

North Carolina ranked 2<sup>nd</sup> best in 2024 and best in 2023

### **Forbes**

ranked Virginia the 4th Best State for Business and North Carolina 1st

### **U.S.News**

ranked Virginia 13th for Best States

- 16<sup>th</sup> for Economy
- 10<sup>th</sup> for Education

Virginia is home to 818,450 Small Businesses – 99.5% of Virginia businesses



Virginia rated 1st in Workforce Training and Cybersecurity, 2<sup>nd</sup> in Tech Talent Pipeline and 3rd in **Business Climate** 

North Carolina rated 2<sup>nd</sup> in **Business Climate** 



# Q3 2024 Highlights

# Loan and Deposit Growth



- Loans were relatively flat for the quarter
- Deposit growth of approximately 6% annualized for the quarter

### Improved Financial Ratios | Positioning for Long Term





- Adjusted operating return on tangible common equity of 19.15%1
- Adjusted operating return on average assets of 1.25%1
- Adjusted operating efficiency ratio (FTE) of 52.20%<sup>1</sup>

- Lending pipelines remain healthy
- · Focus on performance of the core banking franchise

### **Differentiated Client Experience**



### **Asset Quality**

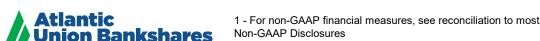


### Capitalize on **Strategic Opportunities**

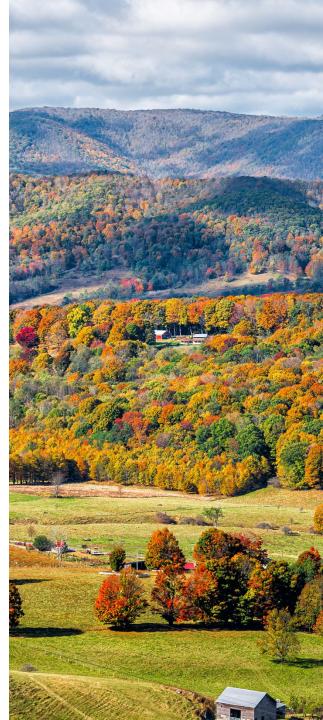


- Responsive, strong and capable alternative to large national banks, while competitive with and more capable than smaller banks
- Q3 2024 net charge-offs at 1 bps annualized
- Nonperforming assets consistent with last two quarters

 Selectively adding commercial bankers in North Carolina



1 - For non-GAAP financial measures, see reconciliation to most directly comparable GAAP measure in "Appendix - Reconciliation of





### Caring

Working together toward common goals, acting with kindness, respect and a genuine concern for others.



### Courageous

Speaking openly, honestly and accepting our challenges and mistakes as opportunities to learn and grow.



### **Committed**

Driven to help our clients, Teammates and company succeed, doing what is right and accountable for our actions.

# **Our Core Values**

Culture — **HOW** we come together and interact as a team to accomplish our business and societal goals.

### **Diversity, Equity, Inclusion, and Belonging Statement**

Atlantic Union Bank embraces diversity of thought and identity to better serve our stakeholders and achieve our purpose. We commit to cultivating a welcoming workplace where Teammate and customer perspectives are valued and respected.











# We are focused on three Strategic Priorities

### Organic



### **Deliver Organic Growth**

- Overweighting opportunities in Wholesale Banking Group
- Directing consumer efforts to market segments and delivery channels with the strongest value proposition
- Prioritizing fee income growth
- Maintaining a reliable low-cost deposit base
- Maximizing operating leverage, productivity, efficiency, and scale
- Attracting and retaining top talent in alignment with broader business goals and strategic priorities

### **Innovate and Transform**

- Pressing the relationship model advantage where bankers provide advocacy and advice, form stickier relationships, and use technology to enable deeper relationships
- Creating a frictionless experience for customers by integrating human interactions with digital capabilities
- Eliminating low value tasks and enabling more high value interactions with customers
- Eliminating legacy system constraints and accelerating modernization of technology while rationalizing operating costs and reengineering processes
- Emphasizing robotics, automation and FinTech partnerships

### **Inorganic**

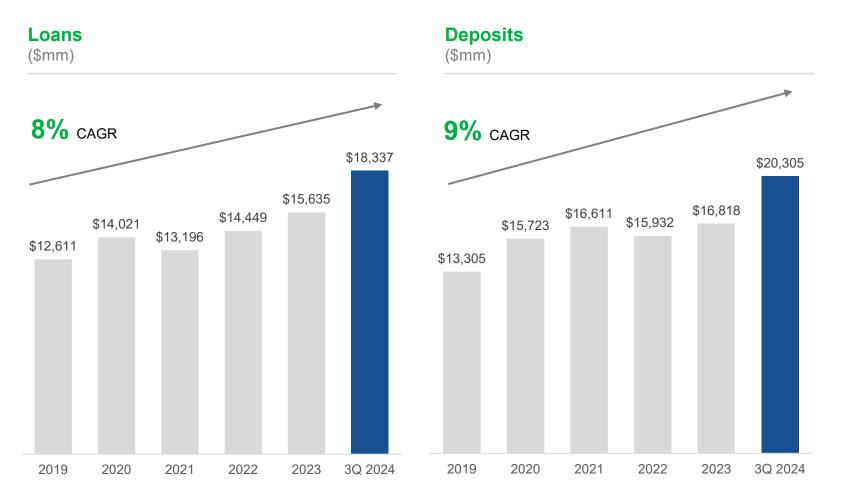


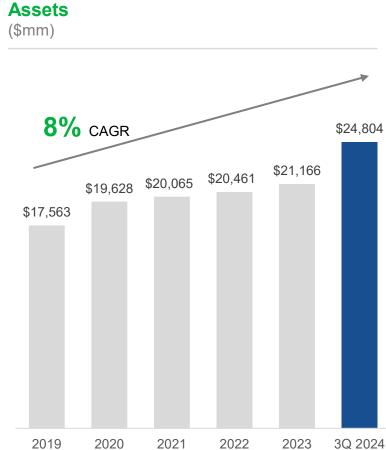
### **Strategic Investments**

- Leverage FinTech partnerships, strategic partner equity investments, as well as non-bank and whole-bank acquisition opportunities for step-change accelerants of growth
- Acquisition philosophy remains: strategic, disciplined, and measured with an eye towards transactions that increase density and scarcity value, add contiguous markets, increase operating leverage, diversify revenue streams, and enable the reinvestment of cost savings into technology
- Ensuring merger and acquisition activity complements, enables, and scales technology and the advancement of our customer value proposition, potentially including whole bank, non-bank, minority stakes, and partnerships



# **Balance Sheet Trends (GAAP)**





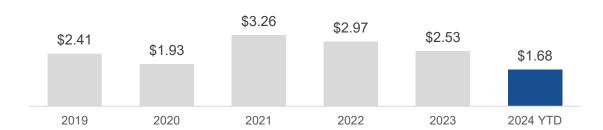
2020



# **Strong Track Record of Performance (GAAP)**

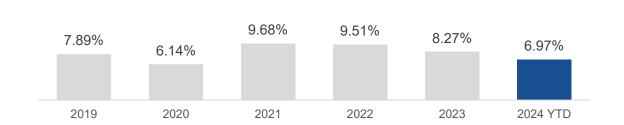
### **Earnings Per Share Available to Common Shareholders**

(\$)



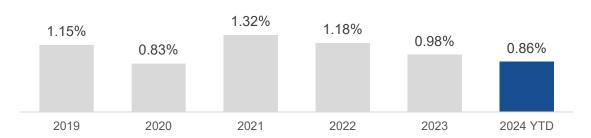
### **Return on Equity (ROE)**

(%)



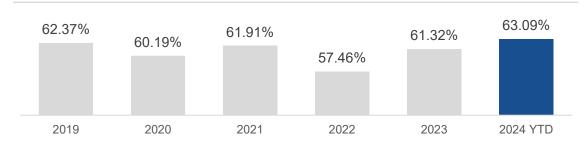
### **Return on Assets (ROA)**

(%)



### **Efficiency Ratio**

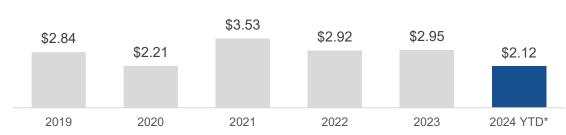
(%)





# Strong Track Record of Performance (Non-GAAP)

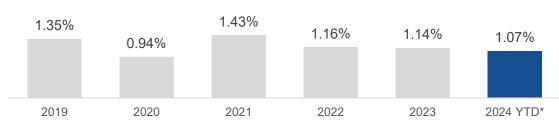
# Adjusted Operating Earnings Per Share Available to Common Shareholders, diluted (\$)<sup>(1)</sup>



<sup>\*</sup> Includes (\$0.13) of initial provision expense related to the American National acquisition, comprised of the initial provision on non-PCD loans, which represents the CECL "double count" of the non-PCD credit mark, and the initial reserve for unfunded commitments

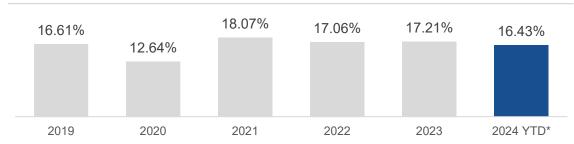
### **Adjusted Operating Return on Assets (ROA)**

 $(\%)^{(1)}$ 



<sup>\*</sup> Includes (7 bps) of initial provision expense related to the American National acquisition, comprised of the initial provision on non-PCD loans, which represents the CECL "double count" of the non-PCD credit mark, and the initial reserve for unfunded commitments

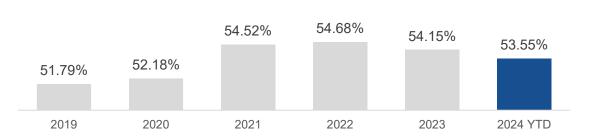
# **Adjusted Operating Return on Tangible Common Equity** (ROTCE) (%)<sup>(1)</sup>



<sup>\*</sup> Includes (0.83%) of initial provision expense related to the American National acquisition, comprised of the initial provision on non-PCD loans, which represents the CECL "double count" of the non-PCD credit mark, and the initial reserve for unfunded commitments

### **Adjusted Operating Efficiency Ratio (FTE)**

 $(\%)^{(1)}$ 





# Strong Capital Position at September 30, 2024

	Regulatory	Repor	ted	Proforma inclu HTM unreal	ding AOCI and ized losses
Capital Ratio	Well Capitalized Minimums	Atlantic Union Bankshares	Atlantic Union Bank	Atlantic Union Bankshares	Atlantic Union Bank
Common Equity Tier 1 Ratio (CET1)	6.5%	9.8%	12.3%	8.3%	10.9%
Tier 1 Capital Ratio	8.0%	10.6%	12.3%	9.2%	10.9%
Total Risk Based Capital Ratio	10.0%	13.3%	13.0%	12.0%	11.7%
Leverage Ratio	5.0%	9.3%	10.7%	7.9%	9.4%
Tangible Equity to Tangible Assets (non-GAAP) <sup>1</sup>	-	8.0%	9.4%	7.9%	9.3%
Tangible Common Equity Ratio (non-GAAP) 1	-	7.3%	9.4%	7.2%	9.3%

### **Capital Management Strategy**

# Atlantic Union capital management objectives are to:

- Maintain designation as a "well capitalized" institution.
- Ensure capital levels are commensurate with the Company's risk profile, capital stress test projections, and strategic plan objectives.

# The Company's capital ratios are well above regulatory well capitalized levels as of September 30, 2024

 On a proforma basis, the Company would be well capitalized if unrealized losses on securities were realized at September 30, 2024.

### **Capital Management Actions**

 During the third quarter of 2024, the Company paid dividends of \$171.88 per outstanding share of Series A Preferred Stock and \$0.32 per common share. The common dividend is 6.7% higher than the prior year's dividend and consistent with the prior quarter's dividend.



<sup>1)</sup> For non-GAAP financial measures, see reconciliation to most directly comparable GAAP measures in "Appendix – Reconciliation of Non-GAAP Disclosures" \*Capital information presented herein is based on estimates and subject to change pending the Company's filing of its regulatory reports

# 2024 Financial Outlook<sup>1</sup>

	Full Year 2024 Outlook <sup>1</sup>	Notes <sup>1</sup>
Loans (end of period)	~\$18.5 - \$19.0B	
Deposits (end of period)	~\$20.0 - \$20.5B	
Credit Outlook	ACL to loans: ~95 – 100 bps  Net charge-off ratio: ~5 – 7 bps	
Net Interest Income (FTE) 2,3	~\$720 - \$725MM	Targeting ~\$190 to \$195 million for 4Q24
Net Interest Margin (FTE) <sup>2,3</sup>	~3.35% - 3.40%	Targeting ~3.40% - 3.45% for 4Q24
Adjusted Operating Noninterest Income <sup>2</sup>	~\$120 - \$125MM	Targeting ~\$30-35 million for 4Q24
Adjusted Operating Noninterest Expense <sup>2</sup> (excludes amortization of intangible assets)	~\$445 - \$450MM	Targeting ~\$115 - \$120MM for 4Q24
Amortization of intangible assets	~\$20MM	Estimated at ~\$5 - \$7MM for 4Q24

### <sup>1</sup>Key Assumptions

- 2024 outlook includes nine months impact of American National in results
- The outlook includes estimates of merger-related purchase accounting adjustments that are subject to change
- The Federal Reserve Bank cuts the fed funds rate by 25 bps in November and December 2024
- Increased likelihood of soft landing and expect relatively stable economy in AUB's Virginia footprint in 2024
- Expect Virginia unemployment rate to remain low and below national unemployment rate in 2024

<sup>3)</sup> Includes estimates of accretion income from the American National acquisition which are subject to change.



<sup>1)</sup> Information on this slide is presented as of October 21, 2024, reflects the Company's updated financial outlook, certain of the Company's financial targets, and key economic assumptions, and will not be updated or affirmed unless and until the Company publicly announces such an update or affirmation. The adjusted operating noninterest expense outlook excludes amortization of intangible assets, merger-related costs, and FDIC special assessments, and the adjusted operating noninterest income outlook excludes gains and losses on the sale of securities. The FY 2024 financial outlook, the Company's financial targets and the key economic assumptions contain forward-looking statements and actual results or conditions may differ materially. See the information set forth below the heading "Forward Looking Statements" on slide 2 of this presentation.

<sup>2)</sup> Refer to "Additional Information" slide and Appendix for non-GAAP disclosures.

# Appendix





# Q3 2024 Allowance For Credit Losses (ACL) and Provision for Credit Losses

	Allowance for Loan & Lease Losses (ALLL)	Reserve for Unfunded Commitments (RUC)	Allowance for Credit Losses
03/31/2024 Ending Balance % of loans	\$136.2MM (0.86%)	\$15.6MM (0.10%)	\$151.8MM (0.96%)
American National Initial Allowance - Non-PCD recorded via provision expense	+\$13.2MM	+\$1.4MM	+14.6MM Provision for credit losses
American National Initial Allowance - PCD recorded via PCD gross up of ALLL	+3.9MM	_	+3.9MM
Q2 2024 Activity	+\$4.8MM Increase due to loan growth and the impact of continued uncertainty in the economic outlook on certain portfolios.	+\$0.6MM Slight increase from last quarter due to increase in unfunded balances.	+\$5.4MM \$7.2 million Provision for Credit Losses and \$1.7 million net charge- offs
06/30/2024 Ending Balance % of loans	\$158.1MM (0.86%)	\$17.6MM (0.10%)	\$175.7MM (0.96%)
Q3 2024 Activity	+\$2.6MM Increase due to the impact of continued uncertainty in the economic outlook on certain portfolios.	-\$0.6MM Slight decrease from last quarter due to decrease in unfunded balances.	+\$2.0MM \$2.6 million Provision for Credit Losses and \$700 thousand net charge-offs
09/30/2024 Ending Balance % of loans	\$160.7MM (0.88%)	\$16.9MM (0.09%)	\$177.6MM (0.97%)

### **Q3 Macroeconomic Forecast**

### Moody's September 2024 Baseline Forecast:

- US GDP expected to average ~2.6% growth in 2024 and ~2.1% in 2025.
- The national unemployment rate expected to average ~4.1% in 2024 and 2025.

### **Q3 ACL Considerations**

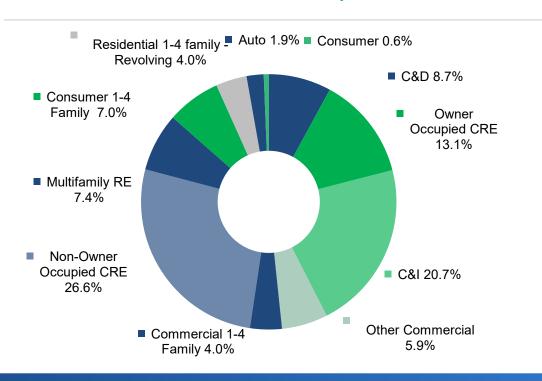
- Utilizes a weighted Moody's forecast economic scenarios approach in the quantitative model.
- Qualitative factors were added for certain portfolios as deemed appropriate.
- The reasonable and supportable forecast period is 2 years; followed by reversion to the historical loss average over 2 years.



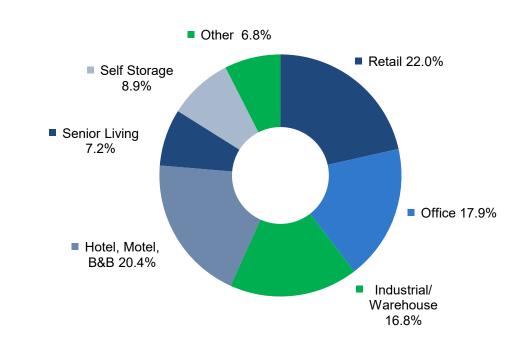
Numbers may not foot due to rounding.

# **Diversified and Granular Loan Portfolio**

### Total Loan Portfolio \$18.3 billion at September 30, 2024



# Non-Owner Occupied CRE Composition \$4.9 billion at September 30, 2024

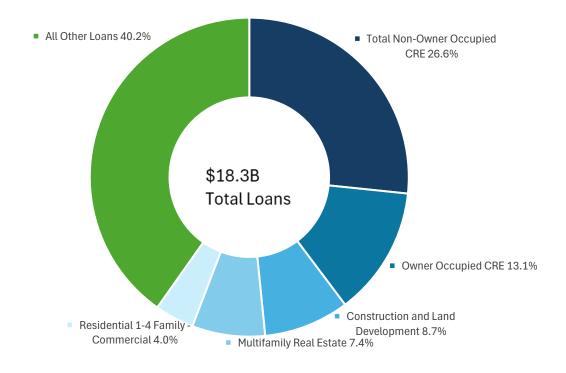


**Total Portfolio Characteristics** 

Duration 1.1 years Q3 2024 Weighted Average Yield (Tax Equivalent) 6.35%



# Commercial Real Estate ("CRE") portfolio at September 30, 2024

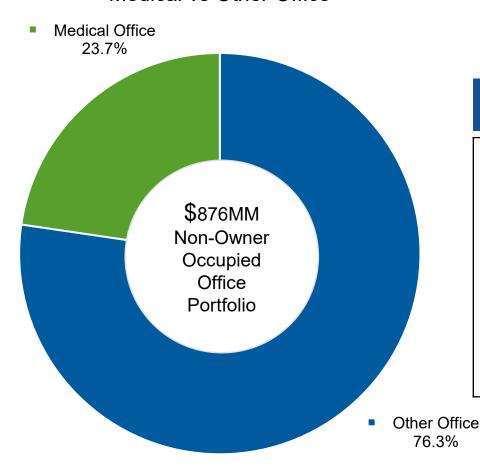


CRE by class				
\$ in millions	Total Outstandings	% of Portfolio		
Hotel/Motel B&B	\$996	5.4%		
Industrial/Warehouse	\$820	4.5%		
Office	\$876	4.8%		
Retail	\$1,075	5.8%		
Self Storage	\$435	2.4%		
Senior Living	\$354	1.9%		
Other	\$330	1.8%		
Total Non-Owner Occupied CRE	\$4,886	26.6%		
Owner Occupied CRE	\$2,402	13.1%		
Construction and Land Development	\$1,589	8.7%		
Multifamily Real Estate	\$1,358	7.4%		
Residential 1-4 Family - Commercial	\$729	4.0%		
Total CRE	\$10,963	59.8%		



# Non-Owner Occupied Office CRE Portfolio at September 30, 2024

### Medical vs Other Office



# **Geographically Diverse Non-Owner Occupied Office Portfolio**

### By Market (\$ millions)

Carolinas	\$309
Western VA	\$128
Fredericksburg Area	\$114
Central VA	\$98
Coastal VA	\$68
Northern VA/Maryland	\$70
Eastern VA	\$47
Other	<u>\$42</u>
Total	\$876

# Non-Owner Occupied Office Portfolio Credit Quality

### **Key Portfolio Metrics**

Avg. Office Loan (\$ thousands)	\$1,687
Median Office Loan (\$ thousands)	\$574
Loan Loss Reserve / Office Loans	2.78%
NCOs / Office Loans <sup>1</sup>	0.10%
Delinquencies / Office Loans	0.39%
NPL / Office Loans	0.34%
Criticized Loans / Office Loans	9.61%

<sup>&</sup>lt;sup>1</sup>Trailing 4 Quarters Avg NCO/Trailing 4 Quarter Avg Office Portfolio



# Multifamily CRE Portfolio at September 30, 2024

# Geographically Diverse Multifamily Portfolio

### By Market (\$ millions)

Carolinas	\$403
Central VA	\$273
Western VA	\$255
Coastal VA	\$153
Eastern VA	\$128
Fredericksburg Area	\$93
Northern VA/Maryland	\$29
Other	<u>\$23</u>
Total	\$1,358

# Multifamily Portfolio Credit Quality

### **Key Portfolio Metrics**

Avg. Multifamily Loan (\$ thousands)	\$2,667
Median Multifamily Loan (\$ thousands)	\$649
Loan Loss Reserve / Multifamily Loans	0.45%
NCOs / Multifamily Loans¹	0.00%
Delinquencies / Multifamily Loans	0.07%
NPL / Multifamily Loans	0.00%
Criticized Loans / Multifamily Loans	1.27%

<sup>&</sup>lt;sup>1</sup>Trailing 4 Quarters Avg NCO/Trailing 4 Quarter Avg Multifamily Portfolio

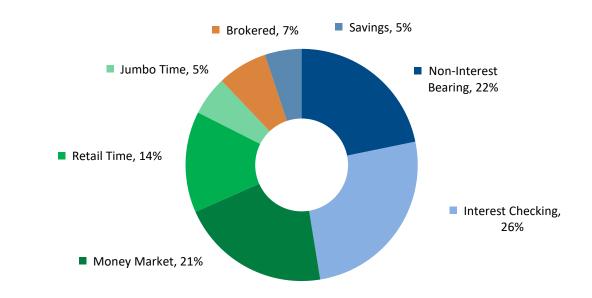


# **Attractive Core Deposit Base**

### **Deposit Base Characteristics**

- Q3 2024 cost of deposits 2.57%
- 88% core deposits<sup>(1)</sup>
- 48% transactional accounts

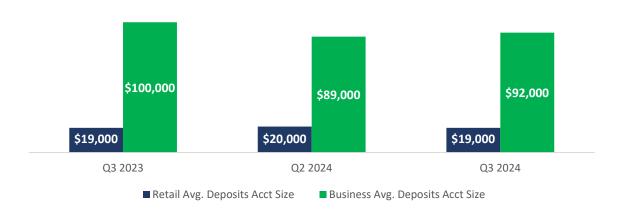
### Deposit Composition at September 30, 2024 — \$20.3 billion





# **Granular Deposit Base**

### **Customer Deposit Granularity**



# Period End Uninsured and Uncollateralized Deposits as a Percentage of Total Deposits (\$ in Millions)

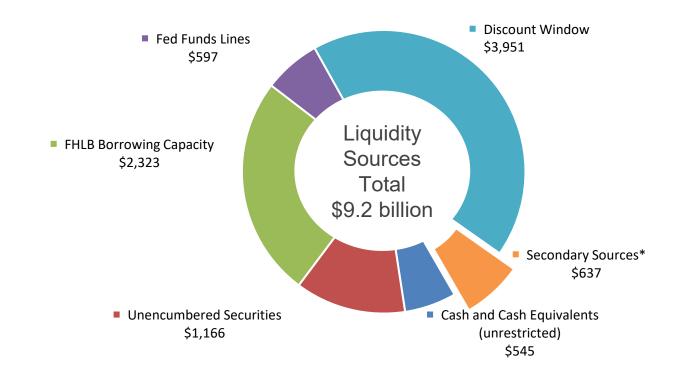




# Liquidity Position at September 30, 2024

Total Liquidity Sources of \$9.2 billion ~166% liquidity coverage ratio of uninsured/uncollateralized deposits of \$5.6 billion

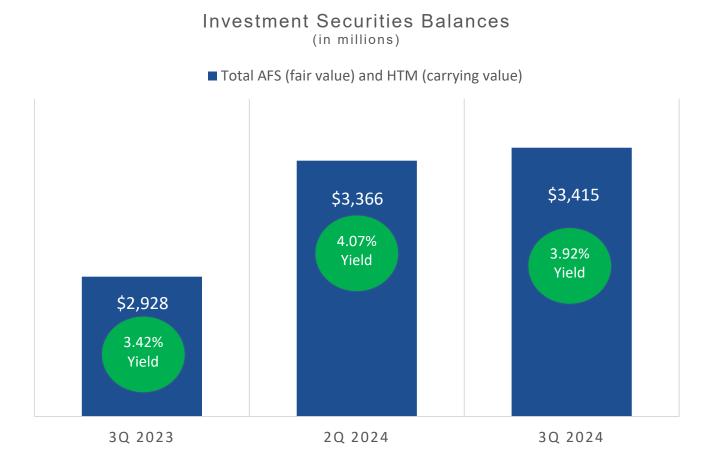
(\$ in millions)





<sup>\*</sup> Includes brokered deposits and other sources of liquidity Figures may not foot due to rounding

# Securities Portfolio at September 30, 2024



- Total securities portfolio of \$3.4 billion with a total unrealized loss of \$364.7 million
  - 78% of total portfolio in available-for-sale at an unrealized loss of \$334.5 million
  - 22% of total portfolio designated as held-tomaturity with an unrealized loss of \$30.2 million
- Total effective duration of 4.6 years. Securities portfolio is used defensively to neutralize overall asset sensitive interest rate risk profile
- ~34% municipals, ~61% treasuries, agency MBS/CMOs and ~5% corporates and other investments
- Securities to total assets of 13.8% as of September 30, 2024, down from 14.5% on December 31, 2023
- In April 2024, sold \$372 million in AFS securities acquired from American National, resulting in a pretax loss of \$6.5 million. A majority of the proceeds were reinvested into higher yielding securities.



The Company has provided supplemental performance measures determined by methods other than in accordance with GAAP. These non-GAAP financial measures are a supplement to GAAP, which is used to prepare the Company's financial statements, and should not be considered in isolation or as a substitute for comparable measures calculated in accordance with GAAP. In addition, the Company's non-GAAP financial measures may not be comparable to non-GAAP financial measures of other companies. The Company uses the non-GAAP financial measures discussed herein in its analysis of the Company's performance. The Company's management believes that these non-GAAP financial measures provide additional understanding of ongoing operations, enhance comparability of results of operations with prior periods and show the effects of significant gains and charges in the periods presented without the impact of items or events that may obscure trends in the Company's underlying performance.



Adjusted operating measures exclude, as applicable, mergerrelated costs, a deferred tax asset write-down, and gain (loss) on sale of securities. The Company believes these non-GAAP adjusted measures provide investors with important information about the continuing economic results of the Company's operations. The Company believes net interest income (FTE), total revenue (FTE), and total adjusted revenue (FTE), which are used in computing net interest margin (FTE), efficiency ratio (FTE) and adjusted operating efficiency ratio (FTE), provide valuable additional insight into the net interest margin and the efficiency ratio by adjusting for differences in tax treatment of interest income sources. The entire FTE adjustment is attributable to interest income on earning assets, which is used in computing the yield on earning assets. Interest expense and the related cost of interest-bearing liabilities and cost of funds ratios are not affected by the FTE components. The adjusted operating efficiency ratio (FTE) excludes, as applicable, the amortization of intangible assets, merger-related costs, and gain (loss) on sale of securities. This measure is similar to the measure used by the Company when analyzing corporate performance and is also similar to the measure used for incentive compensation. The Company believes this adjusted measure provides investors with important information about the continuing economic results of the Company's operations.

### ADJUSTED OPERATING EARNINGS AND EFFICIENCY RATIO

	Fo	or the three i	nonths ended			
(Dollars in thousands, except per share amounts)		3Q2024	2	2Q2024		
Operating Measures						
Net Income (GAAP)	\$	76,415	\$	25,161		
Plus: Merger-related costs, net of tax	•	1,085	*	24,236		
Plus: Deferred tax asset write-down		_		4,774		
Less: Gain (loss) on sale of securities, net of tax		3		(5,148)		
Adjusted operating earnings (non-GAAP)	\$	77,497	\$	59,319		
Less: Dividends on preferred stock		2,967		2,967		
Adjusted operating earnings available to common shareholders (non-GAAP)	\$	74,530	\$	56,352		
Weighted average common shares outstanding, diluted	8	39,780,531	8	9,768,466		
EPS available to common shareholders, diluted (GAAP)	\$	0.82	\$	0.25		
Adjusted operating EPS available to common shareholders (non-GAAP)	\$	0.83	\$	0.63		
, ajastou oporuming _i o uramusio to common ontalonotatio (non o, v.a.)	<b>4</b>	0.00	*	0.00		
Operating Efficiency Ratio						
Noninterest expense (GAAP)	\$	122,582	\$	150,005		
Less: Amortization of intangible assets		5,804		5,995		
Less: Merger-related costs		1,353		29,778		
Adjusted operating noninterest expense (non-GAAP)	\$	115,425	\$	114,232		
Noninterest income (CAAP)	\$	34,286	\$	23,812		
Noninterest income (GAAP) Less: Gain (loss) on sale of securities	Φ		Φ	-		
Adjusted operating noninterest income (non-GAAP)	\$	34,282	\$	(6,516) 30,328		
Adjusted operating nonlinterest income (non-GAAP)	<u> </u>	34,202	φ	30,320		
Net interest income (GAAP)	\$	182,932	\$	184,534		
Noninterest income (GAAP)	Ψ	34,286	Ψ	23,812		
Total revenue (GAAP)	\$	217,218	\$	208,346		
Net interest income (FTE) (non-GAAP)	\$	186,831	\$	188,348		
Adjusted operating noninterest income (non-GAAP)	Ψ	34,282	Ψ	30,328		
Total adjusted revenue (FTE) (non-GAAP)	\$	221,113	\$	218,676		
Efficiency ratio (GAAP)		56.43%		72.00%		
Efficiency ratio FTE (non-GAAP)		55.44%		70.70%		
Adjusted operating efficiency ratio (FTE) (non-GAAP)		52.20%		52.24%		
Aujusted operating emoleticy ratio (FTE) (non-ozar)		JZ.ZU 70		JZ.Z470		



Tangible assets and tangible common equity are used in the calculation of certain profitability, capital, and per share ratios. The Company believes tangible assets, tangible common equity and the related ratios are meaningful measures of capital adequacy because they provide a meaningful base for period-to-period and company-to-company comparisons, which the Company believes will assist investors in assessing the capital of the Company and its ability to absorb potential losses. The Company believes tangible common equity is an important indication of its ability to grow organically and through business combinations as well as its ability to pay dividends and to engage in various capital management strategies. The Company believes that ROTCE is a meaningful supplement to GAAP financial measures and is useful to investors because it measures the performance of a business consistently across time without regard to whether components of the business were acquired or developed internally. Adjusted operating measures exclude, as applicable, mergerrelated costs, a deferred tax asset write-down, gain (loss) on sale of securities, and amortization of intangible assets. The Company believes these non-GAAP adjusted measures provide investors with important information about the continuing economic results of the Company's operations.

### **OPERATING MEASURES**

		months ended				
(Dollars in thousands)	3Q2024		2Q2024			
Return on average assets (ROA) Average assets (GAAP)	\$ 24,613,518	\$	24,620,198			
ROA (GAAP) Adjusted operating ROA (non-GAAP)	1.24% 1.25%		0.41% 0.97%			
Return on average equity (ROE)  Adjusted operating earnings available to common shareholders (non-GAAP)  Plus: Amortization of intangibles, tax effected  Adjusted operating earnings available to common shareholders before amortization of intangibles (non-GAAP)	\$  74,530 4,585 79,115	\$	56,352 4,736 61,088			
Average equity (GAAP) Less: Average goodwill Less: Average amortizable intangibles Less: Average perpetual preferred stock Average tangible common equity (non-GAAP)	\$ 3,112,509 1,209,590 93,001 166,356 1,643,562	\$	3,021,929 1,208,588 97,109 166,356 1,549,876			
ROE (GAAP)	9.77%		3.35%			
Return on tangible common equity (ROTCE)  Net Income available to common shareholders (GAAP)  Plus: Amortization of intangibles, tax effected  Net Income available to common shareholders before amortization of intangibles (non-GAAP)	\$ 73,448 4,585 78,033	\$	22,194 4,736 26,930			
ROTCE (non-GAAP) Adjusted operating ROTCE (non-GAAP)	18.89% 19.15%		6.99% 15.85%			



Adjusted operating measures exclude, as applicable, mergerrelated costs, FDIC special assessments, legal reserves associated with our previously disclosed settlement with the CFPB. strategic cost saving initiatives (principally composed of severance charges related to headcount reductions, costs related to modifying certain third party vendor contracts, and charges for exiting certain leases), strategic branch closing and related facility consolidation costs (principally composed of real estate, leases and other assets write downs, as well as severance and expense reduction initiatives), rebranding costs, the net loss related to balance sheet repositioning (principally composed of gains and losses on debt extinguishment), deferred tax asset write-down, (loss) gain on sale of securities, gain on sale-leaseback transaction, gain on sale of Dixon, Hubard, Feinour & Brown, Inc. ("DHFB"), and gain on the sale of Visa, Inc. Class B common stock. The Company believes these non-GAAP adjusted measures provide investors with important information about the continuing economic results of the Company's operations. Tangible assets and tangible common equity are used in the calculation of certain profitability, capital, and per share ratios. The Company believes tangible assets, tangible common equity and the related ratios are meaningful measures of capital adequacy because they provide a meaningful base for period-to-period and company-to-company comparisons, which the Company believes will assist investors in assessing the capital of the Company and its ability to absorb potential losses. The Company believes tangible common equity is an important indication of its ability to grow organically and through business combinations as well as its ability to pay dividends and to engage in various capital management strategies. The Company believes that return on tangible common equity ("ROTCE") is a meaningful supplement to GAAP financial measures and is useful to investors because it measures the performance of a business consistently across time without regard to whether components of the business were acquired or developed internally.

### ADJUSTED OPERATING EARNINGS & FINANCIAL METRICS

For the nine

		or the nine										
	m	onths ended				For the years ended						
(Dollars in thousands, except per share amounts)	Septe	ember 30, 2024		2023		2022		2021		2020		2019
Operating Earnings												
Net Income (GAAP)	\$	151,346	\$	201,818	\$	234,510	\$	263,917	Φ.	158,228	\$	193,528
Plus: Merger-related costs, net of tax	Ψ	26,884	Ψ	2,850	Ψ	204,510	Ψ	200,517	Ψ	130,220	Ψ	22,296
· · · · · · · · · · · · · · · · · · ·						-		-		-		22,290
Plus: FDIC special assessment, net of tax		664		2,656		-		-		-		-
Plus: Legal reserve, net of tax		-		6,809		-		-		-		-
Plus: Strategic cost saving initiatives, net of tax		-		9,959		-		-		-		-
Plus: Strategic branch closing and facility consolidation costs, net of tax		-		-		4,351		13,775		5,343		-
Plus: Rebranding costs, net of tax		_		_				· -		· _		5,099
Plus: Net loss related to balance sheet repositioning, net of tax		_		_		_		11,609		25,979		12,953
Plus: Deferred tax asset write-down		4,774						-		20,575		12,555
				(00.004)		- (0)						
Less: (Loss) gain on sale of securities, net of tax		(5,143)		(32,381)		(2)		69		9,712		6,063
Less: Gain on sale-leaseback transaction, net of tax		-		23,367		-		-		-		-
Less: Gain on sale of DHFB, net of tax		-		-		7,984		-		-		-
Less: Gain on Visa, Inc. Class B common stock, net of tax		-		-		-		4,058		-		-
Adjusted operating earnings (non-GAAP)	\$	188,811	\$	233,106	\$	230,879	\$	285,174	\$	179,838	\$	227,813
Less: Dividends on preferred stock	•	8,901	-	11,868		11,868		11,868	-	5,658	,	
Adjusted operating earnings available to common shareholders (non-GAAP)	-\$	179,910	\$	221,238	\$	219,011	\$	273,306	\$	174,180	\$	227,813
Adjusted operating earnings available to common shareholders (non-GAAP)	ф	179,910	ф	221,230	Ф	219,011	ф	273,300	Ф	174,160	ф	221,013
Earnings per share (EPS)												
Weighted average common shares outstanding, diluted		84,933,213		74,962,363		74,953,398		77.417.801		78,875,668		80,263,557
		,,		,,		,,		,,		,,		,,
EPS available to common shareholders, diluted (GAAP)	\$	1.68	\$	2.53	\$	2.97	\$	3.26	\$	1.93	\$	2.41
Adjusted operating EPS available to common shareholders, diluted (non-GAAP)	\$	2.12	\$	2.95	\$	2.92	\$	3.53	\$	2.21	\$	2.84
Return on assets (ROA)												
Average assets	\$	23,489,608	\$	20,512,402	\$	19,949,388	\$	19,977,551	\$	19,083,853	\$	16,840,310
ROA (GAAP)		0.86%		0.98%		1.18%		1.32%		0.83%		1.15%
Adjusted operating ROA (non-GAAP)		1.07%		1.14%		1.16%		1.43%		0.94%		1.35%
Adjusted operating NOA (non-GAAF)		1.07 70		1.1470		1.1070		1.4370		0.9476		1.3370
Return on equity (ROE)												
Adjusted operating earnings available to common shareholders (non-GAAP)	\$	179,910	\$	221,238	\$	219,011	\$	273,306	\$	174,180	\$	227,813
Plus: Amortization of intangibles, tax effected	Ψ	10,817	Ψ	6,937	Ψ	8,544	Ψ	10,984	Ψ	13,093	Ψ	14,632
· · · · · · · · · · · · · · · · · · ·	_		_		_		_		_		_	
Adjusted operating earnings available to common shareholders before amortization of intangibles (non-GAAP)	\$	190,727	\$	228,175	\$	227,555	\$	284,290	\$	187,273	\$	242,445
	_		_		_		_		_		_	
Average equity (GAAP)	\$	2,901,666	\$	2,440,525	\$	, ,	\$	2,725,330	\$	2,576,372	\$	2,451,435
Less: Average goodwill		1,114,810		925,211		930,315		935,560		935,560		912,521
Less: Average amortizable intangibles		69,522		22,951		34,627		49,999		65,094		79,405
Less: Average perpetual preferred stock		166,356		166,356		166,356		166,356		93,658		_
Average tangible common equity (non-GAAP)	\$	1,550,978	\$		\$		\$		\$	1,482,060	\$	1,459,509
	Ψ		Ψ.	,,	Ψ.		•	,, -	Ψ.		•	
ROE (GAAP)		6.97%		8.27%		9.51%		9.68%		6.14%		7.89%
Return on tangible common equity (ROTCE)												
Net Income available to common shareholders (GAAP)	\$	142,445	\$	189,950	\$	222,642	\$	252,049	\$	152,570	\$	193,528
, ,	φ		ψ		φ		φ		φ		φ	,
Plus: Amortization of intangibles, tax effected	_	10,817	_	6,937	_	8,544	_	10,984	_	13,093	_	14,632
Net Income available to common shareholders before amortization of intangibles (non-GAAP)	\$	153,262	\$	196,887	\$	231,186	\$	263,033	\$	165,663	\$	208,160
ROTCE		13.20%		14.85%		17.33%		16.72%		11.18%		14.26%
Adjusted operating ROTCE (non-GAAP)		16.43%		17.21%		17.06%		18.07%		12.64%		16.61%



The adjusted operating efficiency ratio (FTE) excludes, as applicable, the amortization of intangible assets, merger-related costs, FDIC special assessments, strategic cost saving initiatives (principally composed of severance charges related to headcount reductions, costs related to modifying certain third party vendor contracts, and charges for exiting certain leases), a legal reserve associated with our previously disclosed settlement with the CFPB, strategic branch closing and related facility consolidation costs (principally composed of real estate, leases and other assets write downs, as well as severance and expense reduction initiatives), rebranding costs, the losses related to balance sheet repositioning (principally composed of gains and losses on debt extinguishment), (loss) gain on sale of securities, gain on sale-leaseback transaction, gain on sale of DHFB, gain on the sale of Visa, Inc. Class B common stock, and losses related to balance sheet repositioning. This measure is similar to the measure used by the Company when analyzing corporate performance and is also similar to the measure used for incentive compensation. The Company believes this adjusted measure provides investors with important information about the continuing economic results of the Company's operations.

### ADJUSTED OPERATING EFFICIENCY RATIO

		the nine ths ended				For the	vears	s ended Dec	embei	r 31.	
(Dollars in thousands)										2020	2019
Noninterest expense (GAAP)	\$	377,859	\$	430,371	\$	403,802	\$	419,195	\$	413,349	\$ 418,340
Less: Amortization of intangible assets		13,693		8,781		10,815		13,904		16,574	18,521
Less: Merger-related costs		33,005		2,995		-		-		-	27,824
Less: FDIC special assessment		840		3,362		-		-		-	-
Less: Strategic cost saving initiatives		-		12,607		-		-		-	-
Less: Legal reserve		_		8,300		-		-		-	-
Less: Strategic branch closing and facility consolidation costs		_		-		5,508		17,437		6,764	-
Less: Rebranding costs		-		-		-		-		-	6,455
Less: Losses related to balance sheet repositioning		-		-		-		14,695		31,116	16,397
Adjusted operating noninterest expense (non-GAAP)	\$	330,321	\$	394,326	\$	387,479	\$	373,159	\$	358,895	\$ 349,143
Net interest income (GAAP)	\$	515,290	\$	611,013	\$	584,261	\$	551,260	\$	555,298	\$ 537,872
Noninterest income (GAAP)		83,651		90,877		118,523		125,806		131,486	132,815
Total revenue (GAAP)	\$	598,941	\$	701,890	\$	702,784	\$	677,066	\$	686,784	\$ 670,687
Net interest income (FTE) (non-GAAP)	\$	526,726	\$	625,923	\$	599,134	\$	563,851	\$	566,845	\$ 548,993
Adjusted operating noninterest income (non-GAAP)		90,161		102,287		109,444		120,582		120,961	125,140
Total adjusted revenue (FTE) (non-GAAP)	\$	616,887	\$	728,210	\$	708,578	\$	684,433	\$	687,806	\$ 674,133
Noninterest income (GAAP)	\$	83,651	\$	90,877	\$	118,523	\$	125,806	\$	131,486	\$ 132,815
Less: (Loss) gain on sale of securities		(6,510)		(40,989)		(3)		87		12,294	7,675
Less: Gain on sale-leaseback transaction		-		29,579		-		-		-	-
Less: Gain on sale of DHFB		-		-		9,082		-		-	-
Less: Gain on Visa, Inc. Class B common stock		-		-		-		5,137		-	-
Plus: Losses related to balance sheet repositioning				-						1,769	
Adjusted operating noninterest income (non-GAAP)	\$	90,161	\$	102,287	\$	109,444	\$	120,582	\$	120,961	\$ 125,140
Efficiency ratio (GAAP)		63.09%		61.32%		57.46%		61.91%		60.19%	62.37%
Adjusted operating efficiency ratio (FTE) (non-GAAP)		53.55%		54.15%		54.68%		54.52%		52.18%	51.79%



Tangible assets and tangible common equity are used in the calculation of certain profitability, capital, and per share ratios. The Company believes tangible assets, tangible common equity and the related ratios are meaningful measures of capital adequacy because they provide a meaningful base for period-to-period and company-to-company comparisons, which the Company believes will assist investors in assessing the capital of the Company and its ability to absorb potential losses. The Company believes tangible common equity is an important indication of its ability to grow organically and through business combinations, as well as its ability to pay dividends and to engage in various capital management strategies. The Company also calculates adjusted tangible common equity to tangible assets ratios to exclude AOCI, which is principally comprised of unrealized losses on AFS securities, and to include the impact of unrealized losses on HTM securities. The Company believes that each of these ratios enables investors to assess the Company's capital levels and capital adequacy without the effects of changes in AOCI, some of which are uncertain and difficult to predict, or assuming that the Company realized all previously unrealized losses on HTM securities at the end of the period, as applicable.

······································	As of September 30, 2024						
	At	lantic Union	<b>Atlantic Union</b>				
(Dollars in thousands, except per share amounts)	В	Bankshares		Bank			
Tangible Assets							
Ending Assets (GAAP)	\$	24,803,723	\$	24,682,936			
Less: Ending goodwill		1,212,710		1,212,710			
Less: Ending amortizable intangibles		90,176		90,176			
Ending tangible assets (non-GAAP)	\$	23,500,837	\$	23,380,050			
Tangible Common Equity							
Ending equity (GAAP)	\$	3,182,416	\$	3,510,679			
Less: Ending goodwill		1,212,710		1,212,710			
Less: Ending amortizable intangibles		90,176		90,176			
Less: Perpetual preferred stock		166,357		_			
Ending tangible common equity (non-GAAP)	\$	1,713,173	\$	2,207,793			
Net unrealized losses on HTM securities, net of tax	\$	(30,253)	\$	(30,253)			
Accumulated other comprehensive loss (AOCI)	\$	(292,307)	\$	(292,307)			
Common shares outstanding at end of period		89,774,392		, ,			
Average equity (GAAP)	\$	3,112,509	\$	3,432,314			
Less: Average goodwill		1,209,590		1,209,590			
Less: Average amortizable intangibles		93,001		93,001			
Less: Average perpetual preferred stock		166,356		_			
Average tangible common equity (non-GAAP)	\$	1,643,562	\$	2,129,723			
Common equity to total assets (GAAP)		12.2%		14.2%			
Tangible equity to tangible assets (non-GAAP)		8.0%		9.4%			
Tangible equity to tangible assets, incl net unrealized losses on HTM securities (non-GAAP)		7.9%		9.3%			
Tangible common equity to tangible assets (non-GAAP)		7.3%		9.4%			
Tangible common equity to tangible assets, incl net unrealized losses on HTM securities (non-GAAP)		7.2%		9.3%			
Tangible common equity to tangible assets, ex AOCI (non-GAAP) <sup>1</sup>		8.5%					
Book value per common share (GAAP)	\$	33.85					
Tangible book value per common share (non-GAAP)	\$	19.23					
Tangible book value per common share, ex AOCI (non-GAAP) <sup>1</sup>	\$	22.51					
Leverage Ratio							
Tier 1 capital	\$	2,192,861	\$	2,527,757			
Total average assets for leverage ratio	\$	23,646,246	\$	23,529,767			
Leverage ratio		9.3%		10.7%			
Leverage ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP)		7.9%		9.4%			
<sup>1</sup> Calculation excludes the impact of 680,936 unvested restricted stock awards (RSAs) outstanding as of	Septe	ember 30, 2024					

TANGIBLE ASSETS, TANGIBLE COMMON EQUITY, AND LEVERAGE RATIO



All regulatory capital ratios at September 30, 2024 are estimates and subject to change pending the Company's filing of its FR Y-9 C. In addition to these regulatory capital ratios, the Company adjusts certain regulatory capital ratios to include the impacts of AOCI, which the Company has elected to exclude from regulatory capital ratios under applicable regulations, and net unrealized losses on HTM securities, assuming that those unrealized losses were realized at the end of the period, as applicable. The Company believes that each of these ratios help investors to assess the Company's regulatory capital levels and capital adequacy.

### **RISK-BASED CAPITAL RATIOS**

	As of September 30, 2024							
	At	lantic Union	At	lantic Union				
(Dollars in thousands)	В	Bankshares		Bank				
Risk-Based Capital Ratios								
Net unrealized losses on HTM securities, net of tax	\$	(30,253)	\$	(30,253)				
Accumulated other comprehensive loss (AOCI)	\$	(292,307)	\$	(292,307)				
Common equity tier 1 capital	\$	2,026,505	\$	2,527,757				
Tier 1 capital	\$	2,192,861	\$	2,527,757				
Total capital	\$	2,766,161	\$	2,688,661				
Total risk-weighted assets	\$	20,743,851	\$	20,629,534				
Common equity tier 1 capital ratio		9.8%		12.3%				
Common equity tier 1 capital ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP)		8.3%		10.9%				
Tier 1 capital ratio		10.6%		12.3%				
Tier 1 capital ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP)		9.2%		10.9%				
Total capital ratio		13.3%		13.0%				
Total capital ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP)		12.0%		11.7%				

