





#### **Cinemark Overview**

#### Geographically diverse worldwide exhibitor

- 548 theatres with 6,082 screens in 16 countries as of 09/30/19
- U.S. cash flow services debt, dividend, and domestic growth needs
- Latin America market expansion enables continued long-term growth opportunities

#### • Industry performance leader

- Consistent results
- Highest Adjusted EBITDA and Adjusted EBITDA margin among leading exhibitors
- Highest attendance per screen among leading exhibitors
- Company has surpassed the North American Industry box office growth for 9 out of the past 10 years





#### **Cinemark Domestic Theatres**

41 States

**104** DMAs

#1 or #2
in ~80% of our top 25 markets



#### **Cinemark International Theatres**

15 Countries 26
Years operating experience

14

of the top 20 largest metropolitan areas in South America ~30%

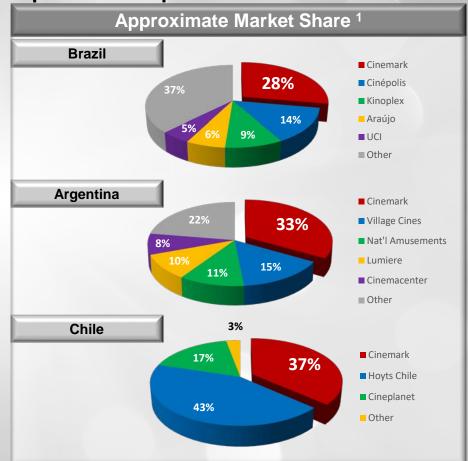
Market share In key countries



#### **Broad and Leading Presence in the Americas**

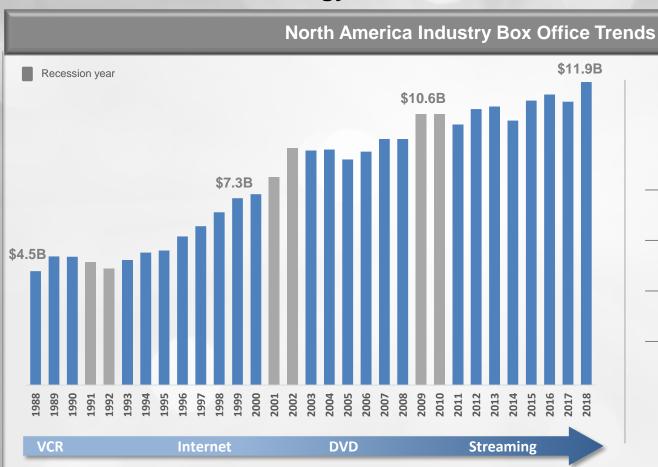
Strong and expansive presence strategically important for film distribution and to potential Pan-Regional promotional partners

Strong Americas Presence							
As of 9	/30/19	Years in Country	Theatres	Screens	Rank <sup>(1)</sup>		
	USA	33	344	4,630	#3		
	Brazil	23	84	623	#1		
	Argentina	22	22	190	#1		
	Chile	26	19	127	#2		
	Colombia	20	35	198	#2		
( <u>å</u> )	Peru	22	13	93	#2		
Ü	Ecuador	22	8	51	#3		
Cent	ral America	22	20	141			
	Bolivia	5	1	13			
	Curacao	4	1	6			
	Paraguay_	3	1	10	_		
			548	6,082			



### **Exhibition Industry Trends**

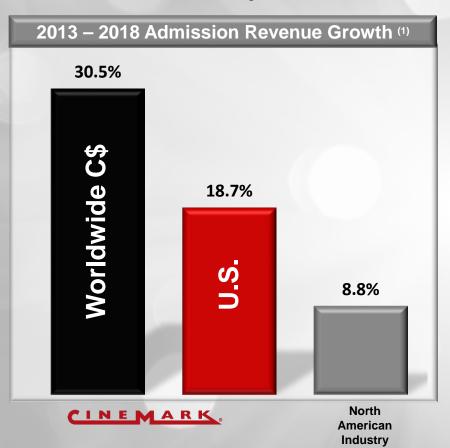
# Stable, long-term industry growth trends across technology innovations and economic cycles

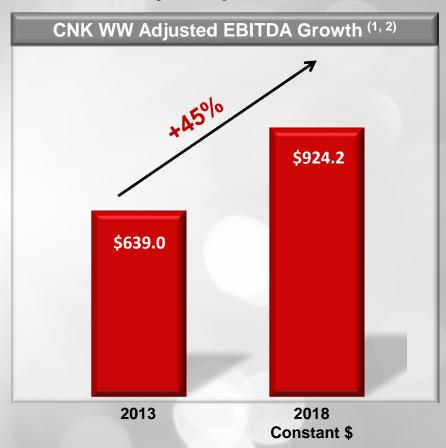


#### **Industry CAGR Box Office Attendance Ticket Price** 1.7% -0.6% 2.3% Year 10 2.1% -0.3% 2.4% Year 20 2.8% -0.5% 3.4% Year 30 3.3% 0.6% 2.7% Year

#### **Consistent Industry Outperformance**

#### 38 out of 43 quarters of North American industry out-performance





Source: MPAA and Public Filings.

2) Adjusted EBITDA has been presented including all cash distributions from equity investees for all year presented

<sup>1)</sup> As of December 31, 2018. 8% WW growth in USD as reported. Constant currency is a non-GAAP measurement calculated using the average exchange rates for the corresponding months for 2013. We translate results of our international operating segment from local currencies into U.S. dollars using currency rates for respective reporting periods. Significant changes in foreign exchange rates from one period to the next can result in meaningful variations in reported results. We provide constant currency amounts to compare performance without the impact of foreign currency fluctuations.

#### **Strategic Initiatives**

## **Primary Objectives:**

- 1) Further enhance in-theater quality, service and amenities
  - 2) Continue to expand food & beverage offerings
    - 3) Increase guest interaction and engagement











Luxury Lounger recliner seats

XD premium large format

Enhanced food & beverage tactics

Loyalty programs & subscription

Digital marketing transformation



## **Luxury Lounger Recliner Seats**



<u>3Q 2019</u>:

58%

of U.S. circuit

**Est. YE 2019**:

~60%

of U.S. circuit







#### **World's #1 Exhibitor Premium Large Format Brand**

**4%**Worldwide Screens



9% (1)
Worldwide Box Office



265
Global XD Auditoriums



**75%**<sup>(2)</sup>

**Feature Luxury Loungers** 



100%(3)

**THX Certified** 

<sup>2) 75%</sup> of US auditoriums

<sup>3)</sup> Latin America certification in-process

#### **Enhanced Food & Beverage Tactics**

51

Consecutive Quarters
US Food & Beverage
per Patron Growth



**YE 2019**:

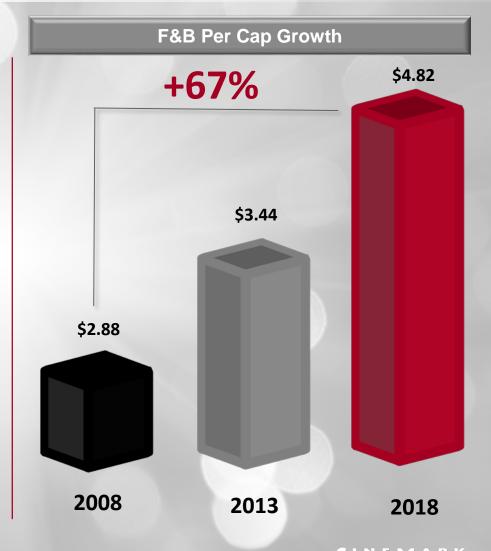
~50%

**Alcohol Activation** 

<u>YE 2019</u>: ~75%

**Expanded F&B** 







# **Evolution of Loyalty Program**

Even higher level of engagement

**Dollar-based point system** 

**Compelling benefits & rewards** 

Simplified loyalty messaging

**Personalized experiences** 

MEMBER BENEFITS	MOVIE <b>FAN</b> Free!	MOVIE <b>CLUB</b> \$8.99/month <sup>(1)</sup>
Earn 1 Point for Every \$1 Spent		
Redeem Points for Tickets and More Rewards		•
Member Access to Screenings & Advance Tickets		•
Free Birthday Reward		
Free Large Popcorn & Drink Refills		•
<b>Exclusive Member Offers</b>		•
1 Ticket Per Month		•
20% off Concessions		•
Waived Online Fees		•
Unused Tickets Roll Over		•
Member Pricing for Additional Tickets		•

# CINEMARK® MOVECLUB





# **Program Highlights:**

- One 2D ticket per month
- Unused credits roll over
- 20% concessions discount
- Waived online fees
- Ability to share member benefits

- Add-on tickets at member pricing
- One companion ticket per transactio
- Upgrade to XD/3D/DBOX for upcharg
- Not a breakage model
- No long-term commitment

# CINEMARK® MOVECLUB

#### **Progress since December 5, 2017 launch...**

850K

Active members = 2400 members/theater

**29M** 

**Cumulative tickets** sold via Movie Club

~15%

of 3Q19 box office

**3**x

Member visits relative to non-members

80%

Movie credits redeemed to-date

**2**x

Upgrade to XD than non-members

## **Compelling 2019 Film Slate**

January 11 January 18 February 8 February 22 March 8 HART CRANSTON GLASS The Upside Glass The LEGO Movie 2 How to Train Your Captain Marvel Dragon 3 April 5 April 26 May 10 May 24 June 21

2Q '19













Us

June 28

March 22

Shazam!

Avengers: Endgame

**Detective Pikachu** 

Aladdin

Toy Story 4

Yesterday

## **Compelling 2019 Film Slate**

July 5 July 19 July 26 August 2 August 16 September 6 में राहिता की है तो कोठ जो के ले LION KING Spider-Man: The Lion King Once Upon a Time in Hobbs & Shaw Angry Birds 2 IT Chapter Two Far From Home Hollywood October 4 November 15 November 22 November 22 December 13 December 20 DECEMBER 13, 2019 FROTENT

A Beautiful Day in the

Neighborhood

Jumanji: The Next Level

Frozen 2

Star Wars: The Rise

of Skywalker

Ford v. Ferrari

3D denoted in red

Joker

#### **2020 Notable Film Titles**







Fox



Disney





Universal





Disney









United Artist

Universal

Wonder Woman Warner Bros.

Disney

 $\bigcirc 3$ 













Universal

Sony

Warner Bros.

Disney

Sony

Warner Bros.

**Q**4















Sony

Disney

Disney

Universal

Warner Bros.

#### **2021 Films Announced To-Date**



































#### **Solid Recent Results**

	Nine Months Ended September 30,		Year Ended December 31,					
\$'s in millions	•	2019	•	2018	•	2018	•	2017
Revenues								
U.S.	\$	1,941.5	\$	1,897.7	\$	2,551.7	\$	2,236.2
International		563.5		535.6		682.8		769.4
Eliminations		(10.8)		(10.0)		(12.8)		(14.1)
Worldwide Revenues	\$	2,494.3	\$	2,423.3	\$	3,221.7	\$	2,991.5
Adjusted EBITDA (1)								
U.S.	\$	453.4	\$	476.9	\$	648.6	\$	558.2
International		113.3		106.5		132.9		165.6
Worldwide Adj. EBITDA	\$	566.8	\$	583.4	\$	781.5	\$	723.8
WW Adj. EBITDA Margin (2)		22.7%		24.1%		24.3%		24.2%

<sup>1)</sup> As reported in USD. The adoption of ASC Topic 842, effective Jan 1, 2019, impacted how we record certain expenses. See Note 3 to our financial statements as included in our Form 10Q filed on November 5, 2019, in addition to Form 8K filed May 7, 2019. Additionally, the adoption of ASC Topic 606, effective Jan 1, 2018, impacted how we record certain revenues. See Note 3 to our financial statements as included in our Form 10K filed Feb 28, 2019.

Adjusted EBITDA represents net income before income taxes, interest expense, interest income, foreign currency exchange gain (loss), interest expense – NCM, equity in income of affiliates, loss on debt amendments and refinancing, other cash distributions from equity investees, depreciation and amortization, impairment of long-lived assets, loss on disposal of assets and other, changes in deferred lease expense, non-cash rent expenses, amortization of long-term prepaid rents and share based awards compensation expense, as calculated below. Adjusted EBITDA is a non-GAAP financial measure commonly used in our industry and should not be construed as an alternative to net income as an indicator of operating performance or as an alternative to cash flow provided by operating activities as a measure of liquidity (as determined in accordance with GAAP). Adjusted EBITDA may not be comparable to similarly titled measures reported by other companies. We have included Adjusted EBITDA because we believe it provides management and investors with additional information to measure our performance and liquidity, estimate our value and evaluate our ability to service debt. In addition, we use Adjusted EBITDA for incentive compensation purposes. See reconciliation of net income, the most directly comparable GAAP measure, to Adjusted EBITDA in the 10Q filed on November 5, 2019 or at investors.cinemark.com.



## **Capital Structure**

# Significant cash reserves Ability to take advantage of growth opportunities as they arise

\$'s in millions	Sep. 30, 2019		
Long-term Debt, including current maturities:			
Senior Secured Credit Facility	\$	648.0	
4.875% Senior Notes due 2023	\$	755.0	
5.125% Senior Notes due 2022	\$	400.0	
Finance Lease Obligations	\$	141.8	
Other	\$	1.4	
Total Debt	\$ 1,946.2		
Cash and Cash Equivalents	\$	482.8	
Net Debt	\$ 1	L,463.4	

# No near-term debt maturities Covenant-lite debt



