

Q3 FY2025 Earnings

Presentation of financial information & forward-looking statements

Historical financial and operating data in this presentation reflect the consolidated results of Resmed Inc., its subsidiaries, and its legal entities for the periods indicated.

This presentation includes financial information prepared in accordance with accounting principles generally accepted in the United States, or GAAP, as well as other financial measures referred to as non-GAAP. The non-GAAP financial measures in this presentation, which include non-GAAP Income from Operations, non-GAAP Net Income, and non-GAAP Diluted Earnings per Share, should be considered in addition to, but not as substitutes for, the information prepared in accordance with GAAP. For reconciliations of the non-GAAP financial measures to the most comparable GAAP measures, please refer to the earnings release associated with the relevant reporting period, which can be found on the investor relations section of our corporate website (investor.Resmed.com).

In addition to historical information, this presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are based on Resmed's current expectations of future revenue or earnings, new product development, new product launches, new markets for its products, integration of acquisitions, leveraging of strategic investments, litigation, and tax outlook. The words "believe," "expect," "intend," "anticipate," "will continue," "will," "estimate," "plan," "future" and other similar expressions, and negative statements of such expressions, generally identify forward-looking statements, including, in particular, statements regarding expectations of future revenue or earnings, expenses, new product development, new product launches, new markets for our products, the integration of acquisitions, our supply chain, domestic and international regulatory developments, litigation, tax outlook, and the expected impact of macroeconomic conditions on our business.

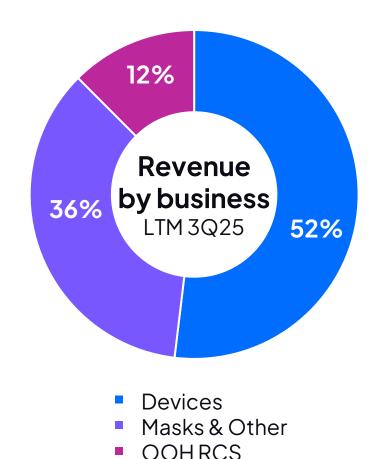
Resmed's expectations, beliefs, and forecasts are expressed in good faith and are believed to have a reasonable basis, but actual results could differ materially from those stated or implied by these forward-looking statements. Resmed assumes no obligation to update the forward-looking information in this presentation, whether as a result of new information, future events, or otherwise. For further discussion of the various factors that could impact actual events or results, please review the "Risk Factors" identified in Resmed's quarterly and annual reports filed with the SEC. All forward-looking statements included in this presentation should be considered in the context of these risks. Investors and prospective investors are cautioned not to unduly rely on our forward-looking statements.

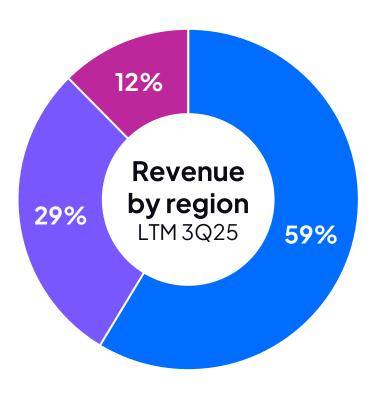


Resmed | The global leader in connected and digital health

Key Statistics¹

Headquarters	San Diego, CA
Founded	1989
LTM 3Q25 revenue	\$5.0B
Listed (NYSE, ASX)	1995, RMD
LTM 3Q25 Operating Margin (GAAP/Non-GAAP)	32% 34%
Countries served	140+
Total employees	~10,000





- U.S., Canada, and Latin America
- Europe, Asia, and Other
- OOH RCS (U.S. & Germany)

Our businesses

Sleep Health

Delivering a market-leading patient experience through innovative solutions that lower overall costs for treating Sleep Apnea patients and improve clinical outcomes by leveraging global digital health solutions

Breathing Health

Improving the lives of patients with COPD, and other key chronic respiratory diseases on their healthcare journey - lowering costs, preventing hospitalization, and creating end-to-end care solutions (was respiratory care)

Residential Care Software (RCS)

Providing a network of residential care software (RCS) management solutions (previously called outof-hospital SaaS) that help home medical equipment and other providers deliver personalized care, measurable results, and improved outcomes

2030 STRATEGY

OUR FOCUS AREAS

Sleep Health

Breathing Health

Health Tech at Home

We will create products people love as well as seamless, personalized pathways for access to life-changing care

OUR STRATEGY

OUR KEY
CAPABILITIES

Empower our teams

Prioritize Al

Build trust

OUR FINANCIAL GOAL

We will achieve industry leading growth and profitability

OUR VISION We envision a world where every person can achieve their full potential through better sleep and breathing, with care delivered in their own home

OUR

MISSION



We will empower 500M people worldwide to achieve their full potential in 2030

OUR GLOBAL IMPACT

OUR VALUES

Resolute integrity
Resourceful innovation
Responsible quality
Respectful diversity
Resounding impact

We create life-changing health technologies that

people love



OUR BEHAVIORS Drive collaboration

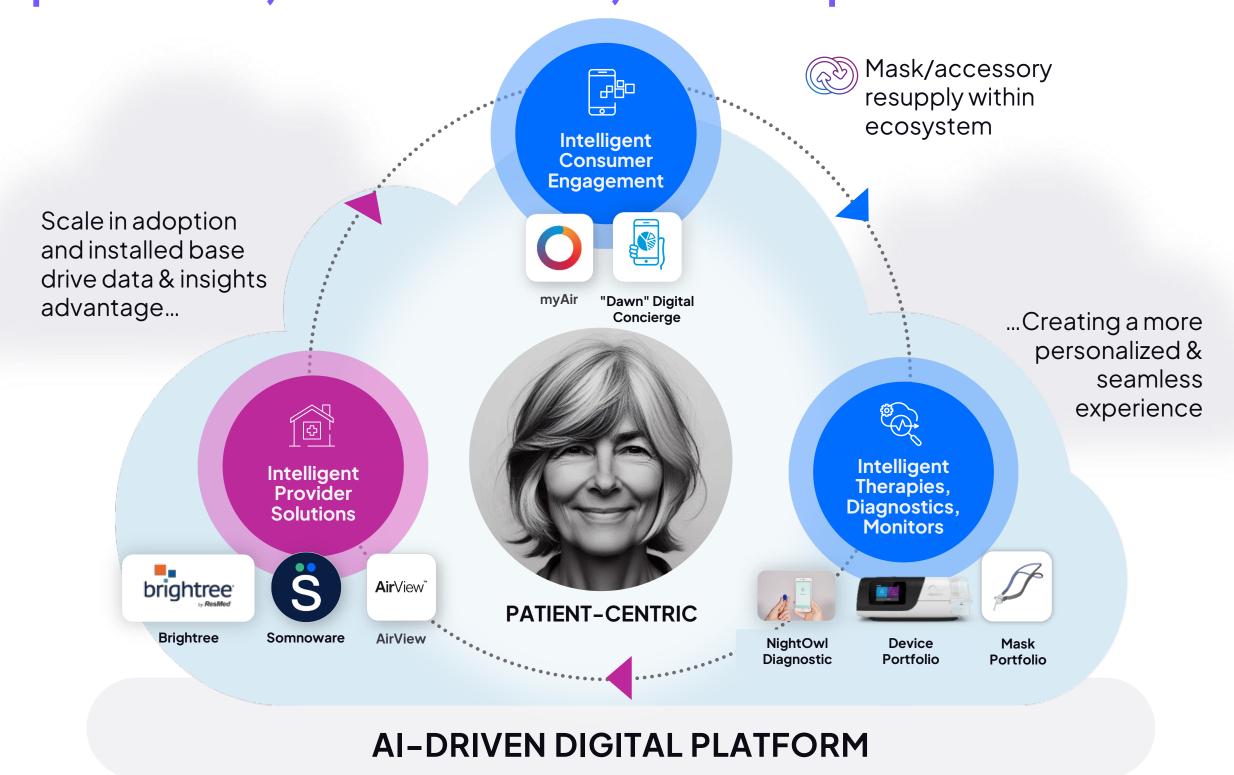
Develop people

Optimize for Resmed

Lead others with purpose

Own the results

We integrate intelligent products and solutions to drive better experience, lower costs, and improve outcomes



Driving value for patients, providers, and Resmed





Improve patient experience¹

Increase long-term adherence⁴





Lower cost of delivery²

Improve health and business outcomes⁵





Solve labor and clinical staff shortages with automation³

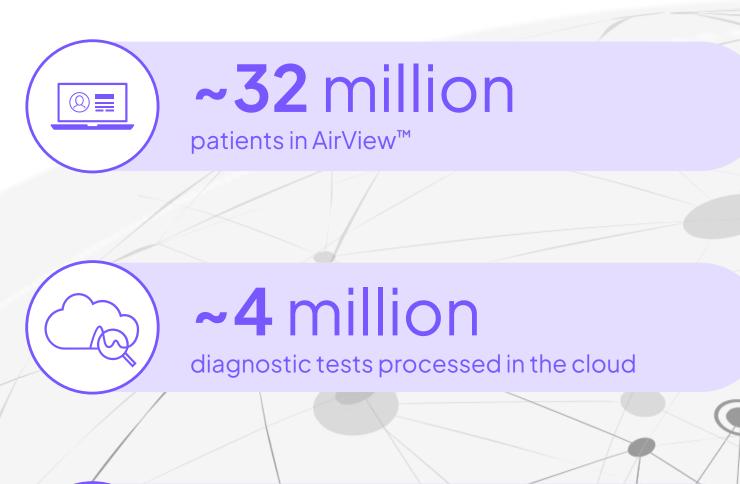
Improve QOL outcomes⁶

- 1. Malhotra et al CHEST 2018
- 2. Wimms et al. Lancet Respir Med 2019 MERGE, Project Electrum
- 3. Munafo, et al. Sleep Breath 2016
- 4. Hwang, et al., AJRCCM 2017, Malhotra et al CHEST 2018, Benjafield, et al. AJRCCM 2018 (abstract)
- 5. Pepin JL et al. Chest 2022, Wimms et al. Lancet Respir Med 2019 MERGE, Munafo, et al. Sleep Breath 2016
- 6. Wimms et al. Lancet Respir Med 2019 MERGE



Resmed is the global leader in connected & digital health

Over 22 billion nights of respiratory medical data



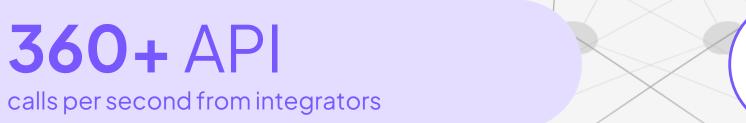


29+ million

100% cloud connectable devices worldwide

160+ million

accounts in Residential Care Software network



9.8+ million

patients have signed up for myAir™

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Resmed's 2030 operating model accelerates ability to reach consumers where they are, execute and unlock value



PRODUCT-LED

Focused and strategic roadmap ... increase product velocity



CUSTOMER-CENTRIC

Dynamic global revenue team ... increase profitable growth



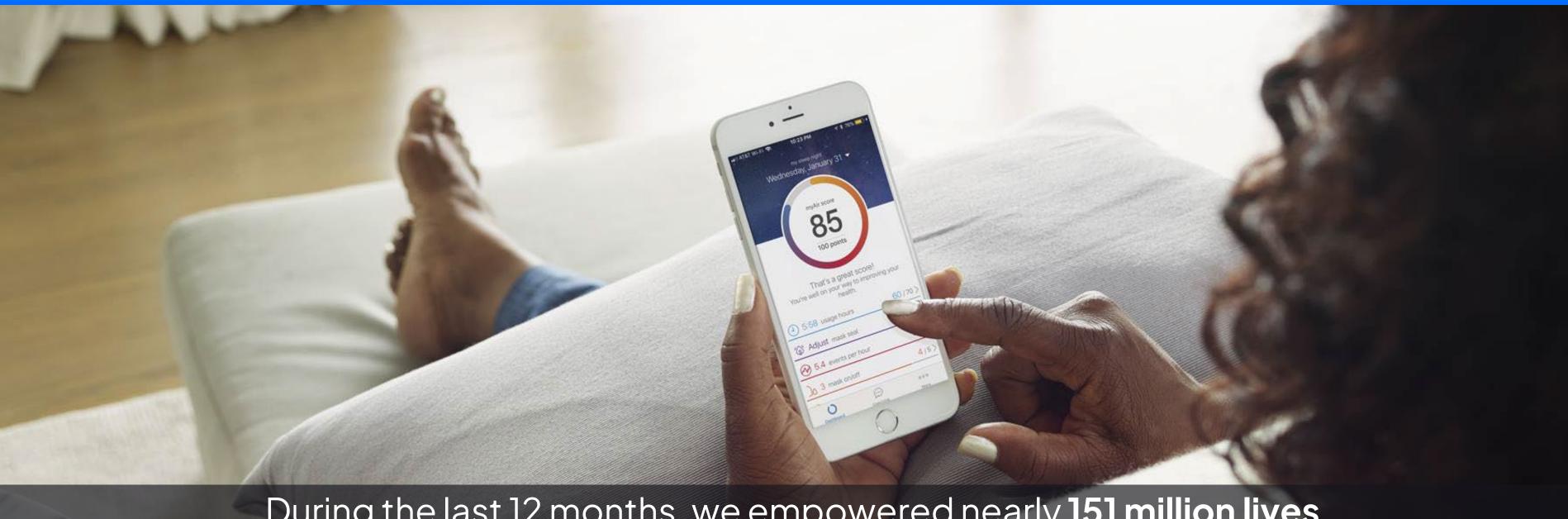
BRAND-ENHANCED

Unified global marketing team ... increase brand awareness and ROI



Our goal is to empower 500 million lives in 2030

We're proud to offer connected and digital heath tech solutions that help those with sleep and breathing health challenges live happier, healthier lives with care in the comfort of the home or care setting of their choice



During the last 12 months, we empowered nearly **151 million lives** with our digital health products and cloud-based software solutions¹

Financial Results

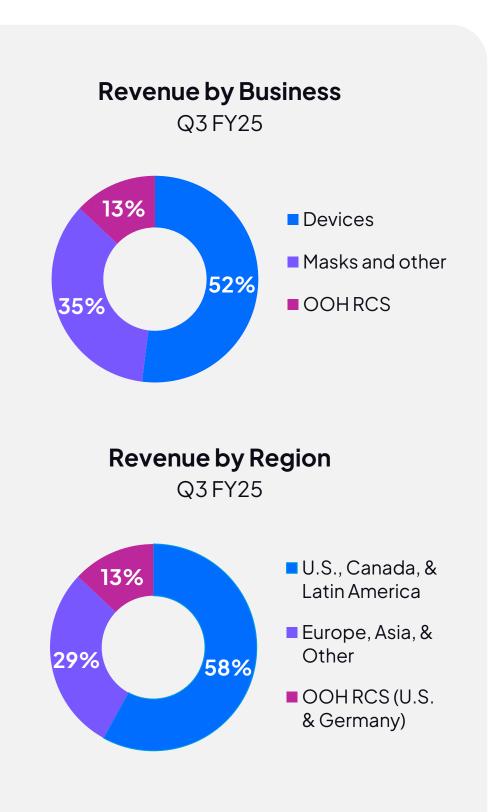


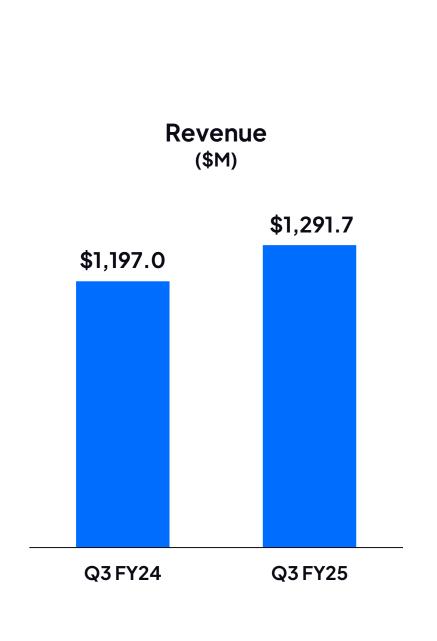
A compelling investment amid global macro uncertainty

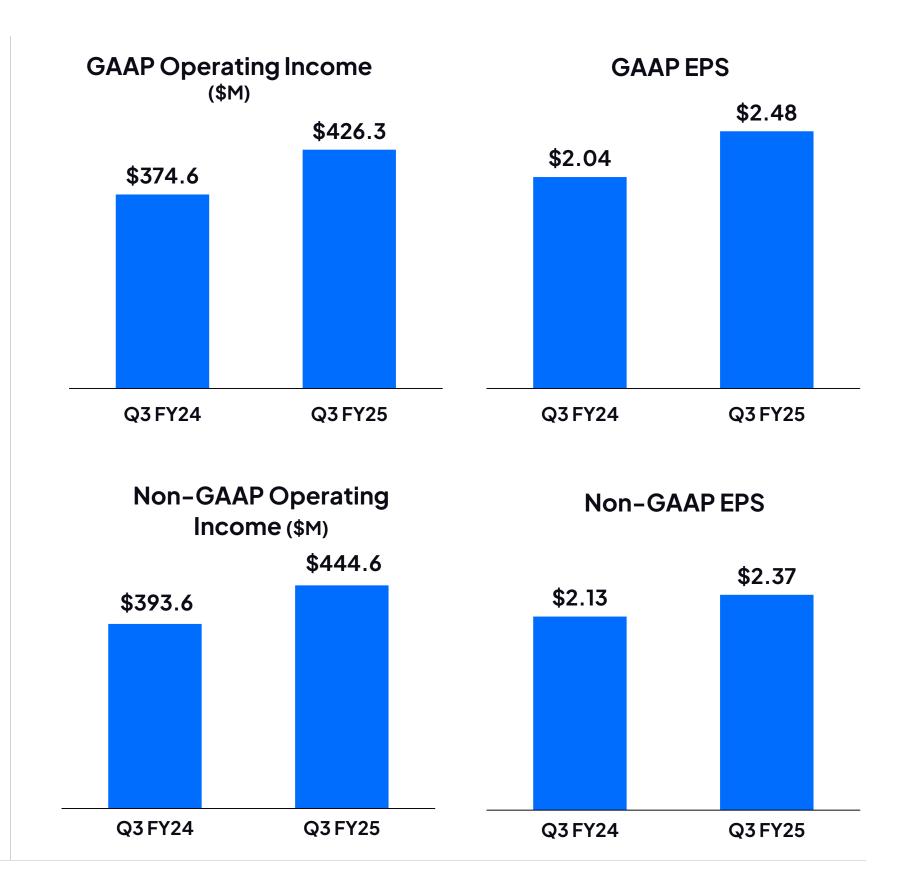
- ✓ Gross margins continue to improve through manufacturing and other operational excellence efforts
- ✓ Free cash flow totaled ~\$1.6B (yield ~5%) over the last 12-months (3Q25), up ~3.7x in 2-years
- ✓ **Balance sheet** in a net cash position (\$260M) as of 3Q25
- ✓ Supply chain flexibility via increasing U.S. manufacturing; OUS production with key U.S. trading partners
- ✓ Industry advocacy via AdvaMed work and leadership roles
- ✓ Current leadership successfully managed through global financial crisis and COVID.
- ✓ Markets are large and growing, with global TAM > 2.3B lives



Q3 FY25 financial results







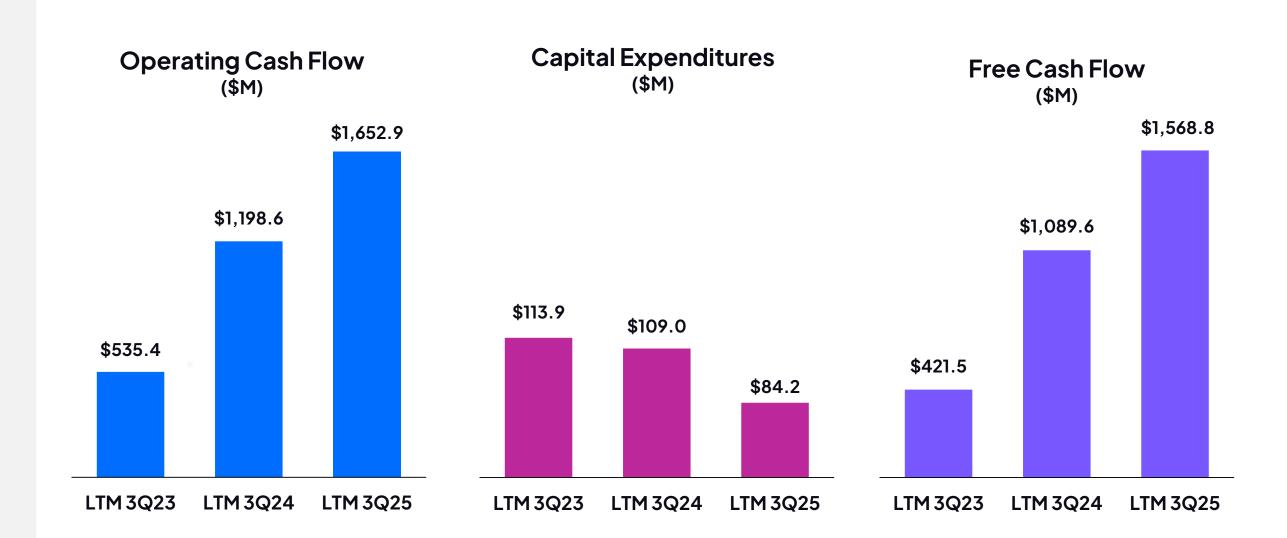
Solid balance sheet

Total debt outstanding \$673M

Less: Cash & cash equiv. \$933M

Net Cash \$260M

Unused borrowing capacity \$1,500M

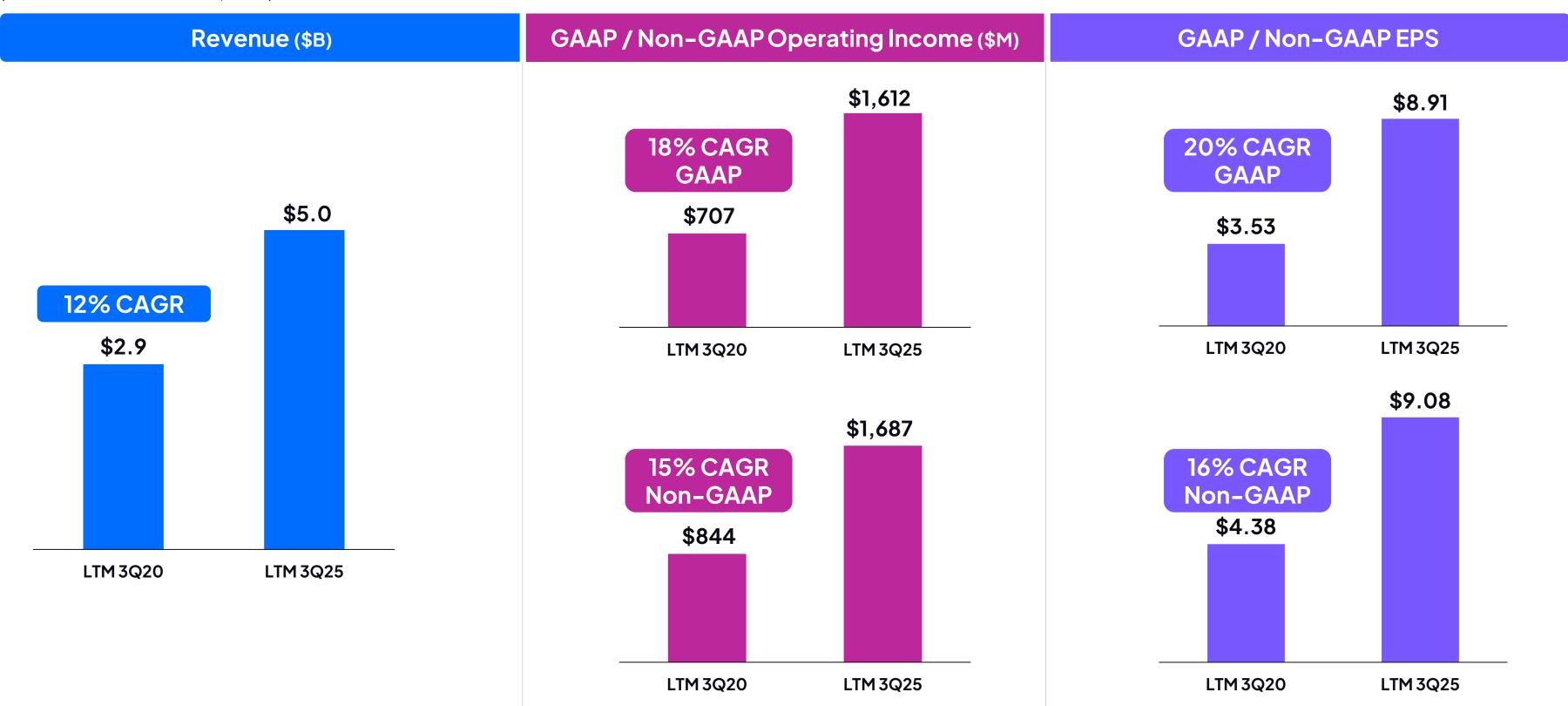


Low leverage and strong cash flow provide financial flexibility



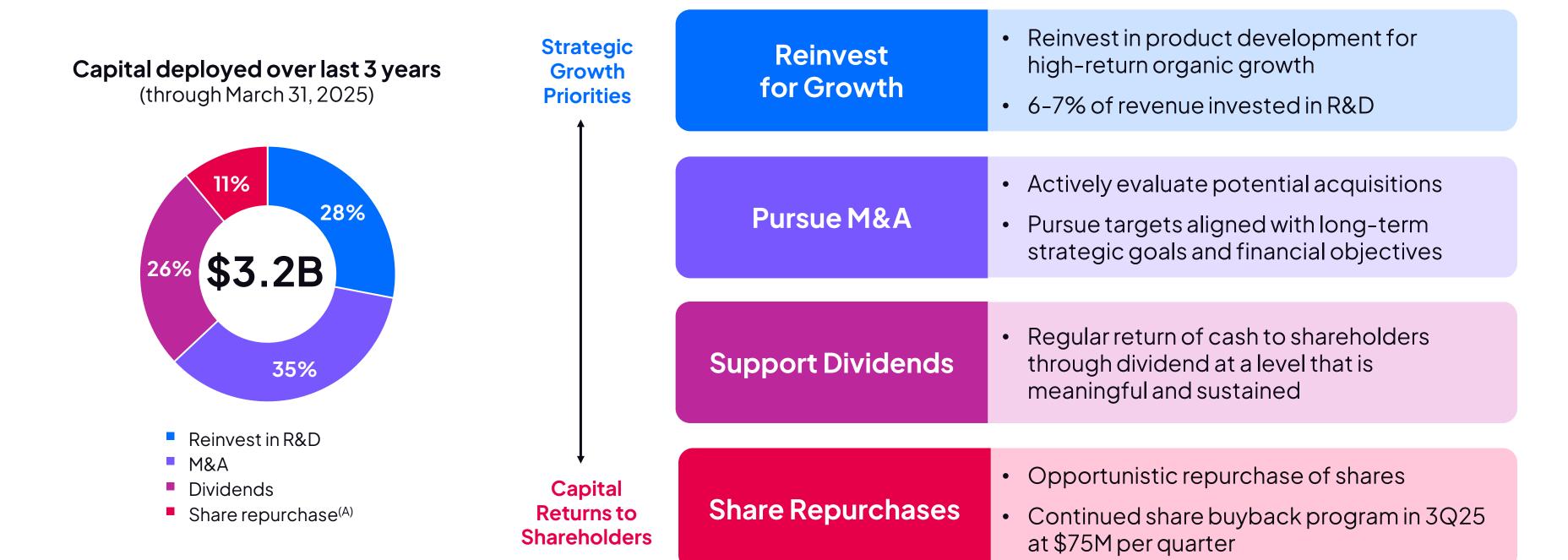
Track record of strong financial returns for shareholders

(Financial data as of March 31, 2025)





Strategic capital allocation framework prioritizes innovation



Disciplined focus on ROIC and delivering total return



Driving long-term shareholder value







Growth & Innovation

- Global leader in digital health for sleep and breathing health
- Long-term growth opportunities
- >10,000 patents and designs
- 6-7% of revenue invested in R&D

Market Dynamics

- Underpenetrated markets in sleep and COPD
- Healthcare costs continue to increase
- Focus on improving patient outcomes
- Value-based technology solutions

Financial Results

- Historical revenue and profit growth
- Recurring revenue
- Operating excellence program
- Strong track record of disciplined capital deployment

Resmed is the global leader in connected and digital health



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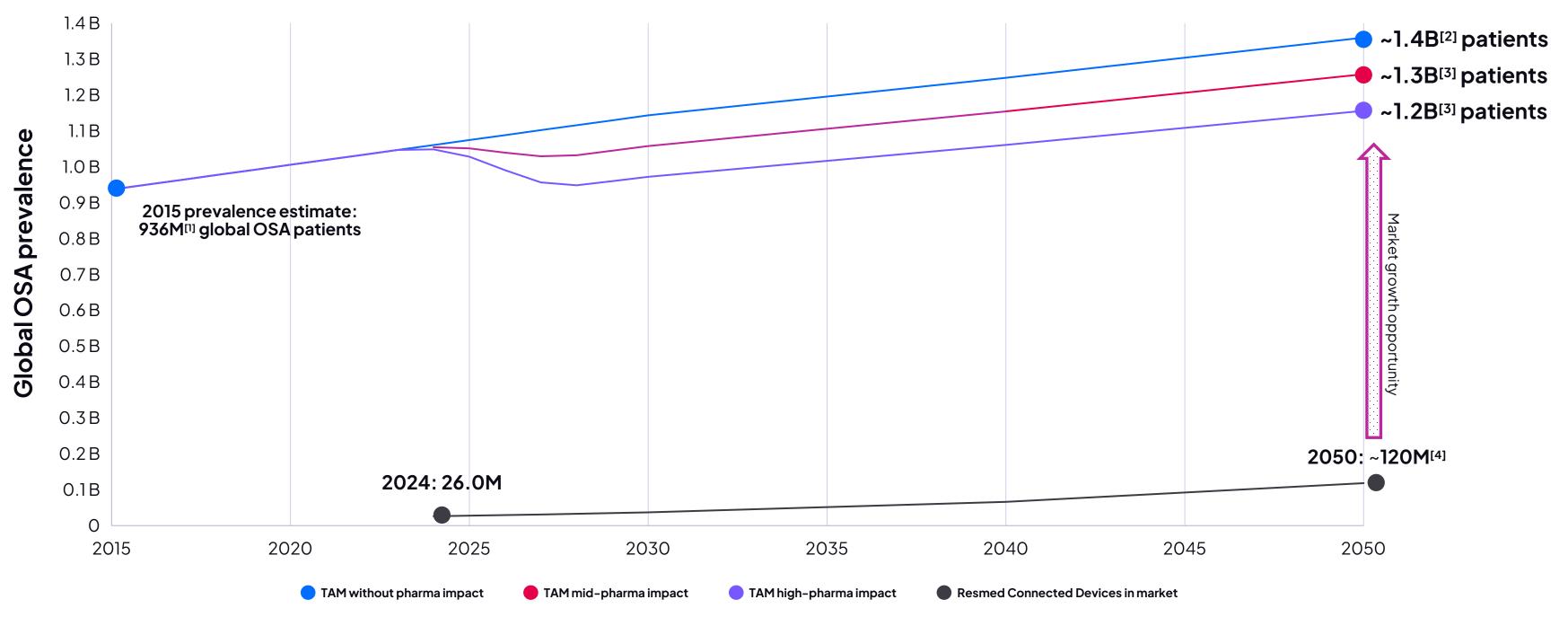
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APPENDIX

Resmed has a very large, under-penetrated opportunity to reach and serve OSA patients globally, including a broad range of pharma impact scenarios

Global OSA patient prevalence from latest epidemiology data



^[1] Benjafield AV, Ayas NT, Eastwood PR, et al. Estimation of the global prevalence and burden of obstructive sleep apnoea: a literature-based analysis. Lancet Respir Med. Aug 2019;7(8):687-698

^[4] Historical growth in Resmed connected device volumes ranges from 5-6% YOY; Growth here shown as 6%; Note revenue growth historically exceeds device volume growth with recurring revenue from masks, accessories & software.



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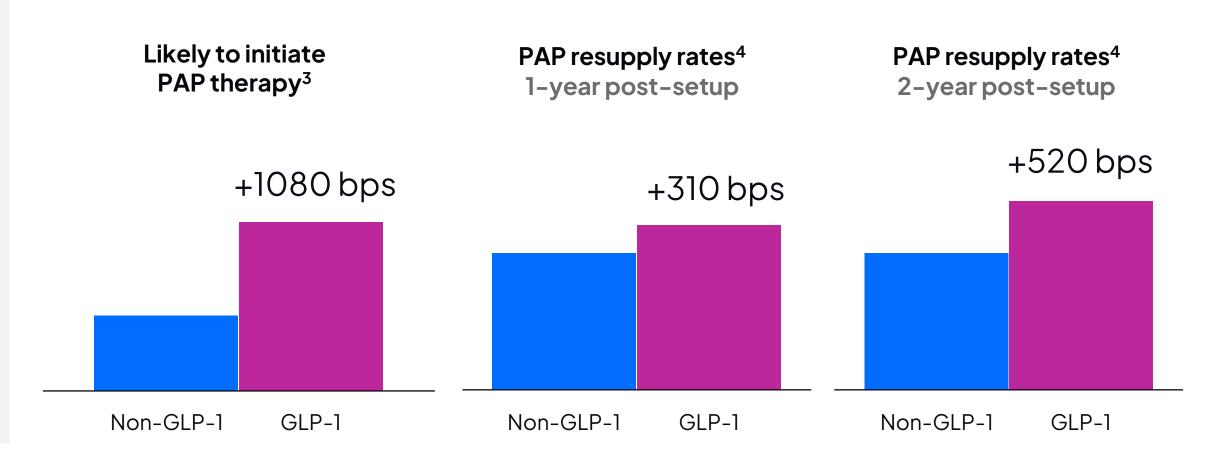
^[2] Internal Resmed analysis based on World Bank forecasted population growth for those aged 30-69 across 193 countries

^[3] Mid-to-high impacts ranging from ~7.5% to 15% OSA prevalence reduction due to weight-loss pharma, with impact starting in 2024 and ramping by 2029

Real-world data analysis in Sleep Apnea population shows significant positive correlation between GLP-1s and PAP therapy

Patients with an OSA diagnosis *and* prescribed a GLP-1 drug are 10.8% more likely to initiate PAP therapy and have higher PAP resupply rates 1-year and 2-years-post setup

GLP-1 initiated^{1,2} vs. non-GLP-1 initiated OSA patients¹



Large real-world data analysis: n = 1,359,000 patients with GLP-1 initiation, sleep apnea diagnosis, and Rx for PAP therapy⁵

Source: IQVIA LRX data and Diagnostic claims, July 2021 - December 2024

^{5.} Majority of patients in the analysis population were prescribed newer GLP-1 drugs: semaglutide or tirzepatide



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^{1.} Total patients with an OSA diagnosis claim from July 2021 - December 2024; those who were diagnosed with OSA prior to July 2021 are not included in this analysis.

^{2.} GLP-1 initiation is defined by presence of GLP-1 claim at any point from July 2021 - December 2024 (n=1,359k patients); initiation does not demonstrate GLP-1 treatment adherence, so patients may not be actively taking GLP-1s today.

^{3.} Values show absolute percentage difference in presence of any PAP-related claim from July 2021 - December 2024 comparing OSA patients who used GLP-1s versus OSA patients with no GLP-1 use.

^{4.} Values show absolute percentage difference in presence of any PAP-related claim at each time point post PAP setup from July 2021-December 2024 comparing OSA patients who used GLP-1s versus OSA patients with no GLP-1 use.

Reconciliation of non-GAAP financial measures

The measures "non-GAAP gross profit" and "non-GAAP gross margin" exclude amortization expense from acquired intangibles related to cost of sales and are reconciled below:

(Unaudited; \$ in thousands, except for per share amounts)

	Three Months Ended				Nine Months Ended					
	March 31, 2025		March 31, 2024		March 31, 2025			March 31, 2024		
Revenue	\$	1,291,736	\$	1,196,980	\$	3,798,334	\$	3,462,102		
GAAP cost of sales	\$	525,327	\$	504,199	\$	1,563,432	\$	1,522,326		
Less: Amortization of acquired intangibles (A)		(7,444)		(7,812)		(22,748)		(24,976)		
Less: Masks with magnets field safety notification expenses (A)		_		_		_		(6,351)		
Less: Astral field safety notification expenses (A)		_				_		(7,911)		
Non-GAAP cost of sales	\$	517,883	\$	496,387	\$	1,540,684	\$	1,483,088		
GAAP gross profit	\$	766,409	\$	692,781	\$	2,234,902	\$	1,939,776		
GAAP gross margin		59.3 %		57.9 %		58.8 %		56.0 %		
Non-GAAP gross profit	\$	773,853	\$	700,593	\$	2,257,650	\$	1,979,014		
Non-GAAP gross margin		59.9 %		58.5 %		59.4 %		57.2 %		

Note regarding non-GAAP reconciliations

(A) ResMed adjusts for the impact of the amortization of acquired intangibles, interest and penalties on income tax refunds, restructuring expenses, field safety notification expenses and associated tax effects from their evaluation of ongoing operations, and believes that investors benefit from adjusting these items to facilitate a more meaningful evaluation of current operating performance. ResMed believes that non-GAAP diluted earnings per share is an additional measure of performance that investors can use to compare operating results between reporting periods. ResMed uses non-GAAP information internally in planning, forecasting, and evaluating the results of operations in the current period and in comparing it to past periods. ResMed believes this information provides investors better insight when evaluating ResMed's performance from core operations and provides consistent financial reporting. The use of non-GAAP measures is intended to supplement, and not to replace, the presentation of net income and other GAAP measures. Like all non-GAAP measures to inherent limitations because they do not include all the expenses that must be included under GAAP.



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Reconciliation of non-GAAP financial measures, cont'd

The measure "non-GAAP income from operations" is reconciled with GAAP income from operations below:

(Unaudited; \$ in thousands, except for per share amounts)

	Three Months Ended				Nine Months Ended					
	March 31, 2025		March 31, 2024		March 31, 2025			March 31, 2024		
GAAP income from operations	\$	426,268	\$	374,584	\$	1,230,823	\$	938,677		
Amortization of acquired intangibles—cost of sales (A)		7,444		7,812		22,748		24,976		
Amortization of acquired intangibles—operating expenses (A)		10,895		11,204		33,345		35,259		
Restructuring (A)		_						64,228		
Masks with magnets field safety notification expenses (A)		_				_		6,351		
Astral field safety notification expenses (A)		_				_		7,911		
Acquisition-related expenses (A)						_		483		
Non-GAAP income from operations	\$	444,607	\$	393,600	\$	1,286,916	\$	1,077,885		

Note regarding non-GAAP reconciliations

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Reconciliation of non-GAAP financial measures, cont'd

The measure "non-GAAP net income" and "non-GAAP diluted earnings per share" are reconciled with GAAP net income and GAAP diluted earnings per share in the table below:

(Unaudited; \$ in thousands, except for per share amounts)

		Three Months Ended				Nine Months Ended				
	March 31, 2025		March 31, 2024			March 31, 2025	ſ	March 31, 2024		
GAAP net income	\$	365,041	\$	300,492	\$	1,021,018	\$	728,715		
Amortization of acquired intangibles—cost of sales (A)		7,444		7,812		22,748		24,976		
Amortization of acquired intangibles—operating expenses (A)		10,895		11,204		33,345		35,259		
Restructuring expenses (A)		_		_		_		64,228		
Masks with magnets field safety notification expenses (A))			_				6,351		
Astral field safety notification expenses (A)				_				7,911		
Acquisition-related expenses (A)		_		_		_		483		
Income tax effect of interest and penalties on income tax refunds (A)		(29,976)				(29,976)		_		
Income tax effect on non-GAAP adjustments (A)		(4,871)		(5,083)		(14,904)		(34,969)		
Non-GAAP net income (A)	\$	348,533	\$	314,425	\$	1,032,231	\$	832,954		
GAAP diluted shares outstanding		147,220		147,450		147,432		147,549		
GAAP diluted earnings per share	\$	2.48	\$	2.04	\$	6.93	\$	4.94		
Non-GAAP diluted earnings per share (A)	\$	2.37	\$	2.13	\$	7.00	\$	5.65		

Note regarding non-GAAP reconciliations

(A) ResMed adjusts for the impact of the amortization of acquired intangibles, interest and penalties on income tax refunds, restructuring expenses, field safety notification expenses and associated tax effects from their evaluation of ongoing operations, and believes that investors benefit from adjusting these items to facilitate a more meaningful evaluation of current operating performance. ResMed believes that non-GAAP diluted earnings per share is an additional measure of performance that investors can use to compare operating results between reporting periods. ResMed uses non-GAAP information internally in planning, forecasting, and evaluating the results of operations in the current period and in comparing it to past periods. ResMed believes this information provides investors better insight when evaluating ResMed's performance from core operations and provides consistent financial reporting. The use of non-GAAP measures is intended to supplement, and not to replace, the presentation of net income and other GAAP measures. Like all non-GAAP measures to inherent limitations because they do not include all the expenses that must be included under GAAP.



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