

Interconnection and Ecosystems

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Public Disclosure Statement

Forward-Looking Statements

Except for historical information, these presentation slides and related webcast contain forward-looking statements which include words such as "believe," "anticipate," and "expect". These forward-looking statements involve risks and uncertainties that may cause Equinix's actual results to differ materially from the expectations discussed in such forward-looking statements. Factors that may affect Equinix's results are summarized in our annual report on Form 10-K filed on February 17, 2023 and in our quarterly report on Form 10-Q filed on May 5, 2023 with the Securities and Exchange Commission. All statements contained in these presentations and related webcast are made only as of the date set forth at the beginning of this presentation. Equinix undertakes no obligation to update the information contained in these presentation slides and related webcast in the event facts or circumstances subsequently change.

Non-GAAP Information

 This presentation contains references to certain non-GAAP financial measures. For definitions of terms including, but not limited to, "Cash Gross Profit," "Cash Gross Margins," "Cash SG&A," "Adjusted EBITDA," "Funds From Operations," "Adjusted Funds From Operations," and "Adjusted Net Operating Income," and a detailed reconciliation between the non-GAAP financial results presented in this presentation and the corresponding GAAP measures, please refer to the appendix that accompanies these presentation slides and related webcast.

Equinix has been the foundation of digital ecosystems for 25 years



Visualizing the digital economy on Platform Equinix[®]

Over 450K interconnections across 10,000+ companies



Singapore metro ecosystem view¹

Snapshot of 25k+ connections between ~800 companies in Equinix Singapore

300+ Network service providers **6 6**Major public Clouds **5 90+ Financial firms**with new FX trading

11 800+ Enterprise companies

Together contributing 6% of Singapore GDP













Tbps Internet exchanged daily

Ecosystem density creates value

G2000¹ Penetration by Segment



2000+ Network Services 460+ Content & Digital Media 3000+ Cloud & IT Services 1400+ Financial Services 3600+ Enterprises (non-FS) 85% Forbes 'Top 100'

Subscription enables the ecosystem at software speed

Cloud-like subscription to dedicated services with DevOps integration



AI is a clear demand catalyst aligned with Equinix advantages

Proximity and control will shape buying decisions, particularly as inference demand accelerates



