

## FIBRA PROLOGIS

Investor Presentation

August 2021



## Forward-Looking Statements / Non Solicitation

This presentation includes certain terms and non-IFRS financial measures that are not specifically defined herein. These terms and financial measures are defined and, in the case of the non-IFRS financial measures, reconciled to the most directly comparable IFRS measure, in our first quarter Earnings Release and Supplemental Information that is available on our website at <a href="https://www.fibraprologis.com">www.fibraprologis.com</a> and on the BMV's website at <a href="https://www.bmv.com.mx">www.bmv.com.mx</a>.

The statements in this release that are not historical facts are forward-looking statements. These forward-looking statements are based on current expectations, estimates and projections about the industry and markets in which FIBRA Prologis operates, management's beliefs and assumptions made by management. Such statements involve uncertainties that could significantly impact FIBRA Prologis financial results. Words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," variations of such words and similar expressions are intended to identify such forward-looking statements, which generally are not historical in nature. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to rent and occupancy growth, acquisition activity, development activity, disposition activity, general conditions in the geographic areas where we operate, our debt and financial position, are forwardlooking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Although we believe the expectations reflected in any forward-looking statements are based on reasonable assumptions, we can give no assurance that our expectations will be attained and therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. Some of the factors that may affect outcomes and results include, but are not limited to: (i) national, international, regional and local economic climates, (ii) changes in financial markets, interest rates and foreign currency exchange rates, (iii) increased or unanticipated competition for our properties, (iv) risks associated with acquisitions, dispositions and development of properties, (v) maintenance of real estate investment trust ("FIBRA") status and tax structuring, (vi) availability of financing and capital, the levels of debt that we maintain and our credit ratings, (vii) risks related to our investments (viii) environmental uncertainties, including risks of natural disasters, (ix) risks related to the current coronavirus pandemic, and (x) those additional factors discussed in reports filed with the "Comisión Nacional Bancaria y de Valores" and the Mexican Stock Exchange by FIBRA Prologis under the heading "Risk Factors." FIBRA Prologis undertakes no duty to update any forward-looking statements appearing in this release.

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Resilient Investment Strategy



## FIBRA Prologis at a Glance

FIBRA Prologis is a leading Mexican real estate investment trust formed to acquire, own and manage Class-A industrial real estate in Mexico

Irreplaceable industrial real estate in Mexico in the six most dynamic markets

Strong Balance Sheet

Reliable and sustainable cash flow

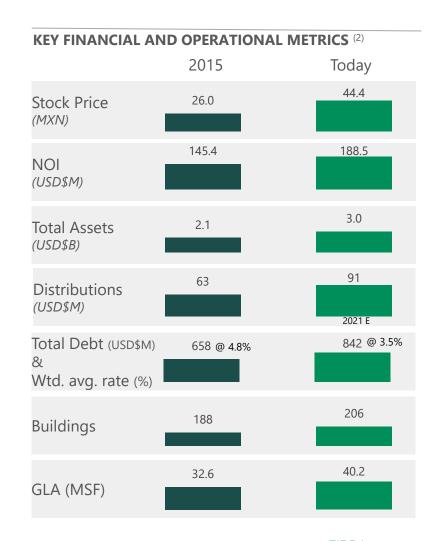
153% Total Return Since IPO(1)

Supported by Prologis and access to its development pipeline

Superior organic growth

Main growth drivers:

- · Manufacturing and nearshoring
- · Consumption and e-commerce
- Supply chain constrains



<sup>1.</sup> IPO was June 4, 2014; total return calculated in Mexican Pesos on July 20, 2021. Source: Bloomberg.



<sup>2. 2015</sup> column numbers are as of December 31, 2015, including the stock price. Today column numbers are as of June 30, 2021, except: NOI (FY20) and Distribution (21E)

# Unmatched Portfolio Focused on the Top Consumption and Manufacturing Markets

6

Markets

96.4%

Occupancy<sup>(1)</sup>

40.2

Million Square Feet

206

Operating Properties<sup>(2)</sup>

16.4 years

Average Age





Data as of June 30, 2021. Note: GLA is defined as gross leasable area.

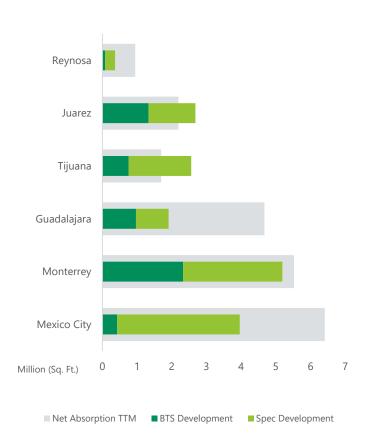


<sup>1.</sup> Operating properties only.

<sup>2.</sup> Includes four value-added acquisition property that is not in the operating pool.

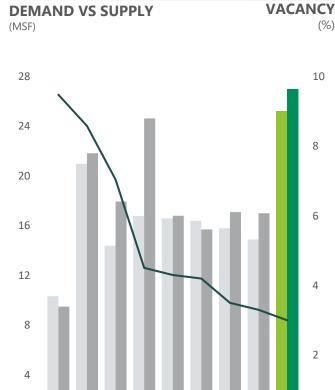
### Real Estate Fundamentals

### **DEMAND (TTM) VS SUPPLY (PIPELINE)** (MSF)



Sources: CBRE, Solili, Prologis Research

- Data as of June 30, 2021
- BTS is defined as build to suit
- TTM is defined as trailing twelve months



Sources: CBRE, Prologis Research Note: Completions equate to supply while net absorption is equivalent to demand

Net Absorption

Completions

2020

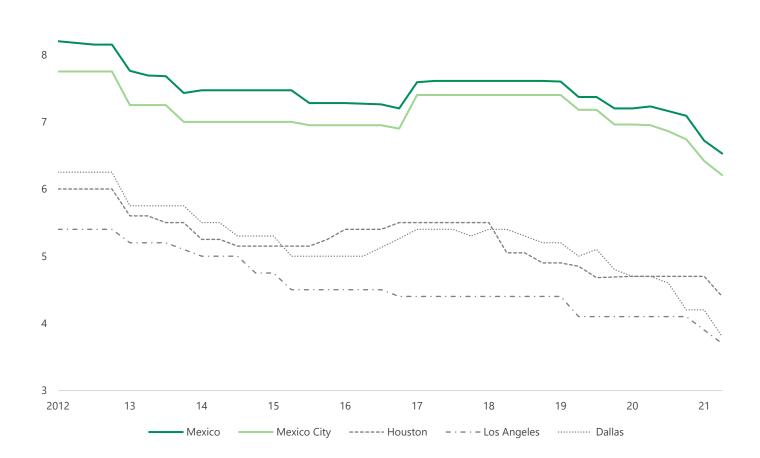
- Market vacancy at healthy low levels in the six main logistics markets
- Border markets remain severely constrained with market vacancy around 2%
- Vacancy in the six main Mexico markets was 3%
- Historically high gross absorption
- Real estate values have priced in increases in replacement costs
- E-commerce still posed as main driver of demand in Mexico City



## Attractive value opportunity present in Mexico

### Market cap rate

%



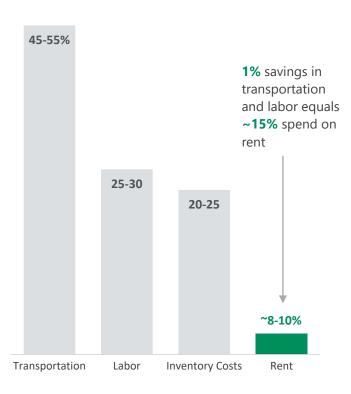
- Recent deal flow suggests strong foreign capital interests in Mexico
- Among the few value opportunities available globally
- Positive foreign capital interest in key submarkets such as Apodaca
- Compelling opportunity for nearshoring demand
- Enhanced entry barriers in markets such as Tijuana, Juarez and Mexico City
- Increased replacement costs
- Portfolio's value during the second quarter increased 10% year over year



## Future direction of supply chain creates opportunity

#### **DISTRIBUTION OF SUPPLY CHAIN COSTS**

%



1%

Cost savings in transportation and labor

~15%

Spend on logistics real estate

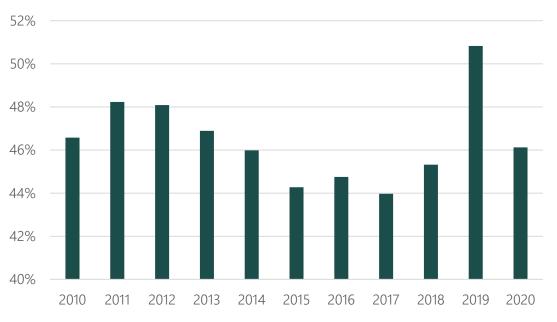
- Yet, logistics real estate rents represent approximately 8%-10% of total supply chain costs
- Supply chain cost inputs should trend lower over time, given continuing optimization and the implementation of emergent technologies
- A 1% savings in transportation and labor equates to a ~15% spend on logistics real estate

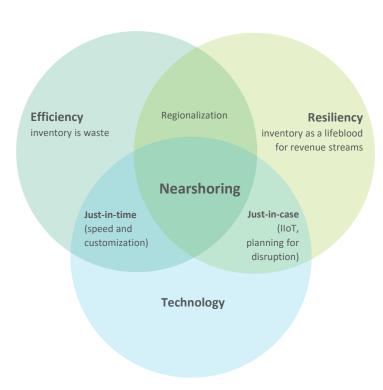


## Nearshoring as a Rising Structural Demand Driver

Global supply chain trends underpin the future of Mexican logistics real estate

### TOTAL MANUFACTURED GOODS IMPORTS FROM MEXICO AS % OF IMPORTS FROM ASIAN LOW-COST COUNTRIES





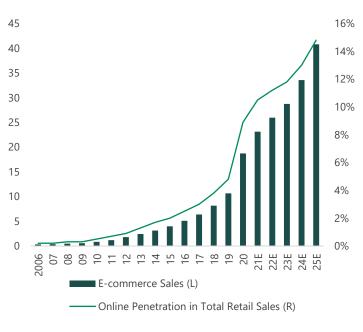
- In 2020, the U.S. imported 46 cents worth of manufacturing imports from Mexico for every dollar of manufacturing imports from Asia
- 75% less time to transport goods to the end customer in the U.S. from Mexico vs Asia
- 20-30% savings in production cost by manufacturing in Mexico vs U.S.



## E-commerce strengthening the expansion

#### E-COMMERCE SALES AND PENETRATION RATE<sup>1</sup>

USD\$ B, constant fx



#### E-COMMERCE SUPPLY CHAIN EFFICIENCY<sup>2</sup>

	SALES US\$, B	SPACE MSF	EFFICIENCY SF / \$1B
Online	234	265	1,174
		±	3x
Brick and Mortar	1,343	449	334k

- E-commerce becoming an added tailwind for logistics real estate demand, especially in Mexico City
- Mexico projected to exceed USD\$19B in e-commerce revenue
- E-commerce penetration in Mexico still in nascent development stage relative to global market peers
- E-commerce companies are more intense users of space versus brick-and-mortar retailers, due to:
  - Shipping parcels versus pallets
  - High inventory turn levels
  - Broader product variety (ie increased SKUs)
  - Reverse logistics



<sup>1.</sup> Source: Euromonitor, Prologis Research forecast

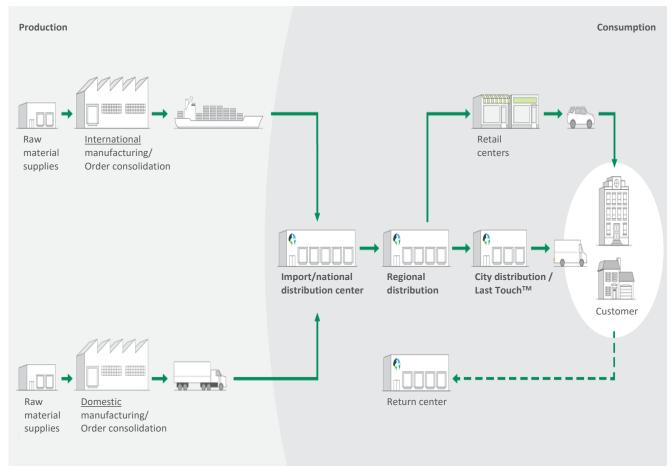
<sup>2.</sup> Source: Internet Retailer, company filings, Prologis Research

Note: SF is defined as square feet; KSF is defined as thousands of square feet and SKUs is defined as stock keeping unit which is tracked by a bar code usually printed on product label.

### Last Touch®: Location Matters

Ensuring our customers have the facilities they need in large, dense, supply-constrained urban areas

### **CONTINUUM OF LOGISTICS REAL ESTATE LOCATION REQUIREMENTS**



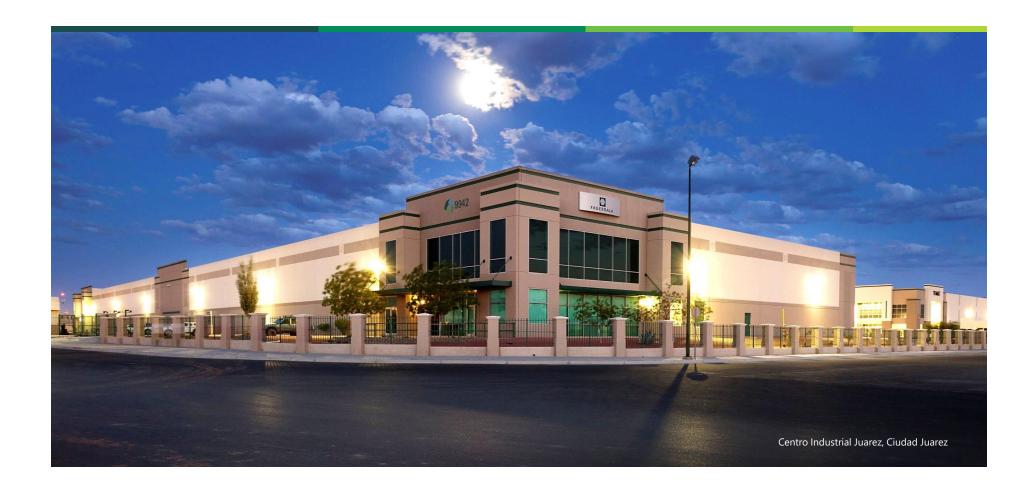


Santa Maria I, Last Touch® center



- 277k sf in NRA distributed in 4 properties
- Location: Mexico City & Guadalajara





Low Risk Business Model



## Internal Growth Potential Through Releasing Spreads

#### LEASE EXPIRY PROFILE BY ANNUALIZED NER & AVERAGE IN-PLACE RENT



### **PORTFOLIO STATISTICS**

Avg in Place Rent per Sq Ft \$5.63

Avg Market Rent per Sq Ft \$5.74

% Avg Market Rent/in Place 2%

Avg Contractual Rent Escalator<sup>(1)</sup> ~2.5%

WARLT<sup>(2)</sup> ~41 months

### **CURRENCY OF LEASES, % OF NET EFFECTIVE RENT**



Data as of June 30, 2021



<sup>1.</sup> For USD denominated leases only. Leases in Mexican pesos are tied to Mexican inflation.

<sup>2.</sup> Weighted Average Remaining Lease Term

## Diversified Customer Base

**CUSTOMER TYPE** 

%, NER basis

222 customers in Mexico have

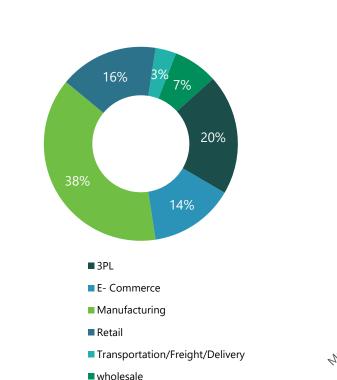
325 leases with FIBRA Prologis

86% of FIBRA Prologis' customers are multinational companies<sup>(1)</sup>

Our top 10 customers represent just

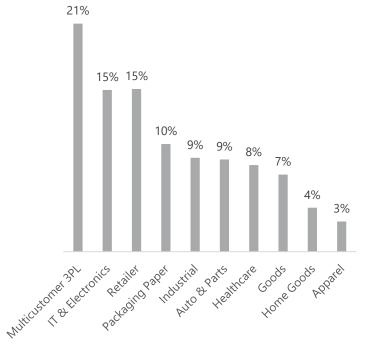
23.8%

of net effective rent



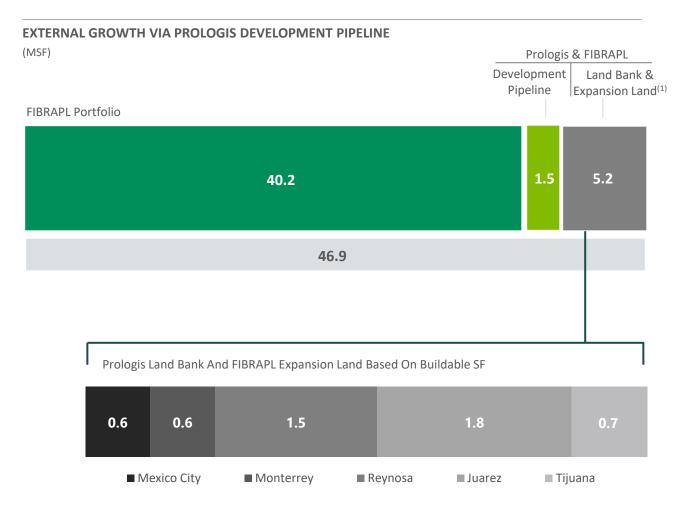
#### **CUSTOMER INDUSTRY**

%, NRA basis





## External Growth: Identified Future Growth Acquisitions



#### **UNIQUE COMPETITIVE ADVANTAGE**

- Proprietary access to Prologis development pipeline at market values
- Exclusive right to third-party acquisitions sourced by Prologis
- 17% growth potential in the next 3 to 4 years, subject to market conditions and financial availability

#### PROLOGIS DEVELOPMENT PIPELINE

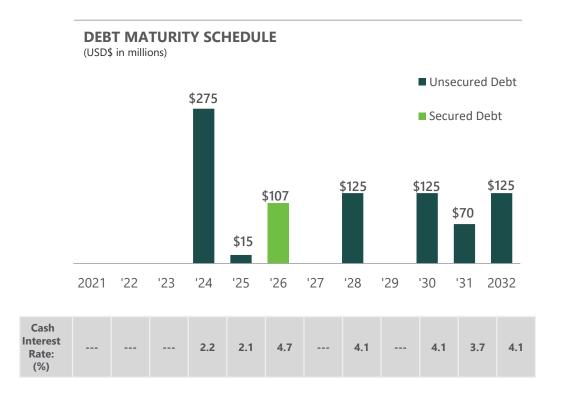
	GLA (MSF)	% Leased
Mexico City	0.4	100%
Ciudad Juarez	0.4	56%
Tijuana	0.4	100%
Monterrey	0.3	100%
Total	1.5	87.7%



## Strong Financial Position

BBB/BBB+ rated by Fitch/HR Ratings<sup>1</sup>

DEBT METRICS	Q2 2021
Total debt	\$842M
Wtd avg rate	3.5%
USD denominated	100%
Wtd avg term	7.4 yrs
Green debt	52.9%
Available liquidity USD <sup>2</sup>	\$405M
Fixed debt <sup>3</sup>	66%
Net debt to EBITDA	4.6x
Fixed charge coverage	5.9x





<sup>1.</sup> A securities rating is not a recommendation to buy, sell or hold securities and is subject to revision or withdrawal at any time by the rating agency 2. Liquidity is comprised of US\$20M of cash, US\$385M undrawn from unsecured credit facility.



<sup>3.</sup> Includes the interest rate swap contracts.



Best Practices Oriented to Create Value



### **ENVIRONMENT**

33%

certifications

Green

**50%** of total operating portfolio has LED

lighting

24%

of total operating portfolio has cool or reflective roofing

### **COMMUNITY & EMPLOYEES**

**51%** 

of employees are women

100%

of employees have access to career training and education 92%

employee engagement with the company

### **GOVERNANCE**

**57%** 

independent

24-hr

of Technical anonymous ethics
Committee and safety help lines
members are

100%

of employees subject to FCPA rules



## FIBRA Prologis ESG Facts



## Strong Sustainability Focus

#### **GOALS**

- 100% of LED lighting of the portfolio by 2025, currently 50%
- Increase our building green certification to 50% by 2022, currently 33%
- Start our solar energy initiative
- 2021 first ESG report by July 2021

#### SUSTAINABILITY BY THE NUMBERS

Sustainable Building Feature	2017	2018	2019	2020
LED lighting	2%	26%	28%	50%
Cool roof portfolio coverage <sup>1</sup>	17%	22%	23%	25%
	17	21	34	44
Building certifications	4.4 MSF	5.8 MSF	8.4 MSF	13.2 MSF



Ranked #2 in 2020 for ESG/SRI Metrics







31 LEED certification awarded



**GRESB Sector Leader 2020** 

Awarded Green Stars 4 years in a row



Change



17 Silver BOMA BEST certificates awarded



<sup>1.</sup> Based on percentage by area of operating portfolio that utilizes cool/reflective roofing materials

<sup>2.</sup> Does not include double counting of assets with both a LEED certificate and BOMA BEST certificate

<sup>3.</sup> Data as of December 31, 2020

## World Class Corporate Governance

### Alignment with Certificate Holders

### Philosophy

 Our governance structure reflects a marketleading approach to corporate governance prioritizing the interests of our certificate holders, while leveraging our relationship with Prologis, consistently recognized for its best-inclass governance

### Committees

- The following committees consist of at least three independent members
  - Audit Committee
  - Practices Committee
  - Indebtedness Committee

### **Shared Ownership**

 Prologis' 46.8% ownership of FIBRA Prologis, demonstrates alignment with certificate holders

### **Technical Committee Members**

Technical Committee members are ratified annually by certificate holders

4	3
Independent	Prologis
Members	Members
	. I i a C t i i man-

- Alberto Saavedra
- Carlos Elizondo Mayer-Serra
- Luis Gutiérrez
- Eugene F. Reilly
- Edward S. Nekritz
- Gimena Peña Malcampo
- Miguel Álvarez del Río

### **Related-Party Transactions**

 Only independent members of the Technical Committee may vote for related-party transactions, such as purchasing stabilized assets from our sponsor, Prologis



## Creating Value for Certificate Holders

### **TOTAL RETURN OF CBFIS IN MEXICAN PESOS**

June 4, 2014 – July 20, 2021

153%

155%

85%

41%

FIBRA
Peer A
Peer B
Peer C
Peer D
FIBRA Index

Stock Return

□ Dividend Return

### FIBRAPL DISTRIBUTIONS USD\$



Source: Bloomberg, company filings. FIBRA Prologis' initial public offering was June 4, 2014. Peers include Terrafina, FIBRA Uno, FIBRA Macquarie and Vesta.

- 1. Excluding the realized exchange loss on VAT refund.
- 2. 7-year CAGR based on annualized 2014 figures.
- 3. Represents annualized distributions for 2014 based on period from June 4, 2014 through December 31, 2014. FIBRAPL at IPO price.



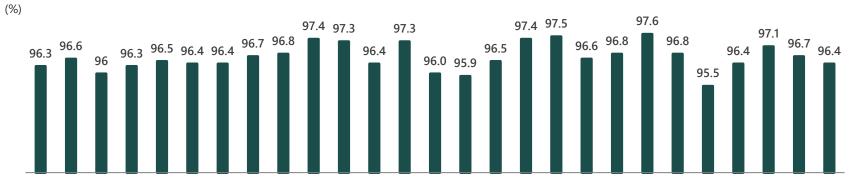


## Appendix



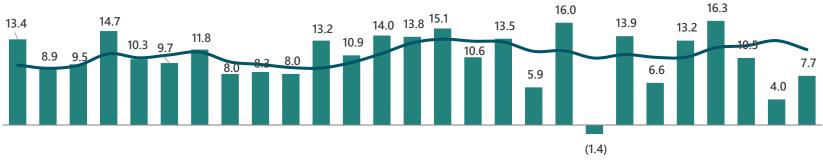
## Historical Operating Performance

#### **ELEVATED PERIOD-END OCCUPANCY**



#### STRONG POSITIVE RENT CHANGE ON ROLLOVER

(%)



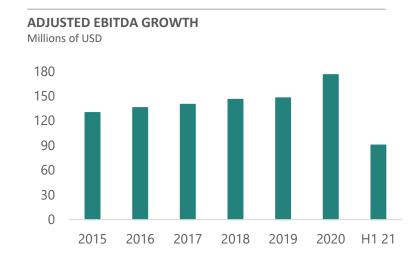
Q414 Q115 Q215 Q315 Q415 Q116 Q216 Q316 Q416 Q117 Q217 Q317 Q417 Q118 Q218 Q318 Q418 Q119 Q219 Q319 Q419 Q120 Q220 Q320 Q420 Q121 Q221

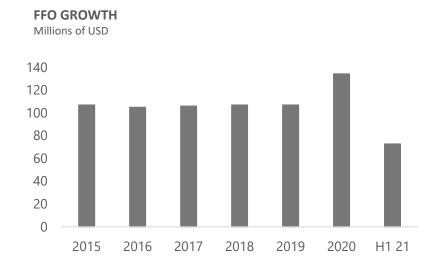
Trailing 4Q



### Historical Growth



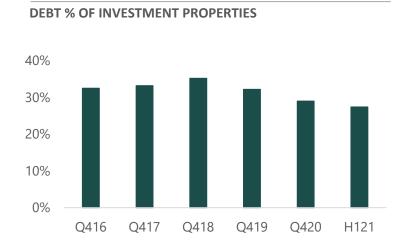


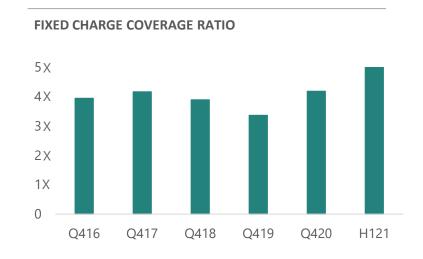


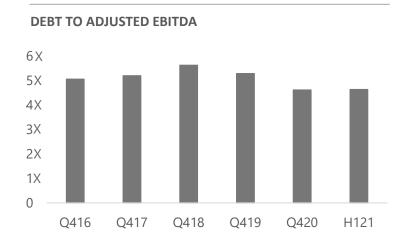


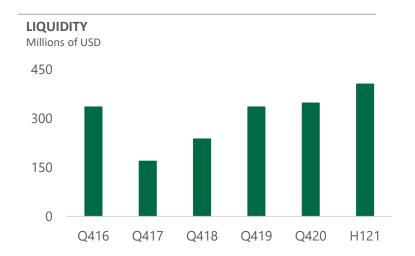


## Historical Credit Metrics







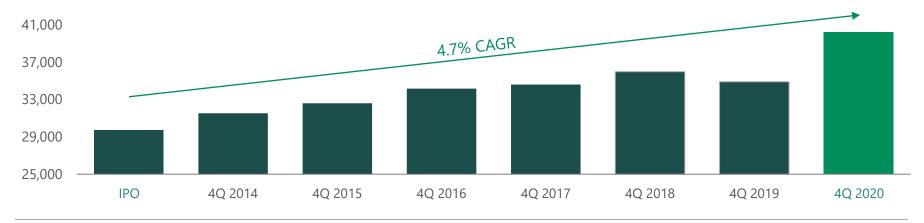




### Portfolio Growth Since IPO

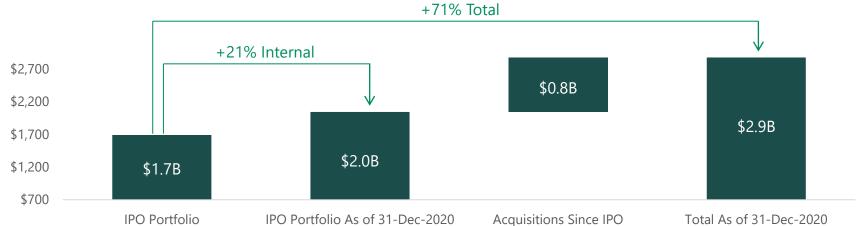
#### **GROSS LEASABLE AREA**

Thousands of SF, June 4, 2014 through December 31, 2020



#### **REAL ESTATE PORTFOLIO**(1)(2)(3)

Thousands of USD\$



<sup>1.</sup> Based on 3<sup>rd</sup> party appraisals.



<sup>2.</sup> IPO was June 4, 2014.

<sup>3.</sup> Post-IPO acquisitions were completed between 2014 and 2019.

## Superior High-Barrier Market Concentration Versus Peers

	Supply Chain Center		Growth Economy		Global Metropolis	
High-Barrier	FIBRAPL 35%	Others 28%			FIBRAPL 36%	Others 28%
Lower-Barrier	FIBRAPL 0%	Others 30%	FIBRAPL 29%	Others 13%		
Subtotal	FIBRAPL 35%	Others 58%	FIBRAPL 29%	Others 13%	FIBRAPL 36%	Others 28%

Sources: company filings, Prologis Research

Note: Distributed by NRA. Other FIBRAs includes FUNO, Terrafina, Fibra Macquarie and Vesta as of June 30, 2021. Global Metropolis defined as large and high-income population center with high barriers to new development. A Growth Economy is a fast-growing population and evolving economy with rising incomes and increasing barriers to new development. A supply chain center is a lower barrier market with access to major transportation routes. Mexico City defined as a high barrier global metropolis. Monterrey and Guadalajara defined as lower barrier growth economies. The main border markets (Tijuana, Juarez and Reynosa) are high barrier supply chain centers.



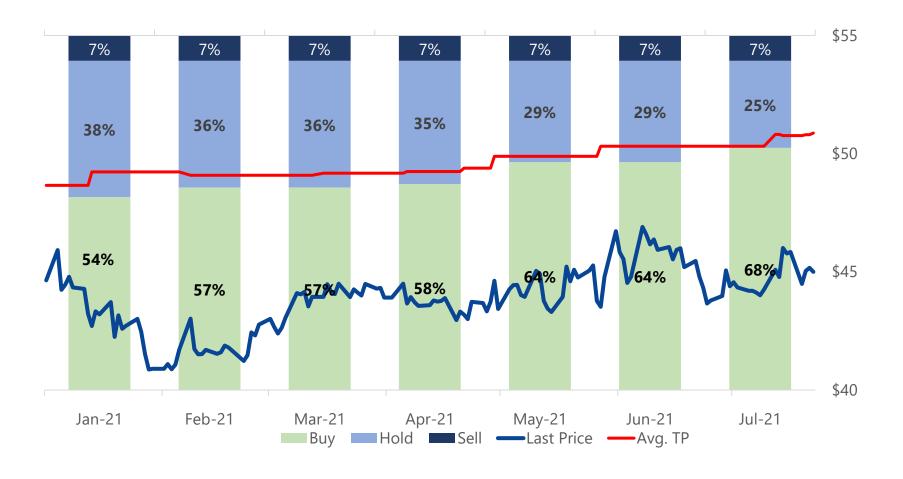
## Fee Structure

### Transparent and Aligned

	Fee Type	Calculation		Payment Frequency
	Property Management	3% x collected revenues		Monthly
Operating Fees	Leasing Commission  Only when no broker is involved	New leases: 5% x lease value for <5 yrs; 2.5% x lease value for 5-10 yrs; 1.25% x lease value for > 10 yrs Renewals: 50% of new lease schedule  4% x property and tenant improvements and construction cost		½ at closing ½ at occupancy
ďO	Construction Fee / Development Fee			Project completion
	Asset Management	0.75% annual × appraised asset value		Quarterly
Administration Fees	Incentive	Hurdle rate	9%	
		High watermark	Yes	
		Fee	10%	Annually at IPO anniversary
		Currency	100% in CBFIs	at ir o aiiiiveisai y
		Lock up	6 months	



## YTD Share Performance and Analyst Recommendations





## Strategic Acquisition Completed April 2020

### **Prologis Park Grande**

• Location: Mexico City

• Land Size: 212.3 acres, 9.3 MSF

• GLA: 3.9 MSF

• 100% leased

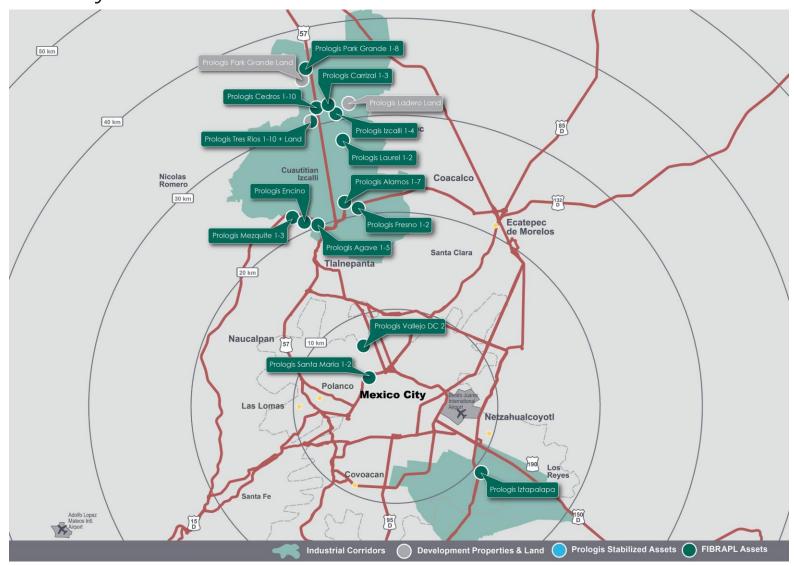
### **Unique Competitive Advantage:**

- State of the art logistics park focused on ecommerce customers and consolidation of 3PL customers
- Strategically located in the land constrained premier Class-A building corridor of Mexico City



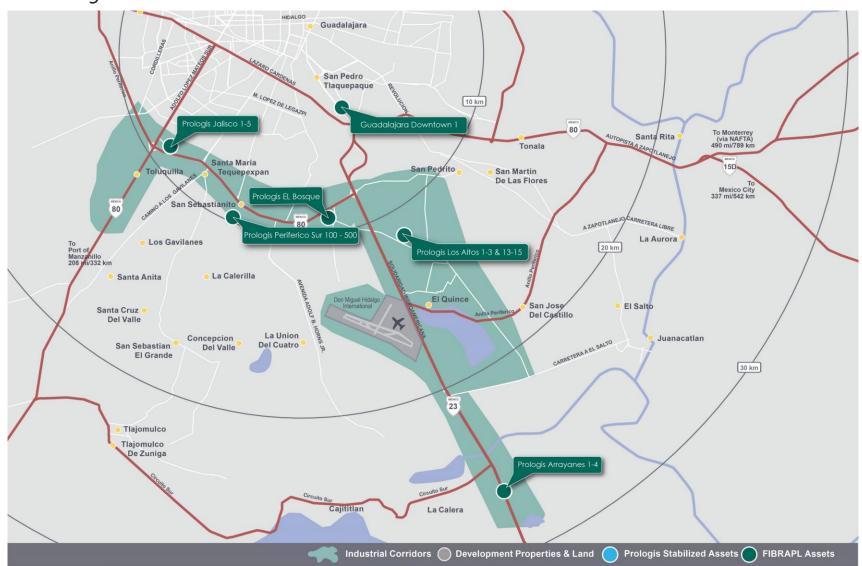


## Mexico City



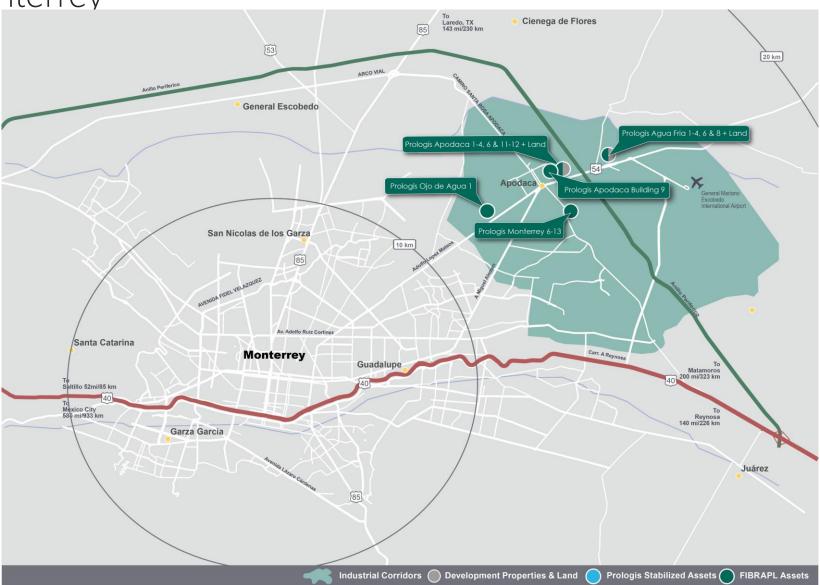


## Guadalajara



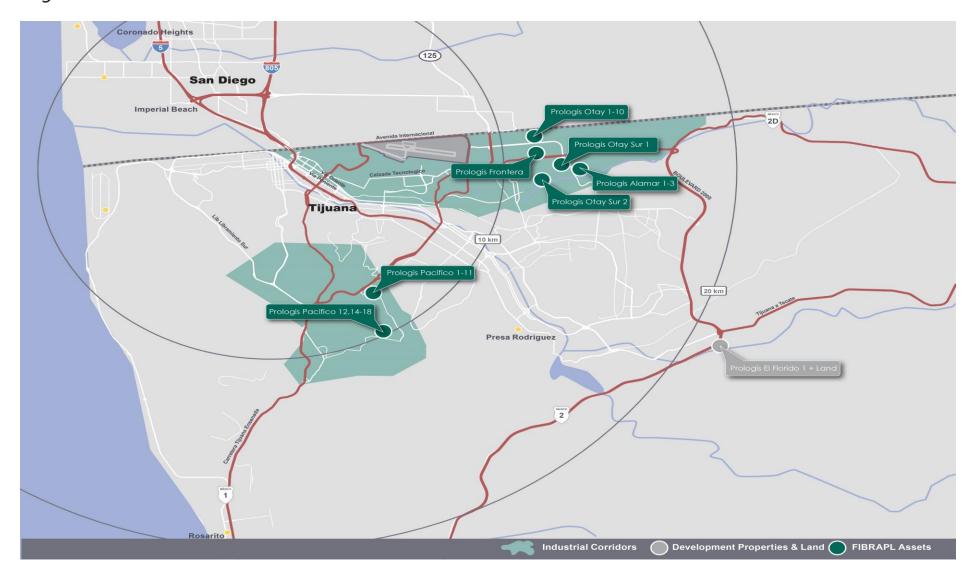


Monterrey



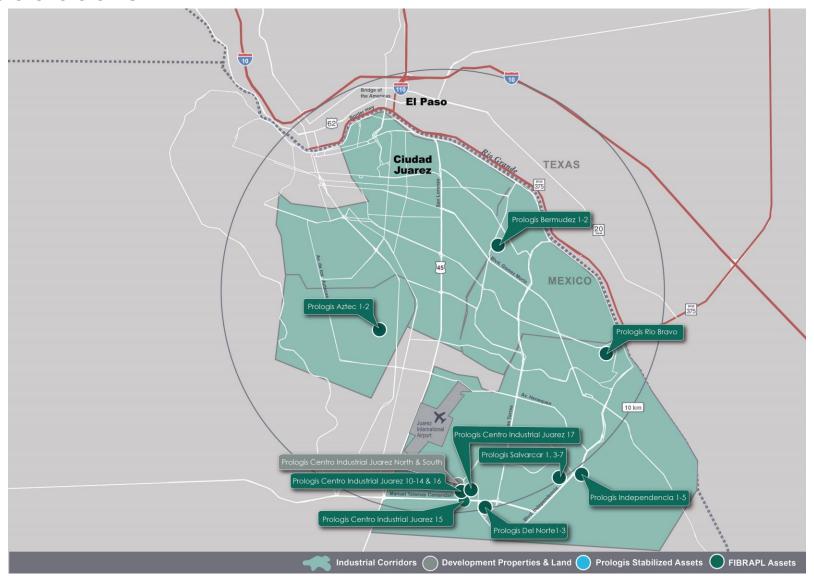


## Tijuana





## Ciudad Juarez





Reynosa





