



4th QUARTER 2019 EARNINGS

February 27th, 2020



IMPORTANT DISCLOSURES

FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements include all statements regarding wells anticipated to be drilled and placed on production; future levels of drilling activity and associated production and cash flow expectations; the Company's production guidance and capital expenditure forecast; estimated reserve quantities and the present value thereof; anticipated returns and financial position; and the implementation of the Company's business plans and strategy, as well as statements including the words "believe," "expect," "may," "will," "forecast," "outlook," "plans" and words of similar meaning. These statements reflect the Company's current views with respect to future events and financial performance based on management's experience and perception of historical trends, current conditions, anticipated future developments and other factors believed to be appropriate. No assurances can be given, however, as of this date that these events will occur or that these projections will be achieved, and actual results could differ materially from those projected as a result of certain factors. Any forward-looking statement speaks only as of the date of which such statement is made and the Company undertakes no obligation to correct or update any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable law. Some of the factors which could affect our future results and could cause results to differ materially from those expressed in our forward-looking statements include the volatility of oil and natural gas prices, ability to drill and complete wells, operational, regulatory and environment risks, cost and availability of equipment and labor, our ability to finance our activities, the ultimate timing, outcome and results of integrating the operations of Carrizo and Callon and the ability of the combined company to realized anticipated synergies and other benefits in the timeframe expected or at all, and other risks more fully discussed in our filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and subsequent Quarterly Reports on Form 10-Q, available on our website or the SEC's website at www.sec.gov.

SUPPLEMENTAL NON-GAAP FINANCIAL MEASURES

This presentation includes non-GAAP measures, such as Adjusted EBITDA, Adjusted Total Revenue, Adjusted G&A, PV-10, Net Debt to LQA Adjusted EBITDA, Free Cash Flow and other measures identified as non-GAAP. Reconciliations are available in the Appendix. Non-GAAP measures are not alternatives for, and should be read in conjunction with, the information contained in our financial statements prepared in accordance with GAAP, which are included in our SEC filings.

Adjusted EBITDA is a supplemental non-GAAP financial measure that is used by management and external users of our financial statements, such as industry analysts, investors, lenders and rating agencies. We define Adjusted EBITDA as net income (loss) before interest expense, income taxes, depreciation, depletion and amortization, asset retirement obligation accretion expense, (gains) losses on derivative instruments excluding net settled derivative instruments, impairment of oil and natural gas properties, non-cash equity based compensation, and other operating expenses. Management believes Adjusted EBITDA is useful because it allows it to more effectively evaluate our operating performance and compare the results of our operations from period to period and against our peers without regard to our financing methods or capital structure. We exclude the items listed above from net income (loss) in arriving at Adjusted EBITDA because these amounts can vary substantially from company to company within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDA should not be considered as an alternative to, or more meaningful than, net income (loss) as determined in accordance with GAAP or as an indicator of our operating performance or liquidity. Certain items excluded from Adjusted EBITDA are significant components in understanding and assessing a company's financial performance, such as a company's cost of capital and tax structure, as well as the historic costs of depreciable assets, none of which are components of Adjusted EBITDA. Our presentation of Adjusted EBITDA should not be construed as an inference that our results will be unaffected by unusual or non-recurring items.

Adjusted Total Revenues is a supplemental non-GAAP financial measure. We define Adjusted Total Revenues as total revenues inclusive of the impact of commodity derivative settlements. We believe Adjusted Total Revenues is useful to investors because it provides readers with a revenue value more comparable to other companies who engage in price risk management activities through the use of commodity derivative instruments and reflects the results of derivative settlements with expected cash flow impacts within total revenues.

Adjusted General and Administrative expense ("Adjusted G&A") is a supplemental non-GAAP financial measure that excludes certain non-recurring expenses and non-cash valuation adjustments related to incentive compensation plans, as well as non-cash corporate depreciation and amortization expense. We believe that the non-GAAP measure of Adjusted G&A is useful to investors because it provides readers with a meaningful measure of our recurring G&A expense and provides for greater comparability period-over-period.

Free Cash Flow is a non-GAAP measure. Free Cash Flow is defined by the Company as Adjusted EBITDA less operational capital, capitalized interest, net interest expense and capitalized G&A. We believe free cash flow is a comparable metric against other companies in the industry and is a widely accepted financial indicator of an oil and natural gas company's ability to generate cash for the use of internally funding their capital development program and to service or incur debt. Free cash flow is not a measure of a company's financial performance under GAAP and should not be considered as an alternative to net cash provided by operating activities, or as a measure of liquidity, or as an alternative to net income (loss).

PV-10 is a non-GAAP financial measure which excludes the present value of future income taxes discounted at 10% per annum, which is included in the standardized measure of discounted future net cash flows, the most directly comparable GAAP financial measure. PV-10 is presented because management believes it provides greater comparability when evaluating oil and gas companies due to the many factors unique to each individual company that impact the amount and timing of future income taxes. In addition, the Company believes that PV-10 is widely used by investors and analysts as a basis for comparing the relative size and value of our proved reserves to other oil and gas companies. PV-10 should not be considered in isolation or as a substitute for the standardized measure of discounted future net cash flows or any other measure of a company's financial or operating performance presented in accordance with GAAP.

Net Debt to Last Quarter Annualized ("LQA") Adjusted EBITDA is a non-GAAP measure. The Company defines Net Debt to LQA Adjusted EBITDA as the sum of total long-term debt less unrestricted cash and cash equivalents (as determined under GAAP), divided by the Company's current quarter annualized Adjusted EBITDA inclusive of pro-forma results from the acquisition completed in the current period. The Company presents these metrics to help evaluate its capital structure, financial leverage, and forward-looking cash profile. The Company believes that these metrics are widely used by industry professions, research and credit analysts, and lending and rating agencies in the evaluation of total leverage.



RETURNS-FOCUSED, MULTI-BASIN PORTFOLIO WITH SCALE

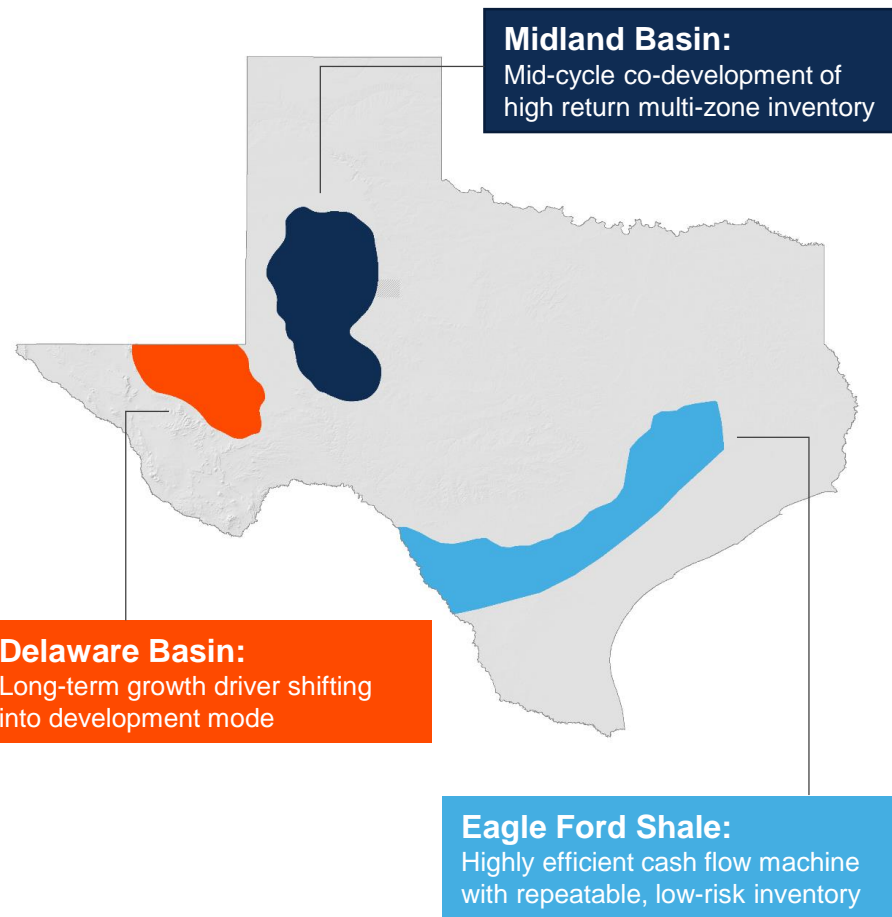
KEY STATISTICS

4Q19 Total Production (MBoe/d)	46.6 / 105.8 4Q19 PF ⁽¹⁾
4Q19 Crude Oil Production (MBbls/d)	35.1 / 71.9 4Q19 PF ⁽¹⁾
4Q19 FCF (\$MM)	\$9.1 / \$58.2 4Q19 PF ⁽¹⁾⁽²⁾
YE 2019 Proved Reserves (MMBoe)	540.0
YE 2019 PV-10 (\$BN)	\$5.4 ⁽³⁾
Enterprise Value (\$BN)	\$4.4 ⁽⁴⁾
2020 Operational Capital Budget (\$MM)	\$975
2020 Production Guidance (3-stream)	115 – 120 Mboepd
	66% Oil
	83% Liquids

2019 HIGHLIGHTS

- Acquired Carrizo Oil & Gas, more than doubling reserves, acreage, cash flow, and production
- Completed over \$300 million in non-core asset monetizations
- Achieved record production (top of guidance) with capital spending below the bottom of full year guidance range
- Maintained an industry-leading Adjusted EBITDA margin (\$33.28 per Boe for FY 2019)
- Redeemed ~ \$270 million in preferred shares, eliminating \$25 million in annual future dividend payments
- Initiated full-field co-development across all asset areas, lowering target development costs and improving capital efficiency

COMPLIMENTARY ASSET PORTFOLIO



~ 200,000 Net Acres ⁽⁵⁾



1. Callon 4Q19 actual results include the final 11 days of Carrizo 4Q19 results. Callon presented on a two-stream basis and Carrizo on a three-stream basis for 4Q19 results and year end 2019 reserves.
 2. Please see Appendix for reconciliation. Free cash flow ("FCF") defined as Adjusted EBITDA minus the sum of operational capital, capitalized interest, capitalized G&A, and interest expense. Adjusted EBITDA is a non-GAAP financial measure; please refer to the Important Disclosures for a definition on Adjusted EBITDA as calculated by Callon and the Appendix for reconciliation.
 3. Please refer to the Non-GAAP Disclosure at the beginning of this release for information regarding PV-10 and Appendix for reconciliation.
 4. Based on volume weighted average price from 2/1/20 – 2/20/20. Defined as market cap plus 12/31/2019 net debt. Net debt is a Non-GAAP disclosure. Please see Appendix for Net Debt reconciliation.
 5. Excludes approximately 57,000 net acres related to an exploration position in Texas and de minimus positions outside of Texas.

DELIVERING SHAREHOLDER VALUE ⁽¹⁾

Improving Corporate Returns on Capital



- Targeting CROCI ⁽²⁾ of 18%, up from 13% in 2019 on stand-alone basis
- Focus on capital discipline, budget down over \$100 million versus pro forma 2019
- Scaled 2020 development program and balanced capital allocation reduces capital intensity
- Updated estimate of 2020 transaction synergies of over \$80 million from cost reductions and capital efficiencies excluding improved uptime

Generating Meaningful Free Cash Flow



- FCF positive in 4Q19, 2020 break-even costs already below \$50/Bbl from pro forma development model
- Retaining margin leadership, 2019 pro forma Adj. EBITDA margin of 72% (FY19 \$30.63 Adj. EBITDA per Boe) ⁽³⁾
- Rationalization of corporate costs drives over \$35 million in expected first year cash G&A savings ⁽⁴⁾
- Moderated production growth and controlled flowback tempers declines and supports growing free cash flow

Improving Financial Profile



- Redemption of preferred shares reduces dividend payments by \$25 million and simplifies capital structure
- Multiple asset rationalization/monetization options progressing, targeting \$300 to \$400 million by YE20
- Improved credit profile driving lower cost of capital

Long Term Vision

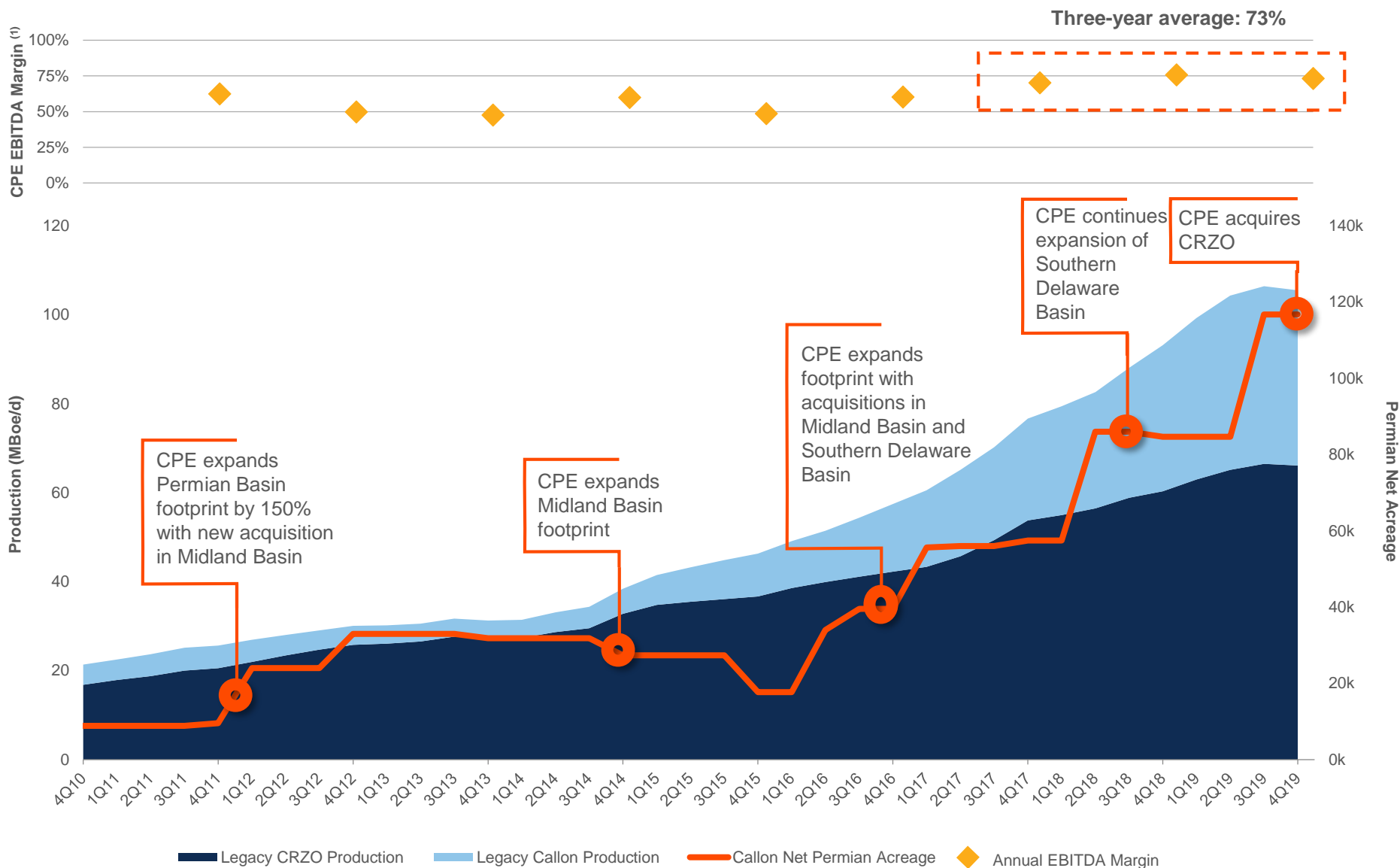


- Optimize multi-zone, co-development with customized spacing for durability of returns and inventory
- Diversification of gathering and transport to manage risk and maximize returns
- Continued focus on **SAFE** and **SUSTAINABLE** operations



1. Pro forma represents combined Callon and Carrizo.
2. Cash Return on Invested Capital ("CROCI") is defined as (GAAP cash flow from operations before changes in working capital + after tax interest expense) / (average total debt + average stockholders' equity). 2019 estimated CROCI based on Callon standalone.
3. Adjusted EBITDA is a non-GAAP financial measure; please refer to the Important Disclosures for a definition on Adjusted EBITDA as calculated by Callon.
4. See page 21 for further information on G&A synergies.

HISTORY OF STRATEGIC EVOLUTION AND EXPANSION



1. Calculated as unhedged adjusted EBITDA over revenue for standalone CPE. Unhedged adjusted EBITDA is calculated as unhedged revenue/boe less total LOE/boe, total production taxes (% revenue), and cash G&A/boe. Data from Bloomberg.



SELF-FUNDED, HIGH-MARGIN OIL GROWTH COMPANY

ATTRACTIVE COMBINED ASSET BASE WITH FREE CASH FLOW TO DEVELOP DEEP PERMIAN INVENTORY

Accelerated value realization from deep Permian inventory

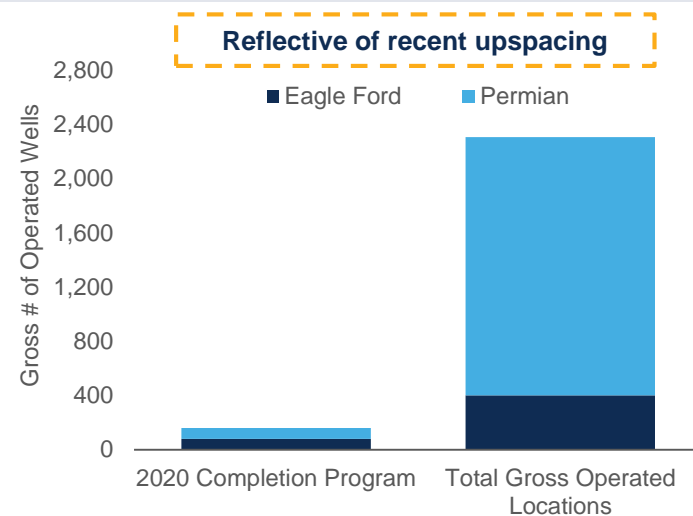
- Scale improves operational flexibility
- Long-term growth driver; strong runway of oil focused development
- Leading Southern Delaware position allows for capital efficiencies, infrastructure advantages, and enhanced data capture

Eagle Ford provides cash flow and repeatable, low cost oil production

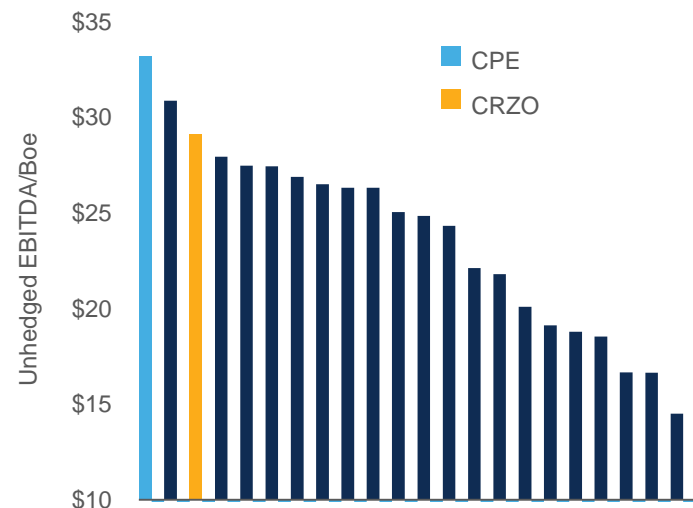
- Mature, low risk asset with lower capital intensity
- Maintenance mode allows for reallocation of cash to Permian
- Strong oil and gas pricing, solid infrastructure support robust margins

Balanced portfolio for flexible and efficient capital allocation

- Shorter cycle, maturing asset areas support the Delaware growth vehicle
- Low cost of supply as scaled development continues to drive down drilling and completion costs
- Enhances short and long term returns while generating corporate-level free cash flow



INDUSTRY LEADING EBITDA MARGINS ⁽¹⁾



1. 3Q19 unhedged EBITDA/boe. Sourced from company filings of BCEI, CDEV, CLR, CXO, EOG, FANG, HPR, JAG, LPI, MGY, MTDR, OAS, PDCE, PE, PXD, SM, WLL, WPX, XEC, XOG.



2020 GAME PLAN

KEY ELEMENTS

- Accelerate combination of individual activity plans into an integrated capital efficient development model with consistency and economies of scale ahead of plan
- Maximize free cash flow generation with reduced reinvestment rate relative to previous years
- Incorporate learnings from combined 2019 activity for completion design and selective up-spacing for multi-zone development / wells offsetting any existing parent wells
- Drive baseline corporate and capital efficiencies, resulting in improved returns on capital and a corporate break-even free cash flow price of *below \$50 / Bbl (WTI)*
- Establish solid foundation of repeatable execution as development model matures for more balanced quarterly capital deployment into 2021 and sustained free cash flow profile with a reduced reinvestment rate
- Deliver on asset monetization goals from multiple options currently in process

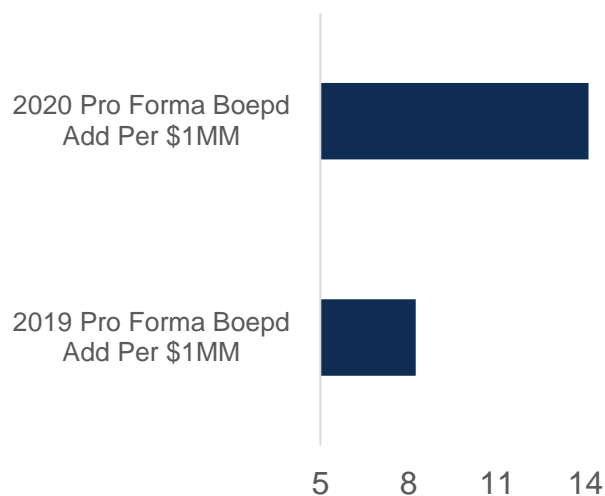
4Q19 / 1Q20: “FIRING UP THE MACHINE”

- 4Q19 (pro forma estimated) free cash flow generation of \$58.2 million
- Enter 2020 with substantial inventory of drilled, uncompleted wells (64) to overlay scaled development model
- Running nine rigs and four completion crews across portfolio starting early January 2020
- Bring shorter cycle, large scale Eagle Ford projects online in mid / late 1Q20
- Build queue of longer cycle Delaware Basin projects that will drive growth in 2Q / 3Q20
- Substantial hedge protection in place for 1Q20 (70%+ of estimated oil volumes) and FY20 (60%+ of estimated volumes)



2020 OUTLOOK

CAPITAL EFFICIENCY RATE OF CHANGE ⁽¹⁾



SUPPLEMENTARY GUIDANCE POINTS

- 1Q20E total production of 95 – 100 Mboepd (65% oil)
- Expected sequential quarterly growth of 15% - 20% into 2Q20
- Forecast FY20 unhedged oil price realizations of ~ 100% of WTI
- ~ 60% of operational capital budget planned for 1H20
- Estimated corporate PDP production decline of ~ 35% from January 2020 to January 2021

	2020 GUIDANCE ⁽²⁾
Total production (MBoepd)	115 – 120
Oil production	66%
NGL production	17%
Gas production	17%
Income statement expenses	
LOE, including workovers (mm)	\$195 - \$235
Gathering, Processing, and Transportation (\$/Boe)	\$1.55 - \$1.95
Production taxes, including ad valorem (% of unhedged revenues)	6.5%
Adjusted G&A: cash component ⁽³⁾ (mm)	\$55 - \$65
Adjusted G&A: non-cash component ⁽⁴⁾ (mm)	\$10 - \$15
Cash interest expense (mm)	\$55 - \$65
Estimated effective income tax rate	23%
Capital expenditures (\$MM, accrual basis)	
Total Operational Capital ⁽⁵⁾	\$975
Capitalized interest	\$115 - \$125
Capitalized G&A ⁽⁶⁾	\$45 - \$50
Gross Operated Wells Drilled / Completed	~ 165 / ~ 160



1. Pro forma company with production and capital adjustments for 2018 Southern Delaware bolt-on and 2019 Southern Midland sale.

2. Guidance presented on a three-stream basis

3. Excludes stock-based compensation and corporate depreciation and amortization.

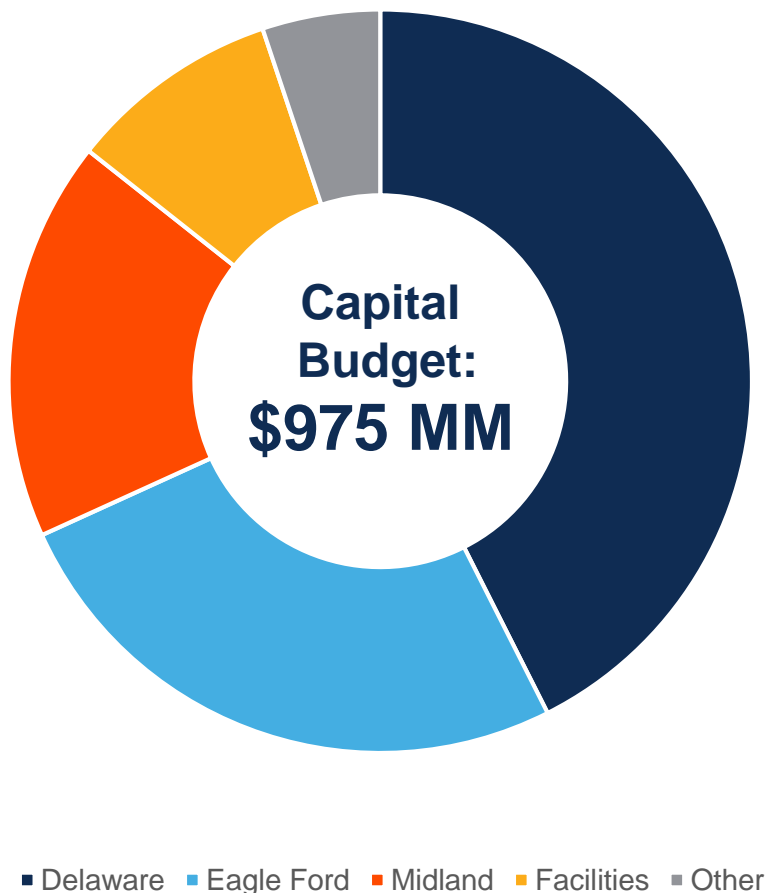
4. Excludes certain non-recurring expenses and non-cash valuation adjustments.

5. Includes drilling, completions, equipment, facilities, seismic, land and other items. Excludes capitalized expenses.

6. Capitalized G&A inclusive of non-cash items.

2020 CAPITAL PROGRAM ACHIEVES EFFICIENCIES OF SCALE

2020 OPERATIONAL CAPEX BREAKDOWN (1)



8 - 9	Operated Rigs
3	Avg. Operated Completion Crews
165 / 160	Gross Wells Drilled / Completed (WI: 80 – 95%)

2020 TRAJECTORY COMMENTARY (2)

- 2020 capital/production cadence similar to 2019 but better positioned for smoother profile in 2021 as new model matures
 - Operated capital expenditures for the year are expected to be weighted approximately 60% / 40% between the first / second half of the year
 - Total production for the year is expected to be weighted roughly 45% / 55% between first / second half of the year
- 4Q20E rig / completion crew ratio declines > 30% to 4.0 (pro forma 4Q18 and 4Q19 ratios were ~ 6.0) with similar YE DUC counts
- DUCs completed early in the year will be replenished to over 60 at YE 2020 with increased Permian weighting providing continued flexibility into 2021
- 2020 average pad size increases > 25% and average total project size more than doubles



1. Operational capital by asset area includes drilling, completions, and equipment. Other components includes non-operated activity, capitalized workovers, land, and technology.
 2. DUC (drilled uncompleted) commentary based on gross wells.

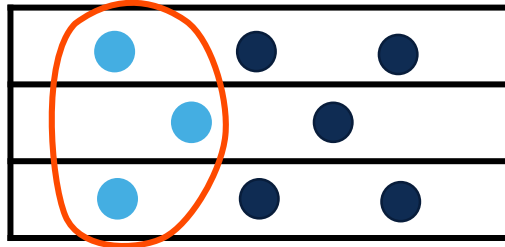
DEVELOPMENT OPTIMIZATION

MAXIMIZING RETURNS WHILE PRESERVING ECONOMIC INVENTORY DRIVES SUSTAINABLE FCF GENERATION

OPTIMIZED PROGRAM DEVELOPMENT

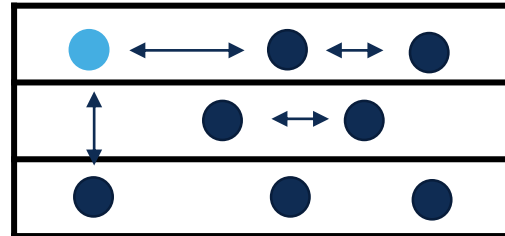
Communicate effectively

- Plan development to optimize production between zones that communicate



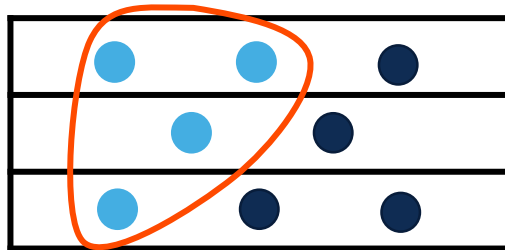
Give it some space

- Customize spacing where needed to account for prior development



Mind the gap

- Reduce time between development vintages to minimize effects of pressure depletion and voidage



● Parent wells ● Child wells

SIGNIFICANT ADVANTAGES ACHIEVED

Lower well costs

- Maximizing crew efficiency, leveraging infrastructure, and bundling costs reduces overall capex

Shorter cycle times

- Project compression allows for faster cash recovery and better crew utilization

Less offset completion impact

- Improved ratio of new wells to impacted production PLUS lower downtime for shut-ins and faster returns to production

+ Parents, - children

- Improved development timing through project scale and field efficiency lowers the number of potential child wells, boosting average future well productivity

DELAWARE SYNERGY VALUE CAPTURE EXCEEDS TARGET (1)(2)

IDENTIFIED STRUCTURAL SAVINGS

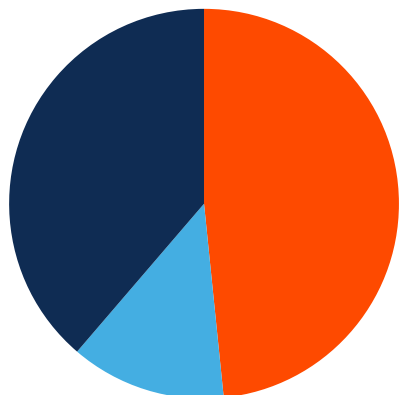
Scaled development model

- Consistent crews and equipment
- Shared services and reduced surface costs
- Decreased mobilization times

Best practices / design improvement

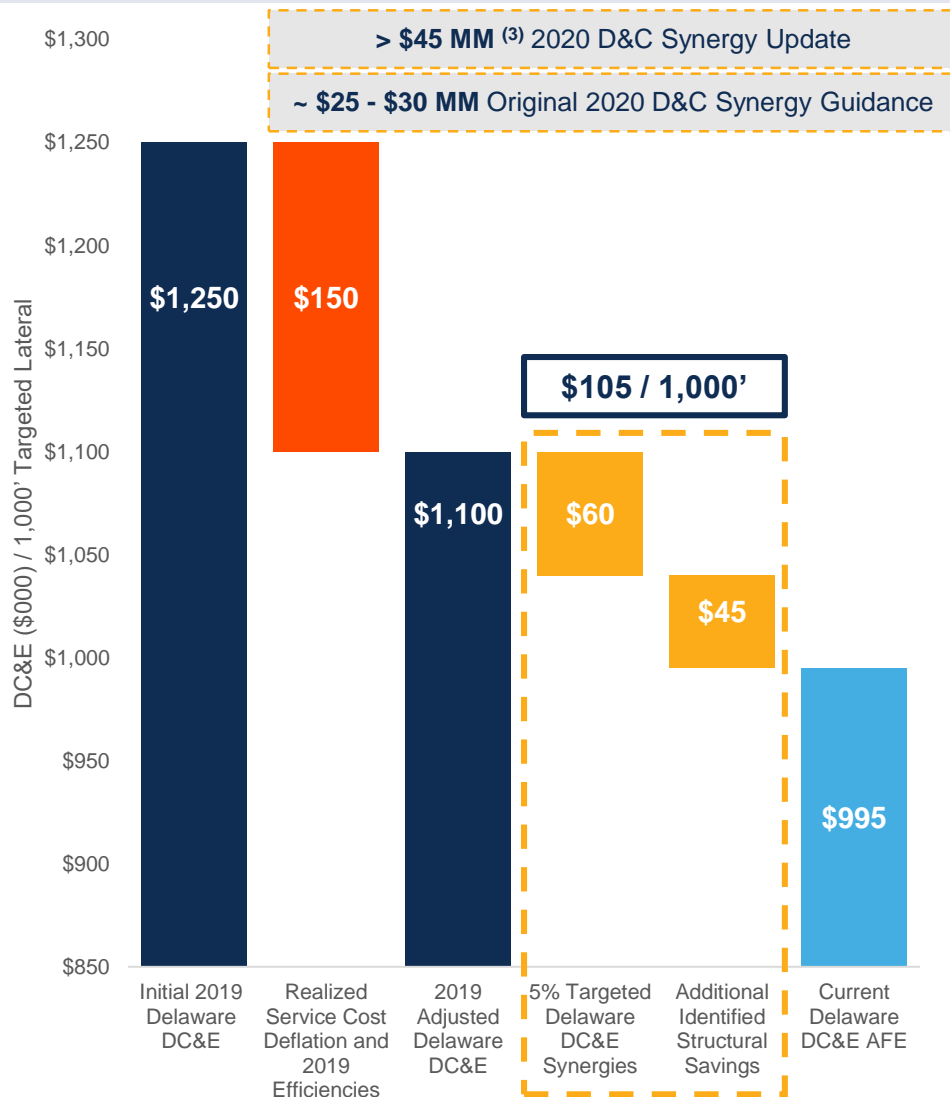
- Proppant and loading modifications
- Local sand usage
- Process optimization from knowledge sharing

STRUCTURAL SAVINGS: \$105,000 / 1,000'



2020 Synergy Breakdown DC&E/1,000'	
5% DC&E Reduction Target	\$60
Additional Large Scale Savings	\$35
Additional Best Practices Savings	\$10

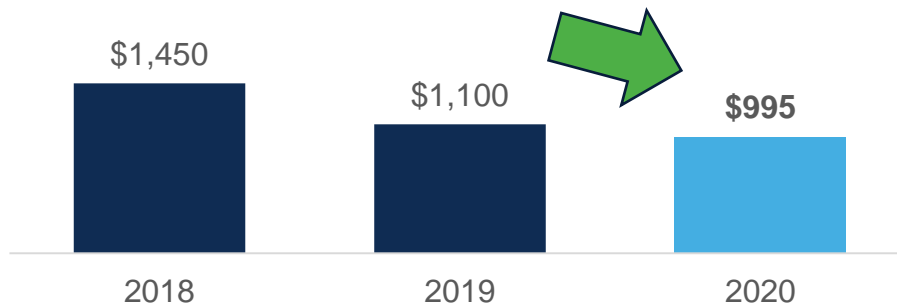
AVERAGE WELL SYNERGY BREAKDOWN (DC&E/1,000' LATERAL)



1. All data based on pro forma Company and targeted lateral length.
 2. 2019 Delaware DC&E adjusted for service cost deflation.
 3. See Appendix slide: "Long Term Focus on Capital Allocation Strategy" for further modeling detail.

CONTINUED CAPITAL EFFICIENCY EXECUTION (1)(2)

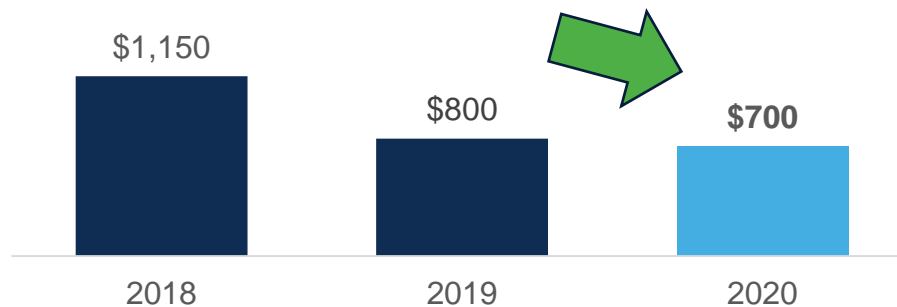
DELAWARE DC&E (\$000) / 1,000'



Scaled development drives lower costs

- Simultaneous operations improves completion cycle time efficiency and performance consistency
- Reduced mobilization/demobilization time
- Executing multi-pad development
- Consolidation of vendor services

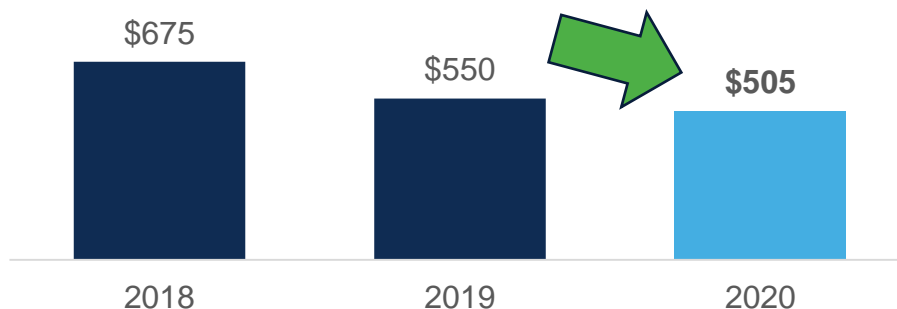
MIDLAND DC&E (\$000) / 1,000'



Design improvements increase well recoveries

- DC&E/1,000' declines while improving overall fluid efficiency
- Increase WildHorse activity in 2020
- Acreage capture promotes lateral extension

EAGLE FORD DC&E (\$000) / 1,000'



Completion cost savings and upspacing enhance efficiency

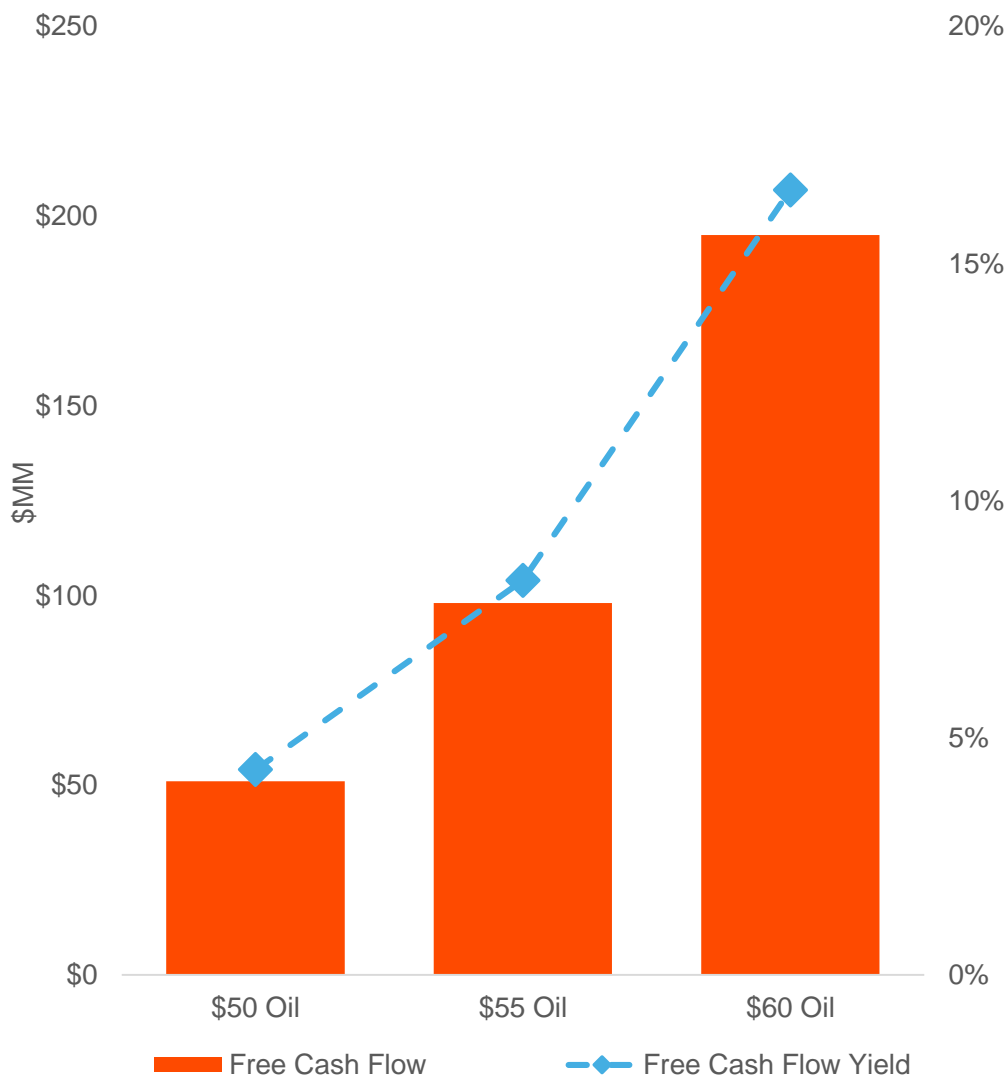
- Local sand availability improves pricing
- Gains in stages/day as average project size increases
- Customized spacing parameters for all locations



1. All data based on pro forma company and targeted lateral length.
2. Drilling and completions includes equipment costs related to flowlines and testers.

DURABLE FREE CASH FLOW THROUGH CYCLES

2020 FREE CASH FLOW SENSITIVITIES ⁽¹⁾⁽²⁾⁽³⁾



\$58 MM

PF 4Q19 FREE CASH FLOW ⁽³⁾

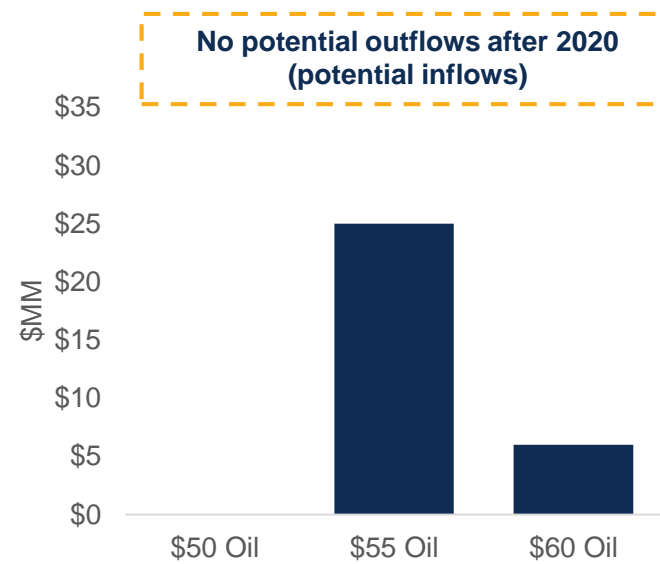
< \$50

**2020 WTI
BREAK EVEN**

< 10%

**2020 REVENUE
EXPOSURE TO GAS**

2020 NET CONTINGENT PAYMENTS ⁽⁴⁾



1. Assumes \$2.50/mmbtu Henry Hub (~ 35% HH realized) and \$19.25/Bbl NGLs (~ 80% NGL realized).

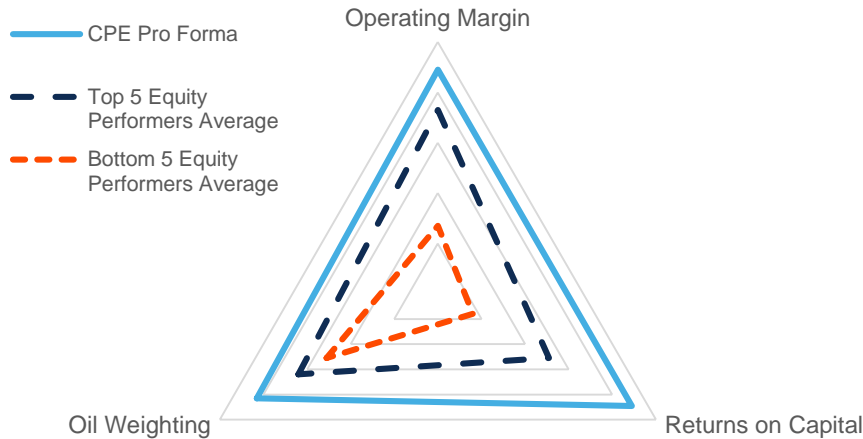
2. Free cash flow yield based on CPE volume weighted average price from 2/1/20 – 2/20/20.

3. Free cash flow ("FCF") defined as Adjusted EBITDA minus the sum of operational capital, capitalized interest, capitalized G&A, and interest expense. Adjusted EBITDA is a non-GAAP financial measure; please refer to the Important Disclosures for a definition on Adjusted EBITDA as calculated by Callon.

4. Assumes accrual basis accounting for contingent payments in 2020.

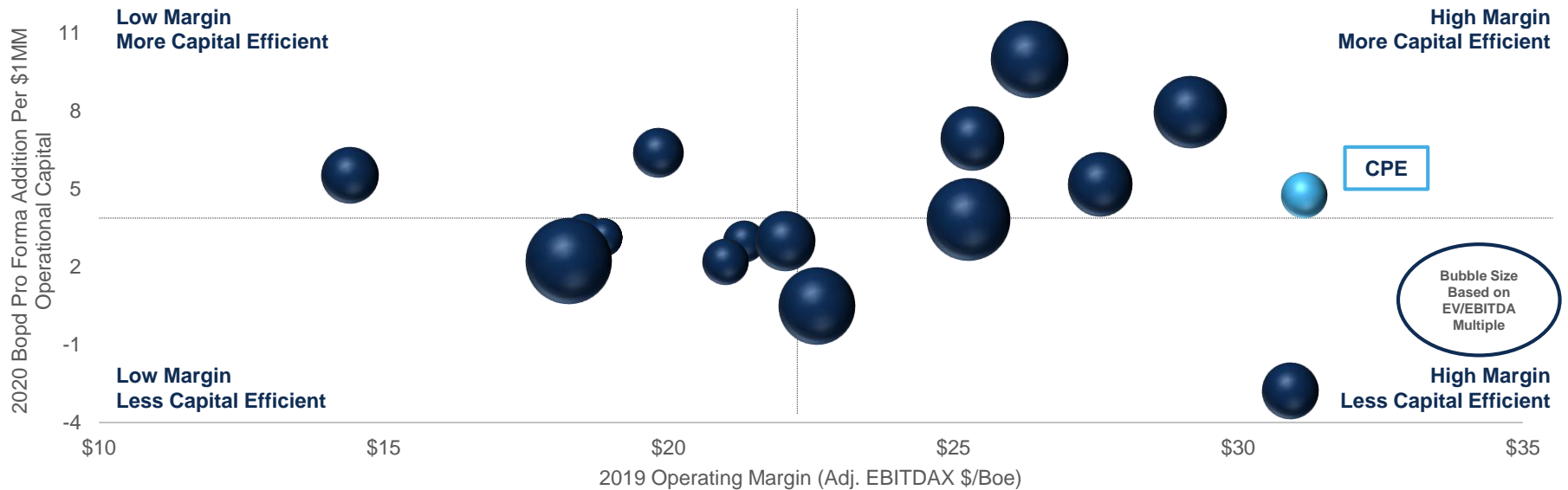
DIFFERENTIATED ASSETS AND OPPORTUNITY

QUALITY BUSINESS MODEL (1)



- Industry-leading operating margin and return on capital differentiate asset quality and outperform premium multiple peers
- Efficient capital allocation of high-margin assets not reflected in current EV/EBITDA multiple of 3.3x (represented in bubble size of below quadrant)
- Positive momentum further spurred by absolute debt reduction from organically generated free cash flow and targeted asset monetizations

2020 EV/EBITDA MULTIPLES POISED FOR HIGH MARGIN, CAPITAL EFFICIENT RE-RATING (2)

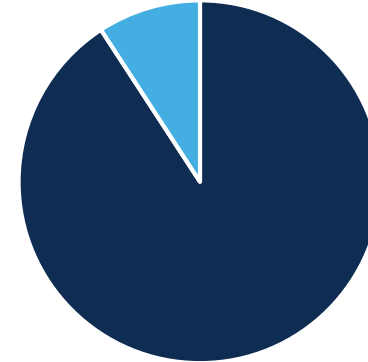


1. Universe includes: APA, AR, BRY, CDEV, CHK, CLR, COG, CPE, CXO, DVN, EOG, EQT, FANG, HES, HPR, LPI, MRO, MTDR, MUR, NBL, OAS, OVV, OXY, PDCE, PE, PXD, QEP, RRC, SM, SWN, WLL, WPX, XEC. Top and bottom five performers based on 2/1/20-2/20/20 VWAP vs. 1/31/19-2/20/19 VWAP performance. Operating margin (defined as 2019 Adj. EBITDA(X) /Boe) and oil weighting sourced from Bloomberg. Returns (2020E ROACE) sourced from BMO Research. CPE reflects pro forma adjustments for all metrics. As of 2/21/20.
 2. Bubble size based on 2020EV/EBITDA(X) multiples. Peers Include: APA, CDEV, CXO, EOG, FANG, LPI, MRO, MTDR, NBL, OAS, OVV, PDCE, PE, QEP, SM, and XEC. DVN and WPX excluded due to pro forma reconciliations. Source: Bloomberg 2/21/20.

PROTECTING CASH FLOW AND IMPROVING DIVERSIFICATION

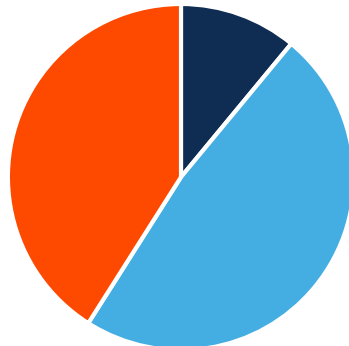
- Focused on total realized price including both benchmark and basis; aligning hedges to complement pricing points
- Over 70% of 1Q20 oil hedged above \$55/Bbl ⁽¹⁾ WTI
- Waha basis hedge protection for ~ 65% of Permian dry gas volumes ⁽¹⁾
- Nymex floors for Henry Hub at just under \$2.50/mmbtu
- Magellan East Houston basis hedges (~\$2.60) covering nearly 13,000 Bbls/d for 2Q20 to 4Q20
- 25,000 gross barrels of oil per day covered by FT as of 2Q20

Robust hedges minimize the impact to oil revenue which is **> than 90%** of projected total revenue



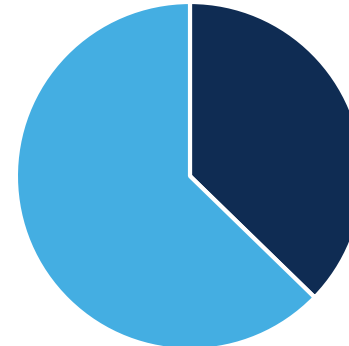
■ Oil Revenue ■ Natural Gas and NGL Revenue

2020 oil volumes ⁽¹⁾ are ~ **60% oriented to Gulf** markets with protection via fixed price swaps and basis hedges



■ International ■ Magellan East Houston ■ WTI (Midland)

2020 oil volumes ⁽¹⁾ are currently **> 60%** hedged at a weighted average floor of more than **\$55 WTI**



■ Total Barrels Unhedged ■ Total Barrels Hedged

1. Percentages based on the midpoint of guidance.

FINANCIAL STRENGTH

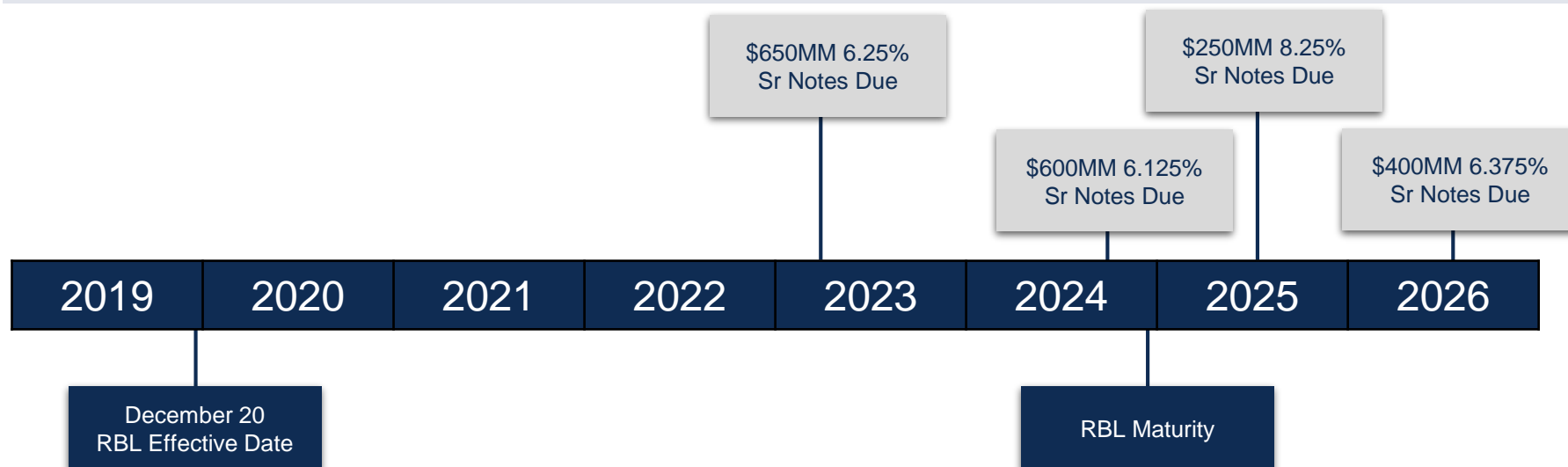
ENHANCED CREDIT AND SIMPLIFIED CAP STRUCTURE

- No near-term maturities and elected availability of ~ \$700 million
- PDP reserves PV-10 in excess of total debt
- Upgraded by Moody's in June 2019 and S&P in January 2020
- Continue to opportunistically add 2020 and 2021 commodity hedge positions to protect FCF generation
- Redeemed 10% and 8.75% preferred stock securities
- Targeting < 2.0x via FCF and non-core asset sales

4Q19 CAPITALIZATION TABLE

	4Q19
Cash	\$13
Credit Facility	\$1,285
Senior Notes	1,900
Total Debt	\$3,185
Stockholders' Equity	3,223
Total Capitalization	\$6,408
Total Liquidity ⁽¹⁾	\$710
Net Debt to LQA EBITDA ⁽²⁾	2.6x

LONG DATED MATURITIES



1. Based on elected commitment amount of \$2.0 billion on current borrowing base of \$2.5 billion. All figures are as of 12/31/2019.

2. Net Debt to LQA Adjusted EBITDA is calculated as the sum of total long-term debt less unrestricted cash and cash equivalents, divided by the full quarter annualized pro forma Adjusted EBITDA.



ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (1)

LONG TERM INCENTIVE PLAN (“LTIP”) COMPENSATION ALIGNED WITH STAKEHOLDERS

- 70% of executive compensation weighted to LTIP
- Performance shares = 60% of LTIP weighting
- Added an **ABSOLUTE TSR** modifier to 2020 performance share awards to further align executive compensation with stakeholders (Minimum absolute annualized TSR of 5% required for 100% multiplier)

<h3>ENVIRONMENTAL</h3>	<ul style="list-style-type: none"> ▪ ~ 60% produced water sourced for Delaware completions in 2019 ▪ > 40% reduction in gas flaring in 2019 (based on flaring intensity Mcf/Bbl as defined by the TX RRC) ⁽²⁾ ▪ > 2x increase in average project size in 2020 minimizes surface impact 	<p>Total Recycled Water Volumes (MM Bbls)</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Total Recycled Water Volumes (MM Bbls)</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>0.5</td> </tr> <tr> <td>2018</td> <td>4.5</td> </tr> <tr> <td>2019</td> <td>8.5</td> </tr> </tbody> </table>	Year	Total Recycled Water Volumes (MM Bbls)	2017	0.5	2018	4.5	2019	8.5
Year	Total Recycled Water Volumes (MM Bbls)									
2017	0.5									
2018	4.5									
2019	8.5									
<h3>SOCIAL</h3>	<ul style="list-style-type: none"> ▪ 50% reduction in TRIR (2019 best year on record for safety performance) ▪ Named “Top Workplace” by Houston Chronicle 3 years in a row ▪ Employee matching program for charitable giving 	<p>Record TRIR Safety Performance ⁽³⁾</p> <table border="1"> <thead> <tr> <th>Year</th> <th>Record TRIR Safety Performance</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>1.30</td> </tr> <tr> <td>2018</td> <td>0.80</td> </tr> <tr> <td>2019</td> <td>0.40</td> </tr> </tbody> </table>	Year	Record TRIR Safety Performance	2017	1.30	2018	0.80	2019	0.40
Year	Record TRIR Safety Performance									
2017	1.30									
2018	0.80									
2019	0.40									
<h3>GOVERNANCE</h3>	<ul style="list-style-type: none"> ▪ Two female Directors ▪ Less than 5 year tenure for over half the Directors ▪ 80% quantitative metrics for 2020 STIP (including returns and synergy-related metrics) 	<p>% Independent Directors</p> <table border="1"> <thead> <tr> <th>Year</th> <th>% Independent Directors</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>87%</td> </tr> <tr> <td>2018</td> <td>87%</td> </tr> <tr> <td>2019</td> <td>91%</td> </tr> </tbody> </table>	Year	% Independent Directors	2017	87%	2018	87%	2019	91%
Year	% Independent Directors									
2017	87%									
2018	87%									
2019	91%									







1. Data based on standalone Callon 2019 performance for Environmental and Social sections with the exception of 2020 project size increase. Governance and compensation commentary based on 2020 pro forma company.
 2. TX RRC (Texas Railroad Commission) defines flare intensity as gross daily flare volumes divided by gross daily oil production. Callon flare intensity of 8% in 2019 is below the 10% benchmark set by the Texas Railroad Commission.
 3. Defined as incidents per 200,000 man hours, inclusive of contractor performance.

SCALE TO COMPETE IN THE CURRENT ENVIRONMENT (1)

OUR FOCUS:

- Consistent Execution
- Efficient Development
- Improving Returns
- FCF Generation
- Debt Reduction
- Asset Rationalization
- Sustainability

	2016	2019 PF	2020E	
Total Net Acres (2)	~ 40,000	~ 200,000		
Proved Reserves	54 (mmboe)	540 (mmboe)		
Oil Production	4 (mbopd)	73 (3) (mbopd)	78 (mbopd)	 7%
Adj. EBITDA Per Share (4)	\$1.22	\$2.97	~ \$3.20	 8%
Operational Capital	\$117 (mm)	\$1,067 (mm)	\$975 (mm)	 9%
CROCI (5)	10%	13%	18%	 5%

1. Figures below represent net acreage positions and proved reserves as of December 31, 2015 and 2019 (adjusted for Southern Midland sale).

2. Excludes approximately 57,000 net acres related to an exploration position in Texas and de minimus positions outside of Texas.

3. Pro forma Ranger sale.

4. Standalone data in 2016 please see Appendix for reconciliation. Pro forma Company data in 2019 and 2020 based on share count from 11/20/19 proxy filing. 2020 EBITDA sourced from Bloomberg consensus estimates.

5. Cash Return on Invested Capital ("CROCI") is defined as (GAAP cash flow from operations before changes in working capital + after tax interest expense) / (average total debt + average stockholders' equity). 2019 estimated CROCI based on Callon standalone.



APPENDIX

LONG-TERM FOCUS ON CAPITAL ALLOCATION STRATEGY

DELAWARE (1)

	2019 (2)	2020
DC&E / 1,000'	\$1,100	\$995
% Drilling	45%	45%
% Completions	50%	50%
% Equipment	5%	5%
Average Lateral Length POP'd	9,000'	8,900'
Gross Drilled / Completion Count	62 / 47	~ 65 / 50
% Working Interest	75 - 95%	80 - 90%
% Operational Capex	~ 40%	~ 45%

MIDLAND (1)

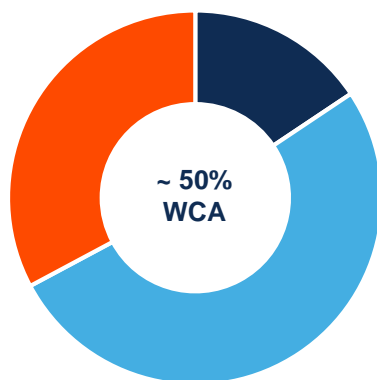
	2019	2020
DC&E / 1,000'	\$800	\$700
% Drilling	45%	45%
% Completions	50%	45%
% Equipment	5%	10%
Average Lateral Length POP'd	8,300'	8,400'
Gross Drilled / Completion Count	27 / 34	~ 40 / 30
% Working Interest	80 - 85%	80 - 90%
% Operational Capex	~ 15%	~ 20%

EAGLE FORD (1)

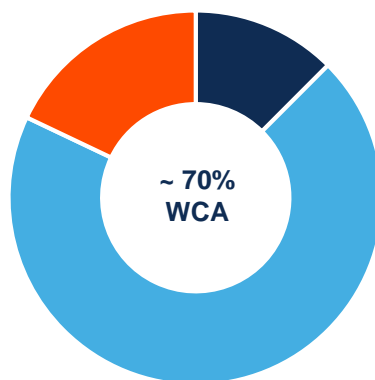
	2019	2020
DC&E / 1,000'	\$550	\$505
% Drilling	35%	40%
% Completions	60%	55%
% Equipment	5%	5%
Average Lateral Length POP'd	7,700'	7,900'
Gross Drilled / Completion Count	74 / 77	~ 60 / 80
% Working Interest	90 - 95%	90 - 95%
% Operational Capex	~ 30%	~ 25%

CAPITAL ALLOCATION REFLECTS CO-DEVELOPMENT STRATEGY (3)

Callon Delaware Pro Forma

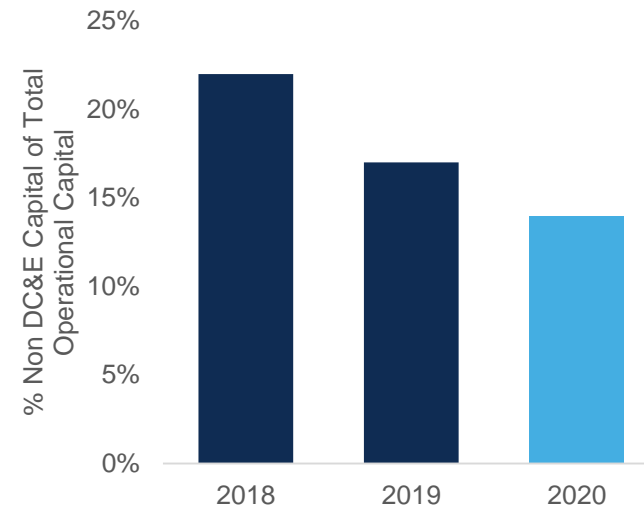


Southern Delaware Operator Average



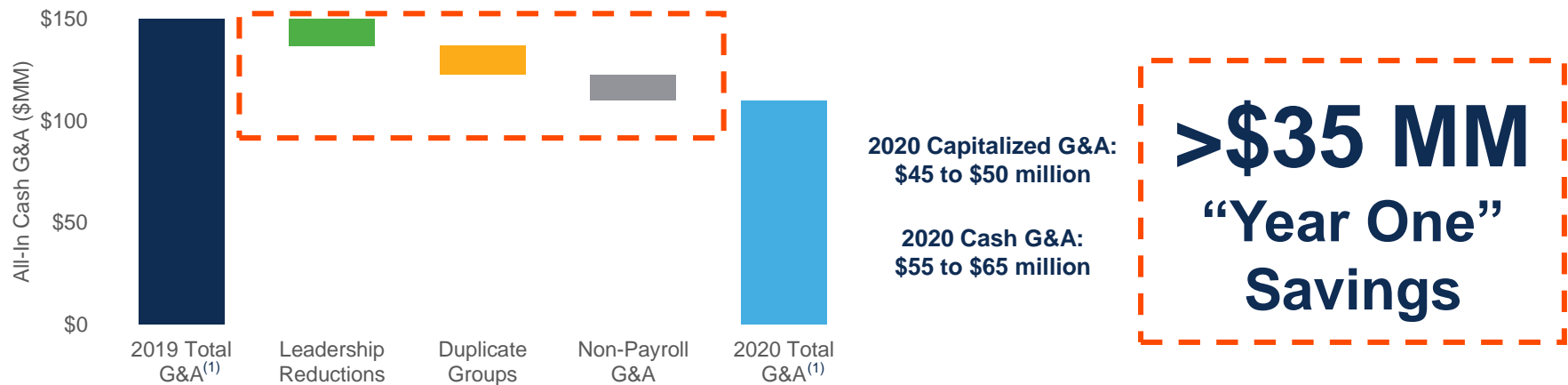
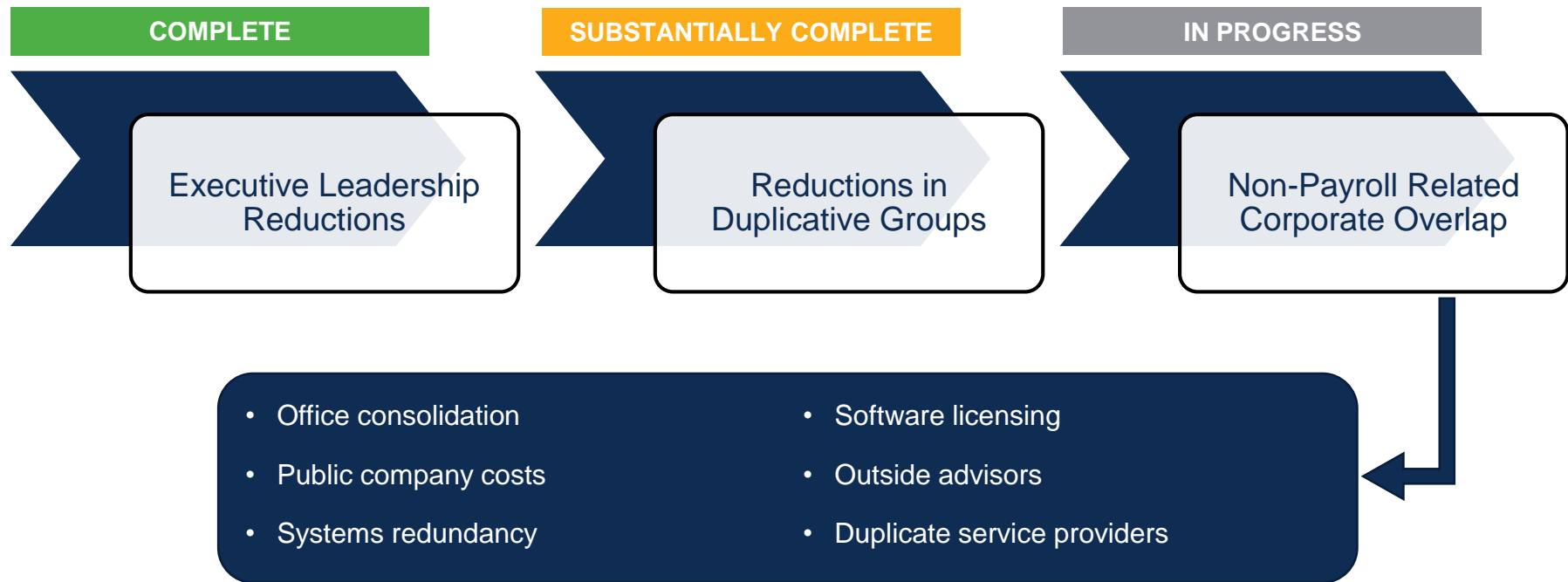
■ Above WCA ■ WCA ■ Below WCA

NON - DC&E CAPITAL DECLINES (4)



1. All data based on operated wells for pro forma company. Assumes targeted lateral length.
 2. 2019 Delaware DC&E adjusted for service cost deflation.
 3. Source: IHS based on wells placed on production from 2014-2019. Callon Delaware includes CPE and CRZO. Southern Delaware Average includes CDEV, CXO, FANG, EOG, XOM, NBL, OAS, PE/JAG, and WPX.
 4. 2018 data based on standalone Callon.

ACHIEVING G&A SYNERGIES EARLY TIME



1. Total G&A is the combined total of cash G&A costs plus capitalized G&A costs.

4Q19 CONTRIBUTION DETAIL

	CPE 4Q19 Stand-alone ⁽¹⁾	CRZO 4Q19 11 Days ⁽²⁾	4Q19 Reported	CRZO 4Q19 Stand-alone ⁽¹⁾
TOTAL PRODUCTION (Mboe)	3,582	707	4,289	6,151
OIL PERCENTAGE	78%	60%	75%	62%
NGL PERCENTAGE	N/A	20%	3%	18%
GAS PERCENTAGE	22%	20%	22%	20%
OIL PRICE (% WTI)	99%	104%	99%	98%
NGL PRICE (% WTI)	N/A	27%	27%	26%
GAS PRICE (% HH)	85%	64%	82%	74%
LOE (\$/Boe)	\$5.53	\$5.83	\$5.58	\$5.73
GP&T (\$/Boe) ⁽³⁾		\$1.95		\$1.93
CASH G&A (\$/Boe)	\$2.46	\$1.37	\$2.28	\$1.85
PRODUCTION TAX (%)	4%	5%	5%	5%
OPERATIONAL CAPITAL (\$MM)	\$96	\$14	\$110	\$84
CAPITALIZED INTEREST (\$MM)	\$20	\$2	\$22	N/A
CAPITALIZED G&A (\$MM)	\$9	\$0.0	\$9	\$7



1. Pricing excludes impact of realized derivative settlements.

2. Only represents Carrizo's 11-day contribution to 4Q19 reported results. Does not represent full 4Q19 for Carrizo. Capitalized interest for Carrizo contribution represents accrued interest on Carrizo Senior Notes during those 11 days.

3. Historical CPE is under two-stream basis with GP&T treated as a revenue deduct.

THREE-STREAM CONVERSION PRO FORMA

	CPE FY19 TWO STREAM	CRZO FY19 THREE STREAM	PF FY19 COMBINED	PF FY19 THREE STREAM
TOTAL PRODUCTION (Mboepd)	39.4	66.1	105.5	108.6
OIL PERCENTAGE	78%	65%	70%	68%
NGL PERCENTAGE	N/A	17%	10%	16%
GAS PERCENTAGE	22%	18%	20%	16%

OIL PRICE (% WTI)	95%	100%	98%
NGL PRICE (% WTI)	N/A	26%	26%
GAS PRICE (% HH)	73%	59%	65%

LOE (\$/Boe)	\$6.00	\$5.75	\$5.85	\$5.69
GP&T (\$/Boe) ⁽³⁾		\$1.66		
CASH G&A (\$/Boe)	\$2.42	\$2.09	\$2.21	\$2.15
PRODUCTION TAX (%)	6%	6%	6%	6%

OPERATIONAL CAPITAL (\$MM)	\$501	\$566	\$1,067
CAPITALIZED INTEREST (\$MM)	\$78	\$26	\$104
CAPITALIZED G&A (\$MM)	\$36	\$18	\$55



1. Pricing excludes impact of realized derivative settlements.
2. Only represents Carrizo's 11-day contribution to 4Q19 reported results. Does not represent full 4Q19 for Carrizo. Capitalized interest for Carrizo contribution represents accrued interest on Carrizo Senior Notes during those 11-days.
3. Historical CPE is under two-stream basis with GP&T treated as a revenue deduct.

OIL HEDGE PORTFOLIO (1)

	1Q20	2Q20	3Q20	4Q20	FY 2020	FY 2021
WTI NYMEX (Bbls, \$/Bbl)						
Swaps						
Total Volumes	819,000	919,100	933,800	828,000	3,499,900	-
Total Daily Volumes	9,000	10,100	10,150	9,000	9,563	-
Avg. Swap	\$55.72	\$55.82	\$55.66	\$55.72	\$55.73	-
Three-way Collars						
Total Volumes	3,276,000	3,276,000	3,312,000	3,312,000	13,176,000	-
Total Daily Volumes	36,000	36,000	36,000	36,000	36,000	-
Avg. Short Call Price	\$65.28	\$65.28	\$65.28	\$65.28	\$65.28	-
Avg. Long Put Price	\$55.38	\$55.38	\$55.38	\$55.38	\$55.38	-
Avg. Short Put Price	\$45.08	\$45.08	\$45.08	\$45.08	\$45.08	-
Avg. Premium Price	\$0.08	\$0.08	\$0.08	\$0.08	\$0.08	-
Total WTI Hedged (Bbl)	4,095,000	4,195,100	4,245,800	4,140,000	16,675,900	-
Average WTI Ceiling Price (\$/Bbl)	\$63.37	\$63.20	\$63.16	\$63.37	\$63.27	-
Average WTI Floor Price (\$/Bbl)	\$55.45	\$55.48	\$55.45	\$55.45	\$55.46	-
ICE BRENT (Bbls, \$/Bbl)						
Three-way Collars						
Total Volumes	150,000	227,500	230,000	230,000	837,500	-
Total Daily Volumes	1,648	2,500	2,500	2,500	2,288	-
Avg. Short Call Price	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	-
Avg. Long Put Price	\$58.24	\$58.24	\$58.24	\$58.24	\$58.24	-
Avg. Short Put Price	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	-
MAGELLAN EAST HOUSTON FIXED PRICE (Bbls/\$/Bbl)						
Swaps						
Total Volumes	-	136,500	184,000	184,000	504,500	-
Total Daily Volumes	-	1,500	2,000	2,000	1,378	-
Avg. Swap Price	-	\$59.61	\$58.23	\$57.19	\$58.22	-
MAGELLAN EAST HOUSTON DIFFERENTIAL (Bbls/\$/Bbl)						
Swaps						
Total Volumes	347,000	1,201,201	1,360,802	975,202	3,884,205	-
Total Daily Volumes	3,813	13,200	14,791	10,600	10,613	-
Avg. Swap Price	\$2.55	\$2.62	\$2.59	\$2.56	\$2.59	-
MIDLAND-CUSHING DIFFERENTIAL (Bbls/\$/Bbl)						
Swaps						
Total Volumes	1,901,900	1,965,600	2,217,200	2,392,000	8,476,700	4,015,100
Total Daily Volumes	20,900	21,600	24,100	26,000	23,160	11,000
Avg. Swap Price	(\$2.27)	(\$1.84)	(\$1.13)	(\$0.84)	(\$1.47)	\$0.40

1. Callon hedge portfolio as of 02/17/2020. In addition to the above hedge positions, Callon holds short the following positions: 6,000 bpd Cal20 \$42.50-strike WTI puts, 4,575 bpd Cal20 WTI calls (avg. strike \$75.98), and 13,220 bpd Cal21 WTI calls (avg. strike \$63.62).



GAS HEDGE PORTFOLIO (1)

	1Q20	2Q20	3Q20	4Q20	FY 2020	FY 2021
NYMEX HENRY HUB (MMBtu, \$/MMBtu)						
Swaps						
Total Volumes	910,000	910,000	920,000	920,000	3,660,000	-
Total Daily Volumes	10,000	10,000	10,000	10,000	10,000	-
Avg. Swap Price	\$2.48	\$2.48	\$2.48	\$2.48	\$2.48	-
Three-way Collars						
Total Volumes	910,000	910,000	920,000	920,000	3,660,000	-
Total Daily Volumes	10,000	10,000	10,000	10,000	10,000	-
Avg. Short Call Price	\$2.75	\$2.75	\$2.75	\$2.75	\$2.75	-
Avg. Long Put Price	\$2.50	\$2.50	\$2.50	\$2.50	\$2.50	-
Avg. Short Put Price	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	-
Total NYMEX Volume Hedged (MMBtu)	1,820,000	1,820,000	1,840,000	1,840,000	7,320,000	-
Average NYMEX Ceiling Price (\$/MMBtu)	\$2.61	\$2.61	\$2.61	\$2.61	\$2.61	-
Average NYMEX Floor Price (\$/MMBtu)	\$2.49	\$2.49	\$2.49	\$2.49	\$2.49	-
WAHA DIFFERENTIAL (MMBtu, \$/MMBtu)						
Swaps						
Total Volumes	5,824,000	4,732,000	5,244,000	5,796,000	21,596,000	-
Total Daily Volumes	64,000	52,000	57,000	63,000	59,005	-
Avg. Swap Price	(\$0.99)	(\$1.48)	(\$0.98)	(\$0.77)	(\$1.04)	-

1. Callon hedge portfolio as of 02/17/2020. In addition to the above hedge positions, Callon holds short the following positions: 33,000 mmbtu/d Cal20 \$3.50-strike calls, 20,000 mmbtu/d Cal21 calls (avg. strike \$3.09).

QUARTERLY CASH FLOW STATEMENT ⁽¹⁾

(\$000s)	4Q'18	1Q'19	2Q'19	3Q'19	4Q'19 ⁽²⁾
Cash flows from operating activities:					
Net income (loss)	156,194	(19,543)	55,180	55,834	(23,543)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:					
Depreciation, depletion and amortization	60,549	60,913	64,590	57,235	63,198
Amortization of non-cash debt related items	734	738	741	739	689
Deferred income tax (benefit) expense	5,647	(5,149)	16,691	17,902	5,857
(Gain) loss on derivative contracts	(103,918)	67,260	(14,036)	(21,809)	30,694
Cash paid for commodity derivative settlements, net	(1,594)	(290)	(1,157)	1,011	(3,353)
(Gain) loss on sale of other property and equipment	(64)	28	21	(13)	(126)
Non-cash loss on early extinguishment of debt	-	-	-	-	4,881
Non-cash expense related to equity share-based awards	1,823	4,545	1,754	1,569	1,899
Change in the fair value of liability share-based awards	(1,053)	1,881	(850)	(925)	1,518
Payments to settle asset retirement obligations	(389)	(664)	(107)	(654)	(2,723)
Payments for cash-settled restricted stock unit awards	-	(1,296)	(129)	-	-
Changes in current assets and liabilities:					
Accounts receivable	37,033	(5,390)	44,071	(21,081)	(52,671)
Other current assets	(5,936)	(2,294)	(3,807)	929	1,006
Current liabilities	9,510	(26,003)	(10,251)	23,216	99,476
Other	(6,897)	(177)	(2,224)	(261)	10,776
Net cash provided by operating activities	151,639	74,559	150,487	113,692	137,578
Cash flows from investing activities:					
Capital expenditures	(155,821)	(193,211)	(166,219)	(143,995)	(137,115)
Acquisitions	(122,809)	(27,947)	(11,423)	(1,418)	(1,478)
Proceeds from sales of assets	683	13,879	260,417	5,656	14,465
Additions to other assets	(3,100)	-	-	-	-
Net cash used in investing activities	(281,047)	(207,279)	82,775	(139,757)	(124,128)
Cash flows from financing activities:					
Borrowings on senior secured revolving credit facility	230,000	220,000	140,000	221,000	1,874,900
Payments on senior secured revolving credit facility	(95,000)	(90,000)	(365,000)	(126,000)	(314,500)
Repayment of Prior Credit Facility	-	-	-	-	(475,400)
Repayment of Carrizo's senior secured revolving credit facility	-	-	-	-	(853,549)
Repayment of Carrizo's preferred stock	-	-	-	-	(220,399)
Issuance of common stock	(376)	-	-	-	-
Payment of preferred stock dividends	(1,824)	(1,824)	(1,823)	(350)	-
Payment of deferred financing costs	530	-	(31)	-	(22,449)
Tax withholdings related to restricted stock units	-	(1,025)	(833)	(316)	(21)
Redemption of preferred stock	-	-	-	(73,012)	-
Other financing activities	-	-	(5)	-	-
Net cash provided by (used in) financing activities	133,330	127,151	(227,692)	21,322	(11,418)
Net change in cash and cash equivalents	3,922	(5,569)	5,570	(4,743)	2,032
Balance, beginning of period	12,129	16,051	10,482	16,052	11,309
Balance, end of period	16,051	10,482	16,052	11,309	13,341

1. See "Important Disclosures" slide for additional information related to Supplemental Non-GAAP Financial Measures.

2. Includes Carrizo results from December 21 to December 31, 2019.



NON-GAAP FREE CASH FLOW RECONCILIATION ⁽¹⁾

(\$000s)	4Q19 ⁽²⁾
Net cash provided by operating activities	137,578
Less: Changes in working capital	(58,587)
Plus: Payments to settle asset retirement obligations	2,723
Plus: Merger and integration expense	68,420
Plus: Other operating expense and non-recurring items	244
Adjusted EBITDA	\$150,378
Less: Operational capex (accrual)	\$110,021
Less: Capitalized Interest	\$21,781
Less: Interest Expense, net	\$689
Less: Capitalized G&A	\$8,780
Free Cash Flow	\$9,107



1. See "Important Disclosures" slide for additional information related to Supplemental Non-GAAP Financial Measures
2. Includes Carrizo results from December 21 to December 31, 2019.

NON-GAAP ADJUSTED EBITDA RECONCILIATION ⁽¹⁾

(\$000s)	FY 2019 ⁽²⁾
Net income	67,928
(Gain) loss on derivatives, net	62,109
Cash paid for commodity derivative settlements, net	(3,789)
Non-cash stock-based compensation expense	11,364
Merger-related expenses	74,363
Other operating expense	1,076
Income tax (benefit) expense	35,301
Interest expense	2,907
Depreciation, depletion and amortization	244,991
Accretion expense	945
Loss on extinguishment of debt	4,881
Adjusted EBITDA	<u>\$ 502,076</u>
Adj. EBITDA per BOE	\$33.28
Total Production MBOE	15,086



1. See "Important Disclosures" slide for additional information related to Supplemental Non-GAAP Financial Measures
 2. Includes Carrizo results from December 21 to December 31, 2019.

NON-GAAP PV-10 RECONCILIATION (1)

	As of December 31,		
	2019	2018	2017
	(in millions)		
Standardized measure of discounted future net cash flows	\$4,951	\$2,941	\$1,557
Add: present value of future income taxes discounted at 10% per annum	419	208	20
PV-10	5,370	3,149	1,577

1. See "Important Disclosures" slide for additional information related to Supplemental Non-GAAP Financial Measures



NON-GAAP NET DEBT RECONCILIATION (1)

	<u>As of December 31, 2019</u>
	(in millions)
Long-term debt	\$3,186
Gross debt	3,186
Less Cash and cash equivalents	13
Net Debt	\$3,173

1. See "Important Disclosures" slide for additional information related to Supplemental Non-GAAP Financial Measures



NON-GAAP ADJUSTED EBITDA RECONCILIATION ⁽¹⁾

(\$000s)	FY 2016
Net Income	(\$91,813)
(Gain) loss on derivative contracts, net of settlements	38,135
Non-cash stock-based compensation expense	9,721
Withdrawn proxy contest expenses	224
Acquisition expense	3,673
Income tax expense	(14)
Interest expense	11,871
Loss on early extinguishment of debt	12,883
Depreciation, depletion and amortization	73,072
Impairment	95,788
Accretion expense	958
Adjusted EBITDA	<u>\$154,498</u>
 Adjusted EBITDA per share	 \$1.22
Shares Outstanding	126,258

1. See "Important Disclosures" slide for additional information related to Supplemental Non-GAAP Financial Measures.

