2021 FULL-YEAR RESULTS



THE LARGEST HOTEL FRANCHISING COMPANY IN THE WORLD*

Global RevPAR (a) U.S. RevPAR **\$50% %**46% v. 2020 v. 2020 12% 3% v. 2019 v. 2019 YTD NRG # Contracts 655 180bps Signed Global 98% Domestic 🎓 **70**bps % of 2019 Global Pipeline Domestic Pipeline YoY **\$300**bps 令 520bps Growth Growth

Adjusted EBITDA (b)
\$590MM

Adjusted Diluted EPS (c)
\$3.16

Highest Pipeline on Record

>194,000
rooms

79% New Construction

New Construction

65% International

80% Midscale or Above Chainscale

WH beat industry RevPAR growth^(d) by over 1,400 bps; our U.S. economy and midscale brands each outperformed their competitive sets versus 2019 by 340 bps

Margin improvement of 450 bps vs. 2019, including 300 bps from cost structure changes made in 2020

Highlights

- Free Cash Flow^(e) of \$389 million, highest annual free cash flow since becoming a public company
- Board authorized quarterly dividend of \$0.32 per share and \$400 million increase in Company's share repurchase authorization
- Perfect score on Human Rights Campaign 2022 Corporate Equality Index for 4th consecutive year

⁽a) Represents RevPAR comparisons in constant currency.

Reported net income was \$244MM for full-year 2021.

Reported diluted earnings per share was \$2.60 for full-year 2021.

d) Domestic RevPAR compared to STR results versus 2019.

⁾ Net cash provided by operating activities was \$426MM for full-year 2021.