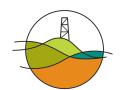
# **Final Results**

Rusty Hutson, Jr. | Co-Founder & CEO
Brad Gray | Executive Vice President & COO
Eric Williams | Executive Vice President & CFO

8 March 2021



DIVERSIFIED GAS & OIL





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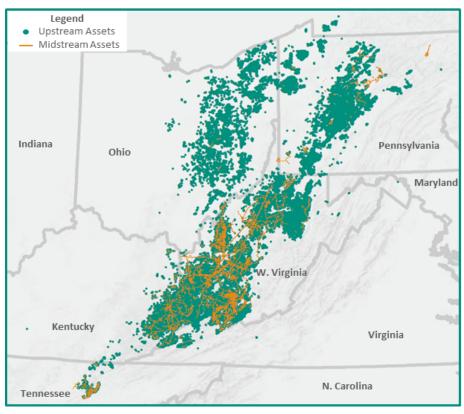
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#### **About Diversified Gas & Oil PLC**

Diversified Gas & Oil ("DGO") is a leading, independent energy company engaged in the production, marketing and transportation of primarily natural gas related to its synergistic US onshore (Appalachian Basin) upstream and midstream assets. The Company's strategic business model applies a disciplined approach to accretive acquisitions of low-cost, low-risk, synergistic upstream and midstream assets strengthened by its focus on operating efficiencies to drive free-cash-flow generation, create long-term shareholder value and provide consistent returns in the form of reliable dividends.



For the latest news and financial information, please visit www.dgoc.com

Market and Trading Summary (as of 3 March	2021)
Ticker (London Stock Exchange)	DGOC
Indexation	FTSE250
Share Price	£1.31 / \$1.83
Shares Outstanding (MM)	707.5
Insider Ownership	~7%
Market Cap (MM)	£927 / \$1,295
Enterprise Value <sup>(a)</sup> (MM)	£1,446 / \$2,020

Asset Highlights	
Production: Natural Gas / NGL / Oil <sup>(b)</sup>	91 % / 8 % / 1 %
PDP Reserves (as of 31 Dec 2020) (MMBOE)	~607
PV10 (as of 31 Dec 2020)	\$1.9B
% Operated	90 %
% Avg Working / Net Revenue Interest	96 % / 83 %
Net Acres (MM)	~8.2
Owned Midstream (miles)	~17,000

#### **Corporate Headquarters**

1800 Corporate Drive Birmingham, Alabama 35242 United States of America

#### **Shareholder Contact Info**

Teresa Odom, VP Investor Relations

email: ir@dgoc.com phone: +1 205 408 0909

# **Executive Summary**

Rusty Hutson, Jr. | Co-Founder & CEO

"A relentless focus on operational excellence across our portfolio continues to serve as the bedrock of our stable performance."

Rusty Hutson, Jr. 8 March 2021 Final Year End Results RNS

















#### **Milestones**



## Released Inaugural Sustainability Report

2020 Year-End Report coming soon!



## **Completed Premium Main Market Listing**

Transitioned from AIM Entered FTSE 250 Index



## **Announced Partnership** with Oaktree Capital

Positioned for Transformative Growth

## Full-year average daily net production of ~100 Mboepd, up 18%

- December 2020 consolidated exit rate of 103 Mboepd (617 MMcfepd), 8% increase YOY
- Exit rate of 105 Mboepd (628 MMcfepd) adjusting for temporary downtime<sup>(a)</sup>
- Smarter Asset Management held average production from conventional (Legacy) assets at ~69 Mboepd

## Strong Cash Margin<sup>(b)</sup> of 54%

- Cash operating expense<sup>(b)</sup> down (15)% vs. 2019 (FY20: \$5.58/Boe; \$0.93/Mcfe)
- Total cash expenses<sup>(b)</sup> down (10)% vs. 2019 (FY20: \$6.92/Boe; \$1.15/Mcfe)
- Hedges in 2020 provided \$145 million in cash flow contributing to an 35% increase in Adjusted Total Revenue<sup>(b)</sup>

## Hedged to protect cash flows and dividends

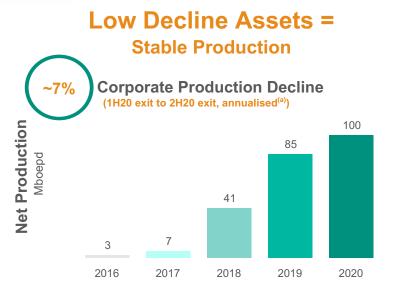
- ~90% of 2021 natural gas hedged at a weighted average floor price of \$2.94/Mcf<sup>(c)</sup>
- ~65% of 1H22 natural gas hedged at a weighted average floor price of \$2.84/Mcf<sup>(c)</sup>
- Opportunistic approach to expanding future hedge positions in current positive price environment

## Strong balance sheet & \$213MM of liquidity at year-end

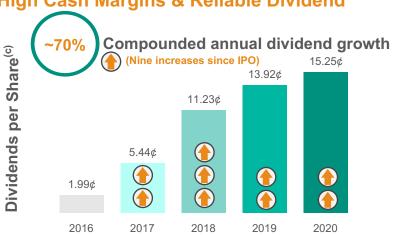
- Hedge-protected cash flows allowed principal reductions of ~\$82MM during the year
- 2.2x<sup>(b)</sup> leverage on long-life, low-decline, well-hedged asset portfolio
- Optimised capital structure matches cash flow profile of underlying assets



## **TRACK RECORD OF SUCCESS SINCE 2017 IPO**





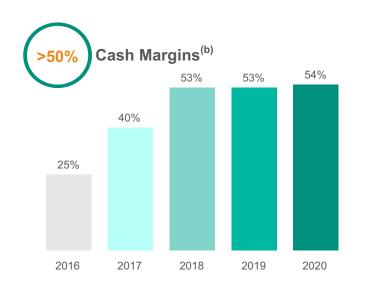


# Low Leverage + Liquidity = Strong Balance Sheet



- Low capital intensity assets
- Low decline assets
- Fully amortising & hedged financing (~70% of long-term debt)







- (a) Decline rate assumes June 2020 exit rate of 109Mboepd relative to December 2020 exit rate (Dec rate adjusted for identifiable, temporary downtime), annualised, with both periods reflective of May 2020 acquisitions
- (b) Refer to the 'Glossary of Terms' and/or 'Alternative Performance Measures' found in the Appendix herein
- (c) Represents dividends declared in relation to the applicable operating period
- (d) As of 26 February 2021



## **EXECUTING STRATEGY OF DELIVERING RETURNS**



## **Hedge to Limit Downside Risk**

Protect realised price with dynamic, long-term and opportunistic strategy



## **Distribute Shareholder Returns**

Provide dividend distributions at ~40% of Free Cash Flows<sup>(a)</sup>



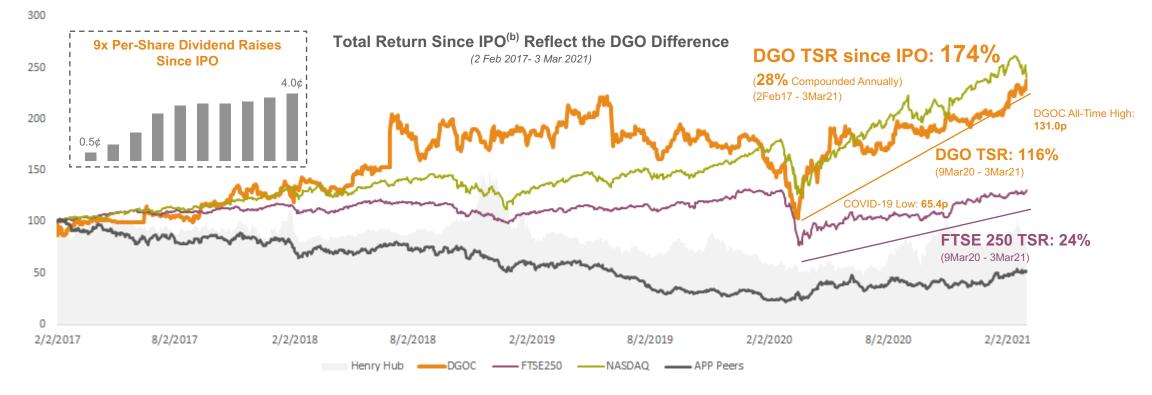
## **Generate Strong Free Cash Flow**

Produce robust margins through consolidation and optimisation



## **Safeguard the Balance Sheet**

Maintain low leverage and build dry powder for future opportunities



<sup>(</sup>a) Refer to the 'Glossary of Terms' and/or 'Alternative Performance Measures' found in the Appendix herein



## **BUSINESS MODEL NATURALLY ALIGNS WITH ESG**



## **Culture & Strategy Focused On Stewardship**





**Acquire** 

Focus on low-cost, low-decline, lower carbon natural gas, synergistic upstream and complementary midstream assets at accretive valuations

DGO diligences environmental, emissions, and social considerations of acquisition targets



Optimise & Produce

Deploy Smarter Asset Management to improve production and lower unit costs

DGO's stewardship of existing wells reduces need for new ones to meet energy demand



**Transport** 

Leverage vertical integration of midstream assets to improve cash margins

DGO actively works to reduce emissions of the assets it acquires



#### **DNA** of Diversified



## **Smarter Asset Management**

#### **Optimised Operations**

- Improved production and expense efficiency
- Increased asset integrity
- Reduced fugitive emissions

## Hedge Programme

#### **Protected Cash Flows**

- Reliable dividends for shareholders
- Competitive wages for employees
- Compliance with debt covenants

## Safe & Systematic Well Retirement

#### **Responsible Retirement**

- Regulatory compliance and engagement
- Safe and thorough process
- Efficient use of capital



## **Recent Corporate Governance Initiatives**

## **Enterprise Risk Management**

Enhanced company-wide risk management programme designed to identify, assess, prioritise, monitor and mitigate corporate risks



Completed scenario analysis and currently developing roadmap for further integration and disclosure under TCFD framework

## **Comp Linked to ESG**

ESG / EHS compensation metrics increased from 10% in 2020 to 25% in 2021 executive bonus plan

# **Operations Highlights**

Brad Gray | Executive Vice President & COO

# Small Gains add up to BIG WINS















## DGO COMMITMENT: IDENTIFY, IMPROVE, MONITOR

## **Progress by the Numbers**

## **Environmental**

Total CO2e Reported<sup>(a)</sup>

₽27%

2020: 1.9 million MT 2019: 2.6 million MT 2018: Not Assessed GHG Emissions Intensity<sup>(b)</sup>

₽37%

2020: 7.4 MT CO2e / MMcfe 2019: 11.8 MT CO2e / MMcfe 2018: Not Assessed

### Social

Total Recordable Incident Rate

**₽34%** 

2020: 1.35 2019: 2.06 2018: 1.89 Preventable Motor Vehicle Accidents

1.0 per million mile

2020: 1.04 2019: 0.99 2018: N/A

#### Governance

Board Diversity % Female

29%

2020: 29% 2019: 25% 2018: 0% Executive Comp tied to ESG/EHS

25% in 20

2020: 10% 2019: 0% 2018: 0%

## 2021 ESG Objectives



Publish **GHG emissions reduction** plans & expanded **TCFD** disclosures



Standardise process to inventory emissions producing equipment



Expand Leak Detection and Repair to reduce emissions



Broaden **community outreach** and support



Target **zero preventable incidents**: TRIR, driving safety, reportable spills



**Strengthen controls and processes** for top-tier identified enterprise risks

"As natural gas will continue to be a fundamental element in the energy mix for years to come, we recognise the responsibility we have to operate in a way that minimises our environmental impact and to transparently report on those efforts."

Rusty Hutson, Jr.



## **SMARTER ASSET MANAGEMENT WORKS**



## The Evolution of an Operating Philosophy

Same Philosophy, Expanded Asset Base



## **A Holistic Approach to Asset Management**



Daily operational priority of "Safety ... NO Compromises" applies across the mixed asset portfolio



Upstream and midstream acquisitions provide occasion to re-evaluate and prioritise value creation opportunities

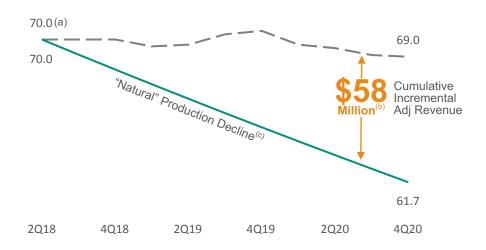


"SAM" efforts simultaneously increase operating efficiencies, reduce environmental impact



Results generate consistent value for stakeholders who benefit from greater sales, higher profits & fewer emissions

## **Upstream SAM Contribution**





Ownership of field-level results engages and motivates personnel

<sup>(</sup>a) Net production proforma for the acquisition of Core Appalachia in 4Q18 as ~70 Mboepd including ~60 Mboepd for July 2018 to October 2018 plus ~10 Mboepd with the acquisition of Core Appalachia; 4Q20 volumes adjusted for non-controllable downtime events.

<sup>(</sup>b) Represents the difference in actual production and engineered "natural" convnetional decline multiplied by the average realised price (hedged) for the respective quarterly period; calculated using cumulative production

volumes
(c)"Natural" conventional production decline calculated as 5% per annum



## **SMARTER ASSET MANAGEMENT IN ACTION**



## **Smarter Asset Management Tangible Examples**

### Pennsylvania Pipeline

Proactively engage with midstream operators to connect "stranded" wells

Production 100%
Uplift +120 Mcf/d

Payback 11d

Initial Investment \$2k

### **Acquired Shut-In Wells**

Turn in line previously inactive wells acquired from previous owner

Production 330% +58 Bb/s/d

Payback 2.5mo

Initial Investment \$165k

## Pennsylvania Pump Jack

Pump jack installation increased and normalised flow of products

Production 10x
Uplift +43 Mcfe/d

Payback 3mo

Initial Investment \$22k

Collectively offset the illustrative natural declines of >500 Conventional Wells<sup>(a)</sup>



### **Creative Sustainability**

Vinegar solution replacing typical acid rinse for wellbore cleaning

**Everyday Product** 

**Eco-Friendly** 

**Cost-Efficient** 

**Utilise DGO Employees** 

**Pro-active & Practical** 



Aggregation of field-level successes...

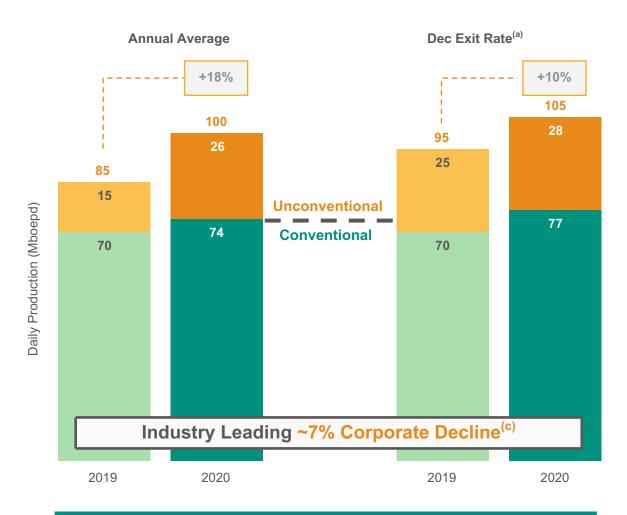
Small Gains = BIG WINS



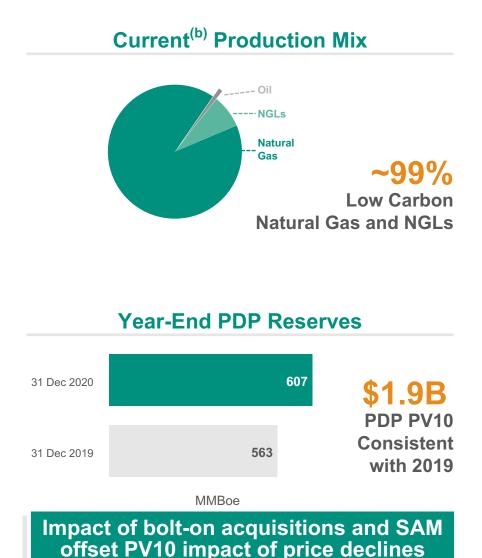
Stewardship of assets translates to a fundamental commitment to the environment and sustainability



## **ACCRETIVE ACQUISITIONS AND "SAM" DRIVE RESULTS**



Low realised decline on conventional assets amplifies impact of acquired production





## **HIGHLY TRANSFERABLE BUSINESS MODEL**



Retain a skilled workforce
Foster a culture of excellence



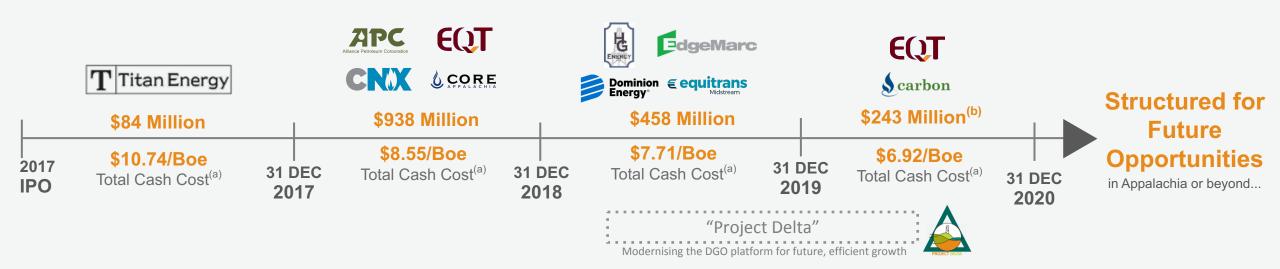
Promote knowledge sharing Smarter Asset Management



Consolidate and modernise Invest in cloud architecture and digitial automation



## \$1.7 BILLION IN ACQUISITIONS DEMONSTRATES DGO'S ROLE AS A PROFICIENT CONSOLIDATOR





## **ENHANCING OPERATIONS WITH BIG DATA**







**Efficient Acquisition Integration** 

Invest in Cloud Based Data Architecture

**Enhance Cybersecurity Resources and Process** 

Dynamic Decisioning Tools

Expand Data Warehouse and Analytical Tools

Preserve Business Continuity and Data Integrity

Preserve Business Continuity and Data Integrity and Data Integrity

Preserve Business Continuity And Data Integrity

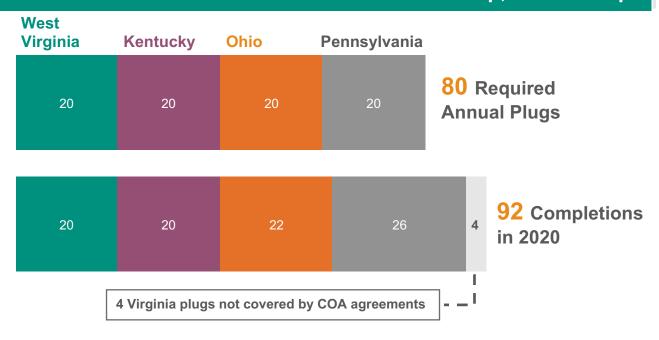
Preserve Business Conti

**Enhanced Cybersecurity** 



## SAFELY & SYSTEMATICALLY RETIRING WELLS

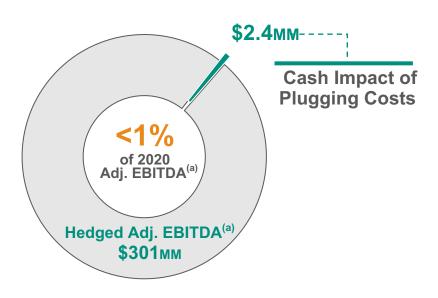
## **Numbers Reflect A Commitment to Stewardship, Partnership**



10%
Plugs in Excess of Requirements

~\$25K Average Cost per Plug in 2020 10-15 Years
Term of Coverage
w/ State Agreements

## **Plugging Minimally Impactful to Cash Flow**



## **Asset Retirement Programme Initiatives**

Continually develop efficiencies of scale through growing portfolio of 230+ successful retirements

Proactively manage costs and risk by piloting a 100% DGO-staffed plugging rig and team in Southern Division

# Financial Highlights

Eric Williams | Executive Vice President & CFO

# Resilient Cash Flow Underpins Shareholder Returns













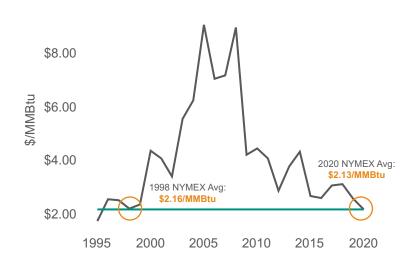


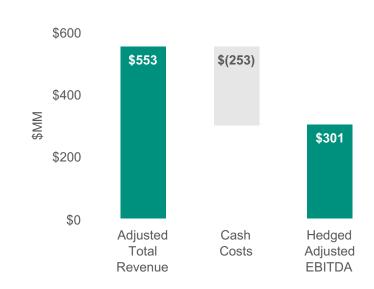
## **EXCEPTIONAL RESULTS IN A CHALLENGING ENVIRONMENT**

## Model Proven Successful in Low Price Environment

# **Efficiencies and Scale Produce Strong Margins**

Low Capital Intensity = Higher Distributions







Lowest average natural gas price since early 90s<sup>(a)</sup>



Hedged Adj EBITDA Margin due to sustainable low cost profile<sup>(b)</sup> \$197 million

Shareholder distributions and debt reductions<sup>(c)</sup>

(a) Source: Energy Information Administration

(b) Refer to the 'Glossary of Terms' and/or 'Alternative Performance Metrics' found in the Appendix herein (c) Includes \$99MM in dividends, \$16MM in share buybacks and \$82MM in debt reductions during 2020



## **Capital Allocation Strategy**

**Dividend Distributions**<sup>(a)</sup>

**40% FCF Dividend Payout Ratio** target distinguishes
DGO in the E&P space

**Equity Share** Repurchases

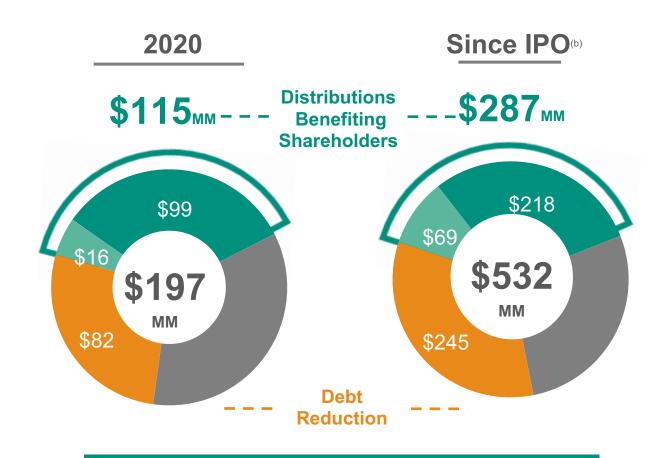
Opportunistically combine with dividends to deliver additional shareholder value

Debt Principal Reductions

Reducing debt provides liquidity & capacity for non-dilutive growth

Other Outflows

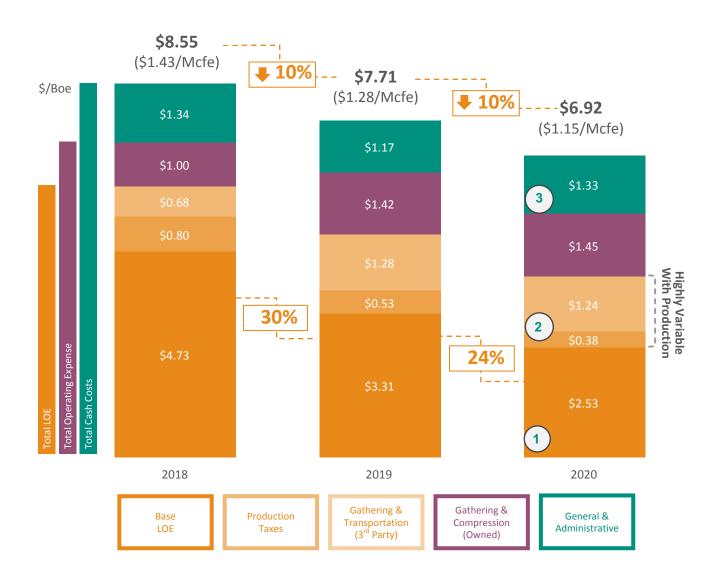
Operating outflows including integration, interest, income taxes, capital expenditures and non-recurring items



Consistency in allocation demonstrates commitment to producing returns



## **SCALE & "SAM" DRIVE DOWN PER-UNIT CASH COSTS**



- Efficiencies of scale and added unconventional production lowers Base LOE by 47% since 2018
- 2 Gathering and transportation, production taxes can be highly variable with production, pricing
- G&A growth position the DGO platform for scalable growth and reflect investments in Main Market listing & associated strengthened governance



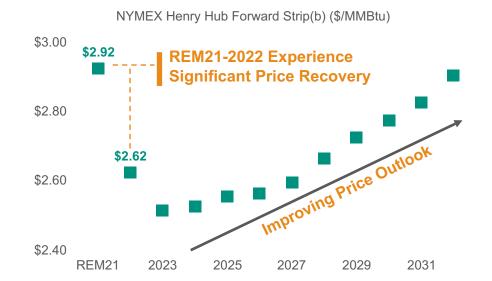
## **SCALE & PRICE STRATEGY PROTECTS MARGINS**



## Forward Price Recovery Enhances Cash Flow Prospects & Hedging Opportunities

Current futures prices for REM21 and 2022 higher than one year ago by 31% and 10%, respectively

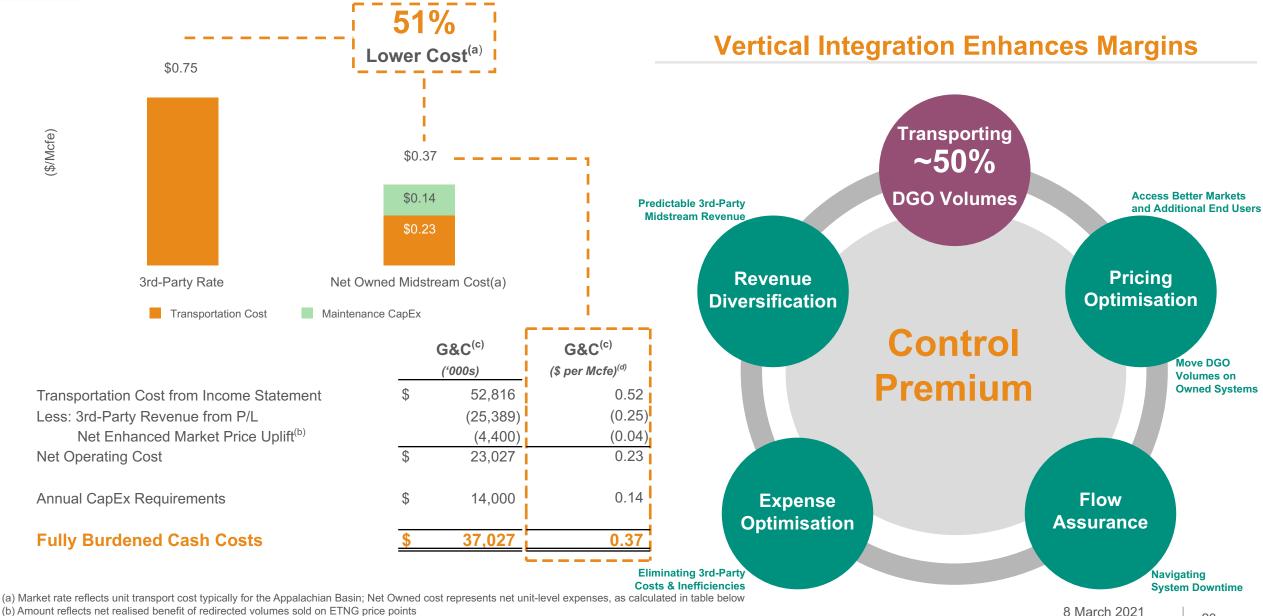
Longer-term optimism highlighted by steady increase in forward pricing curve for next 10 years



<sup>8</sup> March 2021 2020 Final Results



## MIDSTREAM DELIVERS ADDITIONAL VALUE



<sup>(</sup>b) Amount reflects net realised benefit of redirected volumes sold on ETNG price points

<sup>(</sup>c) Refer to the 'Glossary of Terms and/or 'Alternative Performance Measures' found in the Appendix herein

<sup>(</sup>d) Amounts based on DGO produced (equity) volumes; totals may not sum to produced volumes due to transport mix needed to reach desired end markets



## LOW CAPITAL INTENSITY PRODUCTION REPLACEMENT

Low decline assets and disciplined acquisition valuation minimise capital investment intensity and contribute to shareholder distribution strategy

#### **ILLUSTRATIVE EXAMPLE:**



<sup>(</sup>a) 1H20 exit production adjusted for identifiable, temporary downtime; decline rate represents annualised rate

<sup>(</sup>b) Refer to the 'Glossary of Terms' and/or 'Alternative Performance Measures' found in the Appendix herein

<sup>(</sup>c) Historical DGO acquisition multiple 2.0x-4.0x cash flows

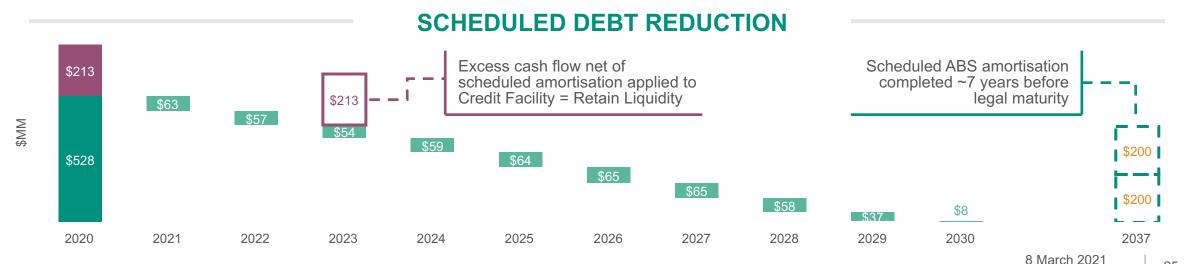


## **COMMITMENT TO DEBT REDUCTION**

## **Highlights**

- >70% of debt in fully amortising instruments
- Amortising debt instruments eliminate bullet maturities
- Average interest rate of 4.7% minimises total cost of capital
- RBL-Only leverage of <1.0x exemplifies strong liquidity position
- Supportive bank group on recent redeterminations

<b>Consolidated Financial Position</b>	31 Dec 2020
(dollars in \$ millions)	
Credit Facility	\$ 213
Amortising Debt	528
Other Debt	5
Total Long-Term Debt	\$ 746
Shareholders' Equity	887
Total Debt and Equity	\$ 1,633
Total Liquidity including Cash	\$ 213
Net Debt / Hedged Adj EBITDA <sup>(a)</sup>	2.2x



# HEDGING TO PROTECT CASH FLOWS



Always Protecting our Downside

Robust Hedge Portfolio Protects Cash Flows



**Hedges Provide Visibility Into Future Cash Flows** 

Clarity Facilitates Dividend & Capital Planning



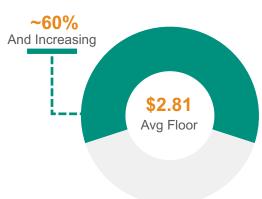
Improving Price Outlook
Creates Opportunity

Opportunistic approach captures Rising Prices

## **Natural Gas Hedge Positions**(a)







# Closing and Outlook

Rusty Hutson, Jr. | Co-Founder & CEO

Uniquely Placed to
Capitalise On
Generational Growth
Opportunites















## PARTNERING WITH OAKTREE CAPITAL MANAGEMENT

## **Participation Agreement Highlights**

Oaktree Working Interest Commitment \$1 Billion<sup>(a)</sup>
Commitment Term \$3 years

Funding Allocation DGO: 50.0% Oaktree: 50.0%

DGO Receives Initial Promote 5% of Oaktree's Interest

Working Interest Ownership after Initial Promote

DGO: 52.5%
Oaktree: 47.5%

Fully Funded Initial Promote Value \$50 Million<sup>(b)</sup>

Reversion Promote after Oaktree's 10% IRR Adjusted Working Interest (DGO / Oaktree) 15% of Oaktree's Interest 59.625% / 40.365%

## M&A Market Ripe with Acquisition Opportunities

#### **STRATEGIC**



Active, healthy M&A environments lead to divestiture of non-core assets

#### **OPPORTUNISTIC**



Emergence of corporations from bankruptcy creates clean balance sheets

#### **DISTRESSED-SELLERS**



Smaller, stranded companies become available at attractive valuations

## Working Interest Partnership with Oaktree affirms DGO's business model and operational expertise while:

<u>Creating value</u> for investors through the initial promote,

Expanding DGO's potential to acquire large-scale asset packages,

Improving market intelligence into distressed assets.

Enhancing DGO's credibility as a capable buyer,

Establishing a
visible pipeline of
future acquisitions,
and

Providing financing flexibility throughout commodity price cycles.





Opportunistically increase hedge protection for 2022-23

**Maintain Disciplined Growth Strategy** 

Uphold commitment to a strong Balance Sheet

**Progress Sustainability Initiatives** 

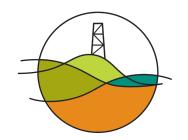
Reduce GHG emissions and expand TCFD disclosures





# WHY INVEST IN DIVERSIFIED?





## DIVERSIFIED GAS & OIL

## P L C

#### **DIVERSIFIED**

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# **APPENDIX**



\$/Boe: dollars per barrel of oil equivalent

\$/Mcfe: dollars per thousand cubic feet equivalent

Adjusted G&A: total administrative expenses less non-recurring and/or non-cash acquisition and integration costs plus recurring allowances for expected credit losses; refer also to the 'Alternative Performance Measures'

found in the Appendix

Adjusted Total Revenue: revenue from commodities (natural gas, natural gas liquids and oil) plus midstream and other revenue and including the impact of derivatives settled in cash; refer also to the 'Alternative

Performance Measures' found in the Appendix

ABS: Asset Backed Security; a financing arrangement which is collateralised by a working interest share of certain upstream assets

Asset Retirement (Plugging): the process of permanently closing and relinquishing a well by using cement to create plugs at specific intervals within a well bore

Base LOE: lease operating expense; the expenses incurred to operate and maintain producing gas and oil leases including labour, equipment repair, maintenance, utilities, insurance, and overhead

Btu: A British thermal unit, which is a measure of the amount of energy required to raise the temperature of one pound of water one degree Fahrenheit

CO2e: carbon dioxide equivalent

Cash Costs: total operating costs plus recurring G&A; refer also to the 'Alternative Performance Measures' found in the Appendix

Cash Margin (Hedged Adjusted EBITDA Margin): measured as Hedged Adjusted EBITDA as a percentage of Adjusted Total Revenue (including natural gas, natural liquids and crude oil commodity revenue, midstream revenue and other revenue) plus settled net hedging gains (losses) as applicable; refer also to the 'Alternative Performance Measures' found in the Appendix

Compression: a device or facility located along a natural gas pipeline that raises the pressure of the natural gas flowing in the pipeline, which in turn compresses the natural gas, thereby both increasing the effective capacity of the pipeline and allowing the natural gas to travel longer distances

Conventional Well: a well that produces gas or oil from a conventional underground reservoir or formation, typically without the need for horizontal drilling or modern completion techniques

Corporate Decline: consolidated, average rate decline for net production from the Company's assets

EBITDA: represents earnings before interest, taxes, depletion, depreciation and amortisation

Exponential Decline: the rate of change in production typically reflected with a constant decline

Financial Hedge: a financial arrangement which allows the Company to protect against adverse commodity price movements, the gains or losses of which flow through the Company's derivative settlements on its financial statements

Free Cash Flow (FCF): represents Hedged Adjusted EBITDA less recurring capital expenditures, asset retirement costs and cash interest expense; refer also to the 'Alternative Performance Measures' found in the Appendix

Free Cash Flow Yield: represents free cash flow as a percentage of the Company's total market capitalisation at a certain point in time; refer also to the 'Alternative Performance Measures' found in the Appendix

Fully Loaded Cash Costs: represents total cash costs plus recurring capital expenditures and cash interest expense

Gathering & Compression (G&C): owned midstream expenses; the costs incurred to transport hydrocarbons across owned midstream assets

Gathering & Transportation (G&T): third-party gathering and transportation expense; the cost incurred to transport hydrocarbons across third-party midstream assets

G&A: general and administrative expenses; may be represented by recurring expenses or non-recurring expense

Hedged Adjusted EBITDA: EBITDA including adjustments for non-recurring and non-cash items such as gain on the sale of assets, acquisition related expenses and integration costs, mark-to-market adjustments related to the

Company's hedge portfolio, non-cash equity compensation charges and items of a similar nature; refer also to the 'Alternative Performance Measures' found in the Appendix

Hyperbolic Decline: non-exponential with subtle multiple decline rates; hyperbolic curves decline faster early in the life of the well and slower as time increases

IPCC: Intergovernmental Panel on Climate Change

LOE: lease operating expense, including base LOE, production taxes and gathering & transportation expense

Legacy: upstream assets (wells) owned at 31 December 2018; production from these assets is primarily from conventional sources such that "conventional production" and "Legacy production" may be used interchangeably LIBOR: London Inter-Bank Offered Rate; a benchmark interest rate at which major global banks lend to one another in the international bank market for short-term loans

Midstream: a segment of the oil and gas industry that focuses on the processing, storing, transporting and marketing of oil, natural gas, and natural gas liquids Net Debt: represents total debt as recognised on the balance sheet less unrestricted cash and cash equivalents

NGL: Natural Gas Liquids; hydrocarbon components of natural gas that can be separated from the gas state in the form of liquids

Net Debt: represents total debt as recognised on the balance sheet less cash and restricted cash; refer also to the 'Alternative Performance Measures' found in the Appendix

Net Debt/Adjusted EBITDA (Leverage): a measure of financial liquidity and flexibility calculated as Net Debt divided by Hedged Adjusted EBITDA; refer also to the 'Alternative Performance Measures' found in the Appendix NRI: Net Revenue Interest; a share of production after all burdens, such as royalty and overriding royalty, have been deducted from the working interest. It is the percentage of production that each party actually receives

NYMEX Henry Hub: a natural gas delivery point that serves as the benchmark price underlying natural gas futures contracts traded on the New York Mercantile Exchange

Operating Costs: total lease operating expense (LOE) plus gathering & compression expense

Physical Contract: a marketing contract between buyer and seller of a physical commodity which locks in commodity pricing for a specific index or location and that is reflected in the Company's commodity revenues

Production Taxes: state taxes imposed upon the value or quantity of oil and gas produced

Promote: an additional economic ownership interest in the jointly-owned properties that is conveyed cost-free to the operator in consideration for operating the assets

PDP: Proved Developed Producing; a reserve classification for proved reserves that can be expected to be recovered through existing wells with existing equipment and operating methods

PV10: a standard metric utilised in SEC filings for the valuation of the Company's oil and gas reserves; the present value of the estimated future oil and gas revenues, reduced by direct expenses, and discounted at an annual rate of 10%

RBL: Reserve Based Lending; a revolving credit facility available to a borrower based on (secured by) the value of the borrower's oil and gas reserves

Terminal decline: represents the steady state decline rate after early (initial) flush production

Unconventional Well: a well that produces gas or oil from an unconventional underground reservoir formation, such as shale, which typically requires hydraulic fracturing to allow the gas or oil to flow out of the reservoir Upstream: a segment of the oil and gas industry that focuses on the exploration and production of oil and natural gas

WI: Working Interest; a type of interest in an oil and gas property that obligates the holder thereof to bear and pay a portion of all the property's maintenance, development, and operational costs and expenses, without giving effect to any burdens applicable to the property



## **COMMODITY DERIVATIVES PORTFOLIO (CONSOLIDATED)**

AS OF 04 MARCH 2021 (NATURAL GAS AMOUNTS PRESENTED IN MMBTU(c))

#### **Natural Gas** Financial Derivatives Contracts

Natural Gas (MMBtu,	\$/MMBtu)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	FY21	FY22	FY23	FY24
NYMEX NG Swaps(a)	Volume	49,706,549	49,521,000	48,432,000	47,867,000	37,409,000	30,978,000	25,353,000	25,144,000	195,526,549	118,884,000	78,007,000	71,679,000
	Swap Price	\$2.76	\$2.62	\$2.64	\$2.66	\$2.64	\$2.52	\$2.49	\$2.51	\$2.67	\$2.55	\$2.41	\$2.39
NYMEX NG Costless Collar	s Volume	_	_	_	_	_	_	_	_	_	_	_	_
	Ceiling	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Floor	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Consolidated NYMEX Hedg	es Volume	49,706,549	49,521,000	48,432,000	47,867,000	37,409,000	30,978,000	25,353,000	25,144,000	195,526,549	118,884,000	78,007,000	71,679,000
	Swap Price	\$2.76	\$2.62	\$2.64	\$2.66	\$2.64	\$2.52	\$2.49	\$2.51	\$2.67	\$2.55	\$2.41	\$2.39

Natural Gas (MMBtu, \$/I	имвtu)	FY25	FY26	FY27	FY28	FY29
NYMEX NG Swaps(a)	Volume	65,864,000	42,454,000	33,820,000	32,190,000	29,190,000
	Swap Price	\$2.39	\$2.37	\$2.36	\$2.34	\$2.34

Natural Gas Basis (MMB	tu, \$/MMBtu)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	FY21	FY22	FY23	FY24
Consolidated Basis Hedges	Volume	35,022,000	30,391,000	24,352,000	24,207,000	20,589,000	10,920,000	10,120,000	10,120,000	113,972,000	51,749,000	900,000	_
	Wtd Average Price	\$(0.40)	\$(0.44)	\$(0.48)	\$(0.48)	\$(0.46)	\$(0.44)	\$(0.44)	\$(0.44)	\$(0.44)	\$(0.45)	\$(0.46)	\$0.00

#### **Natural Gas Physical Contracts**

Natural Gas + Basis (MMI	Btu, \$/MMBtu)	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	FY21	FY22	FY23	FY24
NYMEX Contracts	Volume	1,800,000	1,820,000	1,840,000	1,840,000	_	_	_	_	7,300,000	_	_	_
	Fixed Price	\$2.88	\$2.88	\$2.88	\$2.88	\$0.00	\$0.00	\$0.00	\$0.00	\$2.88	\$0.00	\$0.00	\$0.00
All-In Physical Contracts	Volume	900,000	910,000	920,000	920,000	_	_	_	_	3,650,000	_	_	_
	Fixed Price	\$2.41	\$2.41	\$2.41	\$2.41	\$0.00	\$0.00	\$0.00	\$0.00	\$2.41	\$0.00	\$0.00	\$0.00
Consolidated Basis Contracts	Volume	10,491,040	8,033,000	7,936,000	7,556,000	6,630,000	6,420,000	6,330,000	6,240,000	34,053,240	25,620,000	6,170,000	_
	Wtd Average Price	\$(0.23)	\$(0.33)	\$(0.33)	\$(0.32)	\$(0.31)	\$(0.48)	\$(0.48)	\$(0.48)	\$(0.30)	\$(0.43)	\$(0.48)	\$0.00

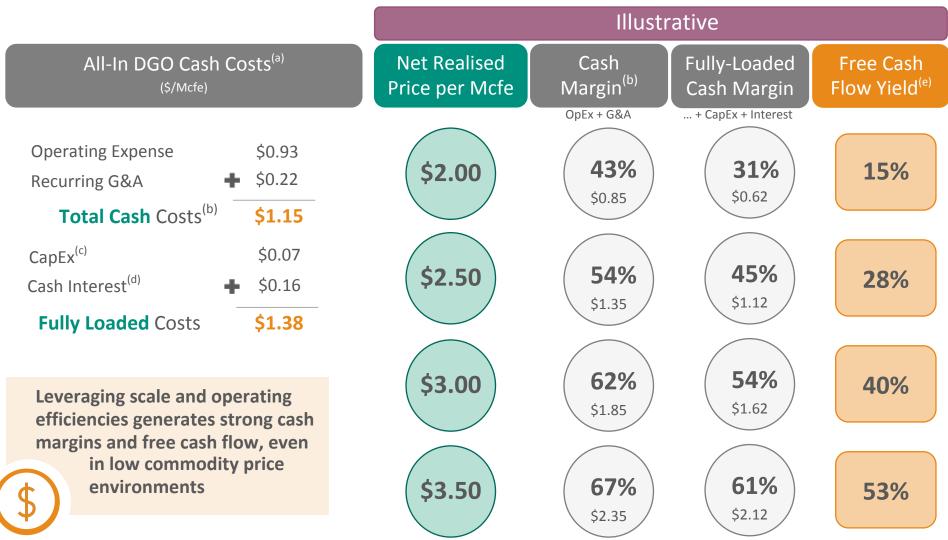
#### Natural Gas Liquids Financial Derivatives Contracts

NGL (bbl, \$/bbl)		1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	FY21	FY22	FY23	FY24
Consolidated NGL Hedges(b)	Volume	580,455	584,381	576,805	571,000	630,000	637,000	644,000	644,000	2,312,641	2,555,000	_	_
	Wtd Average Price	\$21.58	\$21.59	\$21.35	\$21.23	\$25.62	\$25.62	\$25.62	\$25.62	\$21.44	\$25.62	\$0.00	\$0.00

#### **Oil** Financial Derivatives Contracts

Oil (bbl, \$/bbl)		1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	FY21	FY22	FY23	FY24
Consolidated WTI Hedges(b)	Volume	113,778	115,261	110,709	102,399	55,080	18,770	18,466	18,178	442,147	110,494	69,947	64,044
	Wtd Average Price	\$48.50	\$50.84	\$47.52	\$46.66	\$49.16	\$37.00	\$37.00	\$37.00	\$48.44	\$43.06	\$37.00	\$37.00

## **BUILT TO DELIVER STRONG MARGINS**



Totals may not sum do to rounding.

<sup>(</sup>a) As reported for year ended 31 December 2020

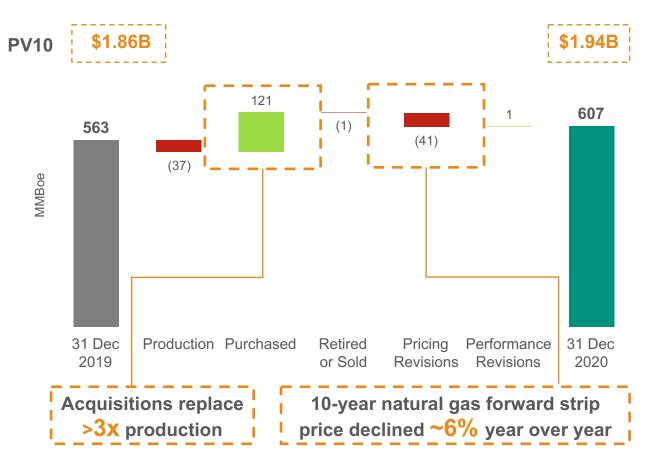
<sup>(</sup>b) Refer to the 'Glossary of Terms' and/or 'Alternative Performance Measures' found in the Appendix herein

<sup>(</sup>c) Represents recurring capex (adjusted for non-recurring items such as one-time integration costs) and asset retirement costs. Refer to the 'Alternative Performance Measures' for a description of amounts

<sup>(</sup>d) Represents the per-unit equivalent of cash interest expense on for 2020
(e) Assumes average market capitalisation for 2020 of £683MM/\$879MM; free cash flow assumes net realised price per Mcfe (as illustrated) less fully loaded cash costs (shown here). Refer to the 'Alternative Performance Measures'



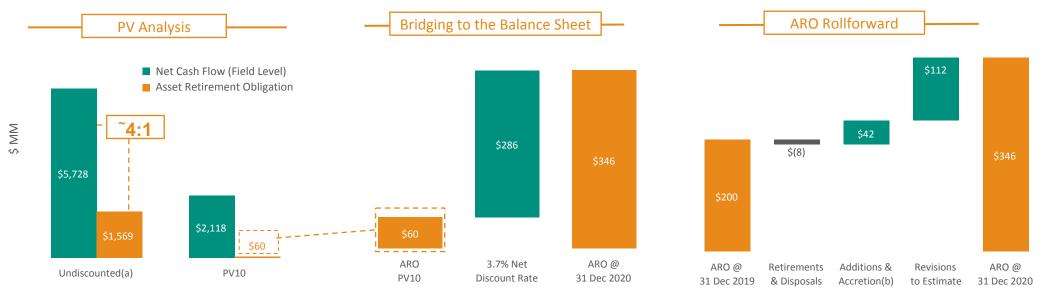
#### PDP Reserve Increases: 44MMBoe and PV10 \$78MM



Net 1P Developed Reserves	Consolidated	Conventional	Unconventional
Gas, Bcf	3,248	2,349	900
NGL, MMbbl	60	60	0
Oil, MMbbl	5	5	0
Total 1P Reserves, MMBOE	607	457	150
Total 1P Reserves, Bcfe	3,642	2,742	901
Cash Flows Before Tax, Millions USD			
Undiscounted	\$ 3,910		
PV10 (Discounted)	\$ 1,942		
Cash Flows After Tax, Millions USD			
Undiscounted	\$ 2,885		
PV10 (Discounted)	\$ 1,432		



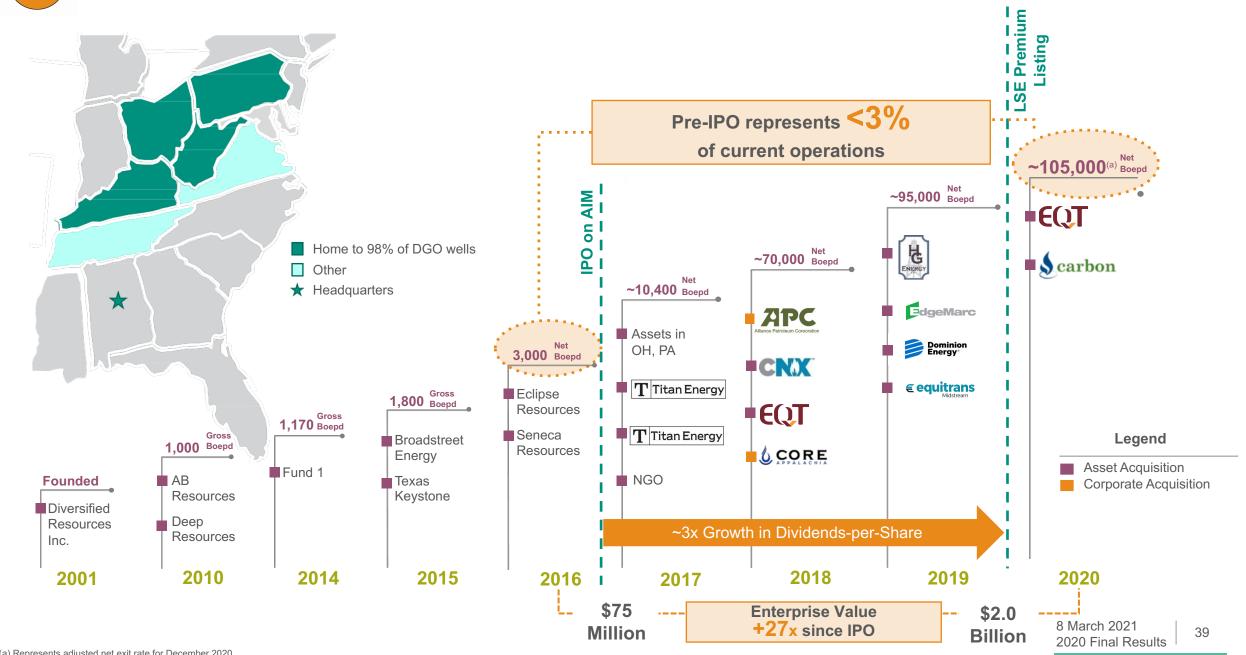
## **VALUING THE ASSET RETIREMENT PROGRAMME**



Inputs	Underlying Determinants	DGO Value						
Timing of	<ul> <li>Well life is a primary determinant</li> <li>Smarter Asset Management impactful to well life</li> <li>Long-term agreements with states provide visibility</li> </ul>	Range:	1-75 years					
Cash Outlay		Wtd Avg:	50 years					
Amount of	<ul> <li>Well dynamics such as type and depth</li> <li>Well location – an underlying regulatory requirement</li> <li>Historical experience and demonstrated costs</li> <li>Market analyses, absent actual experience</li> </ul>	Gross Cost:	\$20-\$30K					
Cash Outlay		Wtd Avg:	\$23K <sup>(c)</sup>					
Discount	<ul> <li>Reserve Valuation: Use the stated rate of 10%</li> <li>Financial Statements: IFRS requires the best estimate using a current market assessment of the time value of money and risks specific to the liability</li> </ul>	PV10:	10.0%					
Rate Applied <sup>(b)</sup>		Financial Stmt:	<b>3.7%</b>					



## **20 YEAR HISTORY OF SUCCESSFUL GROWTH**





### UNDERSTANDING OUR UNCONVENTIONAL ASSETS



Well Attribute	Conventional Well	Unconventional Well
Initial Decline	Exponential	Hyperbolic
Terminal Decline	Exponential	Exponential
Well Life	50+ Years	50+ Years
Complementary OpEx	Lower Variable	Lower Fixed
Operation Method	Consistent Smarter Asset	Management Techniques
Retirement Cost (\$/well)	\$25K-\$30K	\$75K-\$80K

#### **Asset Highlights**

- Over time, the decline curve normalises to a steady, exponential decline
- Assets continue to display a long well life of 50+ years
- Horizontal well management and operations are largely identical to conventional wells
- Investment in these wells is consistent with the DGO strategy

	PERCEPTION	REALITY
\$	Cash deficient with a limited cash position on the balance sheet	Cash wise Cash used to paydown LIBOR+ revolving credit facility rather than generating minimal earnings at <1%
Cos	An Appalachian Basin pure-play A basin-focused company with geographical restrictions	Basin agnostic Asset focused with scalable opportunity set
	A traditional E&P company focused on undeveloped drilling economics & returns	A production-driven company focused on optimising PDP revenue & cost streams
O <sup>O</sup>	Stepping out with horizontal well acquisitions Where operations and management of horizontal wells is inconsistent with prior acquisitions	Complementing existing well count With a long-term production profile and operations similar to that of mature conventional wells
\(\frac{\%}{\}\)	Only capable of growth through large acquisitions	Ideally placed for pursuing opportunistic, synergistic, bolt-on growth
\$ ~ 7	A short-term story DGO is putting together a "build and flip" asset base	Seeking long-term cash flow generation, developing opportunities through a "grow and hold" strategy
% %	Underspending on capex Capital expenditures not consistent with volumes	Empowering employees to achieve cost efficient growth Emphasis provides benefit for all stakeholders
	A typical UK E&P model Impacted by drilling & geologic risks	An early mover in U.S. onshore mature PDP acquisitions
S	Borrowing to pay dividends	Funding acquisitions with 50/50 debt/equity while paying dividends, repurchasing shares and de-levering



## **APPENDIX**

**Supplemental Schedules**for the Year Ended 31 December 2020



#### CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Audited for th	ne Year Ended
	31 December 2020	31 December 2019
Revenue	\$ 408,693	\$ 462,256
Operating expense	(203,963)	(202,385)
Depreciation, depletion and amortisation	(117,290)	(98,139)
Gross profit	87,440	161,732
General and administrative expense	(77,234)	(55,889)
Allowance for expected credit losses	(8,490)	(730)
Gain (loss) on natural gas and oil programme and equipment	(2,059)	_
Gain (loss) on derivative financial instruments	(94,397)	73,854
Gain on bargain purchase	17,172	1,540
Operating profit (loss)	(77,568)	180,507
Finance costs	(43,327)	(36,667)
Accretion of asset retirement obligation	(15,424)	(12,349)
Other income (expense)	(421)	
Income (loss) before taxation	(136,740)	131,491
Income tax benefit (expense)	113,266	(32,091)
Income (loss) available to shareholders after taxation	(23,474)	99,400
Other comprehensive income (loss)	(28)	
Total comprehensive income (loss) for the year	\$ (23,502)	\$ 99,400
Earnings (loss) per share - basic	\$ (0.03)	\$ 0.15
Earnings (loss) per share - diluted	\$ (0.03)	\$ 0.15
Weighted average shares outstanding - basic	685,170	641,666
Weighted average shares outstanding - diluted	688,348	644,782



	Audited as at													
	31 December 2020	31 December 2019												
ASSETS														
Non-current assets:														
Natural gas and oil properties, net	\$ 1,755,085	\$ 1,496,029												
Intangible assets	19,213	15,981												
Property, plant and equipment, net	382,103	320,953												
Restricted cash	20,100	6,505												
Derivative financial instruments	717	3,803												
Deferred tax asset	14,777	_												
Other non-current assets	4,213	2,309												
Total non-current assets	\$ 2,196,208	\$ 1,845,580												
Current assets:														
Trade receivables, net	\$ 66,991	\$ 73,924												
Derivative financial instruments	17,858	73,705												
Inventory	_	_												
Other current assets	7,996	9,863												
Cash and cash equivalents	1,379	1,661												
Restricted cash	250	1,207												
Total current assets	\$ 94,474	\$ 160,360												
Total assets	\$ 2,290,682	\$ 2,005,940												

		Audite	d as at	
	31 D	ecember 2020	31 C	ecember 2019
<b>EQUITY AND LIABILITIES</b>				
Shareholders' equity:				
Share capital	\$	9,520	\$	8,800
Share premium		841,159		760,543
Merger reserve		(478)		(478)
Capital redemption reserve		592		518
Share-based payment reserve		8,683		3,907
Retained earnings		27,182		164,845
Total equity	\$	886,658	\$	938,135
Non-current liabilities:				
Asset retirement obligations	\$	344,242	\$	196,871
Leases		13,865		1,015
Borrowings		652,281		598,778
Deferred tax liability		15,746		124,112
Derivative financial instruments		168,524		15,706
Other non-current liabilities		12,860		4,468
Total non-current liabilities	\$	1,207,518	\$	940,950
Current liabilities:				
Trade and other payables	\$	19,366	\$	17,052
Borrowings		64,959		23,723
Leases		5,013		798
Derivative financial instruments		15,858		_
Other current liabilities		91,310		85,282
Total current liabilities	\$	196,506	\$	126,855
Total liabilities	\$ \$ \$	1,404,024	\$	1,067,805
Total equity and liabilities	\$	2,290,682	\$	2,005,940
	<u> </u>	=,===,30=		=,::0,0

# AUDITED FINANCIAL STATEMENTS CONSOLIDATED STATEMENTS OF CASH FLOW

		Audited for th	ıe Year	Ended
	31 De	cember 2020	31 Dec	ember 2019
Cash flows from operating activities:				
Income (loss) after taxation	\$	(23,474)	\$	99,400
Cash flows from operations reconciliation:				
Depreciation, depletion and amortisation		117,290		98,139
Accretion of asset retirement obligations		15,424		12,349
Income tax (benefit) expense		(113,266)		32,091
Cash paid for income taxes		(5,850)		(1,989
(Gain) loss on fair value adjustments of unsettled financial instruments		238,795		(20,270
Plugging costs of asset retirement obligations		(2,442)		(2,541)
(Gain) loss on natural gas and oil programme and equipment		1,356		_
(Gain) on bargain purchase		(17,172)		(1,540
Finance costs		43,327		36,667
Revaluation of contingent consideration		567		_
Loss on early retirement of debt		_		_
Loss on joint interest owner receivable		_		_
Hedge modifications		(7,723)		_
Non-cash equity compensation		5,007		3,065
Working capital adjustments:				
Change in trade receivables		2,390		4,528
Change in other current assets		1,958		2,606
Change in other assets		(1,173)		409
Change in trade and other payables		(4,772)		7,669
Change in other current and non-current liabilities		(8,532)		8,573
Net cash provided by operating activities		241,710		279,156

	Audited for th	ne Year Ended
	31 December 2020	31 December 2019
Cash flows from investing activities:		
Consideration for Business Acquisitions, net of cash acquired	(100,138)	(439,272)
Consideration for Acquisition of Assets	(122,953)	_
Expenditures on natural gas and oil properties and equipment	(21,947)	(32,313)
(Increase) decrease in restricted cash	(12,637)	(5,302)
Proceeds on disposals of natural gas and oil properties and equipment	3,712	10,000
Other acquired intangibles	(2,900)	_
Net cash used in investing activities	(256,863)	(466,887)
Cash flows from financing activities:		
Repayment of borrowings	(705,314)	(618,010)
Proceeds from borrowings	799,650	765,236
Financing expense	(34,335)	(32,715)
Cost incurred to secure financing	(7,799)	(11,574)
Proceeds from equity issuance, net	81,407	221,860
Principal element of lease payments	(3,684)	(1,724)
Contingent consideration payments	(893)	_
Dividends to shareholders	(98,527)	(82,151)
Repurchase of shares	(15,634)	(52,902)
Net cash provided by financing activities	14,871	188,020
Net change in cash and cash equivalents	(282)	289
Cash and cash equivalents, beginning of period	1,661	1,372
Cash and cash equivalents, end of period	\$ 1,379	\$ 1,661



## NON-IFRS & OTHER RECONCILIATIONS REVENUE RECONCILIATION

															Per Unit												
		FY19		1Q20		2Q20		1H20		3Q20		4Q20		FY20	Unit		FY19	1Q20		2Q20		1H20	3	Q20	4Q20		FY20
Production:																											
Natural gas (MMcf)		166,377		45,391		48,652		94,043		53,935		51,689		199,667													
Oil (MBbls)		407		98		92		190		115		112		417													
NGL (MBbls)		2,807		707		746		1,453		708		682		2,843	_												
Total MBoe		30,944		8,370		8,947		17,317		9,812		9,409		36,538													
MBoepd		84.8		92.0		98.3		95.1		106.7		102.3		99.8													
Unhedged revenue & EBITDA:																											
Natural gas	\$	384,121	\$	85,500	\$	71,400	\$	156,900	\$	85,143	\$	101,382	\$	343,425	mcf	\$	2.31 \$	1.8	38 \$	1.47	\$	1.67	\$	1.58 \$	1.96	5 \$	1.72
Oil		20,474		4,107		2,796		6,903		4,444		3,717		15,064	bbl		50.30	41.9	91	30.39		36.33		38.64	33.19	)	36.12
NGL		33,685		5,572		1,457		7,029		6,274		9,870		23,173	bbl		12.00	7.8	88	1.95		4.84		8.86	14.4	7	8.15
Commodity revenue (unhedged)		438,280		95,179		75,653		170,832		95.861		114,969		381,662	boe		14.16	11.3	37	8.46		9.86		9.77	12.22	2	10.45
Midstream revenue		22,166		5,920		7,463		13,383		9,075		2,931		25,389	boe		0.72	0.7	71	0.83		0.77		0.92	0.3	L	0.69
Other revenue		1,810		707		(44)		663		220		759		1,642	boe		0.06	0.0		0.00		0.04		0.02	0.08		0.04
Total revenue (unhedged)	\$	462,256	\$	101,806	\$	83,072	\$	184,878	\$	105,156	\$		\$		boe	\$	14.94 \$	12.1					\$	10.72 \$	12.61		11.19
EBITDA (unhedged)	ć	223,798	Ś	42.054	Ś	20.744	Ś	62.798	Ś	35.537	Ś	57,655	Ś	155,990	boe	ć	7.23 \$	E (	02 \$	2.32	ė	3.63	ċ	3.62 Ś	6 13	\$ \$	4.27
Margin % (unhedged)	٠	48 %	т.	42,034	т.	25 %	т.	34 %	-	33,337	- 7	49 %		38 %		٠	7.23 3	3.0	ڊ <u>عر</u>	2.32	٠	3.03	ب	3.02 3	0.13	<b>پ</b>	4.27
wargiii % (uiiiieugeu)		40 /0	)	41 /0	)	23 70		34 /0	)	34 70		49 /	)	30 /0	)												
Expenses:																											
Operational expenses		202,385	\$	48,011	\$	50,940	\$	98,951	\$	56,521	\$	48,491	\$	203,963	boe	\$	6.54 \$		74 \$			5.71	Ş	5.76 \$		\$	5.58
Administrative expenses (recurring)		36,073		11,741		11,388		23,129		13,098		12,513		48,740	boe		1.17	1.4		1.27		1.34		1.33	1.33		1.33
Total expenses	Ş	238,458	\$	59,752	\$	62,328	\$	122,080	\$	69,619	\$	61,004	Ş	252,703	boe	\$	7.71 \$	7.1	14 \$	6.97	Ş	7.05	Ş	7.10 \$	6.48	\$ \$	6.92
Settled hedges:																											
Gas	\$	27,484	\$	26,927	Ś	36,306	\$	63,233	\$	35,490	Ś	22,354	\$	121,077	mcf	Ś	0.17 \$	0.5	59 \$	0.75	\$	0.67	ς.	0.66 \$	0.43	\$	0.61
Oil	Y	(230)	Y	753	Y	2,199	Y	2,952	Y	2,201	۲	1,872	Ţ	7,025	bbl	Y	-0.57	7.6		23.90		15.54	<b>,</b>	19.14	16.7		16.85
NGL		22,214		8,577		8.744		17,321		1,895		(2,718)		16,498	bbl		7.91	12.		11.72		11.92		2.68	-3.99		5.80
Total gain (loss)	\$	49,468	\$	36,257	\$	47,249	\$	83,506	\$	39,586	\$	21,508	\$		boe	\$	1.60 \$		33 \$			4.82	\$	4.03 \$		\$	3.96
Hedged revenue & EBITDA:																											
Natural gas	¢	411,605	¢	112,427	¢	107,706	\$	220,133	ć	120,633	ć	123,736	Ś	464,502	mcf	Ś	2.47 \$	2 /	18 \$	2.21	ć	2.34	ċ	2.24 \$	2 20	\$	2.33
Oil	ڔ	20,244	ڔ	4,860	ڔ	4,995	ڔ	9,855	ڔ	6,645	ڔ	5,589	ڔ	22,089	bbl	ڔ	49.74	49.5		54.29		51.87	ې	57.78	49.90		52.97
NGL		55,899		14,149		10,201		24,350		8,169		7,152		39,671	bbl		19.91	20.0		13.67							
Commodity revenue (hedged)	_	487,748	_	131,436	_	122,902	_	<b>254,338</b>	_	135,447	_	136,477	_	526,262	- boe		15.76	15.		13.74		16.76 <b>14.69</b>		11.54 13.80	10.49 <b>14.5</b> 0		13.95 <b>14.40</b>
. , , , , , , , , , , , , , , , , , , ,		22,166		5,920		7.463		13,383		9,075		2.931		25,389	boe		0.72	0.	-	0.83		0.77		0.92	0.3		0.69
Midstream revenue Other revenue		1,810		5,920 707		(44)		663		220		759		1,642	boe		0.72	0.0		0.83		0.77		0.92	0.0		0.04
	ć	511,724	<u> </u>	138,063	<u> </u>	130,321	\$	268,384	Ś	144,742	Ś	140,167	Ś		- boe	Ś	16.54 \$	16.4					Ś	14.75 \$	14.90		15.14
Total revenue (hedged)	Þ	511,/24	Þ	138,003	Þ	130,321	Þ	200,384	ş	144,/42	Ģ	140,107	ş	<b>333,233</b>	boe	ş	10.54 \$	10.4	+ <del>7</del> >	14.57	ş	15.50	Ģ	14./5 \$	14.90	Ç	15.14
EBITDA (hedged)	\$	273,266	\$	78,311	\$	67,993	\$	146,304	\$	75,123	\$	79,163	\$	,	boe	\$	8.83 \$	9.3	36 \$	7.60	\$	8.45	\$	7.66 \$	8.41	. \$	8.23
Margin % (hedged)		53 %	•	57 %	)	52 %		55 %	,	52 %		57 %	5	54 %	5												



# NON-IFRS & OTHER RECONCILIATION EXPENSE RECONCILIATION

	Per Unit																									
		FY19		1Q20		2Q20		1H20		3Q20		4Q20		FY20	Unit	FY19	1	Q20	20	<b>Q20</b>	1H20	3	3Q20	 1Q20	F	Y20
Production:																										
Natural gas (MMcf)		166,377		45,391		48,652		94,043		53,935		51,689		199,667												
Oil (MBbls)		407		98		92		190		115		112		417												
NGL (MBbls)		2,807		707		746		1,453		708		682		2,843												
Total MBoe		30,944		8,370		8,947		17,317		9,812		9,409		36,538												
MBoepd		84.8		92.0		98.3		95.1		106.7		102.3		99.8												
Revenue:																										
Total revenue (unhedged)	\$	462,256	\$	101,806	\$	83,072	\$	184,878	\$	105,156	\$	118,659	\$	408,693	boe	\$ 14.94	\$	12.16	\$	9.28	\$ 10.68	\$	10.72	\$ 12.61	\$	11.19
Settled hedges		49,468		36,257		47,250		83,506		39,587		21,509		144,601	boe	1.60		4.33		5.28	4.82		4.03	2.29		3.96
Total revenue (hedged)	\$	511,724	\$	138,063	\$	130,322	\$	268,384	\$	144,743	\$	140,168	\$	553,294	boe	\$ 16.54	\$	16.49	\$	14.57	\$ 15.50	\$	14.75	\$ 14.90	\$	15.14
Operating expenses & gross profit:																										
Base LOE	\$	102,302	\$	20,323	\$	22,921	\$	43,244	\$	23,491	\$	25,551	\$	92,286	boe	\$ 3.31	\$	2.43	\$	2.56	\$ 2.50	\$	2.39	\$ 2.72	\$	2.53
Midstream expense		44,060		12,780		11,648		24,428		14,895		13,493		52,816	boe	1.42		1.53		1.30	1.41		1.52	1.43		1.45
Gathering and transportation		39,596		10,673		12,858		23,531		13,591		8,034		45,156	boe	1.28		1.28		1.44	1.36		1.39	0.85		1.24
Production taxes		16,427		4,235		3,513		7,748		4,544		1,413		13,705	boe	0.53		0.51		0.39	0.45		0.46	0.15		0.38
Total operating expenses (a)	\$	202,385	\$	48,011	\$	50,940	\$	98,951	\$	56,521	\$	48,491	\$	203,963	boe	\$ 6.54	\$	5.74	\$	5.69	\$ 5.71	\$	5.76	\$ 5.15	\$	5.58
Gross profit (unhedged)	\$	259,871	\$	53,795	\$	32,132	\$	85,927	\$	48,635	\$	70,168	\$	204,730	boe	\$ 8.40	\$	6.43	\$	3.59	\$ 4.96	\$	4.96	\$ 7.46	\$	5.60
G&A & total expense:																										
Total administrative expenses	\$	56,619	\$	16,138	\$	18,558	\$	34,696	\$	20,616	\$	30,412	\$	85,724	boe	\$ 1.83	\$	1.93	\$	2.07	\$ 2.00	\$	2.10	\$ 3.23	\$	2.35
Total expenses	\$	259,004	\$	64,149	\$	69,498	\$	133,647	\$	77,137	\$	78,903	\$	289,687	boe	\$ 8.37	\$	7.66	\$	7.77	\$ 7.72	\$	7.86	\$ 8.39	\$	7.93
Acquisition and integration costs	\$	16,753	\$	3,678	\$	6,383	\$	10,061	\$	5,744	\$	16,172	\$	31,977	boe	\$ 0.54	\$	0.44	\$	0.71	\$ 0.58	\$	0.59	\$ 1.72	\$	0.88
Provision for owner int rec		729		_		_		_		_		_		_	boe	0.02		0.00		0.00	0.00		0.00	0.00		0.00
Non-cash equity compensation		3,064		719		787		1,506		1,774		1,727		5,007	boe	0.10		0.09		0.09	0.09		0.18	0.18		0.14
Total G&A adjustments	\$	20,546	\$	4,397	\$	7,170	\$	11,567	\$	7,518	\$	17,899	\$	36,984	boe	0.66		0.53		0.80	0.67		0.77	1.90	_	1.01
Administrative expenses (recurring)	\$	36,073	\$	11,741	\$	11,388	\$	23,129	\$	13,098	\$	12,513	\$	48,740	boe	\$ 1.17	\$	1.40	\$	1.27	\$ 1.34	\$	1.33	\$ 1.33	\$	1.33
Total expenses (recurring)	\$	238,458	\$	59,752	\$	62,328	\$	122,080	\$	69,619	\$	61,004	\$	252,703	boe	\$ 7.71	\$	7.14	\$	6.97	\$ 7.05	\$	7.10	\$ 6.48	\$	6.92
EBITDA:																										
Adjusted EBITDA (unhedged)	\$	223,798	\$	42,054	\$	20,744	\$	62,798	\$	35,537	\$	57,655	\$	155,990	boe	\$ 7.23	\$	5.02	\$	2.32	\$ 3.63	\$	3.62	\$ 6.13	\$	4.27
Settled hedges		49,468		36,257		47,249		83,506	Ė	39,586		21,508		144,600	boe	1.60		4.33	•	5.28	4.82		4.03	2.29	ارز	3.96
Adjusted EBITDA (hedged)	\$		\$	78,311	\$	67,993	\$		\$	75,123	\$	79,163	\$	300,590	boe	\$	\$		\$	7.60	\$ 	\$		\$ 8.41	\$	8.23



## **NON-IFRS & OTHER RECONCILIATION**

ADJUSTED EBITDA RECONCILIATION

	2019			2	020			
	FY19	1Q20	2Q20	1H20		3Q20	4Q20	FY20
Adjusted EBITDA (hedged)	\$ 273,266	\$ 78,311	\$ 67,993	\$ 146,304	\$	75,123	\$ 79,163	\$ 300,590
Depreciation and depletion	(98,139)	(26,961)	(28,875)	(55,837)		(30,199)	(30,542)	(116,578)
Amortization of intangibles	(30,133)	(20,301)	(28,873)	(55,857)		(471)	(241)	(712)
Gain (loss) on derivative financial instruments	20,269	17,949	(127,629)	(109,680)		(171,728)	42,411	(238,997)
Gain (loss) on foreign currency hedge	4,117	_	_	<u> </u>		<u> </u>	_	<del>_</del>
Gain on bargain purchase	1,540	_	_	_		_	17,172	17,172
Administrative expense adjustments	(20,546)	(4,397)	 (7,170)	 (11,567)		(7,518)	(17,899)	(36,984)
Operating profit	\$ 180,507	\$ 64,902	\$ (95,681)	\$ (30,780)	\$	(134,793)	\$ 90,064	\$ (75,509)
Finance costs	\$ (36,667)	\$ (8,764)	\$ (12,647)	\$ (21,412)	\$	(11,715)	\$ (10,200)	\$ (43,327)
Gain (loss) on early retirement of debt	_	_	_	_		_	_	_
Accretion of decommissioning provision	(12,349)	(3,087)	(4,308)	(7,395)		(4,044)	(3,985)	(15,424)
Gain (loss) on disposal of property and equipment	_	(3)	(217)	(220)		(17)	(1,822)	(2,059)
Other income (expense)	 	273	307	580		264	 (1,265)	 (421)
Income before taxation	\$ 131,491	\$ 53,321	\$ (112,546)	\$ (59,227)	\$	(150,305)	\$ 72,792	\$ (136,740)
Taxation on income	\$ (32,091)	\$ 2,573	\$ 75,139	\$ 77,712	\$	41,511	\$ (5,957)	\$ 113,266
Income after taxation to ordinary shareholders	\$ 99,400	\$ 55,894	\$ (37,407)	\$ 18,485	\$	(108,794)	\$ 66,835	\$ (23,474)
Other comp. Income (loss)/gain on for. currency conversion	\$ _	\$ _	\$ (28)	\$ (28)	\$	_	\$ _	\$ (28)
Total comprehensive income for the year	\$ 99,400	\$ 55,894	\$ (37,435)	\$ 18,457	\$	(108,794)	\$ 66,835	\$ (23,502)

## ALTERNATIVE PERFORMANCE METRICS (UNAUDITED)

DGO uses APMs to improve the comparability of information between reporting periods and to more accurately evaluate cash flows, either by adjusting for uncontrollable or non-recurring factors or, by aggregating measures, to aid the users of this investor presentation in understanding the activity taking place across DGO. APMs are used by the Directors for planning and reporting. The measures are also used in discussions with the investment analyst community and credit rating agencies.

Average	Dividend	per	Share
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Average Dividend per Share is reflective of the average of the dividends per share declared throughout the year which gives consideration to changes in dividend rates and changes in the amount of shares outstanding.

This is a key metric for the Directors as they seek to provide a consistent and reliable dividend to shareholders.

	2020	2019
Declared on first quarter results	\$ 0.0350	\$ 0.0342
Declared on second quarter results	0.037	
Declared on third quarter results	0.040	0.0350
Recommended on fourth quarter results	0.040	0.0350
Average Dividend per Share	\$ 0.0383	\$ 0.0348
Total Dividends per Share	\$ 0.152	\$ 0.1392

Adjusted Net Income and Adjusted

As used herein, Adjusted Net Income and Adjusted EPS represent income (loss) available to shareholders after taxation, but exclude mark-to-market adjustments related to DGO's hedge portfolio.

The Directors believe these metrics are useful to investors because they provide a meaningful measure of DGO's profitability before recording certain items whose timing or amount cannot be reasonably determined.

	2020	2019
Income (loss) available to shareholders after taxation	\$ (23,47	4) \$ 99,400
Loss on joint and working interest owners receivable	6,93	1 730
Gain on bargain purchase	(17,17	2) (1,540)
(Gain) loss on fair value adjustments of unsettled financial instruments	238,79	5 (20,270)
(Gain) loss on natural gas and oil programme and equipment	2,05	9 —
Non-recurring costs	25,04	6 16,752
Non-cash equity compensation	5,00	7 3,065
(Gain) loss on foreign currency hedge	-	- (4,117)
(Gain) loss on interest rate swap	20	2 —
Tax effect on adjusting items	(62,60	8) 1,598
Adjusted Net Income	\$ 174,78	6 \$ 95,618
Adjusted EPS - basic	\$ 0.2	6 \$ 0.15
Adjusted EPS - diluted	\$ 0.2	5 \$ 0.15

**Hedged Adjusted EBITDA and Unhedged Adjusted EBITDA** 

As used herein, EBITDA represents earnings before interest, taxes, depletion, depreciation and amortisation. Hedged Adjusted EBITDA includes adjustments for non-recurring and non-cash items such as gain on the sale of assets, acquisition related expenses and integration costs, mark-to-market adjustments related to DGO's hedge portfolio, non-cash equity compensation charges and items of a similar nature, while Unhedged Adjusted EBITDA excludes mark-to-market adjustments related to DGO's hedge portfolio

Hedged Adjusted EBITDA and Unhedged Adjusted EBITDA should not be considered in isolation or as a substitute for operating profit or loss, net income or loss, or cash flows provided by operating, investing and financing activities. However, the Directors believe it is useful to an investor in evaluating DGO's financial performance because this measure (1) is widely used by investors in the natural gas and oil industry as an indicator of underlying business performance; (2) helps investors to more meaningfully evaluate and compare the results of DGO's operations from period to period by removing the often-volatile revenue impact of changes in the fair value of derivative instruments prior to settlement; (3) is used in the calculation of a key metric in one of DGO's Credit Facility financial covenants; and (4) is used by the Directors as a performance measure in determining executive compensation. 2020

	2020	2019
Operating profit (loss)	\$ (77,568) \$	180,507
Depreciation, depletion and amortisation	117,290	98,139
Loss on joint and working interest owners receivable	6,931	730
Gain on bargain purchase	(17,172)	(1,540)
(Gain) loss on natural gas and oil programme and equipment	238,795	(20,270)
(Gain) loss on fair value adjustments of unsettled financial instruments	2,059	_
Non-recurring costs	25,046	16,752
Non-cash equity compensation	5,007	3,065
(Gain) loss on foreign currency hedge	_	(4,117)
(Gain) loss on interest rate swap	202	_
Total adjustments	\$ 378,158 \$	92,759
Hedged Adjusted EBITDA	\$ 300,590 \$	273,266
Less: Cash portion of settled commodity hedges	(144,600)	(53,584)
Unhedged Adjusted EBITDA	\$ 155,990 \$	219,682

**Hedged Adjusted EBITDA per Share** 

The Directors believe that Hedged Adjusted EBITDA per Share provides direct line of sight into the Group's ability to measure the accretive growth we seek to acquire while providing shareholders with a depiction of cash earnings at the share level.

In this calculation we utilise weighted average shares as to not disproportionately weight the calculation for equity issued for acquisitive growth at varying periods throughout the year.

	202	J	2019
Weighted average shares outstanding - diluted		688,348	644,782
Hedged Adjusted EBITDA	\$	300,590 \$	273,266
Hedged Adjusted EBITDA per Share	\$	0.44	0.42

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## **ALTERNATIVE PERFORMANCE METRICS (UNAUDITED)**

Net Debt, Net Debt-to-Hedged Adjusted EBITDA As used herein, Net Debt represents total debt as recognised on the balance sheet less cash and restricted cash. Total debt includes DGO's current portion of debt, Credit Facility borrowings and term loan borrowings. Net Debt is a useful indicator of DGO's leverage and capital structure.

As used herein, Net Debt-to-Hedged Adjusted EBITDA, or Leverage, is measured as Net Debt divided by pro forma Hedged Adjusted EBITDA. The Directors believe that this metric is a key measure of DGO's financial liquidity and flexibility and is used in the calculation of a key metric in one of DGO's Credit Facility financial covenants.

	DGO's financial liquidity and flexibility and is used in the calculation of a key metric in one of DGO's Credit Facility financial covenants.			
			2020	2019
Cash		\$	1,379	5 1,661
Restricted cash			20,350	7,712
Credit Facility			(213,400)	(436,700)
ABS I Note			(180,426)	(200,000)
ABS II Note			(191,125)	_
Bluegrass Note			(156,805)	_
Other			(4,730)	(8,219)
Net Debt		\$	(724,757)	\$ (635,546)
Hedged Adjusted EBITDA		¢	300,590	\$ 273,266
Pro forma Hedged Adjusted EBITDA (a)		<del>\$</del>	333,940	319,470
Net Debt-to-Hedged Adjusted EBITDA			2.2x	2.0x
Adjusted Total Revenue	As used herein, Adjusted Total Revenue includes the impact of derivatives settled in cash. The Directors believe that Adjusted Total Revenue DGO's realised revenue after adjusting for the settlement of derivative contracts.	is a useful r	neasure because it en	ables investors to discerr
Cash Operating Margin	As used herein, Cash Operating Margin is measured by reducing Adjusted Total Revenue for operating expenses. The resulting margin on Cash Margin. The Directors believe that Cash Operating Margin is a useful measure of DGO's profitability and efficiency as well as its earnings quality		come is considered th	e Group's Cash Operating
Cash Margin	As used herein, Cash Margin is measured as Hedged Adjusted EBITDA, as a percentage of Adjusted Total Revenue. The key distinction between Adjusted G&A. The Directors believe that Cash Margin is a useful measure of DGO's profitability and efficiency as well as its earnings quality.	n Cash Opera		
			2020	2019
Total revenue		\$	408,693 \$	- ,
Commodity hedge impact			144,600	49,467
Adjusted Total Revenue			553,293	511,723
LESS: Operating expense			(203,963)	(202,385)
Total Cash Operating Income			349.330	309.338

Total revenue	\$ 408,693	\$ 462,256
Commodity hedge impact	144,600	49,467
Adjusted Total Revenue	553,293	511,723
LESS: Operating expense	(203,963)	) (202,385)
Total Cash Operating Income	349,330	309,338
LESS: Adjusted G&A	(47,181)	) (36,072)
LESS: Allowance for credit losses - recurring	(1,559)	<b>–</b>
Hedged Adjusted EBITDA	\$ 300,590	\$ 273,266
Cash Margin	54	% 53 %
Cash Operating Margin	63	% 60 %

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### **ALTERNATIVE PERFORMANCE METRICS (UNAUDITED)**

Free Cash Flow and Free Cash Flow Yield

As used herein, Free Cash Flow represents Hedged Adjusted EBITDA less recurring capital expenditures, asset retirement costs and cash interest expense. The Directors believe that Free Cash Flow is a useful indicator of DGO's ability to internally fund its activities and to service or incur additional debt.

As used herein, Free Cash Flow Yield represents Free Cash Flow as a percentage of DGO's total market capitalisation. The Directors believe that, like Free Cash Flow, Free Cash Flow Yield is an indicator of financial stability and reflects DGO's operating strength relative to its size as measured by market capitalisation.

	 2020	2019
Hedged Adjusted EBITDA	\$ 300,590	\$ 273,266
LESS: Recurring capital expenditures	(15,981)	(17,255)
LESS: Plugging and abandonment costs	(2,442)	(2,541)
LESS: Cash interest expense	(34,335)	(32,715)
Free Cash Flow	\$ 247,832	\$ 220,755
Pro forma Free Cash Flow <sup>(a)</sup>	\$ 281,182	\$ 266,959
Average share price	\$ 1.21	\$ 1.22
Weighted average shares outstanding - diluted	688,348	644,782
Free Cash Flow Yield	34 %	34 %

(a) Pro forma Free Cash Flow includes adjustments in 2020 for the EQT, Carbon and Utica Shale acquisitions to pro forma their results for a full year of operations. A similar adjustment was made in 2019 to pro forma results for the HG and EdgeMarc acquisitions.

Total Cash Cost per Boe	Total Cash Cost per Boe is a metric which allows us to measure the cumulative operating cost it takes to produce each Boe. This metric includes operating expense and Adjusted G&A, both of which
	include fixed and variable cost components.

Total operating expense \$ 203,963 \$ 26	
	30,944
Adjusted G&A 48,740	2,385
$^{\prime}$	6,073
Total Cash Cost \$ 252,703 \$ 25	88,458
Total Cash Cost per Boe \$ 6.92 \$	7.71

Base G&A	As used herein, Base G&A represents total administrative expenses excluding non-recurring and/or non-cash acquisition and integration costs. The Directors use Base G&A because this measure excludes
	items that affect the comparability of results or that are not indicative of trends in the ongoing business.

Adjusted G&A as used herein, Adjusted G&A represents Base G&A plus recurring allowances for expected credit losses. The Directors use Adjusted G&A because this measure excludes items that affect the comparability of results or that are not indicative of trends in the ongoing business.

	2020	2019
Total G&A	\$ 77,234	\$ 55,889
LESS: Non-recurring and/or non-cash G&A <sup>(a)</sup>	(30,053)	(19,816)
Base G&A (b)	\$ 47,181	\$ 36,073
Recurring allowance for expected credit losses	1,559	_
Adjusted G&A (c)	\$ 48,740	\$ 36,073

<sup>(</sup>a) Non-recurring and/or non-cash G&A includes costs related to acquisitions, DGO's up-list to the main market, and one-time projects.

Base G&A includes payroll and benefits for our corporate and administrative staff, costs of maintaining corporate and administrative offices, costs of managing our production operations, franchise taxes, public company costs, non-cash equity issuance, fees for audit and other professional services, and legal compliance.

<sup>(</sup>c) Adjusted G&A includes all of the same items as Base G&A then also include recurring allowance for expected credit losses