



First Quarter 2025 Earnings Presentation

May 1, 2025

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ARCADIA COMMERCIAL FRAMING SYSTEMS USED IN HILTON'S CANOPY HOTEL, TEMPE ARIZONA

USE OF NON-GAAP FINANCIAL MEASURES & SAFE HARBOR LANGUAGE

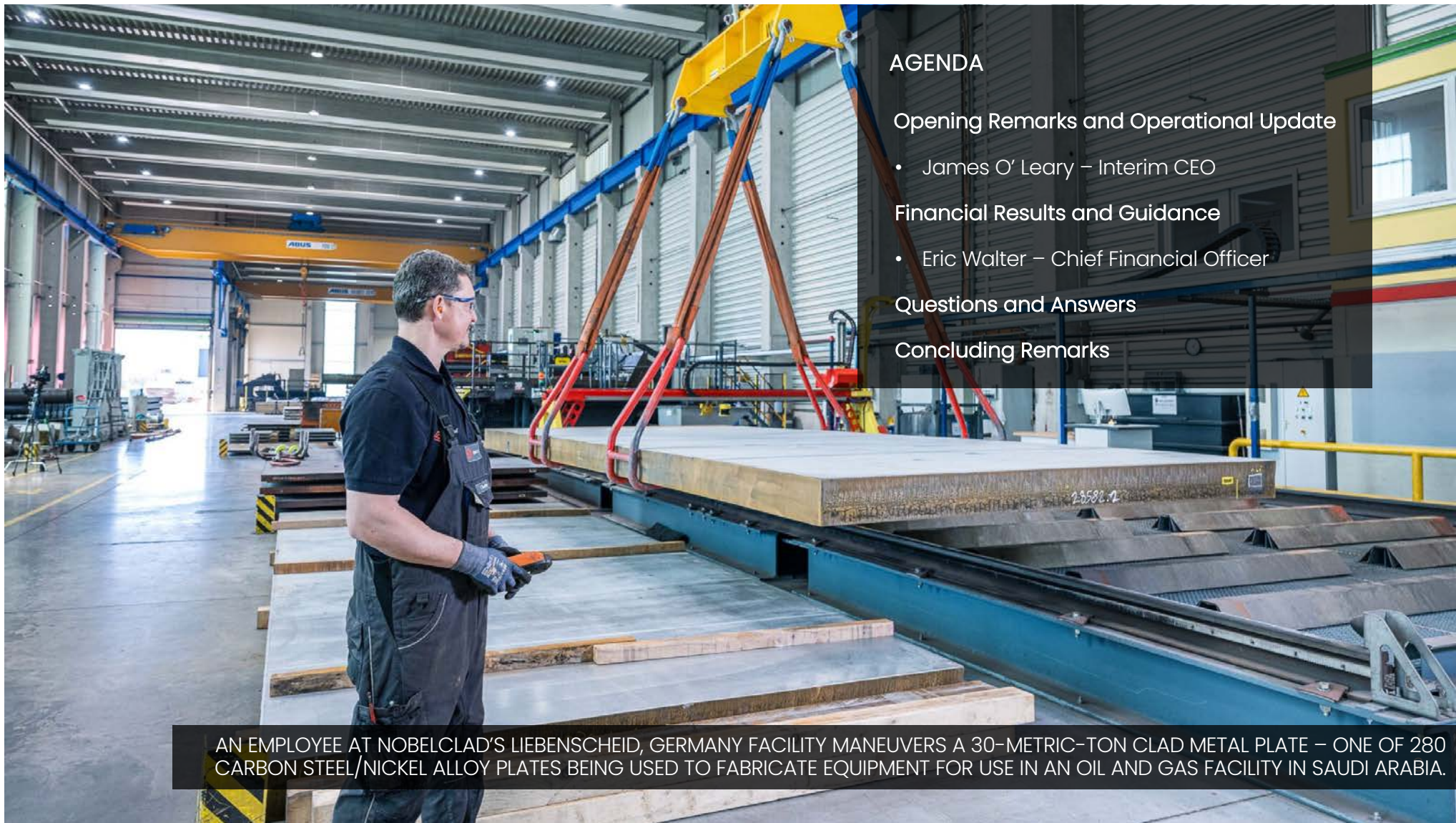
***Use of Non-GAAP Financial Measures**

Adjusted net income, adjusted diluted EPS, adjusted EBITDA, net debt, and free-cash flow are non-GAAP financial measures used by management to measure operating performance. For reconciliations of the most directly comparable GAAP measures to non-GAAP measures, please see the tables at the back of this presentation. For a discussion of why we use non-GAAP financial measures, please see our Form 10-K for the year ended December 31, 2024.

Safe Harbor Language

Except for the historical information contained herein, this presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including guidance on sales and adjusted EBITDA; our plans to improve operations at Arcadia, and improve profitability at DynaEnergetics. Such statements and information are based on numerous assumptions regarding present and future business strategies, the markets in which we operate, anticipated costs and the ability to achieve goals. Forward-looking information and statements are subject to known and unknown risks, uncertainties and other important factors that may cause actual results and performance to be materially different from those expressed or implied by such forward-looking information and statements, including but not limited to: our ability to realize sales from our backlog; our ability to obtain new contracts at attractive prices; the execution of purchase commitments by our customers, and our ability to successfully deliver on those purchase commitments; the size and timing of customer orders and shipments; the timely completion of contracts; changes to customer orders; product pricing and margins; fluctuations in customer demand; our ability to successfully navigate slowdowns in market activity or execute and capitalize upon growth opportunities; the success of DynaEnergetics' product, technology, and margin enhancement initiatives; our ability to successfully protect our technology and intellectual property and the costs associated with these efforts; consolidation among DynaEnergetics' customers; fluctuations in foreign currencies; fluctuations in tariffs and quotas; the cost and availability of energy; the cyclicity of our business; competitive factors; the timing and size of expenditures; the timing and price of metal and other raw material; the adequacy of local labor supplies at our facilities; our ability to attract and retain key personnel; current or future limits on manufacturing capacity at our various operations; government actions or other changes in laws and regulations; the availability and cost of funds; our ability to access our borrowing capacity under our credit facility; geopolitical and economic instability, including recessions, depressions, wars or other military actions; inflation; supply chain delays and disruptions; transportation disruptions; general economic conditions, both domestic and foreign, impacting our business and the business of our customers and the end-market users we serve; the potential effects of activist stockholder actions and actions that we may take to discourage takeover attempts, as well as the other risks detailed from time to time in our SEC reports, including the annual report on Form 10-K for the year ended December 31, 2024. We do not undertake any obligation to release public revisions to any forward-looking statement, including, without limitation, to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws.





AGENDA

Opening Remarks and Operational Update

- James O' Leary – Interim CEO

Financial Results and Guidance

- Eric Walter – Chief Financial Officer

Questions and Answers

Concluding Remarks

AN EMPLOYEE AT NOBELCLAD'S LIEBENSCHIED, GERMANY FACILITY MANEUVERS A 30-METRIC-TON CLAD METAL PLATE – ONE OF 280 CARBON STEEL/NICKEL ALLOY PLATES BEING USED TO FABRICATE EQUIPMENT FOR USE IN AN OIL AND GAS FACILITY IN SAUDI ARABIA.

FIRST QUARTER SUMMARY

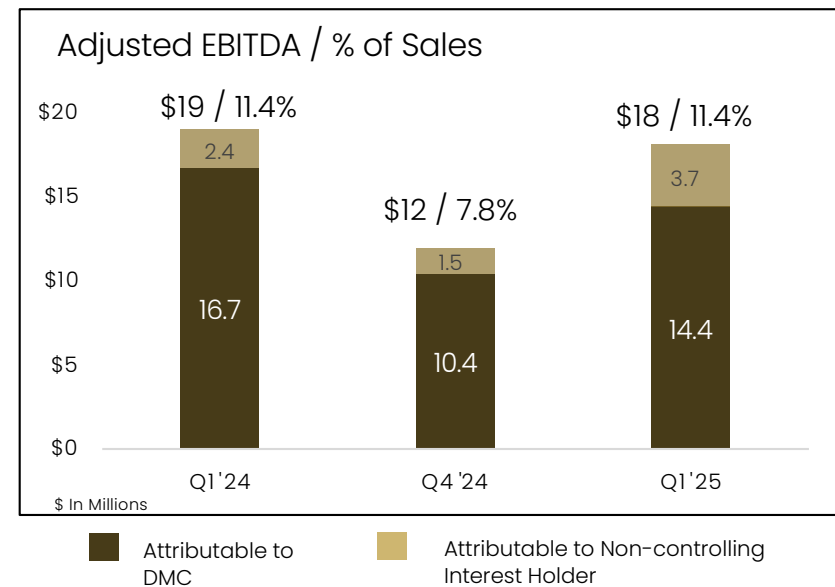
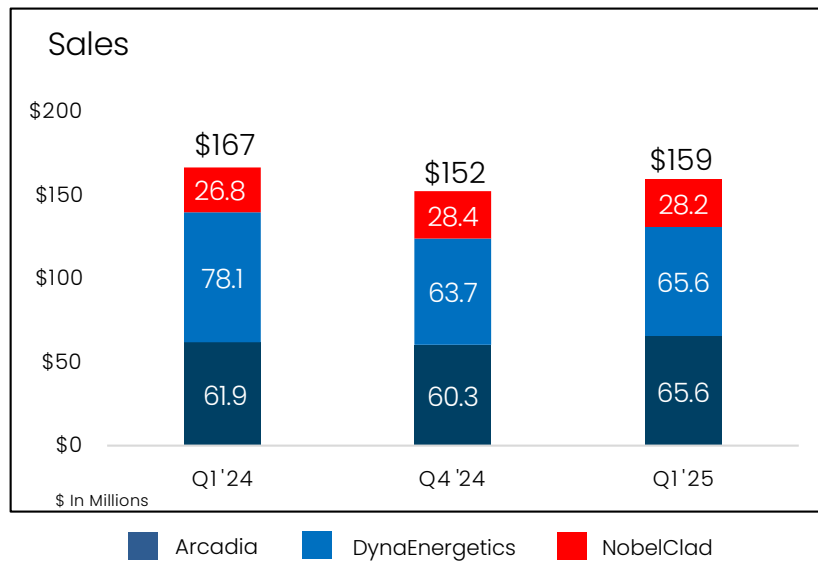
- Consolidated sales were \$159.3 million, up 5% sequentially and down 5% vs Q1 '24
 - YoY decline reflects softer demand and pricing pressure in DynaEnergetics' primary North American market
- Net income attributable to DMC was \$0.7 million, while total net income was \$1.9 million
- Adjusted net income attributable to DMC* was \$2.2 million, or \$0.11, per diluted share
- Adjusted EBITDA attributable to DMC* was \$14.4 million
- Adjusted EBITDA, inclusive of Arcadia NCI*, was \$18.1 million, or 11.4% of sales
- Debt-to-adjusted EBITDA leverage ratio was 1.38 versus covenant threshold of 3.0



*Non-GAAP measure. See explanation on page 2.



DMC Q1 2025 FINANCIAL HIGHLIGHTS



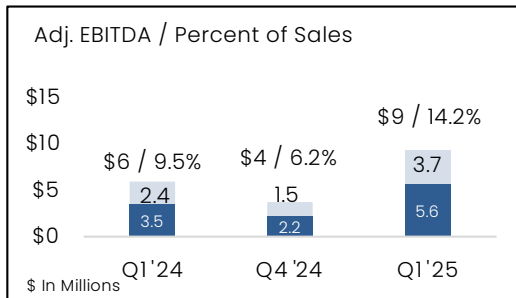
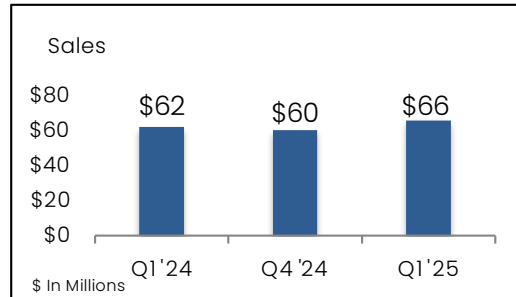
- Consolidated gross margin of 25.9%, up from 20.8% in Q4 2024 and 25.4% in Q1 2024
- SG&A of \$28.3 million is up 13% sequentially and relatively flat vs. Q1 2024

- Adjusted EBITDA sequential increase attributable to higher sales and better absorption at Arcadia, and margin improvement initiatives at DynaEnergetics



FIRST QUARTER 2025 BUSINESS-LEVEL FINANCIAL PERFORMANCE

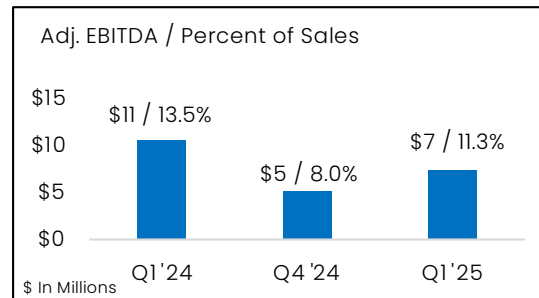
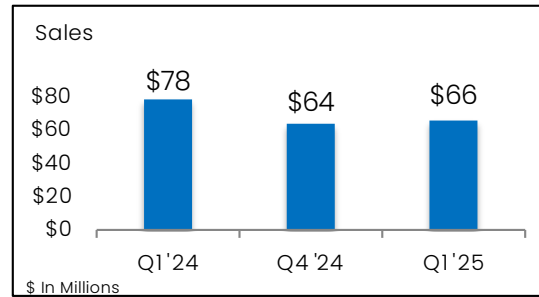
Arcadia



- Sales increase principally reflects higher volumes for longer-cycle commercial projects
- Adj. EBITDA increase vs. Q1 '24 was due to improved manufacturing cost absorption from higher sales

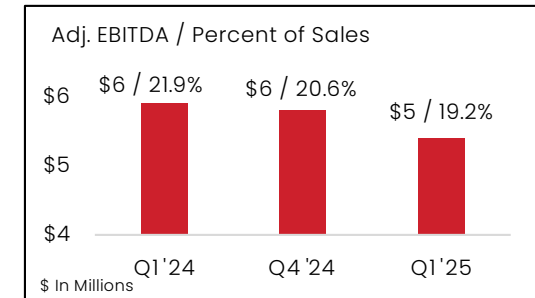
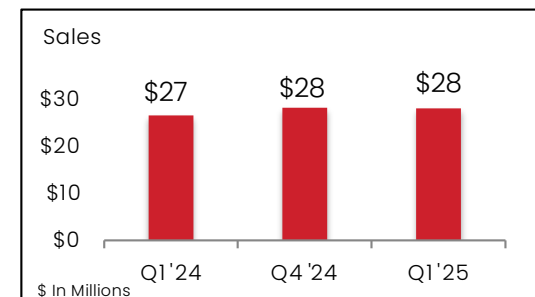
■ Attributable to Non-controlling Interest Holder
■ Attributable to DMC

DynaEnergetics



- YoY sales decrease and adj. EBITDA margin contraction reflects softer demand and pricing pressure in North America
- QoQ sales increase and adj. EBITDA margin improvement reflects increase in North America sales volume and benefits from product design and automation initiatives

NobelClad

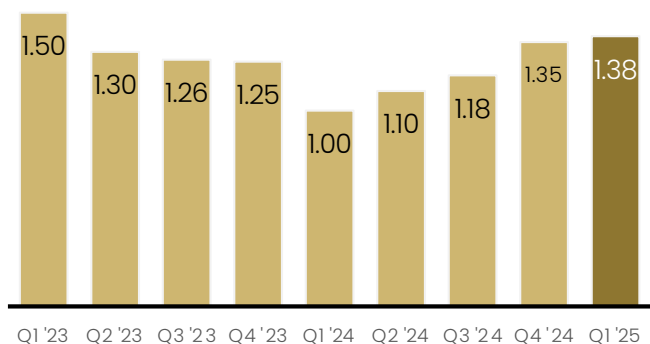


- Adj. EBITDA margin contraction in YoY and sequential periods due to less favorable project mix



OVERVIEW OF LIQUIDITY

Debt-to-Adjusted EBITDA Leverage Ratio



Note: Maximum covenant leverage ratio = 3.00

Liquidity Summary	March 31, 2025 ⁽¹⁾
Cash and Cash Equivalents	\$15
Unused Credit Capacity ⁽²⁾	\$224
Total	\$239
Total Outstanding Debt ⁽³⁾	\$72
Net Debt	\$58
Net Debt Leverage Ratio	1.11x

(1) Amounts in millions

(2) Before consideration of covenant limitations, includes \$173.5 million of revolving loan availability and \$50 million of delayed draw term loan availability

(3) Net of deferred financing costs



GUIDANCE FOR SECOND QUARTER 2025

Measure	Expected Range
DMC Consolidated Sales	\$149M - \$157M
Adjusted EBITDA attributable to DMC	\$10M - \$13M



KEY OBJECTIVES FOR 2025

- Continue “back-to-basics” initiatives across the portfolio
- Adjust cost structure to match market realities
- Strengthen Arcadia’s core commercial operations in western and southwestern U.S. regions
- Right-size Arcadia’s high-end custom residential product offerings
- Deliver on margin-improvement initiatives at DynaEnergetics
- Complete automation of DynaStage assembly operations in Blum, TX
- Maintain operational excellence at NobelClad



RECONCILIATIONS OF NON-GAAP FINANCIAL MEASUREMENTS – NET DEBT AND FREE-CASH FLOW

(\$000's)	Q1 2025
Long-term debt	\$69,921
Current portion of long-term debt	2,500
Less: Cash and cash equivalents	(14,705)
Total net debt	\$57,716
Net cash provided by operating activities	\$4,488
Less: Acquisition of property, plant and equipment, net	(3,779)
Plus: Proceeds from property, plant and equipment reimbursements/sales	447
Total free-cash flow	\$1,156



RECONCILIATIONS OF NON-GAAP FINANCIAL MEASUREMENTS – CONSOLIDATED ADJUSTED EBITDA

(\$000's)	Q1 2025	Q4 2024	Q1 2024
Net income (loss)	1,863	(1,156)	2,319
Interest expense, net	1,699	1,918	2,317
Income tax provision (benefit)	2,733	(1,313)	1,643
Depreciation	3,660	3,597	3,419
Amortization of purchased intangible assets	4,763	5,278	5,292
EBITDA	14,718	8,324	14,990
Stock-based compensation	1,563	1,706	1,477
Strategic review and related expenses	1,298	1,813	2,169
Restructuring expenses and asset impairments	325	178	–
Other expense (income), net	218	(145)	409
Adjusted EBITDA	18,122	11,876	19,045
Less: adjusted EBITDA attributable to redeemable noncontrolling interest	(3,731)	(1,494)	(2,362)
Adjusted EBITDA attributable to DMC Global Inc.	14,391	10,382	16,683



RECONCILIATIONS OF NON-GAAP FINANCIAL MEASUREMENTS – ARCADIA ADJUSTED EBITDA

(\$000's)	Q1 2025	Q4 2024	Q1 2024
Operating income (loss), as reported	2,996	(3,645)	(588)
Adjustments			
Depreciation	1,006	1,004	875
Amortization of purchased intangible assets	4,763	5,278	5,277
Stock-based compensation	237	982	342
Restructuring expenses and asset impairments	325	118	–
Adjusted EBITDA	9,327	3,737	5,906
Less: Adjusted EBITDA attributable to redeemable noncontrolling interest	(3,731)	(1,494)	(2,362)
Adjusted EBITDA attributable to DMC Global Inc.	5,596	2,243	3,544



RECONCILIATIONS OF NON-GAAP FINANCIAL MEASUREMENTS – DYNAENERGETICS ADJUSTED EBITDA

(\$000's)	Q1 2025	Q4 2024	Q1 2024
Operating income, as reported	5,588	3,322	8,842
Adjustments			
Depreciation	1,791	1,716	1,682
Amortization of purchased intangible assets	–	–	15
Restructuring expenses and asset impairments	–	60	–
Adjusted EBITDA	7,379	5,098	10,539



RECONCILIATIONS OF NON-GAAP FINANCIAL MEASUREMENTS – NOBELCLAD ADJUSTED EBITDA

(\$000's)	Q1 2025	Q4 2024	Q1 2024
Operating income, as reported	4,622	5,050	5,100
Adjustments			
Depreciation	794	798	780
Adjusted EBITDA	5,416	5,848	5,880

