



MOUNT LOGAN  
CAPITAL

# MOUNT LOGAN CAPITAL INC.

Interim Consolidated Financial Statements

**March 31, 2020**  
(Unaudited)



## MOUNT LOGAN CAPITAL INC.

### INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(in thousands of United States dollars, except number of shares and per share amounts)

	Notes	March 31, 2020 (unaudited)	December 31, 2019
<b>Assets</b>			
Investments, at fair value	3	\$ 58,242	\$ 64,489
Cash		668	425
Restricted cash	2	8,261	6,733
Receivable for investments sold		303	—
Due from affiliates, net		118	411
Accrued interest and dividend receivable		204	358
Deferred tax asset	9	2,863	2,863
Prepaid expenses		23	33
<b>Total assets</b>		<b>\$ 70,682</b>	<b>\$ 75,312</b>
<b>Liabilities</b>			
Credit facility (net of deferred financing costs of \$441 and \$80, respectively)	8	\$ 33,959	\$ 34,320
Payable for investments purchased		—	1,880
Interest payable		490	383
Dividends payable to shareholders		151	—
Contingent value rights	7	3,589	3,876
Accounts payable and accrued liabilities		728	644
<b>Total liabilities</b>		<b>38,917</b>	<b>41,103</b>
<b>Shareholders' equity</b>			
Share capital	6	80,988	80,988
Warrants	6	1,086	1,086
Contributed surplus		7,240	7,240
Deficit		(35,691)	(33,247)
Cumulative translation adjustment	2	(21,858)	(21,858)
<b>Total shareholders' equity</b>		<b>31,765</b>	<b>34,209</b>
<b>Total liabilities and shareholders' equity</b>		<b>\$ 70,682</b>	<b>\$ 75,312</b>
<b>Common shares issued and outstanding</b>		<b>10,604,998</b>	<b>10,604,998</b>
<b>Net asset value per share</b>		<b>\$ 3.00</b>	<b>\$ 3.23</b>

The accompanying notes are an integral part of these interim consolidated financial statements.

Approved by the Board of Directors

/s/ Edward (Ted) Goldthorpe

Edward (Ted) Goldthorpe  
Chief Executive Officer and Chairman

/s/ Graeme Dell

Graeme Dell  
Chairman of Audit Committee

## MOUNT LOGAN CAPITAL INC.

### INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(in thousands of United States dollars, except number of shares and per share amounts)  
(unaudited)

	Notes	Three Months Ended March 31,	
		2020	2019
<b>Investment income</b>			
Interest income		\$ 865	\$ 483
Dividend income		215	—
<b>Total investment income</b>		<b>1,080</b>	<b>483</b>
<b>Operating expenses</b>			
Administration fees		148	—
Arrangement costs		—	138
Interest and other credit facility expenses	8	648	90
Professional fees		215	122
Compensation		56	81
Marketing		32	—
Directors' fees		21	23
Regulatory and shareholder relations		24	26
Other general and administrative		37	19
Total operating expenses		<b>1,181</b>	<b>499</b>
<b>Net investment income (loss)</b>		<b>(101)</b>	<b>(16)</b>
<b>Realized and unrealized gain (loss)</b>			
Net realized gain (loss) on investments		41	25
Net realized loss on foreign currency		1	—
Net change in unrealized appreciation on investments		(2,266)	10
Net change in unrealized (loss) gain on foreign currency		32	(469)
<b>Total net realized and unrealized (loss) gain</b>		<b>(2,192)</b>	<b>(434)</b>
<b>Loss and comprehensive loss before income tax</b>		<b>(2,293)</b>	<b>(450)</b>
<b>Deferred tax recovered</b>	9	—	698
<b>Income (loss) and comprehensive income (loss)</b>		<b>\$ (2,293)</b>	<b>\$ 248</b>
<b>Weighted average shares outstanding – basic and diluted</b>		<b>10,604,998</b>	<b>10,233,905</b>
<b>Income (loss) per share – basic and diluted</b>		<b>\$ (0.22)</b>	<b>\$ 0.02</b>

The accompanying notes are an integral part of these interim consolidated financial statements.

## MOUNT LOGAN CAPITAL INC.

### INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(in thousands of United States dollars, except number of shares)  
(unaudited)

Three Months Ended March 31, 2020	Notes	Number of Voting Common Share s	Share Capital	Warrants	Contributed Surplus	Deficit	Cumulative Translation Adjustment	Total Equity
<b>Balance at December 31, 2019</b>		<b>10,604,998</b>	<b>\$ 80,988</b>	<b>\$ 1,086</b>	<b>\$ 7,240</b>	<b>\$ (33,247)</b>	<b>\$ (21,858)</b>	<b>\$ 34,209</b>
Distributions to shareholders		—	—	—	—	(151)	—	(151)
Comprehensive income		—	—	—	—	(2,293)	—	(2,293)
<b>Balance at March 31, 2020</b>		<b>10,604,998</b>	<b>\$ 80,988</b>	<b>\$ 1,086</b>	<b>\$ 7,240</b>	<b>\$ (35,691)</b>	<b>\$ (21,858)</b>	<b>\$ 31,765</b>

Three Months Ended March 31, 2019	Notes	Number of Voting Common Share s	Share Capital	Warrants	Contributed Surplus	Deficit	Cumulative Translation Adjustment	Total Equity
<b>Balance at December 31, 2018</b>		<b>10,233,905</b>	<b>\$ 79,744</b>	<b>\$ 1,086</b>	<b>\$ 7,240</b>	<b>\$ (33,312)</b>	<b>\$ (23,476)</b>	<b>\$ 31,282</b>
Comprehensive income (loss)		—	—	—	—	248	—	248
Cumulative translation reserve		—	—	—	—	—	670	670
<b>Balance at March 31, 2019</b>		<b>10,233,905</b>	<b>\$ 79,744</b>	<b>\$ 1,086</b>	<b>\$ 7,240</b>	<b>\$ (33,064)</b>	<b>\$ (22,806)</b>	<b>\$ 32,200</b>

The accompanying notes are an integral part of these interim consolidated financial statements.

## MOUNT LOGAN CAPITAL INC.

### INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands of United States dollars)  
(unaudited)

	Notes	Three Months Ended March 31,	
		2020	2019
<b>Cash flows from operating activities:</b>			
Comprehensive income (loss)		\$ (2,293)	\$ 248
Adjustments to reconcile net cash provided by (used in) operating activities:			
Net realized (gains) losses		(41)	(25)
Net realized loss on foreign currency		(1)	—
Net change in unrealized appreciation		2,266	(10)
Net change in unrealized depreciation (appreciation) on foreign currency		(32)	593
Net amortization of premiums and accretion of discounts on investments		(22)	—
Amortization of debt issuance costs		161	31
(Increase) decrease in operating assets:			
Receivable for investments sold		(303)	(3,391)
Due from BC Partners		293	—
Accrued interest and dividend receivable		154	99
Deferred tax asset		—	(738)
Prepaid expenses		10	8
Increase (decrease) in operating liabilities:			
Payable for investments purchased		(1,880)	22,748
Interest payable		107	59
Accounts payable and accrued liabilities		84	(39)
<b>Net cash provided by (used in) operating activities</b>		<b>(1,497)</b>	<b>19,583</b>
<b>Cash flows from financing activities:</b>			
Borrowings on debt	8	—	20,800
Debt issuance costs	8	(522)	(292)
<b>Net cash provided by financing activities</b>		<b>(522)</b>	<b>20,508</b>
<b>Cash flows from investing activities:</b>			
Purchases of investments		(4,719)	(33,781)
Proceeds from sales and repayments of investments		8,476	3,465
<b>Net cash used in investing activities</b>		<b>3,757</b>	<b>(30,316)</b>
Net increase in cash and restricted cash		1,738	9,775
Effects of exchange rate changes on cash and restricted cash		33	—
Cash and restricted cash, beginning of year		7,158	5,882
<b>Cash and restricted cash, end of year</b>		<b>\$ 8,929</b>	<b>\$ 15,657</b>
<b>Supplemental information</b>			
Interest received		\$ 995	\$ 603
Interest paid		\$ 379	\$ —
<b>Amounts per statements of financial position</b>			
Cash		\$ 668	\$ 15,657
Restricted cash		8,261	—
<b>Total cash and restricted cash</b>		<b>\$ 8,929</b>	<b>\$ 15,657</b>

The accompanying notes are an integral part of these interim consolidated financial statements.

# MOUNT LOGAN CAPITAL INC.

## INTERIM CONSOLIDATED SCHEDULE OF INVESTMENT PORTFOLIO

March 31, 2020

(in thousands of United States dollars, except shares)  
(unaudited)

Company <sup>(6)</sup>	Investment	Spread Above Index <sup>(1)</sup>	Interest	Maturity Date	Currency	Par / Shares	Cost	Fair Value
<b>Debt investments</b>								
<b>Loans</b>								
<b>Consumer</b>								
League Collegiate Holdings, LLC	First Lien Loan	L+475	6.50%	5/1/2024	USD	\$ 4,925	\$ 4,890	\$ 4,569
League Collegiate Holdings, LLC <sup>(3)(4)(5)</sup>	First Lien Delayed							
	Draw Term Loan	L+475	1.00%	5/1/2024	USD	435	(3)	(31)
SW Ingredients Holdings, LLC	First Lien Loan	L+425	5.91%	7/3/2025	USD	4,925	4,907	4,783
Welcome Dairy, LLC	First Lien Loan	L+450	6.30%	6/28/2025	USD	1,755	1,740	1,704
Welcome Dairy, LLC <sup>(3)(4)(5)</sup>	First Lien Delayed							
	Draw Term Loan	NA	0.50%	6/28/2025	USD	227	(1)	(7)
Total consumer							11,533	11,018
<b>Financials</b>								
Acisure, LLC <sup>(2)</sup>	First Lien Loan	L+425	6.19%	11/22/2023	USD	3,959	3,952	3,474
Alera Group Intermediate Holdings, Inc.	First Lien Loan	L+450	6.30%	8/1/2025	USD	3,950	3,967	3,741
CION Investment Group, LLC <sup>(7)</sup>	Promissory Note	NA	8.00%	6/30/2029	USD	3,068	3,068	3,068
Total financials							10,987	10,283
<b>Health Care</b>								
The PromptCare Companies Inc.	First Lien Loan	L+525	6.32%	12/30/2025	USD	2,340	2,317	2,313
The PromptCare Companies Inc.	First Lien Delayed							
	Draw Term Loan	L+525	6.32%	12/30/2025	USD	326	323	323
The PromptCare Companies Inc. <sup>(3)(4)(5)</sup>	First Lien Delayed							
	Draw Term Loan	NA	1.00%	12/30/2025	USD	327	(2)	(4)
Total healthcare							2,638	2,632
<b>Industrials</b>								
Arcline FM Holdings LLC	First Lien Loan	L+600	7.83%	1/21/2025	USD	2,000	1,981	1,980
Gladson, LLC	First Lien Loan	L+550	7.34%	10/24/2024	USD	1,974	1,939	1,883
PHI, Inc.	First Lien Loan	L+700	8.80%	9/4/2024	USD	1,750	1,720	1,694
TCP Sunbelt Acquisition Co.	First Lien Loan	L+450	6.44%	5/31/2024	USD	4,933	4,903	4,682
Teneo Holdings LLC	First Lien Loan	L+525	6.99%	7/12/2025	USD	4,975	4,797	4,631
Total industrials							15,340	14,870
<b>Information technology</b>								
Idera, Inc.	First Lien Loan	L+450	6.30%	6/28/2024	USD	3,076	3,063	2,957
Monotype Imaging Holdings Inc.	First Lien Loan	L+550	7.44%	10/11/2026	USD	2,000	1,883	1,798
Wesco Group, LLC	First Lien Loan	L+425	6.20%	6/15/2024	USD	3,447	3,423	3,231
Total information technology							8,369	7,986
<b>Total loans</b>							<b>48,867</b>	<b>46,789</b>
<b>Bonds</b>								
Cline Mining Corporation <sup>(7)</sup>				7/8/2022	CAD	8,304	5,917	3,587
<b>Total bonds</b>							<b>5,917</b>	<b>3,587</b>
<b>Total debt investments</b>							<b>54,784</b>	<b>50,376</b>
<b>Equity investments</b>								
BCP Great Lakes Holdings LP <sup>(7)</sup>					USD	8050	8,050	7,866
Cline Mining Corporation <sup>(7)</sup>					CAD	2,076	381	—
<b>Total equity investments</b>							<b>8,431</b>	<b>7,866</b>
<b>Total investments</b>							<b>\$ 63,215</b>	<b>\$ 58,242</b>

(1) The majority of the investments bear interest at a rate that may be determined by reference to the London Interbank Offered Rate ("LIBOR" or "L"), which resets monthly, quarterly, or semiannually. For each such investment, the Company has provided the spread over LIBOR and the current contractual interest rate in effect at March 31, 2020.

(2) Other than the investments noted by this footnote, the fair value of the Company's investments is determined using unobservable inputs that are significant to the overall fair value measurement.

(3) Position is an unfunded loan commitment. See Note 12 "Commitments and Contingencies".

(4) The negative cost is the result of the capitalized discount being greater than the principal amount outstanding on the loan. The negative fair value is the result of the capitalized discount on the loan.

(5) The maturity date represents the commitment period of the unfunded term loan.

(6) Unless otherwise indicated, the Company's portfolio companies are pledged as collateral to secure Great Lakes Senior MLC I LLC's debt obligation outstanding under the Revolving Senior Loan Facility. See note 8 "Credit Facility".

(7) Investment is not pledged as collateral for the Revolving Senior Loan Facility.

The accompanying notes are an integral part of these interim consolidated financial statements.

# MOUNT LOGAN CAPITAL INC.

## INTERIM CONSOLIDATED SCHEDULE OF INVESTMENT PORTFOLIO

December 31, 2019

(in thousands of United States dollars, except shares)

Company(6)	Investment	Spread Above Index(1)	Interest	Maturity Date	Currency	Par / Shares	Cost	Fair Value
<b>Debt investments</b>								
<b>Loans</b>								
<b>Consumer</b>								
League Collegiate Holdings, LLC	First Lien Loan	L+475	6.50%	5/1/2024	USD \$	4,938	\$ 4,900	\$ 4,789
League Collegiate Holdings, LLC(3)(4)(5)	First Lien Delayed Draw Term Loan	L+475	1.00%	5/1/2024	USD	—	(3)	(13)
SW Ingredients Holdings, LLC	First Lien Loan	L+425	5.91%	7/3/2025	USD	4,937	4,918	4,937
Welcome Dairy, LLC	First Lien Loan	L+450	6.30%	6/28/2025	USD	1,761	1,745	1,738
Welcome Dairy, LLC(3)(4)(5)	First Lien Delayed Draw Term Loan	NA	0.50%	6/28/2025	USD	—	(1)	(2)
Total consumer							11,559	11,449
<b>Financials</b>								
Acisure, LLC(2)	First Lien Loan	L+425	6.19%	11/22/2023	USD	3,959	3,953	3,977
Alera Group Intermediate Holdings, Inc.	First Lien Loan	L+450	6.30%	8/1/2025	USD	3,960	3,977	4,009
CION Investment Group, LLC(7)	Promissory Note	NA	8.00%	6/30/2029	USD	3,068	3,068	3,068
Total financials							10,998	11,054
<b>Healthcare</b>								
Radiology Partners, Inc.(2)	First Lien Loan	L+475	6.66%	7/9/2025	USD	1,444	1,436	1,453
Total healthcare							1,436	1,453
<b>Industrials</b>								
Gladson, LLC	First Lien Loan	L+550	7.34%	10/24/2024	USD	1,979	1,942	1,940
PHI, Inc.	First Lien Loan	L+700	8.80%	9/4/2024	USD	2,148	2,107	2,128
TCP Sunbelt Acquisition Co.	First Lien Loan	L+450	6.44%	5/31/2024	USD	4,946	4,913	4,847
Teneo Holdings LLC	First Lien Loan	L+525	6.99%	7/12/2025	USD	4,988	4,800	4,758
Total industrials							13,762	13,673
<b>Information technology</b>								
The Dun & Bradstreet Corporation(2)	First Lien Loan	L+500	6.79%	2/9/2026	USD	5,000	4,998	5,050
Idera, Inc.	First Lien Loan	L+450	6.30%	6/28/2024	USD	3,084	3,070	3,100
Monotype Imaging Holdings Inc.	First Lien Loan	L+550	7.44%	10/11/2026	USD	2,000	1,880	1,880
Wesco Group, LLC	First Lien Loan	L+425	6.20%	6/15/2024	USD	3,456	3,430	3,422
Total information technology							13,378	13,452
<b>Total loans</b>							<b>51,133</b>	<b>51,081</b>
<b>Bonds</b>								
Cline Mining Corporation(7)				7/8/2022	CAD	8,304	6,394	3,876
<b>Total bonds</b>							<b>6,394</b>	<b>3,876</b>
<b>Total debt investments</b>							<b>57,527</b>	<b>54,957</b>
<b>Equity investments</b>								
BCP Great Lakes Holdings LP(7)					USD		9,472	9,532
Cline Mining Corporation(7)					CAD	2,075,595	411	—
<b>Total equity investments</b>							<b>9,883</b>	<b>9,532</b>
<b>Total investments</b>							<b>\$ 67,410</b>	<b>\$ 64,489</b>

(1) The majority of the investments bear interest at a rate that may be determined by reference to the London Interbank Offered Rate ("LIBOR" or "L"), which resets monthly, quarterly, or semiannually. For each such investment, the Company has provided the spread over LIBOR and the current contractual interest rate in effect at December 31, 2019.

(2) Other than the investments noted by this footnote, the fair value of the Company's investments is determined using unobservable inputs that are significant to the overall fair value measurement.

(3) Position is an unfunded loan commitment. See Note 12 "Commitments and Contingencies".

(4) The negative cost is the result of the capitalized discount being greater than the principal amount outstanding on the loan. The negative fair value is the result of the capitalized discount on the loan.

(5) The maturity date represents the commitment period of the unfunded term loan.

(6) Unless otherwise indicated, the Company's portfolio companies are pledged as collateral to secure Great Lakes Senior MLC I LLC's debt obligation outstanding under the Revolving Senior Loan Facility. See note 8 "Credit Facility".

(7) Investment is not pledged as collateral for the Revolving Senior Loan Facility.

The accompanying notes are an integral part of these interim consolidated financial statements.

## MOUNT LOGAN CAPITAL INC.

### NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS

(In thousands of United States dollars, except per share amounts and where otherwise noted)  
For the three months ended March 31, 2020  
(unaudited)

## MOUNT LOGAN CAPITAL INC.

### NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS

(In thousands of United States dollars, except per share amounts and where otherwise noted)  
For the three months ended March 31, 2020  
(unaudited)

Mount Logan Capital Inc. (the "Company" or "MLC") is incorporated under the laws of Ontario and its common shares are publicly traded on the Neo Exchange ("NEO Exchange") under the symbol "MLC". Prior to October 10, 2018, the Company was named "Marret Resource Corp." and its common shares were traded on the Toronto Stock Exchange under the symbol "MAR".

Prior to October 19, 2018, the Company's business of an investment firm was primarily focused on investing in public and private debt securities and making term loans (including bridge and mezzanine debt) to issuers in a broad range of natural resource sectors, including energy, base and precious metals and other commodities, and issuers involved in exploration and development. The Company's business also included financing other resource-related businesses and investing in public and private equity and quasi-equity securities. The portfolio was managed by Marret Asset Management Inc. (the "Former Manager") under a management services agreement ("MSA"). Pursuant to the MSA, the Former Manager was responsible for the management of the Company's business, including the Company's day-to-day investment operations. On October 19, 2018, the Company terminated the MSA except for retaining the Former Manager to continue to manage the Company's investment in Cline Mining Corporation ("Cline").

On October 19, 2018, the Company completed a plan of arrangement under the *Business Corporation Act* (Ontario) (the "Arrangement") pursuant to which, among other things, it raised additional financing and expanded its focus from natural resource lending to a broader lending-oriented credit platform. In connection with the Arrangement, the Company acquired an initial portfolio of loans and other investments with credit-oriented characteristics and now actively manages and monitors its loan portfolio on an ongoing basis. The Company's primary objective is to actively source, evaluate, underwrite, monitor, and invest in additional loans, debt securities, and other credit-oriented instruments that present attractive risk-adjusted returns and present low risk of principal impairment through the credit cycle. Further, in connection with the Arrangement, the Company acquired Great Lakes Senior MLC I LLC ("MLC I"), in exchange for the issuance of an aggregate of 3,292,952 common shares of the Company (411,619 common shares after giving effect to the share consolidation completed on December 3, 2019. See Note 5 "Shareholders Equity"). In connection with the Arrangement, MLC I acquired approximately \$16.0 million of primarily U.S.-based diversified senior secured loans and the Company directly acquired \$7.3 million and CAD\$5.1 million of loans.

Effective December 3, 2019, the Company completed a consolidation of the issued and outstanding common shares of the Company on the basis of one (1) post-consolidation share for every eight (8) pre-consolidation shares. As a result of the share consolidation, the Company's 84,841,881 shares issued and outstanding were consolidated to 10,604,998 shares. The exercise price and number of common shares of the Company issuable upon the exercise of the outstanding warrants of the Company were proportionately adjusted to reflect the consolidation. All references to the number of shares and per share amounts have been retroactively restated to reflect the share consolidation.

## 1. BASIS OF PRESENTATION

The accompanying interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). These interim consolidated financial statements have been prepared in accordance with IAS 34, *Interim Financial Reporting* ("IAS 34"). These interim consolidated financial statements follow the same accounting policies and methods of application as our most recent audited consolidated financial statements for the year ended December 31, 2019. Accordingly, they should be read in conjunction with our most recent annual financial statements. All intercompany balances and transactions have been eliminated in consolidation.

These interim consolidated financial statements were authorized for issuance by the board of directors (the "Board") of the Company on May 11, 2020.

These interim consolidated financial statements are presented in United States dollars ("USD"), which is also the Company's functional currency.

### Consolidation

These consolidated financial statements comprise the assets, liabilities and results of operations of the Company and its wholly-owned subsidiaries, MLC I and Mount Logan Management, LLC ("ML Management"), for the period. MLC and its subsidiaries are collectively referred to as the "Company" in these consolidated financial statements. Subsidiaries are all entities over which MLC has control. MLC controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date control commences and deconsolidated from the date control ceases.

## 2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements for the three months ended March 31, 2020 follow the same accounting policies and methods of their application as those used in the Company's audited consolidated financial statements for the year ended December 31, 2019, except for the following changes in accounting policies and disclosures, as described below:

### (a) Change in functional and presentation currency Functional currency

Prior to January 1, 2020, the Company's functional currency was the Canadian dollar ("CAD"). In accordance with International Auditing Standards 21, *The Effects of Changes in Foreign Exchange Rates* ("IAS 21"), an entity's functional currency should reflect the underlying transactions, events and conditions that are relevant to the entity. Management considered primary and secondary indicators in determining functional currency, including the currency that influences sales prices, labor, purchases and other costs. Other indicators included the currency in which funds from financing activities are generated and the currency in which receipts from operations are usually retained. Beginning in 2018, the Company began shifting its investment

# MOUNT LOGAN CAPITAL INC.

## NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS

(In thousands of United States dollars, except per share amounts and where otherwise noted)  
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focus to the U.S. market and the Company's economic and currency exposure has shifted from Canada to the United States. At December 31, 2019, over 90.0% of the Company's investments were fully exposed to USD, all debt was denominated in USD, and the Company earned the majority of its revenue and incurred the majority of its expenses in USD.

Based on these factors, management concluded that effective January 1, 2020, the Company's functional currency should be USD. The Company has accounted for the change in functional currency prospectively, as provided for under IAS 21 with no impact of this change on prior year comparative information other than in conjunction with the change in presentation currency as discussed below.

### Presentation currency

Effective January 1, 2019, the Company changed its presentation currency from CAD to USD to better reflect the Company's business activities. In making this change in presentation currency to USD, the Company followed the guidance in IAS 21, and has applied the change retrospectively, as if USD has always been the Company's presentation currency, as follows:

- assets and liabilities have been translated into USD at the rate of exchange prevailing at the respective reporting dates;
- the consolidated statements of income and comprehensive income were translated at the average exchange rates for the respective reporting periods, or at the exchange rates prevailing at the applicable transaction date;
- equity transactions have been translated at the exchange rate prevailing at the date of the transactions; and
- exchange differences arising on translation were recorded in "cumulative translation adjustment" in shareholders' equity.

### (b) Critical accounting judgments, estimates, and assumptions

The preparation of financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from those estimates, and such differences could be material. Certain prior period amounts have been reclassified to conform to the current year presentation.

The Company holds financial instruments that are generally not quoted in active markets and management is required to make estimates related to its Level 3 investments. Accordingly, by their nature, estimates of fair value of this type are subjective and do not necessarily result in precise determinations.

The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the interim consolidated financial statements are disclosed separately in Notes 2(c), 2(h) and 2(g).

### (c) Fair value measurement

The Company's investments are measured at fair value through profit and loss. Investments held that are traded in an active market, through recognized public stock exchanges, over-the-counter markets, or through recognized investment dealers are valued at their closing price (Level 1). Investments held that are not traded in an active market are valued based on the results of valuation techniques using observable market inputs, if available, on such basis and in such manner established by management (Level 2). The fair value of certain securities may be estimated using valuation techniques based on assumptions that are not supported by observable market inputs (Level 3). Investments for which reliable quotations are not readily available, or for which there is no bid or ask price, are valued at fair value, as determined using management's best estimates thereof pursuant to procedures established by the Company. Equity investments in other portfolio companies are primarily based on the net asset value ("NAV") of the fund. These values are periodically assessed by management of the Company to ensure that they are reasonable.

The Company's contingent value rights liability is measured at fair value through profit and loss, and represents a contingent cash entitlement in respect of its investment in Cline. Additional information regarding the Company's accounting for contingent value rights is included in Note 3.

### (d) Investment transactions

Investment transactions are recorded on the trade date. Transaction costs are costs incurred to acquire financial assets at fair value through profit or loss and are treated as an expense. The Company records expenses related to its debt obligations as debt issuance costs. These expenses are deferred and amortized using the straight-line method, which approximates the effective yield method, over the life of the related debt instrument. Debt issuance costs are presented on the interim consolidated statements of financial position as a direct deduction from the debt liability. The change in the difference between fair value and amortized cost of the investments is recorded as an unrealized appreciation or depreciation on investments in the interim consolidated statements of comprehensive income (loss).

Realized gains or losses on investments are calculated using the average cost method as the difference between the net proceeds received (excluding prepayment fees, if any) and the amortized cost basis of the investment without regard to unrealized appreciation or depreciation previously recognized, and include investments charged off during the period, net of recoveries. Net change in unrealized appreciation or depreciation reflects the change in portfolio investment values during the reporting period, including any reversal of previously recorded unrealized appreciation or depreciation with respect to investments disposed during the period.

The Company classifies fair value measurements within a hierarchy which gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are:

**Level 1** Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date;

**Level 2** Inputs other than quoted market prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and

**Level 3** Inputs are unobservable for the asset or liability.

In all cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level of input that is significant to the fair value measurement.

# MOUNT LOGAN CAPITAL INC.

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### (e) Interest and dividend income recognition

Interest income is recorded on the accrual basis and includes the accretion of discounts and amortization of premiums. Discounts from and premiums to par value on debt investments purchased are accreted/amortized into interest income over the life of the respective security using the effective interest method. The amortized cost of debt investments represents the original cost adjusted for the accretion of discounts and amortization of premiums, if any.

Loans are generally placed on non-accrual status when there is reasonable doubt that principal or interest will be collected in full. The Company considers many factors relevant to an investment when placing it on or removing it from non-accrual status including, but not limited to, the delinquency status of the investment, economic and business conditions, the overall financial condition of the underlying investment, the value of the underlying collateral, bankruptcy status, if any, and any other facts or circumstances relevant to the investment. Accrued interest is generally reversed when a loan is placed on non-accrual status. Payments received on non-accrual loans may be recognized as income or applied to principal depending upon management's judgment regarding collectability of the outstanding principal and interest. Non-accrual loans may be restored to accrual status when past due principal and interest is paid current and are likely to remain current based on management's judgment.

Dividend income on preferred equity securities is recorded on the accrual basis to the extent that such amounts are payable by the portfolio company and are expected to be collected. Dividend income on common equity securities is recorded on the record date for private portfolio companies or on the ex-dividend date for publicly-traded portfolio companies.

### (f) Foreign currency translation

The fair value of foreign denominated investments and other assets and liabilities are translated at the exchange rate prevailing at period end date. Purchases and sales of foreign securities and the related income are translated at the exchange rate prevailing on the respective dates of such transactions.

The Company isolates that portion of the results of operations resulting from changes in foreign exchange rates on investments from the fluctuations arising from changes in fair values of investments held. Changes in fair value on investments are shown in net change in unrealized appreciation (depreciation) on investments in the interim consolidated statements of comprehensive income (loss), while unrealized foreign exchange related fluctuations are included with the net change in unrealized gain or loss on foreign currency in the interim consolidated statements of comprehensive income (loss). Fluctuations arising from the translation of foreign currency borrowings are also included in the net change in unrealized gains or losses on foreign currency in the interim consolidated statements of comprehensive income (loss).

### (g) Financial instruments

Financial instrument assets are initially recognized when the Company becomes a party to a financial instrument contract. The Company's investments are designated as financial assets to be measured at fair value through profit and loss. All other financial assets and liabilities are measured at amortized cost. Under this method, financial assets and liabilities reflect the amount required to be received or paid. The carrying values of financial assets and liabilities at amortized cost approximate their fair values due to their short-term nature. Transaction costs related to financial assets classified as FVTPL are expensed as incurred.

### (h) Current and deferred income taxes

Income tax expense includes current and deferred income taxes. Income tax expense is recognized in the interim consolidated statements of comprehensive income (loss), except to the extent that it relates to items recognized directly in equity, in which case the tax is also recognized directly in equity.

Current tax is the amount of income tax recoverable (payable) in respect of the taxable loss (profit) for a period. Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities for accounting and tax purposes. Deferred income tax assets and liabilities are measured at the tax rates expected to apply when temporary differences reverse. Changes in deferred income tax assets and liabilities related to a change in tax rates are recorded in the period the tax rate is substantively enacted. Current and deferred taxes are offset only when they are levied by the same taxing authority, levied on the same entity or group of entities and when there is a legal right to offset.

Current income taxes include any adjustment to income taxes payable in respect of previous years. The Company also makes assumptions about the expected timing of the reversal of deferred tax assets and liabilities. If the Company's interpretations differ from those of taxing authorities or if the timing of reversals is not as expected, its provision for income taxes could increase or decrease in future periods. The amount of any such increase or decrease cannot be reasonably estimated.

Deferred tax assets are recognized only when it is probable that sufficient taxable profit will be available in future periods against which deductible temporary differences may be utilized. The Company assesses whether it is probable that its deferred income tax assets will be realized prior to expiration and, based on all the available evidence, determine if any portion of its deferred income tax assets should not be recognized. The factors used to assess the probability of realization are the Company's past experience of income and capital gains, its forecast of future net income before taxes, and the period remaining before the expiration of tax loss carryforwards. Changes in the Company's assessment of these factors could increase or decrease its provision for income taxes in future periods. Enacted or substantially enacted rates in effect at the reporting date that are expected to apply when the deferred income tax asset is realized or the deferred tax liability is settled are used to calculate deferred income taxes.

Additional information regarding the Company's accounting for income taxes is included in Note 9.

### (i) Income (loss) per share

Basic income (loss) per share is calculated by dividing net income or loss attributable to common shareholders by the weighted average number of common shares outstanding during the period. Diluted income (loss) per share is calculated in the same manner, with further adjustments to reflect the dilutive effect of common share equivalents outstanding. Outstanding warrants are excluded from the calculation of diluted earnings per share when the average market price of common shares does not exceed the exercise price of the warrants (i.e., they are "out of the money").

## MOUNT LOGAN CAPITAL INC.

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#### (j) Restricted cash

Restricted cash represents amounts pledged as collateral for the credit facility.

#### (k) Dividends

Dividends to the Company's shareholders are recorded on the declaration date. The payment of any cash dividend to shareholders of the Company in the future will be at the discretion of the Board and will depend on, among other things, the financial condition, capital requirements and earnings of the Company, and any other factors that the Board may consider relevant.

The Business Corporations Act (Ontario) ("OBICA") provides that a corporation may not declare or pay a dividend if there are reasonable grounds for believing that the corporation is, or would be after the payment of the dividend, unable to pay its liabilities as they become due or the realizable value of its assets would thereby be less than the aggregate of its liabilities and stated capital of all classes of shares of its capital. Furthermore, holders of common shares may be subject to the prior dividends rights of holders of preference shares, if any, then outstanding.

### 3. FAIR VALUE MEASUREMENT

The following table summarizes the fair value hierarchy of the Company's assets and liabilities measured at fair value:

As at March 31, 2020	Fair Value Measurements			
	Level 1	Level 2	Level 3	Total
<b>Financial assets</b>				
Debt investments	\$ —	\$ 3,474	\$ 43,315	\$ 46,789
Bonds	—	—	3,587	3,587
Equity investments	—	—	7,866	7,866
	\$ —	\$ 3,474	\$ 54,768	\$ 58,242
<b>Financial liabilities</b>				
Contingent value rights	\$ —	\$ —	\$ 3,587	\$ 3,587
	\$ —	\$ —	\$ 3,587	\$ 3,587

As at December 31, 2019	Fair Value Measurements			
	Level 1	Level 2	Level 3	Total
<b>Financial assets</b>				
Debt investments	\$ —	\$ 10,480	\$ 40,601	\$ 51,081
Bonds	—	—	3,876	3,876
Equity investments	—	—	9,532	9,532
	\$ —	\$ 10,480	\$ 54,009	\$ 64,489
<b>Financial liabilities</b>				
Contingent value rights	\$ —	\$ —	\$ 3,876	\$ 3,876
	\$ —	\$ —	\$ 3,876	\$ 3,876

There were no transfers between the levels for the three months ended March 31, 2020 and the year ended December 31, 2019.

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The following is a reconciliation of the Company's investment portfolio for which Level 3 inputs were used in determining fair value:

	Debt Investments	Bonds	Equity Investments	Total Financial Assets	Contingent Value Rights
<b>Balance at December 31, 2019</b>	\$ 40,601	\$ 3,876	\$ 9,532	\$ 54,009	\$ 3,876
Purchases of investments and other adjustments to cost	4,648	—	94	4,742	—
Proceeds from principal repayments and sales of investments	(490)	—	(1,516)	(2,006)	—
Net realized gain on investments	7	—	—	7	—
Net change in unrealized appreciation (depreciation) on investments <sup>(1)</sup>	(1,451)	(289)	(244)	(1,984)	(289)
<b>Balance at March 31, 2020</b>	\$ 43,315	\$ 3,587	\$ 7,866	\$ 54,768	\$ 3,587
Net change in unrealized appreciation (depreciation) on Level 3 investments still held	\$ (1,452)	\$ 187	\$ (214)	\$ (1,479)	\$ —

<sup>(1)</sup> Includes realized and unrealized gain (loss) on investments and foreign currency.

	Debt Investments	Bonds	Equity Investments	Total Financial Assets	Contingent Value Rights
<b>Balance at December 31, 2018</b>	\$ 18,472	\$ 5,823	\$ 4,987	\$ 29,282	\$ 5,823
Purchases of investments and other adjustments to cost	9,915	—	1,087	11,002	—
Proceeds from principal repayments and sales of investments	(56)	—	—	(56)	—
Net realized gain on investments	—	—	—	—	—
Net change in unrealized appreciation (depreciation) on investments <sup>(1)</sup>	96	126	—	222	126
<b>Balance at March 31, 2019</b>	\$ 28,427	\$ 5,949	\$ 6,074	\$ 40,450	\$ 5,949
Net change in unrealized appreciation (depreciation) on Level 3 investments still held	\$ 96	\$ 126	\$ —	\$ 222	\$ 126

<sup>(1)</sup> Includes realized and unrealized gain (loss) on investments and foreign currency.

The valuation techniques and significant unobservable inputs used in the valuation of level 3 investments were as follows:

As at March 31, 2020

### Quantitative Information about Level 3 Fair Value Measurements

Asset Category	Fair Value	Valuation Technique/Methodology	Unobservable Input	Range (Weighted Average)	Change in Valuation +	Change in Valuation -
First lien loans	\$ 1,980	Recent transaction	Transaction price	99.0 (99.0)	\$ 20	\$ (20)
First lien loans <sup>(2)</sup>	38,267	Yield analysis	Market yield	6.0%-10.2% (8.4%)	414	(414)
Promissory notes	3,068	Yield analysis	Market yield	13.0% (13.0%)	31	(31)
Bonds <sup>(1)</sup>	3,587	Discounted cash flow	Discount rate	12.0%	663	(86)
Equity investments	7,866	Net asset value	Net asset value	NA	NA	NA
Contingent value rights <sup>(1)</sup>	(3,587)	Direct offset to bonds	Discount rate	12.0%	(86)	663
	<b>\$ 51,181</b>					

(1) The estimated fair value was determined based on discounted cash flows of expected proceeds resulting from the sale by Cline to Allegiance Coal Limited of all the shares in New Elk Coal Company ("NECC"). The estimated fair value in Cline was determined based on both observable and unobservable assumptions primarily related to expected value of certain Cline assets to be realized on sale, timing of the repayment of certain obligations owed by NECC to Cline, and the discount rate used.

(2) For loan investments where the recent transaction price does not estimate fair value, the Company determines the fair value utilizing a yield analysis. In a yield analysis, a price is ascribed for each investment based upon an assessment of current and expected market yields for similar investments and risk profiles. Additional consideration is given to the expected life, portfolio company performance since close, and other terms and risks associated with an investment. Among other factors, a determinant of risk is the amount of leverage used by the portfolio company relative to its total enterprise value, and the rights and remedies of the Company's investment within the portfolio company's capital structure.

As at December 31, 2019

### Quantitative Information about Level 3 Fair Value Measurements

Asset Category	Fair Value	Valuation Technique/Methodology	Unobservable Input	Range (Weighted Average)	Change in Valuation +	Change in Valuation -
First lien loans	\$ 7,829	Recent transaction	Transaction price	94.0-101.3 (98.6)	\$ 79	\$ (79)
First lien loans <sup>(2)</sup>	29,704	Yield analysis	Market yield	7.1%-11.2% (8.5%)	303	(303)
Promissory notes	3,068	Recent transaction	Transaction price	100.0 (100.0)	31	(31)
Bonds <sup>(1)</sup>	3,876	Discounted cash flow	Discount rate	12.0%	461	(160)
Equity investments	9,532	Net asset value	Net asset value	NA	NA	NA
Contingent value rights <sup>(1)</sup>	(3,876)	Direct offset to bonds	Discount rate	12.0%	(160)	461
	<b>\$ 50,133</b>					

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- (1) The estimated fair value was determined based on discounted cash flows of expected proceeds resulting from the sale by Cline to Allegiance Coal Limited of all the shares in New Elk Coal Company ("NECC"). The estimated fair value in Cline was determined based on both observable and unobservable assumptions primarily related to expected value of certain Cline assets to be realized on sale, timing of the repayment of certain obligations owed by NECC to Cline, and the discount rate used.
- (2) For loan investments where the recent transaction price does not estimate fair value, the Company determines the fair value utilizing a yield analysis. In a yield analysis, a price is ascribed for each investment based upon an assessment of current and expected market yields for similar investments and risk profiles. Additional consideration is given to the expected life, portfolio company performance since close, and other terms and risks associated with an investment. Among other factors, a determinant of risk is the amount of leverage used by the portfolio company relative to its total enterprise value, and the rights and remedies of the Company's investment within the portfolio company's capital structure.

The Company, along with affiliates of the Former Manager (the "Group"), holds an investment in the equity and bonds of Cline. Under a restructuring plan involving Cline, approved by the courts in 2015, the Group owns all of the equity and the senior secured bonds of Cline post-restructuring. On July 15, 2019, the Former Manager announced that Cline had entered into a conditional term sheet with Allegiance Coal Limited for the purchase and sale of all the shares of New Elk Coal Company, LLC ("NECC"), which holds all the mining assets of Cline. The fair value of Cline was determined based on the net present value of expected proceeds resulting from the proposed sale of Cline's mining assets.

On January 22, 2020, the Former Manager announced that Cline had entered into a binding agreement for the sale by Cline to Allegiance Coal Limited of all the shares in NECC. The total acquisition cost is CAD\$55.0 million to be comprised of a mix of cash, shares of Allegiance Coal Limited and deferred cash payments that will be subject to certain conditions. Completion of the sale must take place before July 15, 2020 and is subject to certain conditions, including Allegiance Coal Limited raising start-up capital for the mine, which was estimated to be \$55.0 million at the time of the announcement.

The estimate fair value is based on assumptions related to the completion of the announced transaction and the future operations of the mine. The assumptions include the expected timing of the repayment of certain obligations owed by NECC to Cline and the appropriateness of discount rates used in the estimates. Accordingly, by their nature, estimates of fair value of this type are subjective and do not necessarily result in precise determinations. Should the underlying assumptions change, the estimated fair value could change by a material amount.

## 4. MANAGEMENT SERVICES AGREEMENT

On October 19, 2018, in connection with the completion of the Arrangement, the Company terminated the Management Services Agreement ("MSA") except for retaining the Former Manager to continue to manage the Company's investment in Cline for a fee equal to 1% of the net proceeds of any distribution made by Cline in a particular year or 1% of the net proceeds to the Company from a sale of the Company's interest in Cline. Fees that are attributable to the investment in Cline shall only be determined and become payable to the Former Manager on the sale of the investment in Cline, in its entirety, and shall be calculated using, and payable only on the net sale proceeds actually received by the Company for its investment in Cline. Any fees paid to the Former Manager as a result of the sale of the investment in Cline will reduce the amounts paid to the holders of CVRs (as defined below).

## 5. RELATED PARTY TRANSACTIONS

In connection with the Arrangement, the Company acquired MLC I in exchange for the issuance to an affiliate of BC Partners Advisors L.P. ("BC Partners") of 3,292,952 common shares of the Company (411,619 common shares after giving effect to the share consolidation completed on December 3, 2019. See Note 6 "Shareholders Equity"). In connection with the Arrangement, MLC I acquired approximately \$16.0 million of primarily U.S.-based diversified senior secured loans.

Also in connection with the closing of the Arrangement, the Company directly acquired \$7.3 million and CAD\$5.1 million of loans sourced from BC Partners, which loans also formed part of the Company's initial seed portfolio.

On November 20, 2018, the Company entered into a servicing agreement (the "Servicing Agreement") with BC Partners. Under the terms of the Servicing Agreement, BC Partners as servicing agent (the "Servicing Agent") performs, or oversees the performance of, the administrative services necessary for the operation of the Company, including, without limitation: (i) provision of office facilities, equipment, clerical, bookkeeping, compliance and recordkeeping services and such other administrative services as the Servicing Agent, subject to review by the Board, shall from time to time determine to be necessary or useful to perform its obligations under the Servicing Agreement, and (ii) on behalf of the Company, conducting relations with custodians, depositories, transfer agents, dividend disbursing agents, other shareholder servicing agents, accountants, attorneys, underwriters, brokers and dealers, corporate fiduciaries, insurers, banks and such other persons in any such other capacity deemed to be necessary or desirable. The Servicing Agent is authorized to enter into sub-administration agreements as the Servicing Agent determines necessary in order to carry out the administrative services. The Company pays fees to BC Partners at amounts to be agreed by the parties for services performed for it pursuant to the terms of the Servicing Agreement. For the three months ended March 31, 2020, the Company incurred costs reimbursable to the Servicing Agent of \$148 (2019 – \$0) for an allocable portion of the compensation paid by the Servicing Agent (or its affiliates) to the Company's Chief Financial Officer and its respective staffs (based on a percentage of time such individuals devote, on an estimated basis, to the business affairs of the Company) and out-of-pocket expenses. As at March 31, 2020, operating expenses of \$155 (2019 – \$18) paid by BC Partners on behalf of the Company were reimbursable to BC Partners and were offset against amounts due from BC Partners.

Unless earlier terminated as described below, the Servicing Agreement will remain in effect until November 20, 2020 and shall continue automatically for successive annual periods, if approved annually by (i) the vote of the Board and (ii) the vote of a majority of the Company's directors who are not parties to the Servicing Agreement or a "related party" of the Company, of the Servicing Agent, or of any of their respective affiliates, as defined in the Multilateral Instrument 61-101 under Canadian securities law. The Servicing Agreement may be terminated at any time, without the payment of any penalty, upon 60 days' written notice by the vote of the Board or by the Servicing Agent.

On November 28, 2018, the Company entered into a commitment of \$10 million (to be drawn over time) to invest in a unitranche lending program through BCP Great Lakes Holdings LP ("Great Lakes Holdings"). Funding of \$9.5 million was made under this program through 2019, with an additional \$0.1 million during 2020, and the Company received return of capitals totaling \$1.5 million during 2020. The program underwrites and holds senior secured unitranche loans and seeks to build a diverse portfolio of floating rate, sponsor-backed middle-market loans paying a quarterly cash yield.

On August 19, 2019, ML Management, a wholly-owned subsidiary of the Company, entered into a Monitoring Agreement with BC Partners pursuant to which, among other things, ML Management will receive a fee for providing monitoring services in respect of certain investments managed by BC Partners, all as agreed to by ML Management and BC Partners from time to time. For the three months ended March 31, 2020, ML Management recognized fee revenue under this agreement of \$0 (2019 – \$0).

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Certain directors and officers of the Company are affiliated with BC Partners. Common shares held by directors and officers of the Company who are affiliated with BC Partners at March 31, 2020 were 397,861 (2019 – 397,861) after giving effect to the share consolidation completed on December 3, 2019. The total directors' fees incurred to the directors who are affiliated with BC Partners during the three months ended March 31, 2020 was \$5 (2019 – \$6).

Key management personnel of the Company include the chief executive officer, the chief financial officer and co-presidents. Compensation incurred to officers who are affiliated with BC Partners for employee services, based on employment agreements, for the three months ended March 31, 2020 was \$53 (2019 – \$71).

## 6. SHAREHOLDERS' EQUITY

The Company is authorized to issue an unlimited number of preference shares, issuable in one or more series, and an unlimited number of common shares.

As of March 31, 2020, there were 10,604,998 common shares issued and outstanding (2019 – 10,604,998).

There were no shareholder transactions for the three months ended March 31, 2020.

On September 10, 2019, the Company completed a non-brokered private placement of an aggregate of 2,968,751 common shares at a price of CAD\$0.56 per share for aggregate gross proceeds of \$1,264.

### Arrangement

On October 19, 2018, upon completion of the Arrangement, each of the common shares of the Company was exchanged for one new common share of the Company created pursuant to the Arrangement ("New Shares") and, subject to certain restrictions, one contingent value right ("CVR"), with each CVR representing a contingent cash entitlement in respect of Cline. Under the terms of the indenture governing the CVRs, the Company will seek to dispose of Cline for the five (5) year period following the closing of the Arrangement and will distribute to the holders of the CVRs any distributions received from Cline and the net proceeds received from the sale of the Company's holdings in Cline.

In addition, each shareholder, subject to certain restrictions, was provided with the option to exchange all of its New Shares for: (i) CAD\$0.53 in cash (subject to proration) for each New Share held, or (ii) 7.62 warrants (subject to proration) exercisable for a period of seven years from the effective date of the Arrangement at a price of CAD\$0.77 per share for each New Share held, which is a non-cash transaction. All warrants are outstanding as at March 31, 2020 and December 31, 2019. As at March 31, 2020 and December 31, 2019, the Company had 20,468,128 warrants outstanding which are exercisable at any time up to October 19, 2025. As a result of the share consolidation completed on December 3, 2019, every eight (8) warrants entitle the holder to receive, upon exercise, one common share of the Company at a price of CAD\$6.16 per common share. Accordingly, an aggregate of up to 2,558,516 common shares are issuable upon the exercise of the 20,468,128 outstanding warrants as at March 31, 2020 and December 31, 2019. In connection with the Arrangement, the Company incurred costs totaling \$3,199.

### Share consolidation

On December 3, 2019, the Company completed a consolidation of the issued and outstanding common shares of the Company on the basis of one (1) post-consolidation share for every eight (8) pre-consolidation shares. The exercise price and number of common shares of the Company issuable upon the exercise of the outstanding warrants of the Company were proportionately adjusted to reflect the consolidation. All references to the number of shares and per share amounts have been retroactively restated to reflect the share consolidation.

### Dividends

The following table reflects the distributions declared on the common shares of the Company during the three months ended March 31, 2020:

Date of declaration	Record date	Payment date	Common shares outstanding	Dividend amount per share		Total dividend amount	
				CAD	USD <sup>1</sup>	CAD	USD <sup>1</sup>
March 25, 2020	April 14, 2020	April 28, 2020	10,604,998	\$ 0.020	\$ 0.014	\$ 212	\$ 151

<sup>1</sup> Dividends are issued and paid in CAD. For reporting purposes, amounts recorded in equity are translated to USD using the daily exchange rate on the date of declaration. Dividends payable of \$151 recorded on the Company's consolidated statements of financial position are translated to U.S. dollars using the period-end exchange rate.

The dividend was designated as an eligible dividend for the purpose of the *Income Tax Act* (Canada) and any similar provincial or territorial legislation.

### Stock option plan and performance and restricted share unit plan

On May 30, 2019, the Company's shareholders approved (i) a stock option plan (the "2019 Option Plan") and (ii) a performance and restricted share unit plan (the "PR Plan"). The aggregate number of common shares that are issuable under the 2019 Option Plan upon the exercise of options which have been granted and are outstanding, together with common shares that are issuable pursuant to outstanding awards and grants under any other share compensation arrangement of the Company, shall not at any time exceed 10% of the common shares then issued and outstanding. The purchase price for any common shares underlying an option shall not be less than the fair market value of a common share on the date the option is granted, being the closing price of the common shares on the NEO Exchange on the last trading day before the date of grant. Options granted under the 2019 Option Plan have a maximum term of 10 years from the date of grant. The aggregate number of common shares that are issuable under the PR Plan to pay awards which have been granted and are outstanding under the PR Plan, together with common shares that are issuable pursuant to outstanding awards or grants under any other share compensation arrangement of the Company, shall not exceed at any time 10% of the common shares then issued and

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outstanding. There were no options or awards outstanding under either the 2019 Option Plan or the PR Plan as at March 31, 2020 and December 31, 2019.

### 7. CONTINGENT VALUE RIGHTS

On closing of the Arrangement and in accordance with the terms of the Arrangement, the Company issued to its shareholders an aggregate of 17,288,140 CVRs. As part of the Arrangement, each shareholder of the Company (other than U.S. shareholders) received one (1) CVR in respect of Cline for each common share held as of the record date for the determination of shareholders entitled to receive CVRs. Pursuant to the indenture governing the terms of the CVRs, the Company will seek to dispose of Cline for the five (5) year period following the closing of the Arrangement and will distribute to the holders of the CVRs: (a) distributions received from Cline; and (b) the net proceeds received from the sale of the Company's holdings in Cline. Fees that are attributable to the investment in Cline shall only be determined and become payable to the Former Manager on the sale of the investment in Cline, in its entirety, and shall be calculated using, and payable only on the net sale proceeds actually received by the Company for its investment in Cline. Any fees paid to the Former Manager as a result of the sale of the investment in Cline will reduce the amounts paid to the holders of CVRs. As at March 31, 2020, the CVRs had a fair value of \$3,589, being the fair value of the investment in Cline (2019 – \$3,876).

### 8. CREDIT FACILITY

On February 22, 2019 (the "Closing Date"), MLC I entered into a facility and security agreement ("Revolving Senior Loan Facility"), which was amended on January 31, 2020 ("First Amendment Effective Date"), of up to \$50.0 million with a large financial institution as initial lender, and such other additional institutions who from time to time parties thereto (the "Lender"). U.S. Bank N.A. serves as administrative agent, custodian, collateral agent and collateral administrator. The Revolving Senior Loan Facility is guaranteed by the Company.

The maximum principal amount of the Revolving Senior Loan Facility was initially \$29.0 million, which amount was automatically increased to: (a) \$36.6 million seven months after the Closing Date, (b) \$43.3 million eight months after the Closing Date, (c) \$50.0 million nine months after the Closing Date (d) \$34.4 million on the First Amendment Effective Date and (e) \$50.0 million on March 31, 2020, with a one-time facility increase of \$25.0 million exercisable at any time after total advances equal or exceed \$40.0 million.

The availability period under the Revolving Senior Loan Facility was extended to terminate on February 19, 2021, with four one-year extensions at the Lender's option.

Amounts drawn under the Revolving Senior Loan Facility will bear interest at LIBOR plus a spread of 2.50% or 1.80% depending on the asset base with a minimum weighted average interest of LIBOR plus 2.15%. The Company pays a commitment fee of 0.50% per annum on undrawn amounts under the Revolving Senior Loan Facility. In addition, the Company accrues a make whole fee, payable on the maturity date, for each day during the period beginning on November 22, 2019 and ending on the date the maximum principal amount of the Revolving Senior Loan Facility is reached. For the three months ended March 31, 2020, interest expense, including the amortization of debt issuance costs, was \$0.6 million.

The outstanding principal amount and accrued but unpaid interest in respect of the Revolving Senior Loan Facility will become payable on the 728<sup>th</sup> day after the Closing Date, subject to certain adjustments pursuant to the Revolving Senior Loan Facility.

The Revolving Senior Loan Facility contains affirmative and restrictive covenants, events of default and other customary provisions, including periodic financial reporting requirements and minimum liquidity requirements.

Debt obligations consisted of the following as at March 31, 2020 and December 31, 2019:

	March 31, 2020	December 31, 2019
Revolving Senior Loan Facility:		
Principal outstanding	\$ 34,400	\$ 34,400
Unamortized financing costs	(441)	(80)
	<b>\$ 33,959</b>	<b>\$ 34,320</b>

### 9. INCOME TAXES

Included in deferred income tax assets is \$2,863 (2019 – \$2,863) related to deductible temporary differences. On the evidence available, including management projections of income, the Company believes that it is probable there will be sufficient taxable income generated by the Company's business operations to support these deferred tax assets.

	Three Months Ended March 31, 2020	Year Ended December 31, 2019
Income (loss) from operations before income taxes	\$ (2,293)	\$ (471)
Combined federal and provincial statutory income taxes	26.50%	26.50%
Income tax provision based on statutory income taxes	(608)	(125)
Permanent differences	(76)	(588)
Deferred tax asset not recognized	684	14
Recognition of previously unrecognized tax losses	—	—
<b>Total tax expense (recovery)</b>	<b>\$ —</b>	<b>\$ (699)</b>

## MOUNT LOGAN CAPITAL INC.

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Based on the Company's income tax filings and current year activity, the gross deductible temporary differences are as follows:

	March 31, 2020	December 31, 2019
Scientific research costs not yet deducted <sup>(1)</sup>	\$ 51,878	\$ 56,044
Non-capital losses available <sup>(2)</sup>	32,798	32,796
Net capital losses available <sup>(3)</sup>	22,017	23,785
Other	1,328	1,406
Gross deductible temporary differences	108,021	114,031
Combined federal and provincial statutory income taxes	26.50%	26.50%
Deferred tax asset, gross	28,626	30,218
Valuation allowance	(25,763)	(27,355)
Deferred tax asset, net	\$ 2,863	\$ 2,863

(1) The Company has \$58,878 of scientific research and experimental development expenditure pools available for deduction against future income. These expenditure pools have no expiry date.

(2) The Company has \$32,798 of non-capital losses available to offset future taxable income. These losses expire between 2026 and 2039.

(3) The Company has \$22,017 of net capital losses available to offset future capital gains for which no benefit has been recorded. These losses have no expiry date.

## 10. INTERESTS IN UNCONSOLIDATED STRUCTURED ENTITIES

The Company has made a \$10 million commitment to invest in Great Lakes Holdings, a Delaware limited partnership formed as a co-investment vehicle to facilitate the participation of certain co-investors to invest, directly or indirectly, in BCP Great Lakes Funding LLC ("Great Lakes Funding"). The Company is liable for its unfunded capital commitment. The Company may not sell, assign, pledge or otherwise transfer or encumber all or any part of its interest in Great Lakes Holdings, nor shall the Company have the power to substitute a transferee in its place as a substitute limited partner without having obtained the prior written consent of the general partner. The Company does not have the right to withdraw from Great Lakes Holdings without the consent of the general partner and upon such terms and conditions as may be specifically agreed upon between the general partner and the Company. The investment strategy of Great Lakes Funding is to underwrite and hold senior, secured unitranche loans made to middle-market companies.

In determining whether the Company has control or significant influence over Great Lakes Holdings, the Company assesses voting rights, the exposure to variable returns, and its ability to use the voting rights to affect the amount of the returns. The Company categorizes its investment in Great Lakes Holdings as unconsolidated structured entities.

Investment in Great Lakes Holdings is susceptible to market price risk arising from uncertainty about future values of its NAV. The maximum exposure to loss from interest in Great Lakes Holdings is equal to the fair value of the investment at any given point in time. The fair value of Great Lakes Holdings is disclosed on the consolidated statements of financial position as part of investments and listed in the consolidated schedule of investments.

As at March 31, 2020 and December 31, 2019, the Company has a 7.7% and 14.9% ownership in Great Lakes Holdings, respectively. As at March 31, 2020, the cost and fair value of the Company's investment in Great Lakes Holdings was \$8.1 million and \$7.9 million, respectively. As at March 31, 2020, the Company's remaining unfunded commitment to Great Lakes Holdings was \$2.0 million.

## 11. INCOME (LOSS) PER SHARE

The following table sets forth the computation of basic and diluted income (loss) per common share for the three months ended March 31, 2020 and 2019:

	Three Months Ended March 31,	
	2020	2019
Comprehensive income (loss)	\$ (2,293)	\$ 248
Weighted average share of common stock outstanding – basic and diluted	10,604,998	10,233,905
Income (loss) per common share – basic and diluted	\$ (0.22)	\$ 0.02

## 12. COMMITMENTS AND CONTINGENCIES

From time to time, the Company may enter into commitments to fund investments. As at March 31, 2020 and December 31, 2019, the Company had the following outstanding commitments to fund investments in current portfolio companies:

Portfolio Company	Investment	Currency	March 31, 2020	December 31, 2019
BCP Great Lakes Holdings LP	Unitranche lending program	USD	\$ 1,950	\$ 528
League Collegiate Holdings, LLC	First lien delayed draw term loan	USD	435	435
The PromptCare Companies Inc.	First lien delayed draw term loan	USD	327	—
Welcome Dairy, LLC	First lien delayed draw term loan	USD	227	227
			\$ 2,939	\$ 1,190

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On October 15, 2019, the Company announced that it identified two instances of unlawful activity by a sophisticated third party resulting in two wire transfers of the Company's funds to third party accounts. The Company recovered \$1.0 million in unlawful wires and BC Partners entered into a binding agreement to advance (the "Advance") to the Company an amount equal to the unrecovered amount (the "Lost Amount"). The Company acknowledges and agrees that it shall (a) continue to use its reasonable best efforts to pursue recovery of the Lost Amount, and (b) has no obligation to repay to BCP Partners any portion of the Advance, other than from all funds it recovers pursuant to (a) above.

### 13. FINANCIAL RISK MANAGEMENT

In the normal course of business, the Company is exposed to a variety of financial risks. The Company seeks to minimize potential adverse effects of these risks for the Company's performance through management's professional experience in portfolio management and by monitoring the Company's investment positions and market events, and periodically may use derivatives to hedge certain risk exposures. To assist in managing risks, the Company maintains a governance structure that oversees the investment activities and monitors compliance with the Company's stated investment strategies, internal guidelines, and securities regulations.

#### (a) Credit risk

Credit risk is the risk of a financial loss occurring as a result of the default of a counterparty on its obligation to the Company. It arises principally from debt securities held, and also from derivative financial assets, cash and cash equivalents, and other receivables. The Company's maximum credit risk exposure as at the reporting date is represented by the respective carrying amounts of the financial assets in the consolidated statements of financial position. The Company's credit risk policy is to minimize its exposure to counterparties with perceived higher risk of default by dealing only with counterparties that meet the Company's credit standards and by obtaining collateral through security on substantially all assets of the obligors.

Credit risk is managed by dealing with counterparties the Company believes to be creditworthy and by regular monitoring of credit exposures. None of the counterparties to the debt instruments are publicly rated. The Company deposits its cash with highly-rated banking corporations.

The Company's investments in debt securities are generally unrated.

#### (b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with its financial liabilities as they fall due or can only do so on terms that are materially disadvantageous. Prudent liquidity risk management includes maintaining sufficient cash on hand and the availability of funding through an adequate amount of committed credit facilities. The Company may borrow funds to make investments to the extent it determines that additional capital would allow it to take advantage of additional investment opportunities or if the market for debt financing presents attractively priced debt financing opportunities. Periodic cash flow forecasts are performed to ensure the Company has sufficient cash to meet operational and financing costs. Liquidity risk arising from the contingent value rights is mitigated by the investment in Cline.

#### (c) Market risk

Market risk is the risk that changes in market prices, such as interest rates, equity prices, foreign exchange rates and credit spreads (not relating to changes in the obligor's/issuer's credit standing) will affect the Company's income or the fair value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return. Market risk includes currency risk, interest rate risk and other price risk.

The outbreak of the novel coronavirus, or COVID-19, in many countries continues to adversely impact global commercial activity and has contributed to significant volatility in financial markets. The global impact of the outbreak has been rapidly evolving, and as cases of the virus have continued to be identified in additional countries, many countries have reacted by instituting quarantines and restrictions on travel. Such actions are creating disruption in global supply chains, and adversely impacting a number of industries, such as transportation, hospitality and entertainment. The outbreak could have a continued adverse impact on economic and market conditions and trigger a period of global economic slowdown. The rapid development and fluidity of this situation precludes any prediction as to the ultimate adverse impact of the novel coronavirus. Nevertheless, the novel coronavirus presents material uncertainty and risk with respect to our and our portfolio companies' performance and financial results.

The Company had a reduction in its net asset value as of March 31, 2020 as compared to its net asset value as of December 31, 2019, which was primarily the result of the impact of COVID-19. The decrease in net asset value as of March 31, 2020 primarily resulted from an increase in the aggregate unrealized depreciation of the Company's investment portfolio resulting from decreases in the fair value of some of its portfolio company investments primarily due to the expected immediate adverse economic effects of COVID-19 and the continuing uncertainty surrounding COVID-19's long-term impact, as well as the re-pricing of credit risk in the broadly syndicated credit market. To the extent the Company's portfolio companies are adversely impacted by the effects of COVID-19, it may have a material adverse impact on the Company's future net investment income, the fair value of its portfolio investments, its financial condition and the results of operations and financial condition of the Company's portfolio companies.

#### (d) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company holds certain debt investments with fixed interest rates that expose it to fair value interest rate risk. The Company also holds debt investments subject to variable interest rates, which exposes it to cash flow interest rate risk. The Company also holds a debt obligation subject to variable interest rates, which partially mitigates it to cash flow interest rate risk.

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The following table summarizes the Company's exposure to interest rate risk, including the Company's assets and liabilities categorized by the remaining term to maturity:

	March 31, 2020	December 31, 2019
Less than 1 year	\$ —	\$ —
1 - 3 years	(30,812)	(34,400)
3 - 5 years	20,964	24,189
> 5 years	25,825	30,768
<b>Total</b>	<b>\$ 15,977</b>	<b>\$ 20,557</b>

The annualized impact on net income of hypothetical base rate changes in interest rates on our debt investments and debt obligation had the prevailing interest rates been lowered or raised by 1%, assuming a parallel shift in the yield curve, with all other variables remaining constant, was \$160 (2019 – \$179). In practice, actual results may differ from this sensitivity analysis.

#### (e) Valuation risk

The Company invests, and plans to continue to invest, primarily in illiquid debt of private companies. Most of the Company's investments will not have a readily available market price, and the Company values these investments at fair value as determined in good faith by management and independent third-party valuation firm(s) and in accordance with the Company's valuation policy. There is no single standard for determining fair value. As a result, determining fair value requires that judgment be applied to the specific facts and circumstances of each portfolio investment while employing a consistently applied valuation process for the types of investments the Company makes. If the Company was required to liquidate a portfolio investment in a forced or liquidation sale, it may realize amounts that are different from the amounts presented and such differences could be material.

#### (f) Concentration risk

Concentration risk arises because of the concentration of exposures within the same category, whether it is geographic location, product type, industry sector or counterparty type.

The following is a summary of the Company's concentration risk, based on geographic location and product type:

	March 31, 2020		December 31, 2019	
	Fair value	% of total	Fair value	% of total
Loans	\$ 46,789	80.3%	\$ 51,081	79.2%
Bonds	3,587	6.2%	3,876	6.0%
Equity	7,866	13.5%	9,532	14.8%
	<b>\$ 58,242</b>	<b>100.0%</b>	<b>\$ 64,489</b>	<b>100.0%</b>

	March 31, 2020		December 31, 2018	
	Fair value	% of total	Fair value	% of total
United States	\$ 54,655	93.8%	\$ 60,613	94.0%
Canada	3,587	6.2%	3,876	6.0%
	<b>\$ 58,242</b>	<b>100.0%</b>	<b>\$ 64,489</b>	<b>100.0%</b>

#### (g) Currency risk

Currency risk is the risk that financial instruments which are denominated in currencies other than the Company's functional currency, the United States dollar, will fluctuate due to changes in exchange rates and adversely impact the Company's reported income, cash flows or fair values of its investment holdings. The Company may reduce its currency exposure through the use of derivative arrangements such as foreign exchange forward contracts or futures contracts. As at March 31, 2020 and December 31, 2019, the Company had exposure to the Canadian dollar through its holding of investments and assets and liabilities denominated in Canadian dollars. The amount by which the net assets of the Company would have increased or decreased, as at March 31, 2020, had the prevailing exchange rates been lowered or raised by \$0.01 was \$10 (2019 - \$7). In practice, actual results may differ from this sensitivity analysis.

The tables below indicate the currencies to which the Company had significant net exposure other than its functional currency as at March 31, 2020 and December 31, 2019, on its monetary assets and liabilities, as well as the underlying notional amount of any foreign forward currency contracts:

#### March 31, 2020:

Currency	Non-USD denominated investments	Non-USD denominated assets	Non-USD denominated liabilities	Net exposure	As a % of net equity
CAD	\$ 3,589	\$ 47	\$ (4,377)	\$ (741)	-2.3%

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#### December 31, 2019:

Currency	Non-USD denominated investments	Non-USD denominated assets	Non-USD denominated liabilities	Net exposure	As a % of net equity
CAD	\$ 3,876	\$ 112	\$ (4,495)	\$ (507)	-1.5%

As at March 31, 2020 and December 31, 2019, the majority of the Company's net assets were denominated in U.S. dollars.

## 14. CAPITAL MANAGEMENT

The Company's capital consists of debt, cash and shareholders' equity. The Company manages equity as capital and may adjust the amount of debt borrowings, dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets. The Company's officers and senior management are responsible for managing the Company's capital and do so through quarterly meetings and regular review of financial information. The Company's Board of Directors is responsible for overseeing this process.

## 15. COVID UPDATE

The recent outbreak of the novel coronavirus, or COVID-19, in many countries continues to adversely impact global commercial activity and has contributed to significant volatility in financial markets. The global impact of the outbreak has been rapidly evolving, and as cases of the virus have continued to be identified in additional countries, many countries have reacted by instituting quarantines, restrictions on travel and other measures to mitigate the impact of this pandemic. Such actions are creating disruption in global supply chains, and adversely impacting a number of industries, including, among others, transportation, hospitality and entertainment. The outbreak could have a continued adverse impact on economic and market conditions and trigger a period of global economic slowdown and continued volatility. The rapid development and fluidity of this situation precludes any prediction as to the duration and extent of this pandemic and its impact on the Company's business, financial condition and results of operations, as well as the business, financial condition and results of operations of the Company's portfolio companies. Nevertheless, the novel coronavirus presents material uncertainty and risk with respect to our and our portfolio companies' performance and financial results. The Company is actively monitoring developments with respect to this pandemic and its impact as part of the Company's overall investment objective and strategy.

## 16. SUBSEQUENT EVENT

On May 11, 2020, the Board declared a cash dividend in the amount of CAD\$0.02 per common share to be paid on June 26, 2020 to shareholders of record on May 21, 2020.



**MOUNT LOGAN**  
CAPITAL

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