



BigBear.ai and C Speed Announce Strategic Partnership to Deliver AI-Enabled Border Security

MCLEAN, Va.--(BUSINESS WIRE)-- BigBear.ai (NYSE: BBAI), a leading provider of mission-ready AI for national security, today announced a strategic partnership with C Speed, LLC (C Speed), a U.S.-based leader in radar and defense solutions, and a NewSpring Holdings' platform company. Together, the companies will integrate BigBear.ai's ConductorOS AI orchestration platform with C Speed's software-defined LightWave Radar (LWR) system to deliver intelligent, autonomous, and real-time threat detection and decision support for global defense and homeland security partners.

The collaboration focuses on integrating AI-enabled threat detection, reporting, and response solutions into C Speed's LWR suite of surveillance radars supporting air and missile defense, and counter-UAS (cUAS) applications. C Speed's American-made radars are available now and currently deployed across multiple Department of Homeland Security, Department of War and international partner missions, as both aerostat-based and tower-based solutions. The partnership is expected to leverage BigBear.ai's expanding presence across all geographic markets, including the Middle East, from BigBear.ai's new office in Abu Dhabi, UAE. Both companies have common strategic growth objectives across key U.S. Customs and Border Protection, national security, and critical Department of War missions.

"Securing complex borders and high-consequence environments requires intelligent systems that can sense, understand, and respond at machine speed," said Kevin McAleenan, CEO of BigBear.ai. "Our partnership with C Speed brings more secure, mission-ready AI directly to the edge—advancing situational awareness, automation, and officer support for the most demanding national security missions."

"Together with BigBear.ai, C Speed is redefining rapid system deployment to empower the U.S. Government and its allies in safeguarding national security through advanced domain awareness capabilities," said Kevin McLaughlin, CEO of C Speed. "Infusing BigBear.ai's autonomous capabilities with our LightWave Radar architecture is an integrated solution that can enhance speed and accuracy across national security, homeland, defense and international partners."

Integrating BigBear.ai's data and AI orchestration platform, ConductorOS, and C Speed's sensor capabilities will enable interoperable, multi-domain awareness across multiple mission domains. Operator benefits can include:

- AI-driven fusion across multiple sensors to support complex mission engagements, including counter-UAS
- Accelerate operator threat detection and response timelines by embedding AI at the

sensor

- Enable real-time autonomous change in mode in the LightWave radar system between airborne, ground, and maritime threats

“Our teams are bullish on investing in critical solutions to defend the homeland, U.S. forces, and allies,” said Andy Maner, Chairman, NewSpring Holdings Federal Advisory Board. “By combining BigBear.ai’s AI-driven solutions with C Speed’s advanced, software-defined radar systems, we’re enhancing real-time threat detection and response. This is American innovation at its best: agile, scalable, and built to meet urgent operational requirements for strategic deterrence now.”

To learn more about BigBear.ai’s homeland and border security solutions, visit <https://bigbear.ai/industries/homeland-and-border-security/>.

To learn more about C Speed’s LightWave Radar, visit <https://www.cspeed.com/technology/>.

About BigBear.ai

BigBear.ai is a leading provider of mission-ready AI solutions and services for defense, national security, and critical infrastructure. Customers and partners rely on BigBear.ai’s artificial intelligence and predictive analytics capabilities in highly complex, distributed, mission-based operating environments. Headquartered in McLean, Virginia, BigBear.ai is a public company traded on the NYSE under the symbol BBAI. For more information, visit <https://bigbear.ai> and follow BigBear.ai on LinkedIn: [@BigBear.ai](#) and X: [@BigBearai](#). To receive email communications from BigBear.ai, [register here](#).

About C Speed

C Speed is a leading provider of advanced radar systems and engineering solutions for civilian and military applications. The company specializes in designing, prototyping, and manufacturing state-of-the-art radar systems, focusing on radar receivers, exciters, and signal processors. C Speed has built a strong reputation by collaborating with major defense contractors and government agencies, including the U.S. Air Force, U.S. Army, U.S. Navy, Department of Homeland Security (DHS), and NATO. Their product portfolio includes the “LightWave Software Defined Radar Platform,” designed as a cost-effective, software-based alternative for legacy radar modernization. With over 30 years of experience in the radar industry, C Speed continues to innovate, providing essential support to national and international defense initiatives. Learn more at www.cspeed.com.

About NewSpring Holdings

NewSpring Holdings, NewSpring’s majority investment strategy focused on sector-specific platform builds, brings a wealth of knowledge, experience, and resources to take profitable, growing companies to the next level through acquisitions and proven organic methodologies. Founded in 1999, NewSpring partners with the innovators, makers, and operators of high-performing companies in dynamic industries to catalyze new growth and seize compelling opportunities. The Firm manages over \$3.5 billion across five distinct strategies covering the spectrum from growth equity and control buyouts to mezzanine debt. Partnering with management teams to help develop their businesses into market leaders, NewSpring identifies opportunities and builds relationships using its network of industry leaders and

influencers across a wide array of operational areas and industries. Visit NewSpring at www.newspringcapital.com.

Forward-Looking Statements

This press release contains “forward-looking statements.” Such statements include, but are not limited to, statements regarding the intended use of proceeds from the private placement and may be preceded by the words “intends,” “may,” “will,” “plans,” “expects,” “anticipates,” “projects,” “predicts,” “estimates,” “aims,” “believes,” “hopes,” “potential” or similar words. Forward-looking statements are not guarantees of future performance, are based on certain assumptions and are subject to various known and unknown risks and uncertainties, many of which are beyond the Company’s control, and cannot be predicted or quantified and consequently, actual results may differ materially from those expressed or implied by such forward-looking statements. These forward-looking statements are subject to a number of risks and uncertainties, including changes in domestic and foreign business, market, financial, political, and legal conditions; risks related to the uncertainty of the projected financial information (including on a segment reporting basis); risks related to delays caused by factors outside of our control, including changes in fiscal or contracting policies or decreases in available government funding; changes in government programs or applicable requirements; budgetary constraints, including automatic reductions as a result of “sequestration” or similar measures and constraints imposed by any lapses in appropriations for the federal government or certain of its departments and agencies; influence by, or competition from, third parties with respect to pending, new, or existing contracts with government customers; our ability to successfully compete for and receive task orders and generate revenue under Indefinite Delivery/Indefinite Quantity contracts; potential delays or changes in the government appropriations or procurement processes, including as a result of events such as war, incidents of terrorism, natural disasters, and public health concerns or epidemics; and increased or unexpected costs or unanticipated delays caused by other factors outside of our control, such as performance failures of our subcontractors; risks related to the rollout of the business and the timing of expected business milestones; the effects of competition on our future business; our ability to issue equity or equity-linked securities in the future, and those factors discussed in the Company’s reports and other documents filed with the SEC, including under the heading “Risk Factors.” More detailed information about the Company and the risk factors that may affect the realization of forward-looking statements is set forth in the Company’s filings with the SEC, including the Company’s Annual Report on Form 10-K and its Quarterly Reports on Form 10-Q. Investors and security holders are urged to read these documents free of charge on the SEC’s web site at <http://www.sec.gov>. The Company assumes no obligation to publicly update or revise its forward-looking statements as a result of new information, future events or otherwise, except as required by law.

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