Washington, D.C. 20006
202-774-3200
www.elmocommunities.elm

1775 Eye Street, NW, Suite 1000 www.elmecommunities.com

April 6, 2023

Dear Shareholder,

You are cordially invited to attend the Annual Meeting of Shareholders of Elme Communities, a Maryland real estate investment trust ("Elme," the "Company," "we" or "us"), to be held on Thursday, May 25, 2023 at 8:30 a.m., Eastern Time (the "Annual Meeting"). The Annual Meeting will be held in virtual meeting format only, which we believe promotes shareholder attendance and participation and is environmentally friendly. During this virtual meeting, you will be able to vote your shares electronically and submit questions. The accompanying Notice of 2023 Annual Meeting of Shareholders and Proxy Statement describe the proposals to be considered and voted upon at the Annual Meeting.

The Board of Trustees of Elme (the "Board") has nominated six individuals for election as trustees at the Annual Meeting and the Board is recommending that shareholders vote in favor of their election. In addition to the election of the trustees, we are recommending your approval of our executive compensation program in a nonbinding, advisory vote and your approval of holding the vote on the executive compensation program in a nonbinding, advisory vote every one year. We are also recommending your ratification of the appointment of Ernst & Young LLP as our independent registered public accounting firm for 2023.

Regardless of the number of shares you own, your vote is important. Please read the Proxy Statement carefully, then complete, sign and return your Proxy Card. You may also authorize a proxy to vote via telephone or the Internet if you prefer by following instructions on the Proxy Card.

The Board appreciates your continued support of Elme and encourages your participation in the Annual Meeting. Whether or not you plan to virtually attend the Annual Meeting, it is important that your shares be represented. Accordingly, please vote your shares as soon as possible.

Sincerely,

/s/ Paul T. McDermott Paul T. McDermott Chairman of the Board

> Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting of Shareholders to be held on Thursday, May 25, 2023 This Proxy Statement and our 2022 Annual Report to Shareholders are available at http://www.edocumentview.com/ELME.

# ELME COMMUNITIES NOTICE OF 2023 ANNUAL MEETING OF SHAREHOLDERS

To the Shareholders of Elme Communities:

Notice is hereby given that the Annual Meeting of Shareholders of Elme Communities, a Maryland real estate investment trust ("Elme," the "Company," "we" or "us"), will be held at the time and place below and for the following purposes:

Date: Thursday, May 25, 2023

Time: 8:30 a.m., Eastern Time

Place: You can virtually attend the Annual Meeting at <a href="https://www.meetnow.global/MG2RKW6">www.meetnow.global/MG2RKW6</a>.

**Record Date:** The trustees have fixed the close of business on March 22, 2023, as the record date for

determining holders of shares entitled to notice of, and to vote at, the Annual Meeting or

at any postponement or adjournment thereof.

**Items of Business:** 1. To elect six trustees to serve on the Board;

2. To consider and vote on a non-binding, advisory basis upon the compensation of the named executive officers as disclosed in the Proxy Statement pursuant to Item 402 of

Regulation S-K;

3. To consider and vote on a non-binding, advisory basis on the frequency of holding the

advisory vote on named executive officer compensation;

4. To consider and vote upon ratification of the appointment of Ernst & Young LLP as our

independent registered public accounting firm for 2023; and

5. To transact such other business as may properly come before the Annual Meeting or

any postponement or adjournment thereof.

**Proxy Voting:** You are requested, whether or not you plan to be present at the virtual Annual Meeting,

to vote, sign and promptly return the Proxy Card. Alternatively, you may authorize a proxy to vote by telephone or the Internet, if you prefer. To do so, you should follow the

instructions on the Proxy Card.

Regardless of the number of shares you hold, as a shareholder your role is very important, and the Board strongly encourages you to exercise your right to vote. Pursuant to the U.S. Securities and Exchange Commission's "notice and access" rules, our Proxy Statement and 2022 Annual Report to Shareholders are available online at <a href="http://www.edocumentview.com/ELME">http://www.edocumentview.com/ELME</a>.

# By order of the Board of Trustees:

/s/ W. Drew Hammond

W. Drew Hammond
Corporate Secretary
Washington, D.C.
April 6, 2023

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1775 Eye Street, N.W., Suite 1000 www.elmecommunities.com

April 6, 2023

# PROXY STATEMENT

# OUESTIONS AND ANSWERS ABOUT THE ANNUAL MEETING

# Why am I receiving this Proxy Statement?

This Proxy Statement is furnished by the Board of Trustees (the "Board" or "Board of Trustees") of Elme Communities, a Maryland real estate investment trust ("Elme," the "Company," "we" or "us"), in connection with its solicitation of proxies for exercise at the 2023 Annual Meeting of Shareholders to be held as a virtual meeting (at http://www.meetnow.global/MG2RKW6) on Thursday May 25, 2023, at 8:30 a.m., Eastern Time, and at any and all postponements or adjournments thereof (the "Annual Meeting"). Holders of shares as of the close of business on March 22, 2023 (the "Record Date") are entitled to notice of and to vote at the Annual Meeting. This Proxy Statement, our 2022 Annual Report (the "Annual Report"), and the Proxy Card are first being made available, and the Important Notice Regarding the Availability of Proxy Materials (the "Proxy Availability Notice") is first being mailed to shareholders of record as of the Record Date on or about April 6, 2023.

The Proxy Statement and Annual Report will also be available at http://www.edocumentview.com/ELME. The mailing address of our principal executive offices is 1775 Eye Street NW, Suite 1000, Washington, D.C. 20006. We maintain a website at https://www.elmecommunities.com. Information on or accessible through our website is not and should not be considered part of this Proxy Statement.

You should rely only on the information provided in this Proxy Statement. No person is authorized to give any information or to make any representation not contained in this Proxy Statement, and, if given or made, you should not rely on that information or representation as having been authorized by us. You should not assume that the information in this Proxy Statement is accurate as of any date other than the date of this Proxy Statement or, where information relates to another date set forth in this Proxy Statement, then as of that date.

# Why didn't I automatically receive a paper copy of the Proxy Card and Annual Report?

Pursuant to rules adopted by the U.S. Securities and Exchange Commission (the "SEC"), we have elected to provide access to our proxy materials via the Internet. Accordingly, rather than paper copies of all of our proxy materials, we are sending a Notice of Internet Availability of Proxy Materials (the "Proxy Notice") to our shareholders that provides instructions on how to access our proxy materials (Shareholder Meeting Notice, Proxy and Annual Report) on the Internet.

# What is the purpose of the Annual Meeting?

At the Annual Meeting, shareholders will be asked to vote upon the matters set forth in the accompanying notice of annual meeting, including the election of trustees, an advisory resolution on named executive officer compensation, an advisory vote on the frequency of the advisory resolution on named executive officer compensation, the ratification of the appointment of our independent registered public accounting firm and such other business as may properly come before the meeting or any postponement or adjournment thereof.

# May I attend the meeting and ask questions?

All shareholders of record of common shares (as defined below) at the close of business on the Record Date, or their designated proxies, may virtually attend the Annual Meeting, electronically vote and submit questions, equivalent to in-person meetings of shareholders, by visiting <a href="http://www.meetnow.global/MG2RKW6">http://www.meetnow.global/MG2RKW6</a>.

The virtual meeting platform is fully supported across browsers (MS Edge, Firefox, Chrome, and Safari) and devices (desktops, laptops, tablets, and cell phones) running the most current version of applicable software and plugins. Note: Internet Explorer is not a supported browser. Participants should ensure that they have a strong internet or Wi-Fi connection wherever they intend to participate in the Annual Meeting. We encourage you to access the meeting prior to the start time.

Shareholders may submit questions prior to the start of the meeting and during the meeting. Participants may submit questions by logging into the virtual meeting at <a href="http://www.meetnow.global/MG2RKW6">http://www.meetnow.global/MG2RKW6</a> and clicking on the Q&A icon on the right side of the meeting center screen. During the Annual Meeting, we will attempt to answer as many questions submitted by shareholders as time permits. We reserve the right to exclude questions regarding topics that are not pertinent to meeting matters or company business and topics that relate to or that may take into account material, nonpublic information, pending or threatened litigation, or a personal grievance. Additionally, if we receive substantially similar questions, we may group such questions together and provide a single response for efficiency and to avoid repetition.

# How do I attend, ask questions and vote shares at the Annual Meeting?

## Attending the Meeting for Shares Registered Directly in the Name of the Shareholder

If you are a registered shareholder (i.e., you hold your shares through our transfer agent, Computershare), you do not need to register to virtually attend the Annual Meeting. Please follow the instructions on the notice or proxy card that you received.

## Attending the Meeting for Shares held in "Street Name"

If you hold your shares in "street name" (i.e., your shares are held in an account maintained by a bank, broker or other nominee), and want to attend the Annual Meeting online by webcast, you must register in advance of the meeting.

To register to attend the Annual Meeting online by webcast, you must submit proof of your proxy power (legal proxy) reflecting your holdings in Elme along with your name and email address to Computershare. Requests for registration must be labeled as "Legal Proxy" and be received no later than 5:00 p.m. Eastern Time, on May 22, 2023.

You will receive a confirmation of your registration by email after we receive your registration materials.

Requests for registration should be directed to us at the following:

By email: Forward the email from your broker, or attach an image of your legal proxy, to legalproxy@computershare.com

By mail: Computershare

Elme Legal Proxy P.O. Box 43001

Providence, RI 02940-3001

If you do not register to attend the meeting by 5:00 p.m. Eastern Time, on May 22, 2023, you may enter the Annual Meeting as a guest, but you will not have the ability to ask questions or vote.

The online meeting will begin promptly at 8:30 a.m., Eastern Time. We encourage you to access the meeting prior to the start time leaving ample time for check in. Please follow the registration instructions as outlined in this proxy statement.

# What if I have technical difficulties or trouble accessing the virtual meeting?

If you need assistance, please call 1-888-724-2416 (US) or 1-781-575-2748 (International).

## Why hold a virtual Annual Meeting?

At Elme, we embrace the latest technologies in our business and believe that holding our Annual Meeting virtually not only provides expanded access and improves our communication with shareholders but also yields cost savings. In deciding to hold our meeting virtually again this year, we considered a number of factors, including the technologies available to us, the historical level of shareholder attendance in person (generally less than five each year) prior to the time we began having the Annual Meeting virtually, the cost of holding our Annual Meeting in person, and the success of the prior virtual Annual Meetings. We plan to evaluate annually the method of holding the Annual Meeting, taking into consideration the above factors as well as business and market conditions and the proposed agenda items.

# Who is entitled to vote at the Annual Meeting?

The close of business on March 22, 2023 has been fixed as the Record Date for the determination of shareholders entitled to receive notice of, and to vote at, the Annual Meeting. Our voting securities consist of common shares of beneficial interest, \$0.01 par value per share ("common shares"), of which 87,696,120 common shares were outstanding at the close of business on the Record Date. Elme has no other outstanding voting security. Each common share outstanding as of the close of business on the Record Date will be entitled to one vote on each matter properly submitted at the Annual Meeting.

# What constitutes a quorum?

The presence of shareholders in person, via attendance at the virtual Annual Meeting or by proxy, entitled to cast a majority of all the votes entitled to be cast at the Annual Meeting on any matter will constitute a quorum at the Annual Meeting. Shareholders do not have cumulative voting rights. Abstentions and broker non-votes, if any, are counted for purposes of determining the presence or absence of a quorum for the transaction of business at the virtual Annual Meeting. A "broker non-vote" occurs when a broker properly executes and returns a proxy card, but does not vote on a matter because the broker does not have discretionary authority to vote the shares on that matter and has not received voting instructions from the beneficial owner. Brokers may vote those shares only on matters deemed "routine" by the New York Stock Exchange (the "NYSE"), the exchange on which our common shares are listed. On non-routine matters, brokers holding shares for a beneficial owner are not entitled to vote without instructions from the beneficial owner.

Proposal 4 (Ratification of Ernst & Young LLP) is the only proposal to be voted upon at the Annual Meeting that is considered "routine" under the NYSE rules. Accordingly, no broker non-votes will arise in the context of voting for the ratification of the appointment of Ernst & Young LLP as our independent registered public accounting firm for our fiscal year ending December 31, 2023, and the broker is permitted to vote your shares on such ratification even if the broker does not receive voting instructions from you. The treatment of abstentions and broker non-votes and the vote required to approve each proposal are set forth under the caption "Voting Matters" under each proposal below.

# How do I authorize a proxy to vote my shares?

# Voting by Proxy for Shares Registered Directly in the Name of the Shareholder

If you are a "registered shareholder" (also known as a "shareholder of record") and hold your common shares in your own name as a holder of record with our transfer agent, Computershare Trust Company, N.A., you may instruct the proxy holders named in the Proxy Card how to vote your common shares in one of the following ways:

• Vote by Internet. You may authorize a proxy to vote via the Internet by following the instructions provided on your Proxy Card. The website for Internet voting is printed on your Proxy Card. To authorize a proxy to vote your common shares online, you will be asked to enter your control number(s) to ensure the security of your vote. You will find your control number on your Proxy Card received with your Proxy Statement. If you vote by Internet, you do not need to return your Proxy Card.

- Vote by Telephone. You also have the option to authorize a proxy to vote by telephone by calling the toll-free number listed on your Proxy Card. When you call, please have your Proxy Card in hand. You will be asked to enter your control number(s) to ensure the security of your vote. You will receive a series of voice instructions that will allow you to authorize a proxy to vote your common shares. You will also be given the opportunity to confirm that your instructions have been properly recorded. If you vote by telephone, you do not need to return your Proxy Card.
- Vote by Mail. If you received printed materials and would like to authorize a proxy to vote your common shares by mail, please mark, sign and date your Proxy Card and return it promptly to our transfer agent, Computershare Trust Company, N.A., in the postage-paid envelope provided. Mailed votes must be received by May 24, 2023 in order to be counted. If you did not receive printed materials and would like to vote by mail, you must request printed copies of the proxy materials by following the instructions on the Proxy Availability Notice.

You always may choose to virtually attend the Annual Meeting and vote your shares in person. If you do virtually attend the Annual Meeting and have already submitted a proxy, you may revoke your proxy and vote in person.

# Voting by Proxy for Shares held in "Street Name"

If your common shares are held in "street name" (i.e., through a broker, bank or other nominee), then you will receive instructions from your broker, bank or other nominee that you must follow in order to have your common shares voted. The materials from your broker, bank or other nominee will include a Voting Instruction Form or other document by which you can instruct your broker, bank or other nominee how to vote your common shares.

# What am I being asked to vote on?

You are being asked to consider and vote on the following proposals:

- **Proposal 1 (Election of Trustees)** page <u>8</u> below: To elect six trustees to the Board to serve until the Annual Meeting of Shareholders in 2024 and until their successors have been duly elected and qualify.
- Proposal 2 (Advisory Vote on Named Executive Officer Compensation) page <u>36</u> below: To consider
  and vote on a non-binding, advisory basis upon the compensation of the named executive officers as
  disclosed in this Proxy Statement pursuant to Item 402 of Regulation S-K ("Say-on-Pay vote").
- Proposal 3 (Advisory Vote on Frequency of Advisory Vote on Named Executive Officer Compensation) - page <u>76</u> below: To consider and vote on a non-binding, advisory basis on the frequency of holding the advisory vote on named executive officer compensation.
- Proposal 4 (Ratification of Appointment of Ernst & Young LLP) page 78 below: The ratification of the appointment of Ernst & Young LLP as our independent registered public accounting firm for our fiscal year ending December 31, 2023.

We are not currently aware of any matter to be presented at the Annual Meeting other than those described in this Proxy Statement. If any other matter not described in the Proxy Statement is properly presented at the Annual Meeting, any proxies received by us will be voted in the discretion of the proxy holders.

How does the Board recommend I vote? What is the voting requirement to approve each proposal? What effect will abstentions and broker non-votes have?

Proposal	Voting Options	Board Recommendation	Vote Required to Adopt the Proposal	Effect of Abstentions	Effect of Broker Non-Votes
Proposal 1: Election of Trustees	For, Against or Abstain on each Trustee Nominee	FOR each Trustee Nominee	Majority of votes cast (per Trustee)	No effect	No effect
Proposal 2: Advisory Vote on Named Executive Officer Compensation	For, Against or Abstain	FOR	Majority of votes cast	No effect	No effect
Proposal 3: Advisory Vote on the Frequency of the Advisory Vote on Executive Compensation	1 Year, 2 Years, 3 Years or Abstain	ONE YEAR	Option receiving the highest number of votes cast	No effect	No effect
Proposal 4: Ratification of the Appointment of Ernst & Young LLP	For, Against or Abstain	FOR	Majority of votes cast	No effect	Brokers have discretion to vote

All properly executed proxies will be voted in accordance with the instructions contained therein. If no instructions are specified, proxies will be voted in accordance with the Board's recommendations above. All proxies will be voted in the discretion of the proxy holders on any other matter that may be properly brought before the Annual Meeting.

# What is householding?

If you and other residents at your mailing address own common shares in street name, your broker, bank or other nominee may have sent you a notice that your household will receive only one annual report and proxy statement or a single notice, unless you have instructed otherwise. This procedure, known as "householding," is intended to reduce the volume of duplicate information shareholders receive and to reduce our printing and postage costs. If you wish to request extra copies, we will promptly deliver a separate copy of such documents to shareholders who write or call us at the following address or telephone number: *Elme Communities, 1775 Eye Street, NW, Suite 1000, Washington, D.C. 20006, Attention: Investor Relations; telephone 202-774-3200.* Shareholders

wishing to receive separate copies of our Proxy Statement and Annual Report in the future, or shareholders currently receiving multiple copies of the Proxy Statement and Annual Report at their address who would prefer that only a single copy of each be delivered there, should contact (1) our Investor Relationship department at the above address and telephone number above if you are a record holder or (2) your bank, broker or other nominee record holder if you own your common shares in street name.

# May I change my vote after I have voted?

Yes, you may revoke your proxy at any time prior to its exercise at the Annual Meeting by (1) submitting a duly executed Proxy Card bearing a date later than the previous proxy date to the Corporate Secretary by May 24, 2023, (2) voting electronically during the Annual Meeting at <a href="http://www.meetnow.global/MG2RKW6">http://www.meetnow.global/MG2RKW6</a>, or (3) delivering a signed notice of revocation of the Proxy Card to our Corporate Secretary at the following address: c/o Corporate Secretary, Elme Communities, 1775 Eye Street, NW, Suite 1000, Washington, D.C. 20006. If your common shares are held by a broker, bank or any other persons holding common shares on your behalf, you must contact that institution to revoke a previously authorized proxy. Virtual attendance at the Annual Meeting without voting online will not itself revoke a proxy.

# Who should I call if I have questions or need assistance voting my shares?

Please call (800) 565-9748 or email <u>info@elmecommunities.com</u> if you have any questions in connection with voting your shares.

# PROPOSAL 1: ELECTION OF TRUSTEES

# **Description of Proposal**

Jennifer S. Banner, Benjamin S. Butcher, Ellen M. Goitia, Paul T. McDermott, Thomas H. Nolan, Jr., and Vice Adm. Anthony L. Winns (RET.) (collectively, the "Trustee Nominees") have been nominated for election as trustees at the Annual Meeting. The Trustee Nominees will be elected to serve a one-year term and until his or her respective successor has been elected and qualifies or the trustee's earlier resignation, death or removal.

Jennifer S. Banner, Benjamin S. Butcher, William G. Byrnes, Edward S. Civera, Ellen M. Goitia, Paul T. McDermott, Thomas H. Nolan, Jr., and Vice Adm. Anthony L. Winns (RET.) are currently serving as trustees, and all but Messrs. Byrnes and Civera (who are not standing for re-election at the Annual Meeting consistent with our amended and restated bylaws, as amended ("bylaws"), as discussed below) were recommended for nomination for re-election by the members of the Corporate Governance/Nominating Committee. Pursuant to our bylaws, the Board has decreased its size to six trustees, effective as of the Annual Meeting. For biographical information with respect to each Trustee Nominee, please refer to "Corporate Governance and Board Matters - Trustees - Trustee Nominees" commencing on page 10 below.

# **Voting Matters**

Under our bylaws, the uncontested election of each trustee requires the affirmative vote of a majority of the total votes cast for and against such trustee. A majority of votes cast means that the number of votes "FOR" a nominee must exceed the number of votes "AGAINST" that nominee. Abstentions and broker non-votes, if any, will not be counted as votes cast and will have no effect on the result of this vote.

If any of the Trustee Nominees becomes unable or unwilling to stand for election for any reason not presently known or contemplated, the persons named in the enclosed Proxy Card will have discretionary authority to vote pursuant to the Proxy Card for a substitute nominee nominated by the Board, or the Board, on the recommendation of the Corporate Governance/Nominating Committee, may reduce the size of the Board and number of nominees.

### Recommendation

THE BOARD UNANIMOUSLY RECOMMENDS THAT SHAREHOLDERS VOTE "FOR" THE ELECTION OF ALL OF THE NOMINEES ABOVE.

# CORPORATE GOVERNANCE AND BOARD MATTERS

# **Board Composition**

The Board currently consists of eight trustees. The current members of our Board are Jennifer S. Banner, Benjamin S. Butcher, William G. Byrnes, Edward S. Civera, Ellen M. Goitia, Paul T. McDermott, Thomas H. Nolan, Jr., and Vice Adm. Anthony L. Winns (RET.). Mr. McDermott is currently serving as Chairman of the Board and Mr. Civera is currently serving as Lead Independent Trustee.

Our bylaws provide that no person shall be nominated for election as a trustee after his or her 72nd birthday, subject to limited exceptions. Consistent with our bylaws, Messrs. Byrnes and Civera are not standing for reelection at the Annual Meeting. Our Board, through our Corporate Governance/Nominating Committee, periodically considers its appropriate size, function, needs and composition. While the current size of the Board is fixed at six trustees, we believe a Board size between six and nine trustees is appropriate and the optimal size for Elme. Our Corporate Governance/Nominating Committee has been engaged in a process to identify, recruit and evaluate talented and diverse trustees to augment the Board's collective and individual capabilities, and that process is expected to continue.

If all Trustee Nominees are elected at the Annual Meeting:

- 33% of our Board would be female:
- Half of our trustees would be female and/or a minority; and
- 83% of our Board would be comprised of independent trustees.

# **Trustees**

The following table sets forth the names and biographical information concerning each of our Trustee Nominees.

Name	Principal Occupation	Served as Trustee Since	Age
Jennifer S. Banner	Executive Director, University of Tennessee Haslam College of Business Forum for Emerging Enterprises and Private Business	2022	63
Benjamin S. Butcher	Executive Chairman of the Board, STAG Industrial, Inc.	2014	69
Ellen M. Goitia	Retired Partner, KPMG	2017	63
Paul T. McDermott	Chairman of the Board, President and Chief Executive Officer, Elme	2013	61
Thomas H. Nolan, Jr.	Former Chairman of the Board and Chief Executive Officer, Spirit Realty Capital, Inc.	2015	65
Vice Adm. Anthony L. Winns (RET.)	Retired President, Latin America-Africa Region, Lockheed Martin Corporation	2011	67

# **Trustee Nominees**

The biographical description below for each Trustee Nominee includes the specific experience, qualifications, attributes and skills that led to the conclusion by the Board that such person should serve as a trustee of Elme.

# **JENNIFER S. BANNER**



Member of the Audit Committee and Corporate Governance/ Nominating Committee

Jennifer S. Banner is the Executive Director of the University of Tennessee Haslam College of Business Forum for Emerging Enterprises and Private Business (since June 2019). Previously, she served as CEO of SchaadSource, LLC, a strategic and managerial shared services company from 2006 until April 2019; as CEO of Schaad Companies, LLC from 2008 through 2018; and as CEO of the Schaad Family Office from 2012 through 2018. Schaad Companies is a privately held real estate holding company with related businesses in residential and commercial construction, development, property management and leasing, real estate brokerage and land investments. Previously, Ms. Banner spent 22 years in public accounting, practicing in the tax area with Ernst & Whinney (now Ernst & Young LLP) in Florida and PYA, P.C. in Tennessee. Ms. Banner has been a director of Truist Financial Corporation (NYSE: TFC), since 2003 (presently serving as a member of the audit committee and previously a member of the executive committee and chair of the compensation and human capital committee). She has been a member of the board of directors of Truist Bank, since 2013. She also has been a member of the board of directors of Uniti Group, Inc., since 2015 (presently serving as a member of the audit committee and the governance committee). Ms. Banner is also a member of the board of directors of CDM Smith, Inc., a global engineering and design build construction company that is privately held, where she presently serves as chair of the audit committee, chair of the executive compensation committee and a member of the finance committee. She is a past director of the Federal Reserve Bank of Atlanta (Nashville Branch), First Virginia Banks, Inc., and First Vantage Bank. In 2019, she was named an honorary Fellow of MIT Center for Information Systems Research. Ms. Banner maintains an active license as a Certified Public Accountant in the State of Tennessee. Ms. Banner brings the following experience, qualifications, attributes and skills to the Board:

- General business management and strategic planning experience from her service as executive director the University of Tennessee Haslam College of Business Forum for Emerging Enterprises and Private Business and her prior service as chief executive officer of SchaadSource, LLC;
- REIT and real estate industry experience from her service as a director of Uniti Group,
   Inc. since 2015 and her service as chief executive of a diversified real estate holding company;
- Her technology experience at the board level and her experience in the construction and engineering industry; and
- Her financial and accounting acumen from her over 22 years in public accounting and her extensive experience serving on a wide range of boards.

## **BENJAMIN S. BUTCHER**



Member of the Compensation Committee and Corporate Governance/ Nominating Committee

Benjamin S. Butcher serves as the Executive Chairman of the Board of Directors of STAG Industrial, Inc., a position he has held since 2022. Previously, Mr. Butcher served as the Chief Executive Officer and Chairman of the Board of Directors of STAG Industrial, Inc. since 2010 and as President from 2010 to 2021. Prior to the formation of STAG Industrial, Inc., Mr. Butcher oversaw the growth of STAG Capital Partners, LLC and its affiliates, serving as a member of their Board of Managers and Management Committees, from 2003 to 2011. From 1999 to 2003, Mr. Butcher was engaged as a private equity investor in real estate and technology. From 1997 to 1998, Mr. Butcher served as a Director at Credit Suisse First Boston, where he sourced and executed transactions for the Principal Transactions Group (real estate debt and equity). From 1993 to 1997, he served as a Director at Nomura Asset Capital, where he focused on marketing and business development for its commercial mortgage-backed securities group. Mr. Butcher brings the following experience, qualifications, attributes and skills to the Board:

- General business management and strategic planning experience from his previous service as chief executive of STAG Industrial, Inc. and his previous service with STAG Capital Partners, LLC and its affiliates;
- REIT industry experience from his service as chief executive of STAG Industrial, Inc. since July 2010;
- Real estate investment banking and capital markets experience from his five years as an investment banker with Credit Suisse First Boston and Nomura Asset Capital; and
- Financial and accounting acumen from his five years in investment banking, his
  experience as a private equity investor and with STAG Capital Partners, LLC, and his
  service as a public company executive with STAG Industrial, Inc.

## **ELLEN M. GOITIA**



Audit Committee Chair and Member of the Corporate Governance/ Nominating Committee

Ellen M. Goitia is a Certified Public Accountant and served as the partner-in-charge for KPMG LLP's ("KPMG") Chesapeake Business Unit Audit practice and a member of the firm's audit leadership team from October 2011 until her retirement in May 2016. As the partner-in-charge of the Chesapeake Business Unit Audit practice, Ms. Goitia had ultimate operational oversight for five offices in Maryland, D.C. and Virginia, with responsibilities including business unit financial performance, resource management, human resources, quality client service, and risk management. Ms. Goitia was admitted to the KPMG partnership in 1993 and had more than 30 years of experience as a professional with the firm, including experience as lead audit partner for a variety of publicly traded and private companies. She has served clients on a wide range of accounting and operational issues, public security issuances and strategic corporate transactions. Ms. Goitia was a speaker, panelist and moderator for KPMG's Audit Committee Institute as well as for other governance programs external to KPMG. In addition, Ms. Goitia served as an independent member of the Nominating Committee of KPMG's Board of Directors from 2009 until 2011 and has served on several nonprofit organizations' boards. Ms. Goitia brings the following experience, qualifications, attributes and skills to the Board:

- General business management and strategic planning experience from her five years as the partner-in-charge of the Chesapeake Business Unit Audit Practice of KPMG and over 30 years as a professional at KPMG;
- Understanding of and familiarity with public companies and public company boards from her service as lead audit engagement partner at a major accounting firm;
- Public company accounting, financial statements and corporate finance expertise from over 20 years of service as lead audit engagement partner at a major accounting firm; and
- General familiarity with D.C. area real estate by virtue of living and working in the Washington, D.C. region for more than 35 years.

## **PAUL T. MCDERMOTT**



Chairman of the Board, President and Chief Executive Officer

Paul T. McDermott was elected to the Board of Trustees and named President and Chief Executive Officer of Elme in October 2013. Following the 2018 Annual Meeting, Mr. McDermott became the Chairman of the Board of Trustees of Elme. Prior to joining Elme, he was Senior Vice President and Managing Director for Rockefeller Group Investment Management Corp., a wholly owned subsidiary of Mitsubishi Estate Co., Ltd. from June 2010 to September 2013. Prior to joining Rockefeller Group, he served from 2006 to 2010 as Principal and Chief Transaction Officer at PNC Realty Investors. Between 2002 and 2006, Mr. McDermott held two primary officer roles at Freddie Mac -- Chief Credit Officer of the Multifamily Division and Head of Multifamily Structured Finance and Affordable Housing. From 1997 to 2002, he served as Head of the Washington, D.C. Region for Lend Lease Real Estate Investments. Mr. McDermott brings the following experience, qualifications, attributes and skills to the Board:

- General business management and strategic planning experience from his service as chief executive of Elme and his previous service as Senior Vice President of Rockefeller Group;
- Multifamily and office real estate industry operating and investment experience from his experience as Senior Vice President of Rockefeller Group, Principal and Chief Transaction Officer at PNC Realty Investors and Chief Credit Officer of the Multifamily Division of Freddie Mac;
- Multifamily and office development experience from his experience as Head of Washington, D.C. Region for Lend Lease Real Estate Investments; and
- Extensive familiarity with D.C. area real estate by virtue of living and working in the Washington, D.C. region for more than 55 years.

# THOMAS H. NOLAN, JR.



Compensation Committee Chair and Member of the Audit Committee

Thomas H. Nolan, Jr. previously served as Chairman of the Board of Directors and Chief Executive Officer of Spirit Realty Capital, Inc. (NYSE: SRC) from September 2011 until May 2017. Mr. Nolan previously worked for General Growth Properties, Inc. ("GGP"), serving as Chief Operating Officer from March 2009 to December 2010 and as President from October 2008 to December 2010. He also served as a member of the board of directors of GGP from 2005 to 2010. From July 2004 to February 2008, Mr. Nolan served as a Principal and Chief Financial Officer of Loreto Bay Company, the developer of the Loreto Bay master planned community in Baja, California. From October 1984 to July 2004, Mr. Nolan held various financial positions with AEW Capital Management, L.P., a national real estate investment advisor, and from 1998 to 2004, he served as Head of Equity Investing and as President and Senior Portfolio Manager of The AEW Partners Funds. Mr. Nolan currently serves on the Board of Directors of Modiv Inc. (formerly known as RW Holdings NNN REIT). Mr. Nolan brings the following experience, qualifications, attributes and skills to the Board:

- General business management and strategic planning experience from his service as chief executive of Spirit Realty Capital, Inc. and his previous service with GGP;
- REIT industry experience from his service as chief executive of Spirit Realty Capital,
   Inc. and his previous service with GGP;
- Real estate asset management experience in multiple asset classes from his 20 years with AEW Capital Management, L.P.; and
- Financial and accounting acumen from his 20 years with AEW Capital Management,
   L.P. and his previous service with GGP and as chief executive of Spirit Realty Capital,
   Inc.

# VICE ADM. ANTHONY L. WINNS (RET.)



Corporate
Governance/
Nominating
Committee Chair
and Member of the
Compensation
Committee

Vice Adm. Anthony L. Winns (RET.) most recently served as President, Latin America-Africa Region, Lockheed Martin Corporation ("Lockheed"), a position he held from August 2018 until his retirement in November 2021. Between December 2012 and August 2018, Mr. Winns was President, Middle East-Africa Region at Lockheed. Mr. Winns served as Vice President, International Maritime Programs at Lockheed from October 2011 to December 2012. Between July 2011 and October 2011, Mr. Winns was a defense industry consultant. Mr. Winns retired in June 2011 after 32 years of service in the United States Navy. He served as Naval Inspector General from 2007 to his retirement. From 2005 to 2007, Mr. Winns served as Acting Director and Vice Director of Operations on the Joint Chiefs of Staff. From 2003 to 2005, Mr. Winns served as Deputy Director, Air Warfare Division for the Chief of Naval Operations. Prior to 2003, Mr. Winns served in other staff and leadership positions in Washington, D.C., including at the Bureau of Naval Personnel. He also served as commanding officer of several major commands, including the Pacific Patrol/Reconnaissance task force, the USS Essex, an amphibious assault carrier, and a naval aircraft squadron. Mr. Winns also serves as a director on the boards of CareSource and the Navy Mutual Aid Association. Mr. Winns brings the following experience, qualifications, attributes and skills to the Board:

- General enterprise management and strategic planning experience from his 10 years
  of service as a commanding officer of various military units (including a naval vessel)
  and 11 years of service in senior staff positions in the Pentagon;
- Government contracting experience from his three years of service managing U.S.
   Navy procurement programs as Deputy Director, Air Warfare Division for the Chief of Naval Operations;
- Extensive operations and management experience from his 16 years of service in staff positions in the Pentagon and service as President, Middle East-Africa and Latin America-Africa Regions, Lockheed Martin Corporation; and
- General familiarity with D.C. area real estate by virtue of living and working in the Washington, D.C. region for more than 25 years.

#### **Board Governance**

# Leadership Structure

The Board has concluded that Elme should maintain a Board leadership structure in which either the Chairman or a lead trustee is independent under the rules of the NYSE. As a result, the Board adopted the following Corporate Governance Guideline setting forth this policy:

The Board annually elects one of its trustees as Chairman of the Board. The Chairman of the Board may or may not be an individual who is independent under the rules of the NYSE (and may or may not be the same individual as the Chief Executive Officer). At any time that the Chairman of the Board is not an individual who is independent under the rules of the NYSE, the Board will appoint a Lead Independent Trustee elected by the independent trustees. The current Chairman of the Board is the Chief Executive Officer and is not independent under the rules of the NYSE. Accordingly, the Board has appointed a Lead Independent Trustee. The Lead Independent Trustee has authority to: (i) preside at all meetings of the Board at which the Chairman of the Board is not present, including executive sessions of the independent trustees; (ii) serve as a liaison between the Chairman of the Board and the independent trustees; (iii) approve information sent to the Board; (iv) approve meeting agendas for the Board; (v) approve meeting schedules to assure that there is sufficient time for discussion of all agenda items; (vi) call meetings of the independent trustees; and (vii) if requested by major shareholders, consult and directly communicate with such shareholders.

The Board believes that the leadership structure described in our Corporate Governance Guidelines is appropriate because it ensures significant independent Board leadership regardless of whether the Chairman is independent under the rules of the NYSE. Currently, our Chairman of the Board, President and Chief Executive Officer is Paul T. McDermott, and Edward S. Civera serves as our Lead Independent Trustee. Following the Annual Meeting, the Board is expected to appoint Benjamin S. Butcher to serve as our Lead Independent Trustee.

The Board recognizes that one of its key responsibilities is to evaluate and determine the optimal leadership structure for the Board in order to provide independent oversight of management. The Board understands that there is no single generally accepted approach to providing Board leadership and the appropriate Board leadership structure may vary as circumstances warrant. Consistent with this understanding, our independent trustees periodically consider the Board's leadership structure. The Board believes that combining the Chairman and Chief Executive Officer roles is an appropriate corporate governance structure for Elme at this time because it utilizes Mr. McDermott's extensive experience and knowledge regarding Elme's business while still providing for effective independent leadership of our Board and Elme through a Lead Independent Trustee.

#### Independence

Under NYSE rules, a majority of the Board must qualify as "independent." To qualify as "independent," the Board must affirmatively determine that the trustee has no material relationship with us (either directly or as a partner, shareholder or officer of an organization that has a relationship with us). The Board has determined that Messrs. Byrnes and Civera and all Trustee Nominees, with the exception of Mr. McDermott, are "independent," as that term is defined in the applicable NYSE listing standards.

The Board has adopted a categorical standard that a member of the Board serving as an outside director, a non-executive officer and/or an employee of a tenant or vendor of Elme (but in any case holding less than 1% of the stock of such tenant or vendor) will not impair the trustee's status as an independent trustee or independent audit committee member if (i) the trustee does not negotiate or approve the lease or vendor contract with Elme in his or her capacity with such tenant or vendor and (ii) if the trustee is a non-executive officer and/or an employee of such tenant or vendor, such tenant or vendor has not made payments to Elme, or received payments from Elme, in an amount which, in any of the last three fiscal years, exceeds the greater of \$1 million or 2% of either party's consolidated gross revenues.

Elme notes that it has various relationships with Truist Financial Corporation and its subsidiaries, and Truist Securities Inc. is one of the lenders under Elme's Credit Agreement. Ms. Banner serves on the board of directors of Truist Financial Corporation but is not an officer or employee of Truist and does not negotiate or approve any vendor contracts with Elme. Based on the foregoing, the Board determined no material relationship with Truist Financial Corporation exists. For the specific reasons set forth above, we believe Ms. Banner is independent under applicable NYSE standards.

#### Risk Oversight

One of the key functions of the Board is informed oversight of our risk management process. As an initial matter, the Board considers actual risk monitoring and management to be a function appropriately delegated to Elme management, with the Board and its committees functioning in only an oversight role.

Our Board administers this oversight function directly, with support from its three standing committees, the Audit Committee, Compensation Committee and the Corporate Governance/Nominating Committee, which have assigned areas of oversight responsibility for various matters as described in the Board committee charters and as provided in NYSE rules. The Board coordinates all risk oversight activities of the Board and its committees, including appropriate coordination with Elme's business strategy. A summary of the risk oversight responsibilities allocated to the standing committees is set forth below. Our Board committees meet regularly to discuss these areas of risk and report back to the Board. Additionally, the Board is responsible for review and oversight of the Company's cybersecurity risks and the programs and steps implemented by management to assess, manage and mitigate any such risks.

• The Audit Committee oversees material financial reporting risk and risk relating to real estate investment trust ("REIT") non-compliance, as well as the steps that management has taken to monitor

and control exposure to such risks. The Audit Committee also monitors compliance with legal and regulatory requirements and oversees the performance of our internal audit function. The Audit Committee works in coordination with the Board and periodically reports any findings to the Board.

- The Compensation Committee oversees financial risk, financial reporting risk and operational risk, in each case arising from Elme's compensation plans, as well as the steps that management has taken to monitor and control exposure to such risks. The Compensation Committee also seeks to ensure that compensation plans are designed with an appropriate balance of risk and reward in relation to the Company's overall business strategy and that the plans do not encourage excessive or unnecessary risk-taking behavior. The Compensation Committee also reviews compensation risk disclosure to the extent required under applicable NYSE rules. The Compensation Committee works in coordination with the Board and periodically reports any findings to the Board.
- The Corporate Governance/Nominating Committee oversees executive succession risk and Board function risk, as well as the steps that management has taken to monitor and control exposure to such risks. The Corporate Governance/Nominating committee also oversees risks relating to environmental and sustainability matters, corporate social responsibility matters and human capital matters. The Corporate Governance/Nominating Committee works in coordination with the Board and periodically reports any findings to the Board.
- The Board oversees all other material risks applicable to Elme, including operational, cybersecurity, catastrophic and financial risks that may be relevant to Elme's business.

Under its policy, the Board also involves the Audit Committee in its risk oversight functions as required by applicable NYSE rules.

#### Meetings

The Board held 12 meetings in 2022. During 2022, each incumbent trustee attended at least 75% of the aggregate of the total number of meetings of the Board and the total number of meetings of all committees of the Board on which he or she served (during the periods that he or she served). Each member of the Board, other than one who was traveling internationally at the time, attended the Annual Meeting in 2022. The Board does not have a formal written policy requiring trustees to attend the Annual Meeting, although trustees have traditionally attended.

Elme's trustees who qualify as "non-management" within the meaning of the NYSE rules meet at regularly scheduled executive sessions without management participation. The sessions are presided over by the Lead Independent Trustee. In 2022, the Board met in executive session without the Chairman, President and Chief Executive Officer ten times.

# **Shareholder Outreach and Engagement**

We value the views of our shareholders and regularly solicit input from them in order to better understand their perspectives on our Company, including our performance, capital allocation strategy, and matters related to corporate governance and corporate social responsibility. Our commitment to understanding the perspectives of our shareholders facilitates alignment of the interests of our shareholders and our Company and helps inform the Board's decision-making. During 2022, our executive management team participated in numerous investor outreach events, primarily in the form of virtual conferences, investor presentations, and individual meetings with investors throughout the year. We view investor engagement as a critical component of sound corporate governance and long-term shareholder value creation, and we remain committed to maintaining a frequent and open dialogue with our shareholder base.

#### **Committee Governance**

Our Board has three standing committees, an Audit Committee, a Compensation Committee and a Corporate Governance/Nominating Committee. The membership and the function of each of these committees are described below:

	Audit	Compensation	Corporate Governance/ Nominating
Jennifer S. Banner	l		1
Benjamin S. Butcher		1	1
William G. Byrnes	I		I
Edward S. Civera	I	I	
Ellen M. Goitia	Chair		I
Thomas H. Nolan, Jr.	I	Chair	
Vice Adm. Anthony L. Winns (RET)		I	Chair
Number of meetings held during 2022	5	6	5

#### **Audit Committee**

All members of the Audit Committee are, and were during 2022, "independent" under NYSE rules. The Board has determined that each member of the Audit Committee qualifies as an audit committee financial expert, as that term is defined in the rules of the SEC.

The Audit Committee operates pursuant to a charter that was approved by the Board and that is reviewed and reassessed at least annually. The Audit Committee's oversight responsibility includes oversight relating to: (i) the integrity of Elme's consolidated financial statements and financial reporting process; (ii) Elme's systems of disclosure controls and procedures, internal control over financial reporting and other financial information provided by Elme; (iii) Elme's compliance with financial, legal and regulatory requirements; (iv) the annual

independent audit of Elme's financial statements, the engagement and retention of the registered independent public accounting firm and the evaluation of the qualifications, independence and performance of such independent public accounting firm; (v) the role and performance of Elme's internal audit function; and (vi) the fulfillment of the other responsibilities of the Audit Committee set forth in its charter, including overseeing certain financial risks, as discussed above, and considering potential related party transactions, as discussed below.

The Audit Committee assists the Board in oversight of financial reporting, but the existence of the Audit Committee does not alter the responsibilities of Elme's management and the independent accountant with respect to the accounting and control functions and financial statement presentation. For a more detailed description of the Audit Committee's duties and responsibilities, please refer to the "Audit Committee Report" below in this Proxy Statement. The Audit Committee's charter is available on our website, <a href="www.elmecommunities.com">www.elmecommunities.com</a>, under the heading "Investors" and subheading "Governance - Governance Documents," and upon written request.

# **Compensation Committee**

All members of the Compensation Committee are, and were in 2022, "independent" under NYSE rules. The Compensation Committee operates pursuant to a charter that was approved by the Board and that is reviewed and reassessed at least annually. The Compensation Committee's responsibilities include, among other duties: (i) discharging responsibilities relating to compensation of Elme's Chief Executive Officer, other executive officers and trustees, taking into consideration, among other factors, any shareholder vote on compensation; (ii) implementing and administering Elme's compensation plans applicable to executive officers; (iii) overseeing and assisting Elme in preparing the Compensation Discussion and Analysis for inclusion in Elme's proxy statement and/or Annual Report on Form 10-K; (iv) providing for inclusion in Elme's proxy statement a description of the processes and procedures for the consideration and determination of executive officer and trustee compensation; and (v) preparing and submitting for inclusion in Elme's proxy statement and/or Annual Report on Form 10-K a Compensation Committee Report. The Compensation Committee also engages in risk oversight, as discussed above, and reviews potential perguisites and benefit policies for executives.

The Compensation Committee's charter is available on our website, <u>www.elmecommunities.com</u>, under the heading "Investors" and subheading "Governance - Governance Documents," and upon written request.

# **Corporate Governance/Nominating Committee**

All members of the Corporate Governance/Nominating Committee are, and were in 2022, "independent" under NYSE rules. The Corporate Governance/Nominating Committee operates pursuant to a charter that was approved by the Board and that is reviewed and reassessed at least annually.

The Corporate Governance/Nominating Committee's responsibilities include, among other duties: (i) to identify, recruit and recommend to the full Board qualified candidates for nomination by the Board to be elected as trustees by the Company's shareholders at the annual meeting of shareholders, or to fill Board vacancies consistent with criteria approved by the Board; (ii) to develop and recommend to the Board a set of corporate governance guidelines applicable to Elme, and implement and monitor such guidelines as adopted by the Board; (iii) to

oversee the Board's compliance with financial, legal and regulatory requirements and its ethics program as set forth in Elme's Code of Business Conduct and Ethics; (iv) to review and make recommendations to the Board on matters involving the general operation of the Board, including the size and composition of the Board and the structure and composition of Board committees; (v) to recommend to the Board nominees for each Board committee; (vi) to periodically, but no less than annually, facilitate the assessment of the Board's performance, as required by applicable law, regulations and NYSE corporate governance listing standards; (vii) assist management in the preparation of disclosure regarding trustee independence and the operations of the Corporate Governance/Nominating Committee as required by the SEC to be included in the Company's annual proxy statement; (viii) oversee the Board's evaluation of management; and (ix) to consider corporate governance issues that may arise from time to time and make recommendations to the Board with respect thereto. The Corporate Governance/Nominating Committee shall also oversee, and periodically review and discuss with management and the Board, Elme's strategies, activities and risks relating to environmental and sustainability matters, corporate social responsibility matters and human capital matters and engage in risk oversight, as discussed above.

The Corporate Governance/Nominating Committee's charter is available on our website, <a href="https://www.elmecommunities.com">www.elmecommunities.com</a>, under the heading "Investors" and subheading "Governance - Governance Documents," and upon written request.

## **Trustee Nominee Consideration**

#### Selection Process

The Corporate Governance/Nominating Committee's process for the recommendation of trustee candidates is described in our Corporate Governance Guidelines. Set forth below is a general summary of the process that the Corporate Governance/Nominating Committee currently utilizes for the consideration of trustee candidates. The Corporate Governance/Nominating Committee may, in the future, modify or deviate from this process in connection with the selection of a particular trustee candidate.

• The Corporate Governance/Nominating Committee develops and from time to time maintains a list of potential candidates for Board membership on an ongoing basis. Corporate Governance/Nominating Committee members and other Board members may recommend potential candidates for inclusion on such list. In addition, the Corporate Governance/Nominating Committee, in its discretion, may seek potential candidates from organizations, such as the National Association of Corporate Directors, that maintain databases of potential candidates, or engage executive search firms to assist in identifying potential candidates. Shareholders may also put forward potential candidates for the Corporate Governance/Nominating Committee's consideration by submitting candidates to the attention of the Corporate Governance/Nominating Committee at our executive offices in Washington, D.C. The Corporate Governance/Nominating Committee screens potential candidates in the same manner regardless of the source of the recommendation.

- The Corporate Governance/Nominating Committee reviews the attributes, skill sets and other
  qualifications for potential candidates (as discussed below) from time to time and may modify them
  based upon the Corporate Governance/Nominating Committee's assessment of the needs of the
  Board and the skill sets required to meet those needs.
- When the Corporate Governance/Nominating Committee is required to recommend a candidate for nomination for election to the Board at an annual or special meeting of shareholders, or otherwise expects a vacancy on the Board to occur, it commences a candidate selection process by reviewing all potential candidates against the current attributes, skill sets and other preferred qualifications in order to determine whether a candidate is suitable for Board membership. This review may also include an examination of publicly available information and consideration of the NYSE independence requirements, the number of boards on which the candidate serves, the possibility of interlocks, other requirements or prohibitions imposed by applicable laws, regulations or Elme policies and practices, and any actual or potential conflicts of interest. The Corporate Governance/Nominating Committee then determines whether to remove any candidate from consideration as a result of the foregoing review. Thereafter, the Corporate Governance/Nominating Committee determines a proposed interview list from among the remaining candidates and discusses such interview list to the Board.
- Following the Board's approval of the interview list, the Chair of the Corporate Governance/ Nominating Committee or, at his or her discretion, other trustees, interview the potential candidates on such list. After the completion of candidate interviews, the Corporate Governance/ Nominating Committee determines a priority ranking of the potential candidates on the interview list and discusses such priority ranking to the Board.
- Following the Board's discussion of the priority ranking with the Board, the Chair of the Corporate Governance/Nominating Committee or, at his or her discretion, other trustees, contact the potential candidates based on their order in the priority ranking. When a potential candidate indicates his or her willingness to accept nomination to the Board, the recommendation process is substantially complete. Subject to a final review of eligibility under Elme policies and applicable laws and regulations using information supplied directly by the candidate, the Corporate Governance/ Nominating Committee then recommends the candidate for nomination.

The Corporate Governance/Nominating Committee's minimum qualifications and specific qualities and skills required for trustees are also set forth in our Corporate Governance Guidelines. Our Corporate Governance Guidelines currently provide that each trustee candidate, at a minimum, should possess the following attributes: integrity, trustworthiness, business judgment, credibility, collegiality, professional achievement, constructiveness and public awareness. Our Corporate Governance Guidelines also provide that, as a group, the independent trustees should possess the following skill sets and characteristics: financial acumen equivalent to the level of a public company chief financial officer or senior executive of a capital market, investment or financial services firm;

operational or strategic acumen germane to the real estate industry; public and/or government affairs acumen; corporate governance acumen, gained through service as a senior officer or director of a publicly-owned corporation or comparable academic or other experience; and diversity in terms of age, race, gender, ethnicity, geographic knowledge, industry experience and expertise, board tenure and culture. Additionally, our bylaws provide that no person shall be nominated for election as a trustee after his or her 72<sup>nd</sup> birthday, except under circumstances set forth in the bylaws.

# **Diversity Policy**

The Board maintains a policy with regard to consideration of diversity in identifying trustee nominees. Consistent with this policy, the Corporate Governance/Nominating Committee specifically considers diversity as a factor in the selection of trustee nominees. The Board believes that the best decisions can be made when a variety of viewpoints contribute to the process. As noted above, the Board defines diversity in our Corporate Governance Guidelines in terms of age, race, gender, ethnicity, geographic knowledge, industry experience and expertise, board tenure and culture.

The Board and the Corporate Governance/Nominating Committee both assess the diversity policy to be effective insofar as it has been actively incorporated into discussions of the Corporate Governance/Nominating Committee with respect to Board membership occurring since the policy was adopted.

# **Related Party Transactions Policy**

Our Board has adopted a written policy regarding transactions with related persons, which we refer to as our "related party transactions policy." Our related party transactions policy requires that a "related party," which is defined as (i) any person who is or was a trustee, nominee for trustee, or executive officer of the Company at any time since the beginning of the last fiscal year, even if such person does not presently serve in that role; (ii) any person known by the Company to be the beneficial owner of more than 5% of the Company's common shares when the related party transaction in question is expected to occur or exist (or when it occurred or existed); and (iii) any person who is or was an immediate family member of any of the foregoing when the related party transaction in question is expected to occur or exist (or when it occurred or existed), must promptly disclose any "related party transaction" (defined as any transaction directly or indirectly involving any related party that is required to be disclosed under Item 404(a) of Regulation S-K) to the Chief Accounting Officer. Related party transactions must be approved or ratified by either the Audit Committee or the full Board.

The policy provides that the Audit Committee or the full Board shall review transactions subject to the policy and decide whether to approve or ratify those transactions. In evaluating whether a transaction may be a Related Party Transaction, the Board or the Audit Committee may consider such factors as it deems appropriate, which factors may include, without limitation:

- the related party's interest in the related party transaction;
- the approximate dollar value of the amount involved in the related party transaction;

- whether the transaction was undertaken in the ordinary course of business of Elme;
- whether the transaction with the related party is proposed to be, or was, entered into on terms no less favorable to the Company than terms that could have been reached with an unrelated third party;
- the purpose of, and the potential benefits to Elme of, the transaction; and
- any other information regarding the related party transaction or the related party in the context of the proposed transaction that would be material to investors in light of the circumstances of the particular transaction.

There were no reportable related-party transactions in 2022.

#### Communications with the Board

The Board provides a process for shareholders and other interested parties to send communications to the entire Board or to any of the trustees. Shareholders and interested parties may send these written communications c/o Corporate Secretary, Elme Communities, 1775 Eye Street, NW, Suite 1000, Washington, D.C. 20006. All communications will be compiled by the Corporate Secretary and submitted to the Board or the Lead Independent Trustee on a periodic basis.

# **Corporate Governance Guidelines**

Elme has adopted Corporate Governance Guidelines. Our Corporate Governance Guidelines, as well as the Committee Charters, are available on our website, <a href="www.elmecommunities.com">www.elmecommunities.com</a>, under the heading "Investors" and subheading "Governance - Governance Documents," and upon written request.

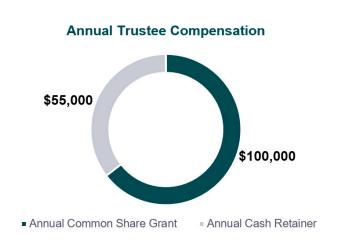
## **Code of Business Conduct and Ethics**

Elme has adopted a Code of Business Conduct and Ethics that applies to all of its trustees, officers and employees. The Code of Business Conduct and Ethics is available on our website, <a href="www.elmecommunities.com">www.elmecommunities.com</a>, under the heading "Investors" and subheading "Governance - Governance Documents," and available upon written request. Elme intends to post on our website any amendments to, or waivers from, the Code of Business Conduct and Ethics promptly following the date of such amendment or waiver.

# **Trustee Compensation**

#### General

Periodically, our Compensation Committee reviews, with advice from Ferguson Partners Consulting L.P. ("FPC"), our independent compensation consultant, the compensation for our trustees. Our trustee compensation was last revised in 2019 and took effect immediately following the 2020 Annual Meeting. Under our trustee compensation program, each non-employee trustee receives an annual cash retainer of \$55,000. The Lead Independent Trustee is entitled to an additional annual cash retainer of \$50,000. Each non-employee trustee who serves as a chair of one of the standing committees of the Board of Trustees, and each non-chair member of a standing committee, receives an additional retainer as follows:



#### **Additional Annual Cash Retainer**

Lead independent Trustee: \$50,000

Audit Committee Compensation Committee

Chair: \$20,000 Chair: \$15,000 Member: \$10,000 Member: \$7,500

**Corporate Governance/Nominating Committee** 

Chair: \$14,000 Member: \$7,500

In addition, each of our non-employee trustees also receives an annual \$100,000 common share grant, 50% of which is awarded on December 15 of each calendar year with the remaining 50% awarded on the earlier of the date of the annual meeting of shareholders or May 15. The number of common shares is determined by the closing price of the common shares on the date of grant.

No additional fees are paid to any trustee for their attendance at any Board or committee meeting.

Elme has adopted a non-qualified deferred compensation plan for non-employee trustees. The plan allows any non-employee trustee to defer a percentage or dollar amount of his or her cash compensation and/or all of his or her share compensation. Cash compensation deferred is credited with interest equivalent to the weighted average interest rate on Elme's fixed-rate bonds as of December 31 of each respective calendar year. A non-employee trustee may alternatively elect to designate that all of his or her annual board retainer and/or all of his or her share compensation be converted into restricted share units ("RSUs") at the market price of common shares as of the end of the applicable quarter. The RSUs are credited with an amount equal to the corresponding dividends paid on Elme's common shares. Following a trustee's separation from service, the deferred compensation plus earnings can be paid either in a lump sum or, in the case of deferred cash compensation only, in installments

pursuant to a prior election of the trustee. Compensation deferred into RSUs is paid in the form of shares. Upon a trustee's death, the trustee's beneficiary will receive a lump sum payout of any RSUs in the form of shares, and any deferred cash compensation will be paid in accordance with the trustee's prior election either as a lump sum or in installments. The plan is unfunded, and payments are to be made from general assets of Elme.

# **Trustee Ownership Policy**

The Board has adopted a trustee share ownership policy for non-employee trustees. Under the policy, each trustee is required to retain an aggregate number of common shares the value of which must equal at least five times the annual cash retainer at the time of their election to the board (the "Ownership Minimum").

In order to calculate the required number of shares, the annual cash retainer at the time of a trustee's election (or, if later, the policy implementation date of July 23, 2014) is multiplied by five, with the resulting product then being divided by the average closing price for the 60 days prior to the date of election (or appointment) (or, if later, the policy implementation date). Each non-employee trustee is required to meet the threshold within five years after his or her initial election to the Board. Trustees whose initial election was more than five years before the policy implementation date were required to have met their ownership goal on the policy implementation date. The aggregate number of common shares required to be held by each trustee is determined based on the market value of common shares over the 60 trading days prior to the first date of election (or appointment), as applicable. Once established, a trustee's common share ownership goal will not change because of changes in his or her annual retainer or fluctuations in Elme's common share price.

While a trustee serves on the Board, until a trustee has met the Ownership Minimum, common shares received by trustees as compensation are restricted in transfer.

## **Trustee Compensation Table**

The following table summarizes the compensation paid by Elme to our non-employee trustees who served on the Board for the fiscal year ended December 31, 2022. All share awards are fully vested. See "Principal and Management Shareholders - Trustee and Executive Officer Ownership" on page 34 for information on each Trustee's beneficial ownership of shares. Mr. McDermott does not receive any compensation for his service as a member of the Board.

(a)	(b)	(c)	(h)
Name	Fees Earned or Paid in Cash (\$)	Stock Awards <sup>1</sup> (\$)	Total (\$)
Jennifer S. Banner	\$ 42,292	2 \$ 49,990	\$ 92,282
Benjamin S. Butcher	70,000	99,987	169,987
William G. Byrnes	72,500	99,987	172,487
Edward S. Civera	122,500	99,987	222,487
Ellen M. Goitia	82,500	99,987	182,487
Thomas H. Nolan, Jr.	80,000	99,987	179,987
Vice Adm. Anthony L. Winns (RET.)	76,500	99,987	176,487

<sup>1</sup> Column (c) represents the total grant date fair value of all equity awards computed in accordance with FASB ASC Topic 718.

#### **Executive Officers**

Set forth below is certain information regarding each of our current executive officers as of April 6, 2023, other than Mr. McDermott, who is both an executive officer and a trustee and whose biographical information can be found on page 14. There are no family relationships between any trustee and/or executive officer.

In 2022, Elme had four named executive officers ("NEOs"), Paul T. McDermott, Stephen E. Riffee, Susan L. Gerock and Taryn D. Fielder, and had no executive officers other than these NEOs. Effective as of February 28, 2023, Mr. Riffee retired from Elme, and, effective as of March 1, 2023, Steven M. Freishtat became our Executive Vice President and Chief Financial Officer. Additionally, Taryn D. Fielder resigned as Senior Vice President, General Counsel and Corporate Secretary of the Company effective February 25, 2022.

# **Current Executive Officers**

# SUSAN L. GEROCK

# Age 56

### Senior Vice President and Chief Information Officer



Susan L. Gerock joined Elme in April 2016 as Vice President, Information Technology and Chief Information Officer. In February 2022, Ms. Gerock was promoted to Senior Vice President, Chief Information Officer. In such capacity, she is responsible for the leadership, integrative management and direction for company information systems including corporate-wide planning, budgeting for information technologies and coordination and integration of all company information technology and cybersecurity matters. She has over 28 years of management and information technology experience in commercial real estate, manufacturing, and retail. Prior to joining Elme, she held various roles at COPT, her most recent serving as Senior Vice President and Chief Information Officer. She previously served as a Senior Information Technology Director for CarrAmerica, an NYSE-listed office REIT and as an Information Technology Director for Archstone-Smith.

STEVEN M. FREISHTAT Age 48

# **Executive Vice President and Chief Financial Officer**



Mr. Freishtat joined Elme in November 2015 and was promoted to Executive Vice President and Chief Financial Officer in March 2023. He previously served as Vice President, Finance, a position he held since 2020. In this capacity, he managed Elme's financial planning and analysis, capital markets and treasury functions. He also previously served as Elme's Senior Director, Finance, from 2018 to 2020, Director, Finance, from 2017 to 2018 and Finance Manager from 2015 to 2017. Prior to joining Elme, Mr. Freishtat held positions at CapitalSource Inc. from 2004 to 2015, most recently as Vice President, Corporate Finance, and at Marriott International. Mr. Freishtat holds a Bachelor of Science degree in Finance from Indiana University and a Masters of Business Administration from the Goizueta School of Business at Emory University.

# CORPORATE RESPONSIBILITY

At Elme Communities, we embed environmental, social, and governance ("ESG") practices into every aspect of our business, with oversight by our Board of Directors. Our robust ESG program touches all departments and focuses on key issues such as determining meaningful ways to reduce our greenhouse gas ("GHG") emissions with positive returns on investments, incorporating Diversity, Equity, Inclusion, and Accessibility ("DEIA") to better reflect our communities, and ensuring our employees are well trained for their respective roles and on a pathway to career development.

For more information on Elme Communities initiatives, visit the ESG section of our website at <a href="https://www.elmecommunities.com/esg">https://www.elmecommunities.com/esg</a>. This includes our most recent ESG Report, Code of Conduct and Ethics, Environmental Policy, Human Rights Statement, Political Contributions Policy, and Vendor Code of Conduct. Information on or accessible through our website is not and should not be considered part of this Proxy Statement.

### **Environmental Matters**

# Sustainable Leadership in the Multifamily Space

Mitigating energy, water, waste, and greenhouse gas emissions is an essential part of effective property management. For the value-add multifamily sector, which has often appeared to lack investment in sustainability and efficiency opportunities, we are proud to say that we are raising the bar for sustainability advancement. As the first in the country to achieve Building Research Establishment Environmental Assessment Methodology ("BREEAM") certification for existing multifamily properties, we paved a new path for the Class B multifamily space to deliver superior efficiency and sustainability performance. In fact, in 2022, 60% of our assets held at least one sustainability certification, such as BREEAM, LEED, and ENERGY STAR.

We are committed to bringing all of our properties, including both new acquisitions and new developments, up to Elme Communities' standard of delivering superior efficiency and sustainability performance for our residents.

### **Net Zero Carbon Commitment**

Understanding our GHG emissions and following a path to limit our contributions to climate change is a top priority for our organization. In 2022, we joined the U.S. Department of Energy's Better Climate Challenge, further confirming our commitment to reducing our carbon emissions over the next ten years, as well as sharing our strategies to help other organizations reduce carbon and save energy. This is in tandem with our existing participation in ULI's Greenprint program, where we previously committed to reducing our Scope 1 and 2 GHG emissions to Net Zero by 2050.

In 2023, we are analyzing the Scope 3 emissions of our supply chain, including continuing to increase our data coverage of emissions from downstream leased assets. Additionally, we are working to align with the Science Based Target Initiative.

#### **Social Matters**

## **Employee Benefits, Training, and Safety**

We support our employees with a robust employee benefits program, including a flexible vacation policy, parental leave, 401(k) matching, tuition and education reimbursement, employee rent discount, an Employee Assistance Program, and many other programs. Additionally, we have a wellness program that offers fun, engaging challenges designed to encourage our employees' consistent improvement of their physical, mental, and financial well-being. Programs we run throughout the year include biometric screenings, free access to certified financial planners and wellness incentives.

All employees receive ethics and Code of Conduct training upon hire and must review and recertify their knowledge of these items annually. This training is completed through our online training platform and in person training sessions with the human resource team. Additionally, employee training covers the identification and prevention of workplace harassment and discrimination, how to foster a healthy and safe environment, diversity and inclusion, cybersecurity, sustainability and environmental awareness, and disaster/emergency awareness and procedures. Role-specific training is provided by each individual department.

Our goal is to provide a safe, healthy environment for our employees and residents. We do this by establishing policies and procedures aimed to reduce risk, implementing safety training addressing potential perils, creating awareness around common incidents (and how to avoid them), and celebrating safety champions. In 2022, we had no loss-time injuries, fatalities, or any worker compensation claims.

#### **Diversity Initiatives**

Elme Communities' DEIA Initiative is a long-term commitment to promote an environment where each individual feels comfortable being their most authentic selves. We believe diversity of backgrounds, experiences, cultures, ethnicities, and interests leads to new ways of thinking and drives organizational success. As part of this initiative, members of the organization from each department, including all leaders, participated in a "Building for Belonging" strategy session to focus on elevating our DEIA efforts for all employees.

In 2022, we engaged with DEIA experts to support our organization in defining measurable key performance indicators around success of the program for key areas including workplace equity, workforce diversification, supplier diversity, community impact, and employee engagement.

We continue to monitor key diversity metrics, including age, self-identified ethnic origin and self-identified gender across new hires, senior management, executives and total employees.

As a multifamily owner, it is critical all employees understand unconscious bias and the requirements around fair housing. In 2022, every employee of our organization from Asset Managers to Accountants participated in Fair Housing training.

## **Human Rights**

The Company also has a human rights policy, which in line with the United Nations Guiding Principles on Business and Human Rights, takes direction from the United Nations International Bill of Human Rights and the International Labor Organization Declaration of Fundamental Principles and Rights and Work. Our human rights policy is reviewed annually by the Corporate Governance/Nominating Committee and covers health, safety and wellbeing policies, anti-discrimination and harassment policies and ethical workplace guidelines.

#### **Vendor Code of Conduct**

We are also committed to developing and operating our communities and business in an ethical and responsible manner and have a vendor code of conduct which sets expectations for all vendors and suppliers, including with respect to anti-bribery and corruption, record keeping, conflicts of interest, human rights, labor standards, and discrimination.

# **Political Engagement and Disclosure**

Public sector decisions affect our business and industry and the communities in which we operate. For these reasons, we may participate in the political process through engagement with local and federal government officials and policy makers. We are committed to conducting these activities in a transparent manner that reflects responsible corporate citizenship and best serves the interests of our shareholders, employees, and other stakeholders. To that end, we have developed a political contributions policy, which allows certain political spending, including contributions to local, state or federal candidates or to political action committees or the payment of fees or expenses related to political processes or lobbying, only if that spending is in line with the Company's business purpose and if the Chief Executive Officer (after consultation with outside counsel) has provided written approval of the spending. The political contributions policy is reviewed annually by the Corporate Governance/Nominating Committee.

## **Corporate Governance Matters**

The Board of Trustees is committed to strong corporate governance. Our governance framework is designed to promote the long-term interests of Elme and our shareholders and strengthen Board and management accountability.

## **Corporate Governance Highlights**

#### WHAT WE DO

- ✓ **Annual Election of Trustees.** All of our Trustees stand for election annually.
- Majority Voting Standard for Trustees with Trustee Resignation Policy. Our bylaws include a majority-voting standard for the election of Trustees in uncontested elections. Under our Corporate Governance Guidelines, any incumbent Trustee who fails to receive the required vote for re-election is expected to offer to resign from our Board of Trustees.
- ☑ Concurrent Shareholder Power to Amend our Bylaws. Our bylaws may be amended by either our shareholders or the Board.
- ☑ Independent Board. Seven of our existing eight Trustees (and five of our six Trustee Nominees) are independent and all members serving on our Audit, Compensation and Corporate Governance/Nominating Committees are independent.
- ☑ **Lead Independent Trustee.** Our Lead Independent Trustee ensures strong, independent leadership and oversight of our Board of Trustees by, among other things, presiding at executive sessions of the independent Trustees.
- ☑ **Board Evaluations.** Our Corporate Governance/Nominating Committee oversees annual evaluations of our Board and its committees.
- ☑ **Risk Oversight by Full Board and Committees.** A principal function of our Board is to oversee risk assessment and risk management related to our business.
- ☑ Code of Ethics. A robust Code of Business Conduct and Ethics is in place for our Trustees, officers and employees.
- ☑ Clawback Policy. Our Board has voluntarily adopted a formal clawback policy that applies to cash and equity incentive compensation.
- Anti-Hedging and Anti-Pledging. Our Trustees, executive officers and employees are subject to anti-hedging and anti-pledging policies.
- Annual Say-on-Pay. We annually submit "say-on-pay" advisory votes to shareholder for their consideration and vote.
- ☑ **Sustainability.** We strive to conduct our business in a socially responsible manner that balances consideration of environmental and social issues with creating long-term value for our Company and our shareholders. We publish an annual report on the achievement of our sustainability goals.
- ✓ **No Over-boarding.** Our Corporate Governance Guidelines limit Trustee membership on other public company boards.
- Shareholder-requested Meetings. Our bylaws permit shareholders to request the calling of a special meeting.
- ☑ No Poison Pill. No Shareholder Rights Plan in effect.
- Share Ownership Policy. We maintain a share ownership policy applicable to our Trustees and executive officers.

# PRINCIPAL AND MANAGEMENT SHAREHOLDERS

# **Trustee and Executive Officer Ownership**

The following table sets forth certain information concerning all common shares beneficially owned as of March 22, 2023 by each current Trustee and Trustee Nominee, by each of the NEOs and by all current Trustees and executive officers as a group. Unless otherwise indicated, the voting and investment powers for the common shares listed are held solely by the named holder and/or the holder's spouse.

Name	Common Shares Owned <sup>1</sup>	Percentage of Total
Jennifer S. Banner	4,477	*
Benjamin S. Butcher	53,794	*
William G. Byrnes	100,195	*
Edward S. Civera	76,580	*
Taryn D. Fielder	18,377	*
Susan L. Gerock	43,765	*
Ellen M. Goitia	25,028	*
Paul T. McDermott	552,611	*
Thomas H. Nolan, Jr.	35,832	*
Stephen E. Riffee	148,934	*
Vice Adm. Anthony L. Winns (RET.)	47,515	*
All Trustees and Executive Officers as a group (10 persons) <sup>2</sup>	961,907	1.1%

<sup>1</sup> Includes common shares issuable, pursuant to vested RSUs, upon the person's volitional departure from Elme, as follows: Ms. Banner,4,477; Mr. Butcher, 53,794; Mr. Byrnes, 69,770; Mr. Nolan, 33,855; Mr. Winns, 47,515; and all Trustees and executive officers as a group, 209,411.

<sup>2</sup> As former executive officers, Ms. Fielder and Mr. Riffee are not included in this group. Mr. Freishtat, who became our Executive Vice President and Chief Financial Officer effective as of March 1, 2023, is included in this group.

<sup>\*</sup> Less than 1%.

# 5% Shareholder Ownership

Elme, based upon Schedules 13G filed with the SEC, believes that the following persons beneficially own more than 5% of the outstanding common shares as of March 22, 2023.

Name and Address of Beneficial Owner	Amount and Nature of Beneficial Ownership	Percentage of Class
BlackRock, Inc.	16,892,987 1	19.3%
55 East 52 <sup>nd</sup> Street		
New York, NY 10055		
The Vanguard Group	14,386,547 <sup>2</sup>	16.4%
100 Vanguard Blvd.		
Malvern, PA 19355		
FMR LLC	8,929,316 <sup>3</sup>	10.2%
245 Summer Street		
Boston, MA 02210		
State Street Corporation	5,711,356 4	6.5%
One Lincoln Street		
Boston, MA 02111		
T. Rowe Price Investment Management, Inc.	4,753,403 5	5.4%
101 E. Pratt Street		
Baltimore, MD 21202		

- Based upon Schedule 13G/A filed on January 26, 2023. BlackRock, Inc. ("BlackRock") has sole voting power with respect to 16,621,699 of these shares and sole dispositive power with respect to 16,892,987 of these shares. The Schedule 13G/A further indicates that the following subsidiaries of BlackRock acquired the shares reported on the Schedule 13G/A: BlackRock Life Limited, Aperio Group, LLC, BlackRock Advisors, LLC, BlackRock (Netherlands) B.V., BlackRock Fund Advisors (which beneficially owns 5% or greater of the outstanding shares of the security class being reported on the Schedule 13G), BlackRock Institutional Trust Company, National Association, BlackRock Asset Management Ireland Limited, BlackRock Financial Management, Inc., BlackRock Japan Co., Ltd., BlackRock Asset Management Schweiz AG, BlackRock Investment Management, LLC, BlackRock Investment Management (UK) Limited, BlackRock Asset Management Canada Limited, BlackRock Investment Management (Australia) Limited and BlackRock Fund Managers Ltd.
- 2 Based upon Schedule 13G/A filed on February 9, 2023. The Vanguard Group has shared voting power with respect to 138,657 of these shares, sole dispositive power with respect to 14,163,650 of these shares, and shared dispositive power with respect to 222,897 of these shares.
- 3 Based upon Schedule 13G/A filed on February 10, 2023. FMR, LLC has sole voting power with respect to 8,913,766 of these shares and sole dispositive power with respect to 8,929,316 of these shares. Abigail P. Johnson reports sole dispositive power with respect to 8,929,316 shares. The Schedule 13G/A further indicates that the following subsidiaries of FMR LLC acquired the shares reported in the Schedule 13G: FIAM LLC, Fidelity Management & Research Company and Strategic Advisers LLC. The Schedule 13G/A further indicates that Abigail P. Johnson is a director, the Chairman and Chief Executive Officer of FMR LLC.
- 4 Based upon Schedule 13G/A filed on February 6, 2023. State Street Corporation has shared voting power with respect to 4,516,719 of these shares and shared dispositive power with respect to 5,711,356 of these shares. The Schedule 13G/A further indicates that the following subsidiaries of State Street Corporation acquired the shares reported on the Schedule 13G/A: SSGA Funds Management, Inc., State Street Global Advisors Limited, State Street Global Advisors, Australia, Limited, State Street Global Advisors (Japan) Co., Ltd, State Street Global Advisors Asia Limited, State Street Global Advisors Europe Limited and State Street Global Advisors Trust Company.
- 5 Based upon Schedule 13G filed on February 14, 2023. T. Rowe Price Investment Management, Inc. has sole voting power with respect to 1,664,158 of these shares and sole dispositive power with respect to 4,753,403 of these shares.

# PROPOSAL 2: ADVISORY VOTE ON NAMED EXECUTIVE OFFICER COMPENSATION

# **Description of Proposal**

Pursuant to the Dodd-Frank Wall Street Reform and Consumer Protection Act ("Dodd-Frank Act") and Section 14A of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), we provide our shareholders, annually, with the opportunity to vote, on an advisory basis, on the compensation of our named executive officers, or NEOs, as disclosed in this Proxy Statement in accordance with the compensation disclosure rules of the SEC. This proposal is commonly known as a Say-on-Pay vote.

Please review the sections of this Proxy Statement entitled "Compensation Discussion and Analysis" for additional details regarding our executive compensation program. Please note, in particular the portion entitled "Compensation Objectives and Components" on page 38 which describes significant components of our executive compensation program and actions taken by the Compensation Committee during and with respect to the 2022 compensation year.

We are asking our shareholders to indicate their support for our NEO compensation as described in this Proxy Statement. This proposal gives our shareholders the opportunity to express their views on our NEO compensation. This vote is not intended to address any specific item of compensation, but rather the overall compensation of our NEOs and the philosophy, policies and practices described in this Proxy Statement. Accordingly, we are asking our shareholders to vote FOR the following resolution at the Annual Meeting:

"RESOLVED, that Elme's shareholders approve, on an advisory basis, the compensation of the named executive officers, as disclosed in Elme's Proxy Statement for the 2023 Annual Meeting of Shareholders, pursuant to the compensation disclosure rules of the Securities and Exchange Commission (Item 402 of Regulation S-K), including the Compensation Discussion and Analysis, the compensation tables and narrative disclosure contained in this proxy statement."

As provided by the Dodd-Frank Act, this vote is advisory, and therefore not binding on Elme, the Board or the Compensation Committee. However, the Board and Compensation Committee value the views of our shareholders and, to the extent there is any significant vote against the NEO compensation as disclosed in this Proxy Statement, we will consider our shareholders' concerns and the Compensation Committee will evaluate whether any actions are necessary to address those concerns.

# **Voting Matters**

Under our bylaws, approval of the Say-on-Pay vote requires the affirmative vote of a majority of the votes cast. A majority of votes cast means that the number of votes "FOR" a proposal must exceed the number of votes "AGAINST" that proposal. Abstentions and broker non-votes, if any, will not be counted as votes cast and will have no effect on the result of this vote.

Notwithstanding the approval requirements set forth in the previous paragraph, the vote remains advisory, and the Board and Compensation Committee value the opinions of our shareholders regardless of whether approval (as defined in the previous paragraph) is actually obtained.

## Recommendation

THE BOARD UNANIMOUSLY RECOMMENDS A VOTE "FOR" THE APPROVAL OF THE COMPENSATION OF OUR NAMED EXECUTIVE OFFICERS, AS DISCLOSED IN THIS PROXY STATEMENT PURSUANT TO THE COMPENSATION DISCLOSURE RULES OF THE SEC.

## COMPENSATION DISCUSSION AND ANALYSIS

Our 2022 performance highlights include:

- Achieved geographic diversification with 20% of apartment homes located in the Sunbelt compared to 3% a year ago
- ☑ Rebranded as Elme Communities, reflecting our ongoing commitment to elevating the value-living experience for our residents
- Successfully executed major infrastructure and technology overhaul and initiated the process of transitioning our communities to Elme management
- ☑ Recruited outstanding new talent, including key portfolio-level operational positions
- ✓ Increased same-store Multifamily Net Operating Income by 8.8% compared to the prior year
- ☑ Improved same-store effective blended Lease Rate Growth to 9.4% from 1.3% in 2021
- ☑ Grew the average effective monthly rent per home by 7.6% for our same-store communities
- ☑ Completed over 300 unit renovations at an average return on investment of 13%
- Achieved sustainability certifications for 60% of our multifamily communities
- Achieved recognition within ENERGY STAR Certification Nation by achieving ENERGY STAR Certifications at over 30% of communities

# **Compensation Objectives and Components**

The primary goals of our executive compensation program are to attract and retain the best executive talent while aligning the interests of our executives with those of our shareholders. We believe that providing salaries that fairly reward executives for their value to the organization is a critical base element of compensation. We also view performance-based compensation as a means to further motivate and reward our executives for achievement of our strategic and financial objectives. As a result, a substantial portion of our executive compensation program is performance-based.

<sup>\*</sup> Please refer to the Financial Reporting Annex included in this Proxy Statement for related definitions and reconciliations to the most directly comparable generally accepted accounting principles ("GAAP") financial measure.

A summary of some of the key attributes - what we do and what we don't do - that define our program, is set forth below:

#### What We Do

- ✓ We pay for performance the vast majority of any executive officer's total compensation being based on performance and therefore "at-risk"
- ✓ We use multiple and balanced performance measures in our STIP established for each performance period
- ✓ Payments under our STIP and LTIP are capped
- ✓ We use total shareholder return in our LTIP
- ✓ We have implemented a clawback policy applicable to our executives
- ✓ We have robust share ownership guidelines (which apply to executive officers and Trustees)
- ✓ Compensation Committee has engaged an independent compensation consultant

#### What We Don't Do

- Change in control agreements do not provide for single trigger cash severance payments
- We do not provide tax gross-ups with respect to payments made in connection with a change in control
- We do not allow hedging or pledging of our shares
- We do not guarantee minimum STIP or LTIP payouts or annual salary increases
- We do not pay dividends on performance-based restricted shares until the performance period ends

For 2022, our executive compensation program primarily consisted of base salary, our short-term incentive plan (the "STIP") and our long-term incentive plan (the "LTIP"). The STIP for 2022 consisted solely of a cash component. The LTIP consisted of awards of unrestricted shares and restricted shares. The additional components of our executive compensation program are described below under "Other Executive Compensation Components."

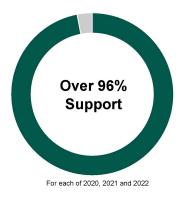
The Compensation Committee makes compensation decisions after careful analysis of performance information and market compensation data. In developing our executive compensation program, the Compensation Committee established the following compensation guidelines:

- executive base salaries should generally approximate the median base salary of our peer group, but there
  should also be flexibility to address particular individual circumstances that might require a different result,
  and
- total direct compensation should result in pay levels consistent with the 75<sup>th</sup> percentile of our peer group only in circumstances where management has achieved "top level performance" in operational performance and strategic initiatives.

An executive's salary and total direct compensation are not mechanically set to be a particular percentage of the peer group average. Instead, the Compensation Committee reviews the executive's compensation relative to the peer group to help the Compensation Committee perform its overall analysis of the compensation opportunity for

each executive. Peer group data is not used as the determining factor in setting compensation because (1) the executive's role and experience within the Company may be different from the officers at the peer companies, (2) the compensation for officers at the peer companies may be the result of over- or under-performance and (3) the Compensation Committee believes that ultimately the decision to establish target compensation for a particular executive should be based on its members' own business judgment with respect to the compensation opportunity for each executive, taking into account advice from FPC, as noted below.

# Say-On-Pay Results and Consideration



Because our recent "say-on-pay" advisory votes received the approval of a very significant percentage of those shareholders voting (i.e., approval from holders of more than 98% of our shareholders who cast votes in 2020 and 2021 and more than 96% of our shareholders who cast votes in 2022), the Compensation Committee considered such results and did not implement programmatic changes to our executive compensation program motivated by the shareholder advisory vote.

Since our 2017 Annual Meeting, we have held "say-on-pay" advisory votes on an annual basis. After the Annual Meeting, and after reviewing the results of the advisory vote discussed in Proposal 3 below (the "Say-on-Frequency" proposal), the Board will decide how often, until the next Say-on-Frequency vote is conducted, Elme will hold future "say-on-pay" advisory votes. Our next say-on-frequency vote is scheduled to occur in 2029.

## Role of Compensation Consultant and 2022 Peer Group Analysis

Pursuant to the Compensation Committee charter, the decision to retain an independent consultant (as well as other advisors) is at the sole discretion of the Compensation Committee, and any such independent consultant works at the direction of the Compensation Committee. Pursuant to such authority, the Compensation Committee engaged the services of FPC, as an independent executive compensation consultant, to provide advice and counsel in carrying out its duties. In establishing 2022 executive compensation levels, the Compensation Committee Chair worked with FPC to determine the scope of work to be performed to assist the Compensation Committee in its decision-making processes. In conducting its work on 2022 executive compensation levels for the Compensation Committee, FPC also interacted with other members of the Compensation Committee, the Lead Independent Trustee, the President and Chief Executive Officer and the Executive Vice President and Chief Financial Officer. FPC also provided the Compensation Committee with competitive pay analysis regarding both the broader market (including a survey of the compensation of similarly situated executives employed by companies in the most recent National Association of Real Estate Investment Trusts, Inc. ("Nareit") compensation survey) and a group of public REITs. FPC also provided the Compensation Committee with market data on executive pay practices and levels. FPC attended Compensation Committee meetings and, upon request by the

Compensation Committee, executive sessions to provide advice and counsel regarding decisions facing the Compensation Committee.

The Compensation Committee has reviewed its relationship with FPC to ensure that FPC is independent from management. This review process includes a review of the services FPC provides, the quality of those services, and fees associated with the services during the fiscal year, as well as consideration of the factors impacting independence that are set forth in NYSE rules.

The Compensation Committee worked with FPC to develop the comparative 12-company peer group below. FPC then conducted a market analysis of executive compensation packages, practices and pay levels based on this group. Due to Elme's unique property-type diversification and geographic focus, it is difficult to construct a peer group that matches Elme's exact business model; however, the Compensation Committee, with FPC's consultation, believes the companies identified below are suitable peers for 2022, as they (i) fell between 0.5 and 2.4 times the size of Elme based on total market capitalization, (ii) own and/or operate multifamily and/or commercial properties, and (iii) are self-advised and internally managed. FPC compared the compensation of Elme's NEOs to the compensation of similarly situated executives employed by companies in the most recent Nareit compensation survey and the peer companies.

Peer	Industry	Market Capitalization (\$MM) as of December 31, 2022
Independence Realty Trust, Inc.	Multifamily	\$3,778
Corporate Office Properties Trust	Office	2,916
JBG SMITH Properties	Diversified	2,171
Elme Communities	Multifamily	1,556
Veris Residential, Inc.	Multifamily	1,450
Acadia Realty Trust	Shopping Center	1,362
Easterly Government Properties, Inc.	Office	1,295
Piedmont Office Realty Trust, Inc.	Office	1,131
Apartment Investment and Management Company	Multifamily	1,086
Brandywine Realty Trust	Office	1,054
UMH Properties, Inc.	Manufactured Home	897
Centerspace	Multifamily	884
Armada Hoffler Properties, Inc.	Diversified	779

FPC's data compared the compensation of Elme officers based on base salary and total direct compensation, which included base salary, annual incentive compensation and an annualized present value of long-term incentive compensation. The Compensation Committee considers the amount and mix of base and variable

compensation by referencing, for each executive level and position, the prevalence of each element and the level of compensation that are provided in the market based on the FPC comparison analysis.

The Compensation Committee takes into account current financial performance in its evaluation of executive compensation. In particular, as it pertains to 2022, the Compensation Committee took into account key drivers of value creation such as translating the Company's strategic intent into operational capabilities, constructing a comprehensive human resource program and technology platform, creating a new brand and beginning to assume management of the Company's multifamily portfolio from third party managers, among others, as well as the Company's absolute performance, performance relative to other companies in the industry and external circumstances that impacted the Company's performance. The Compensation Committee does not delegate any of its principal functions or responsibilities.

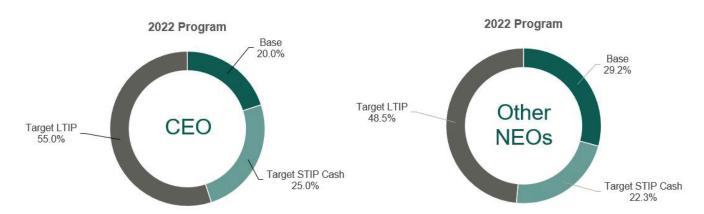
# **Role of Executives**

The Compensation Committee believes management input is important to the overall effectiveness of Elme's executive compensation program. The Compensation Committee believes the advice of an independent consultant should be combined with management input and the business judgment of the Compensation Committee members to arrive at a proper alignment of compensation philosophy, programs and practices.

The President and Chief Executive Officer, Executive Vice President and Chief Financial Officer, and Senior Vice President and Chief Accounting Officer are the management members who interact most closely with the Compensation Committee. These individuals work with the Compensation Committee to provide their perspectives on aligning compensation strategies with our business strategy and on how well our compensation programs appear to be working.

# **Target Compensation**

The targeted compensation by component for our Chief Executive Officer ("CEO") and all other NEOs in 2022 was as follows:



# **Base Salary**

The annual base salaries for our NEOs, as determined by our Compensation Committee for our President and Chief Executive Officer and by our President and Chief Executive Officer for our Executive Vice President and Senior Vice President, were as follows:

Position	Name	2022	2021	2020
Chief Executive Officer	Paul T. McDermott	\$ 750,000 \$	750,000 \$	750,000
Executive Vice President	Stephen E. Riffee	450,000	450,000	450,000
Senior Vice President	Taryn D. Fielder <sup>1</sup>	350,000	350,000	350,000
Senior Vice President	Susan L. Gerock <sup>2</sup>	315,000	_	_

<sup>1</sup> As previously described, Ms. Fielder resigned effective February 25, 2022.

The Compensation Committee, acting in consultation with FPC, reviews and approves salary recommendations annually based on the considerations described above. The 2022 compensation for each of our NEOs was determined based on a review of publicly disclosed compensation packages of executives of other public real estate companies and was intended to ensure that executive salaries generally approximate the median of the peer group.

# **Short-Term Incentive Plan (STIP)**

Under the STIP, all NEOs have the opportunity to receive an annual bonus award, payable in cash following completion of the one-year performance period, based on the achievement of certain performance measures that are established for each performance period. Each year, the Compensation Committee will establish the threshold, target and high performance goals for each performance measure, as well as the weighting attributable to each such performance measure, with the aggregate weighting for all such performance measures to total 100%. Such performance measures will consist of one or more financial performance measures and, if determined by the Compensation Committee, individual performance measures.

Upon or following completion of a performance period, the degree of achievement of each financial performance measure will be determined by the Compensation Committee in its discretion (taking into account absolute performance, performance relative to other companies in the industry, challenges faced by Elme and/or positive external circumstances that may have beneficially impacted Elme's performance, input from the Board and a written presentation on satisfaction of such financial performance goals provided by the President and Chief Executive Officer). If the Compensation Committee determines that the degree of achievement of an applicable financial performance measure fell between threshold and target or between target and high, then the portion of the award dependent upon such financial performance measure shall be determined by linear interpolation. If

<sup>2</sup> As previously described, Ms. Gerock was promoted to Senior Vice President and Chief Information Officer as of January 1, 2022.

achievement of the applicable financial performance measure falls below threshold, the portion of the award that is dependent on such financial performance measure will not be paid.

Upon or following completion of a performance period, the degree of achievement of any individual performance measures will be determined by the Compensation Committee in its discretion with respect to the Chief Executive Officer, and by the Chief Executive Officer or other immediate supervisor in his or her discretion with respect to all other participants (subject to final approval by the Compensation Committee), and the Compensation Committee will evaluate the degree of achievement of the individual performance measures on a scale of below 1 (below threshold), 1 (threshold), 2 (target) or 3 (high) or any fractional number between 1 and 3. If the Compensation Committee determines that the degree of achievement of the individual performance is a fractional number between 1 and 3, then the portion of the award that is dependent upon the individual performance measures shall be determined by linear interpolation. If achievement of the individual objectives goal falls below threshold level, the portion of the award that is dependent on the individual objectives goal will not be paid.

Each participant's total award opportunity under the STIP with respect to a performance period is stated as a percentage of the participant's annual base salary determined as of the first day of that performance period. For 2022, those percentages are as set forth below:

	Threshold	Target	High
Paul T. McDermott	63%	125%	188%
Stephen E. Riffee	48%	93%	160%
Susan L. Gerock	35%	65%	115%

<sup>\*</sup>For information regarding Ms. Fielder's STIP payments in 2022, see "Ms. Fielder's Separation Agreement" at page 53.

The financial and individual performance goals are re-evaluated on an annual basis as to their appropriateness for use with respect to the current performance period and for subsequent annual programs under the STIP based on any potential future changes in business goals and strategy.

The executive can elect to defer 100% of the award pursuant to Elme's Deferred Compensation Plan for Officers. If the executive makes such election, the cash is converted to RSUs and Elme will match 25% of deferred amounts in RSUs.

#### 2022 STIP Performance Measures

In February 2022, the Compensation Committee determined that 60% of the STIP award for 2022 would be evaluated on the achievement of the following performance goals:

	Weighting	Metric
	25%	Core funds from operations ("Core FFO") per share
0	15%	Same-store multifamily net operating income ("NOI") growth
Company Performance Scorecard	10%	Total non-same-store multifamily NOI
	10%	Net debt to Adjusted EBITDA
	15%	Strategic goals
Individual Objectives	25%	NEO's achievement of his or her individual goals for the year

<sup>\*</sup> Please refer to the Financial Reporting Annex included in this Proxy Statement for related definitions and reconciliations to the most directly comparable GAAP financial measure.

The Compensation Committee determined that another 15% of the STIP performance for 2022 would be evaluated on the achievement of certain strategic goals of the Company, including the implementation of the Company's translation of its strategic intent into operational capabilities (the "Operating Model Milestone"), constructing a comprehensive human resources program designed for the multifamily industry (the "Human Capital Milestone"), implementation of a core technology platform (the "Technology Milestone"), creation of a new brand (the "Branding Milestone") and beginning to assume the management of the Company's multifamily portfolio from third party managers (the "Property Rollout Milestone" and together with the Operating Model Milestone, Human Capital Milestone, Technology Milestone and Branding Milestone, the "Project Reimagine Milestones"). Each goal was assigned a particular number of points and achievement of the Project Reimagine Milestones was determined based on the total number of points earned.

The Compensation Committee determined that the remaining 25% of each NEO's STIP award for 2022 would be evaluated based on such NEO's achievement of his or her individual goals for the year.

## 2022 STIP Performance Results Determined by Compensation Committee

# Achievement of 2022 Company Performance Goals (60%)

In the case of Core FFO per share, same-store multifamily NOI growth, total non-same-store multifamily NOI and net debt to EBITDA goals, management proposed metrics at the beginning of 2022 for measuring threshold, target and high performance levels based on the Company's business projection and budget materials at that time. These metrics were then extensively reviewed by the Compensation Committee (together with the Board) and approved in February 2022. The resulting approved metrics for each of the financial goals across threshold,

target, and high performance levels under the STIP are presented in the table below, along with the 2022 actual results:

	Threshold	Target	High	Weighting	Final Results
Core FFO per share	\$0.87	\$0.90	\$0.93	25%	\$0.88
Same-Store Multifamily NOI Growth	6.70%	8.70%	10.70%	15%	8.80%
Total Non-Same-Store Multifamily NOI	\$23 million	\$26 million	\$28 million	10%	\$23 million
Net debt to Adjusted EBITDA	6.0x	5.5x	5.25x	10%	4.82x

At the request of the Compensation Committee, an internal audit was performed to review management's calculations for the STIP. This internal audit was then presented to the Compensation Committee for its review and acceptance.

## Achievement of Project Reimagine Milestones (15%)

In the case of the Project Reimagine Milestones, management proposed metrics at the beginning of 2022 for the achievement of the Project Reimagine Milestones across threshold, target, and high performance levels. The breakdown of the potential points for each Project Reimagine Milestones are presented in the table below, along with the 2022 actual results.

	Potential Points	Final Results
Operating Model Milestone	3	3
Human Capital Milestone	3	1.5
Technology Milestone	3	3
Branding Milestone	2	2
Property Rollout Milestone	2	2
Total	13	11.5

At the conclusion of the performance period, the Compensation Committee evaluated the achievement of the Project Reimagine Milestones on a scale of 8 (threshold), 10 (target) or 12 (high). In making its assessment of the performance of the Project Reimagine Milestones, the Compensation Committee determined that actual performance fell between target and high performance levels.

#### Achievement of 2022 Individual Goals

In the case of the individual objectives (25% weighting) portion of the STIP, the Compensation Committee reviewed and determined the performance of Mr. McDermott and Mr. McDermott reviewed and determined the performance of each of the other executives. With respect to the Compensation Committee's determination of Mr. McDermott's performance, the Compensation Committee took into account the Company's progress on geographic diversification, acquisition activity and ESG performance accomplishments, progress on the Company's transformation into a strategy-led, business-to-consumer, value-driven multifamily company ("Project Reimagine") and stock performance. With respect to Mr. McDermott's determination of the performance of the

other executives, Mr. McDermott took into account, and the Compensation Committee considered, the performance in 2022 of each executive in leading his or her respective department and the Company as a whole and in contributing to the financial and operational accomplishments of the Company. The final determinations of the Compensation Committee and Mr. McDermott with respect to individual performance are reflected in the actual payout amounts for 2022 under the STIP as presented in the Summary Compensation Table and related footnotes within this Proxy Statement.

# **STIP Payout Determinations by Compensation Committee**

Based on the results outlined above, the Compensation Committee approved the following awards under the STIP in 2022:

		Target 2022 STIP Award		Actual 2022 STIP Award	
Paul T. McDermott	\$	937,500	\$	942,000	
Stephen E. Riffee		418,500		475,425	
Susan L. Gerock		204,750		246,173	

# **Long-Term Incentive Plan (LTIP)**

# **Long-Term Incentive Compensation**

Under the LTIP, executives are provided the opportunity to earn awards based on (i) the achievement of performance measures (which may consist of one of more shareholder return measures and one or more strategic measures), which are established for each performance period, and (ii) continued employment with the Company. The aggregate weighting for the performance measures and the time-based measures, as determined by the Compensation Committee, totals 100%. Each year, the Compensation Committee will establish the threshold, target and high performance goals for each performance measure, and upon or following completion of a performance period, the degree of achievement of each performance measure is determined by the Compensation Committee at its discretion. The awards earned under the LTIP are payable in our common shares of beneficial interest. Because the shares awarded for the achievement of performance measures will be issued only after the three-year performance period has ended, no dividends will be paid on such shares until the actual performance has been achieved. Dividends will be paid on the shares awarded for continued employment from the date of grant. The LTIP is a "rolling" plan, with a new three-year performance period commencing on January 1 of each year.

Each participant's total award under the LTIP with respect to a performance period is stated as a percentage of the participant's annual base salary determined as of the beginning of the performance period. For 2022, those percentages are as set forth below:

	Threshold	Target	High
Paul T. McDermott	198%	275%	440%
Stephen E. Riffee	143%	200%	295%
Susan L. Gerock	100%	143%	207%

<sup>\*</sup>For information regarding Ms. Fielder's STIP payments in 2022, see "Ms. Fielder's Separation Agreement" at page 53.

The LTIP provides that, following completion of a performance period, 100% of the performance-based award associated with such completed performance period vests immediately upon grant.

# 2022 LTIP Performance Measures Determined by Compensation Committee

In February 2022, the Compensation Committee determined that the allocation of awards for the performance period under the LTIP commencing on January 1, 2022 would be as follows:

			Perf	ormance Hur	dles
Pay Element	Weighting	Metric	Threshold	Target	High
Performance-Based	60%	Relative Total Shareholder Return (75%)	33rd percentile	51st percentile	76th percentile
Equity 60%	00 /6	Strategic Performance Component (25%)	1	2	3
Time-Based Equity	40%	Vests ratably over three years			

## 2022 Time-Based Awards – 40% of total LTIP Award

Time-based awards under the LTIP are subject to a three-year vesting schedule, with the award vesting in one-third increments on each December 15 of the applicable performance period if the participant remains employed by the Company on each of such dates.

## 2022 Relative TSR (Peer Group) – 45% of total LTIP award

For relative TSR (Peer Group), Elme's total shareholder return ("TSR") performance is measured over the applicable performance period against a peer group of companies selected by the Compensation Committee, after consultation with its independent compensation consultant, at the beginning of the performance period. See "Role of Compensation Consultant and 2022 Peer Group Analysis" at page 40. Prior to determining performance for an applicable period, the Compensation Committee will remove companies from the peer group for such period that cease to be peer group companies as a result of acquisitions, divestitures and other similar actions. Threshold, target and high performance levels for relative TSR (Peer Group) are the 33<sup>rd</sup>, the 51<sup>st</sup> and the 76<sup>th</sup> percentiles, respectively. If relative TSR falls between these percentiles, the actual relative TSR performance level is to be determined by linear interpolation (with an associated payout level in between threshold and target performance levels, or target and high performance levels, as applicable). If relative TSR falls below the applicable threshold level, the portion of the award that is dependent on such goal will not be paid.

# 2022 Strategic Performance Component - 15% of total LTIP award

For the strategic performance component, the Compensation Committee has set a goal of achieving a multifamily portfolio geographic mix outside of the Washington, DC metro region. At the completion of the three-year performance period, the degree of achievement of Elme's strategic goal is evaluated by the Compensation Committee on a scale of below 1 (below threshold), 1 (threshold), 2 (target) or 3 (high), or any fractional number between 1 and 3. If the Compensation Committee determines that the degree of achievement of the strategic goal is a fractional number between 1 and 3, the portion of the award that is dependent upon the strategic goal shall be determined by linear interpolation between such values. If achievement of strategic goals fall below threshold level, the portion of the award that is dependent on strategic goals will not be paid.

# **Prior Long-Term Incentive Plan**

Under our prior long-term incentive plan, as in effect for performance periods beginning prior to 2020 (the "Prior LTIP"), executives were provided the opportunity to earn awards based on achieving TSR performance objectives across a three-year performance period, which, if earned, are payable 75% in unrestricted shares and 25% in restricted shares. These unrestricted shares and restricted shares are to (1) in the case of the restricted shares only, vest over a one-year period commencing on the January 1 following the end of the three-year performance period, (2) consist of an aggregate number of shares determined by dividing the dollar amount payable in unrestricted shares and restricted shares by the closing price per share on such January 1 and (3) be issued within 2  $^{1}$ /2 months of the end of the three-year performance period. Elme must pay dividends currently on the restricted shares described above in this paragraph. Because restricted shares under the Prior LTIP will only be issued after the three-year performance period has ended, no dividends will be paid on restricted shares until the actual performance has been achieved. Each executive's total award opportunity under the Prior LTIP, stated as a percentage of base salary, for the achievement of threshold, target and high-performance requirements is set forth in the table below:

	Threshold	Target	High
Paul T. McDermott	80%	150%	270%
Stephen E. Riffee	50%	95%	170%

<sup>\*</sup> Ms. Gerock is not included in this table as she did not become an executive officer until 2022. Ms. Gerock was eligible for a long-term incentive plan payout under our non-executive officer incentive plan with respect to her service prior to becoming an executive officer as discussed below under "Other Executive Compensation Components - Non-Executive Officer Short-Term Incentive Plan and Long-Term Incentive Plan."

For purposes of calculating award payouts at the conclusion of each three-year performance period, the target level is determined for each executive as of the beginning of the applicable performance period. Each TSR goal is measured over a three-year performance period based on a share price determination made at the beginning and end of the performance period and dividends paid with respect to the common shares during the performance period. For purposes of calculating total shareholder return metrics, the "starting price" equals the average closing price for the 20-trading day period beginning on the first trading day of the performance period. The "ending price"

<sup>\*\*</sup> For information regarding Ms. Fielder's STIP payments in 2022, see "Ms. Fielder's Separation Agreement" at page 53.

equals the average closing price for the last 20 trading days of the performance period. Prior LTIP performance is evaluated on both of the following TSR performance goals and weightings:

		Pe	rformance Hurdl	es
Pay Element	Weighting	Threshold	Target	High
Relative TSR v. Peer Group	50%	33rd percentile	51st percentile	76th percentile
Relative TSR v. FTSE Nareit Diversified Index	50%	33rd percentile	51st percentile	76th percentile

If relative TSR falls between these percentiles, the actual relative TSR performance level is to be determined by linear interpolation (with an associated payout level in between threshold and target performance levels, or target and high performance levels, as applicable). If relative TSR falls below the applicable threshold level, the portion of the award that is dependent on such goal will not be paid.

# LTIP Payout Determinations by Compensation Committee

In February 2020, the Compensation Committee determined that the allocation of awards for the performance period under the LTIP commencing on January 1, 2020 would be (1) 40% time-vesting (based on the Target award opportunity), (2) 30% vesting based on shareholder return (50% of which is calculated based on Elme's TSR relative to the company's peer group and the other 50% of which is calculated based on Elme's TSR relative to the FTSE Nareit Diversified Index), and (3) 30% vesting based on achievement of strategic goals.

With respect to TSR goals under the LTIP, the Compensation Committee reviewed the TSR calculations against LTIP metrics with respect to the award opportunity that had a three-year performance period ending on December 31, 2022.

As of the end of the performance period, Elme's relative TSR ranked at 60th percentile, which was between target and high performance, with respect to the company peer group and 43rd percentile, which was between threshold and target performance, with respect to the FTSE index peers. Pursuant to the terms of the LTIP, the Compensation Committee approved the following awards under the LTIP for the three-year performance period ending December 31, 2022:

	get 2020-2022 LTIP Award	Target 2020-2022 LTIP Award (as percentage of base salary)	tual 2020-2022 LTIP Award	Actual 2020-2022 LTIP Award (as a percentage of Target 2020-2022 LTIP Award)
Paul T. McDermott	\$ 1,237,500	165%	\$ 1,647,938	133%
Stephen E. Riffee	540,000	120%	670,591	124%

# **Other Executive Compensation Components**

## **CEO Equity Retention Award**

On June 1, 2017, the Board approved an equity award to Mr. McDermott in recognition of his significant contribution to Elme's performance and as an incentive for his continued service to Elme. The Board based its decision on the recommendation of the Compensation Committee. The Compensation Committee recognized, among other things, that Mr. McDermott has been a key component of Elme's improved performance since the date he joined Elme (total shareholder return during Mr. McDermott's tenure through the date of the award was 50.7%) and that his departure would significantly disrupt Elme and its performance. The Compensation Committee, after consultations with FPC, and after considering Mr. McDermott's performance as well as his current level of compensation relative to peer company compensation, recommended approval of an equity award in the form of 100,000 restricted shares of Elme, all of which vested on June 1, 2022. The restricted shares were granted out of and in accordance with the 2016 Omnibus Incentive Plan.

On September 29, 2022, the Compensation Committee recommended to the Board, and following conversations with Elme's compensation consultant, the Board approved an equity award to Mr. McDermott of 100,000 restricted shares of Elme in accordance with the 2016 Omnibus Incentive Plan in recognition of Elme's successful completion of its transformative transactions, including implementation of Project Reimagine, Mr. McDermott's ongoing contribution to Elme's performance and to further incentivize his continued service to Elme. Subject to certain limited exceptions, 100% of the grant will vest on September 29, 2027, subject to Mr. McDermott's continued service until such date of vesting. The restricted shares were granted out of and in accordance with the 2016 Omnibus Incentive Plan.

#### **Supplemental Executive Retirement Plan**

Because the Internal Revenue Code of 1986 (the "Code") limits the benefits that would otherwise be provided by our qualified retirement programs, Elme provides a supplemental executive retirement plan ("SERP") for the benefit of the NEOs. This plan was established in November 2005 and is a defined contribution plan under which, upon a participant's termination of employment from Elme for any reason other than cause (as defined in the SERP), the participant will be entitled to receive a benefit equal to the participant's accrued benefit times the participant's vested interest. A participant's benefit accrues over years of service. Elme makes contributions to the plan on behalf of the participant ranging from 9.5% to 19% of base salary. The exact contribution percentage is based on the participant's current age and service such that, at age 65, the participant could be expected to have an accumulation (under assumptions made under the plan) that is approximately equal to the present value of a life annuity sufficient to replace 40% of his or her final three year average salary. Vesting generally occurs based

<sup>\*</sup> Ms. Gerock is not included in this table as she did not become an executive officer until 2022. Ms. Gerock was eligible for a long-term incentive plan payout under our non-executive officer incentive plan with respect to her service prior to becoming an executive officer as discussed below under "Other Executive Compensation Components - Non-Executive Officer Short-Term Incentive Plan and Long-Term Incentive Plan."

<sup>\*\*</sup> For information regarding Ms. Fielder's STIP payments in 2022, see "Ms. Fielder's Separation Agreement" at page 53.

on a minimum of ten years of service or upon death, total and permanent disability, involuntary discharge other than for cause, or retirement or voluntary termination if the participant does not engage in prohibited competitive activities during the two-year period after such retirement or voluntary termination.

Elme accounts for this plan in accordance with *Accounting Standards Codification ("ASC")* 710, Compensation - General and ASC 320, Investments - Debt and Equity Securities, whereby the investments are reported at fair value, and unrealized holding gains and losses are included in earnings. For the years ended December 31, 2022, 2021 and 2020, Elme recognized current service cost of \$242,000, \$229,000 and \$229,000, respectively.

#### Severance Plan

On August 4, 2014, the Board and Compensation Committee adopted an Executive Officer Severance Pay Plan to provide specified benefits to executive officers in the event of their termination of employment from Elme. Under the severance plan, in the event of a qualifying termination of employment of an executive officer, the executive officer will be entitled to receive a severance payment, equal to a number of weeks of severance pay, based on his or her base salary and number of years of service.

Under the severance plan each executive officer will also be entitled to receive a severance benefit comprised of an ongoing payment from Elme equal to the employer portion of current medical, dental and vision elections for the period of severance (or, if less, the applicable Consolidated Omnibus Budget Reconciliation Act ("COBRA") payment). Any severance pay and severance benefits described above will be subject to applicable payroll and tax withholding.

The severance pay and severance benefits under the severance plan are in addition to, and not in lieu of, any applicable equity vesting, acceleration of payment or other benefits that may exist under the LTIP, the STIP, the SERP and other compensation plans. If the executive officer is entitled to severance payments under a change in control agreement with Elme, then the executive officer will not also receive payment under the severance plan. In addition, for the President and Chief Executive Officer, he will be entitled to the severance payments under the severance plan or his employment letter with Elme, whichever is greater. The severance plan defines participating executive officers to be officers at the level of President and Chief Executive Officer, Executive Vice President or Senior Vice President.

## **Deferred Compensation Plan**

Beginning in 2007, Elme adopted a plan that allows officers to voluntarily defer a percentage or dollar amount of his or her salary and/or his or her STIP awards. The amounts deferred are not included in the officer's current taxable income and, therefore, are not currently deductible by us. Salary deferrals are credited during the year with earnings based on the weighted average interest rate on Elme's fixed rate bonds as of December 31 of each calendar year. STIP awards are deferred as RSUs, with a 25% match of RSUs on the deferred amount. The 25% match vests in full after three years. The RSUs are credited with an amount equal to the corresponding dividend

paid on Elme's common shares. Participants may elect to defer receipt of payments to a specified distribution date that is at least three years from the first day of the year to which the salary deferred related or, if applicable, at least five years from any previously designated distribution date. If a participant has not elected to further defer a distribution beyond the original designated distribution date, then payment will commence upon the earliest of (1) the original specified distribution date, (2) the date the participant terminates employment from Elme, (3) the participant's death, (4) the date the participant sustains a total and permanent disability, or (5) a change in control. Amounts deferred into RSUs will be paid in the form of shares. The plan is unfunded, and payments are to be made from general assets of Elme. Currently, none of our NEOs participate in this plan.

## **Change in Control Termination Agreements**

We maintain change of control agreements with each of our NEOs. For further information on Change of Control payments, see "Potential Payments upon Termination or Change in Control" on page 68.

# Ms. Fielder's Separation Agreement

On February 25, 2022, Taryn D. Fielder and the Company agreed to a mutual separation, pursuant to which Ms. Fielder tendered her resignation. Such resignation was effective on February 25, 2022. In connection therewith, on March 5, 2022, the Company and Ms. Fielder entered into a Severance Agreement and General Release (the "Separation Agreement"). Pursuant to the Separation Agreement, Ms. Fielder received a severance payment of \$121,154. The Company also agreed to subsidize her COBRA health premium for 5 months. Further, Ms. Fielder received (a) an award under the STIP with respect to the 2022 performance period equal to the prorated amount of Ms. Fielder's target bonus opportunity, with such proration calculated based on the number of days during the performance period Ms. Fielder was an employee, (b) an award under the LTIP with respect to the Shareholder Return Equity Grant under each of the 2020-2022 LTIP cycle, the 2021-2023 LTIP cycle, and the 2022-2024 LTIP cycle, of fully vested shares based on the actual levels of achievement of the applicable shareholder return measures as of February 25, 2022, and with respect to the Strategic Goals Equity Grant under the 2020-2022 LTIP cycle and the 2022-2024 LTIP cycle, of fully vested shares based on the target level of achievement for the Strategic Goals Equity Grant, in each case, with the number of shares prorated based on the number of days during the applicable performance period Ms. Fielder was an employee (9,307 total shares), (c) vesting of all unvested restricted shares and restricted share units, and (d) the vesting of Ms. Fielder's existing account balance and distribution in accordance with our SERP. Pursuant to the Separation Agreement, the Company agreed to a general release of claims against Ms. Fielder, and Ms. Fielder agreed to a general release of claims against the Company. The Separation Agreement also contains confidentiality and non-solicitation obligations and other customary provisions.

#### Non-Executive Officer Short-Term Incentive Plan and Long-Term Incentive Plan

Prior to her appointment to Senior Vice President and Chief Information Officer in February 2022, Ms. Gerock participated in our non-executive officer short-term incentive plan and long-term incentive plan. Under the short-term incentive plan for non-executive officers, Ms. Gerock received bonuses payable 100% in cash at the end of

each performance period. Under the long-term incentive plans for non-executive officers, Ms. Gerock was granted 5,829 RSUs and 9,957 RSUs, respectively, for the one-year performance periods beginning on January 1, 2020 and January 1, 2021, which were determined based upon annual performance calculations at the conclusion of the performance period. The RSUs vest ratably over three years from the December 15 following the performance period and each of the next two years based upon continued employment. The foregoing discussion of Ms. Gerock's participation in the non-executive officer STIP and LTIP does not relate to any awards she received after her promotion in February 2022.

## **Perquisites**

NEOs participate in other employee benefit plans generally available to all employees on the same terms. In addition, the NEOs are provided with supplemental life insurance and in some cases granted an automobile allowance and/or provided an executive physical. The Compensation Committee believes that these benefits are reasonable and consistent with its overall compensation program and that such benefits better enable Elme to attract and retain key employees. For more information on specific benefits and perquisites, see the footnotes to the Summary Compensation Table.

# 2023 Compensation Outlook

On February 14, 2023, the Compensation Committee recommended to the Board and the Board adopted amendments to the STIP (the "2023 STIP Amendment") and the LTIP (the "2023 LTIP Amendment"). Upon adoption by the Board, each of the STIP, as amended, and the LTIP, as amended, became effective for the performance periods beginning January 1, 2023. The 2023 STIP Amendment revises the STIP to, among other things, reflect the removal of the hardwired award percentages and add a provision for calculating an award if a participant's employment is terminated under certain circumstances prior to the establishment of such participant's award percentages for the then-current performance period. The 2023 LTIP Amendment, among other things, makes corresponding changes as described above for the amendment to the STIP, establishes that, upon a qualifying termination, achievement of any strategic goal equity grant shall be determined based on actual levels of achievement on the date of such termination, and that upon a change in control, any strategic goal equity grant will vest at the greater of target level and actual level of attainment of the strategic goals as of the change of control.

## 2023 Short-Term Incentive Plan

The Compensation Committee has approved a formula that will include threshold, target and high performance goals for the following measures, which it believes are critical to the Company's 2023 performance:

Performance Criteria <sup>1</sup>	Weighting
Core FFO/share	25%
Same-Store Multifamily NOI Growth	20%
Total Non-Same-Store Multifamily NOI	10%
Net Debt to Adjusted EBITDA at 12/31/2023 (Annualized)	10%
Project Reimagine Milestones <sup>2</sup>	10%
Individual Performance	25%

<sup>1</sup> Please refer to the Financial Reporting Annex included in this Proxy Statement for related definitions and reconciliations to the most directly comparable GAAP financial measure.

# 2023 Long-Term Incentive Plan

For 2023, the Company's long-term incentive plan will continue to have two components: (i) time-based awards, which will comprise 40% of the total long-term incentive plan awards and will vest over a three year period, and (ii) performance-based awards, which will comprise 60% of the total long-term incentive plan awards.

Within the performance-based awards component, the Compensation Committee has approved a formula that will include threshold, target and high as follows:

	Percentage of Performance- Based Award	Threshold	Target	High
Relative TSR vs. Peer Group	40%	33 <sup>rd</sup> percentile	51st percentile	76 <sup>th</sup> percentile
Relative TSR vs. FTSE Nareit Residential Index <sup>1</sup>	60%	33 <sup>rd</sup> percentile	51 <sup>st</sup> percentile	76 <sup>th</sup> percentile

<sup>1</sup> Subset of index comprised of constituents within the FTSE Nareit Residential Index that have equity market capitalization over \$0.5 billion and under \$15 billion as of December 31, 2022.

<sup>2</sup> Milestones include completing community onboarding on current schedule, recruiting and onboarding community personnel, completing a new core technology platform, documenting and analyzing the customer experience and creating and socializing remaining policies to support multifamily operations.

# **Policies Applicable to Executives**

## **Clawback Policy**

Elme has adopted a clawback policy with respect to the return (clawback) from executive officers of incentive compensation. The policy states that, with respect to any incentive awards granted after March 20, 2013, the Board will have the right to seek to recoup all or any portion of the value of such awards in the event of a material restatement of Elme's financial statements covering any of the three fiscal years preceding the payment of an award which results from fraud or misconduct committed by a recipient of such award. The Board may seek recoupment from any award recipient whose fraud or misconduct gave rise or contributed to the restatement. The value with respect to which recoupment may be sought will be determined by the Board. Further, it is the intention of the Board to review and amend the clawback policy to conform, as appropriate, to the final clawback provisions adopted by the SEC and the NYSE.

# **Hedging Prohibition Policy**

To prevent speculation or hedging in our shares by Trustees, officers or employees, Elme has adopted a policy prohibiting hedging. The policy states that Elme strictly prohibits any Trustee, officer or employee from engaging in any type of hedging or monetization transactions to lock in the value of his or her Elme share holdings. Such transactions, while allowing the holder to own Elme shares without the full risks and rewards of ownership, potentially separate the holder's interest from those of the other Elme shareholders. Therefore, no Elme Trustee, officer or employee is permitted to purchase or sell any derivative securities relating to Elme shares, such as exchange-traded options to purchase or sell Elme shares, or other financial instruments that are designed to hedge or offset any decrease in the market value of Elme shares (including but not limited to prepaid variable forward contracts, equity swaps, collars and exchange funds).

## **Margin Loan Prohibition Policy**

Elme maintains a policy that no executive officer may take a margin loan for which Elme's shares are used, directly or indirectly, as collateral for the loan. Such persons are also prohibited from otherwise pledging Elme securities as collateral for a loan agreement.

#### **Executive Ownership Policy**

The Compensation Committee believes that common share ownership allows our executives to better understand the viewpoint of shareholders and incentivizes them to enhance shareholder value by aligning their interests with shareholders' interests. To that end, in 2010, the Compensation Committee and Board adopted a formal share ownership policy. The share ownership policy requires each executive to retain an aggregate number of common shares having a market value at least equal to a specified multiple of such executive's annual base salary. The aggregate number of common shares required to be held by each executive is determined based on the executive's base salary as of the date they first become subject to the share ownership policy and calculated using the market value of common shares over the 60 trading days prior to such date. Once established, an

executive's common share ownership goal will not change because of changes in his or her annual base salary or fluctuations in Elme's common share price. The applicable multiples of base salary required to be held are as follows:

	Multiple of
Title	Base Salary
Chief Executive Officer and President	3.0x
Executive Vice Presidents	2.0x
Senior Vice Presidents	1.0x

The policy requires that each executive attain the applicable share ownership level set forth above within five years after his or her date of employment with Elme. The policy also contains additional terms and conditions, including an interim ownership requirement for executives during the transition period to the full requirements.

The multiples of base salary reflected in the share ownership guidelines above were determined by the Compensation Committee based on the recommendation of the Hay Group (the Compensation Committee's consultant at the time the share ownership guidelines were adopted).

# Tax Deductibility of Executive Compensation

Section 162(m) of the Code generally disallows a tax deduction to public companies for individual compensation in excess of \$1 million paid to its chief executive officer, chief financial officer, and each of its three other most highly compensated executive officers (including individuals who formerly held these positions), in any taxable year unless such compensation is covered by the grandfather rule for certain items of compensation paid pursuant to a written binding contract that was in effect on November 2, 2017. Following shareholder approval of our 2016 Omnibus Incentive Plan and prior to January 1, 2018, the benefits under our short-term incentive and long-term incentive plans were able to qualify as "performance based" under Section 162(m) and therefore were eligible to be exempt from the \$1 million deduction limitation as "performance based" compensation. To the extent that compensation paid to Elme's executive officers is subject to and does not qualify for deduction under Section 162(m), Elme is prepared to exceed the limit on deductibility under Section 162(m) to the extent necessary to establish compensation programs that we believe provide appropriate incentives and reward our executives relative to their performance. Elme believes that it must maintain the flexibility to take actions that may not qualify for tax deductibility under Section 162(m) if it is deemed to be in the best interests of Elme.

# **Compensation Committee Matters**

The Compensation Committee is responsible for approving executive compensation decisions and making recommendations to the Board. The Compensation Committee is also responsible for approving and making recommendations to the Board with respect to other employee compensation and benefit plan matters. In addition, the Compensation Committee is required to produce an annual report on executive compensation for inclusion in our proxy statement, in accordance with applicable SEC rules and regulations.

The Compensation Committee is comprised of at least three independent members of the Board (as the term "independent" is defined in the applicable listing standards of the New York Stock Exchange). The current Compensation Committee charter was adopted on October 19, 2022. Among other matters, the Compensation Committee charter provides the Compensation Committee with the independent authority to retain and terminate any compensation consulting firms or other advisors to assist in the evaluation of Trustee, Chief Executive Officer and other executive compensation.

The Compensation Committee meets at least once annually or more frequently as circumstances require. Each meeting allows time for an executive session in which the Compensation Committee and outside advisors, if requested, have an opportunity to discuss all executive compensation issues without members of management being present.

# **Compensation Policies and Risk Management**

As part of the Board's oversight of Elme's risk management policies, the Compensation Committee members evaluate the principal elements of executive and non-executive compensation to determine whether they encourage excessive risk-taking. While the Compensation Committee members focus primarily on the compensation of the executive officers because risk-related decisions depend predominantly on their judgment, they also consider other Elme employees operating in decision-making capacities. The Compensation Committee believes that because of the following there is a low likelihood that our compensation policies and practices would encourage excessive risk-taking:

#### **RISK MITIGATION FACTORS**

- The executive compensation program contains a mix of salary, cash bonus and long-term equity-based compensation with a heavier weighting on long-term equity.
- Each of the LTIP and STIP is based upon measures determined at the beginning of the performance period.
- The STIP and LTIP, collectively, utilize a balanced variety of performance measures, including financial and non-financial performance measures.

 The STIP and LTIP performance goals include achievement against both single-year and multi-year metrics.

 The STIP and LTIP contain reasonable award opportunities that are capped at appropriate maximum levels.

• The Compensation Committee retains discretion under the STIP with respect to total awards.

• Elme adopted a share ownership policy by which each executive is required to maintain a multiple of his or her base salary in common shares.

• Elme adopted a "clawback" policy by which the Board has the right to seek to recoup all or any portion of the value of incentive awards.

We believe this combination of factors encourages prudent management of Elme. In particular, by structuring our compensation programs to ensure that a considerable amount of the wealth of our executives is tied to our long-term health, we believe we discourage executives from taking risks that are not in the Company's long-term interest.

# **Compensation Committee Interlocks and Insider Participation**

The Compensation Committee is comprised of Chair Nolan and Messrs. Butcher, Civera and Winns. The Compensation Committee was responsible for making decisions and recommendations to the Board with respect to compensation matters. There are no Compensation Committee interlocks and no Elme employee serves on the Compensation Committee.

## **Compensation Committee Report**

The Compensation Committee of Elme has reviewed and discussed the Compensation Discussion and Analysis required by Item 402(b) of Regulation S-K with management and, based on such review and discussions, the Compensation Committee recommended to the Board that the Compensation Discussion and Analysis be included in the Proxy Statement for the Annual Meeting of Shareholders.

#### SUBMITTED BY THE COMPENSATION COMMITTEE:

Thomas H. Nolan, Jr., Compensation Committee Chair

Benjamin S. Butcher, Compensation Committee Member

Edward S. Civera, Compensation Committee Member

Vice Adm. Anthony L. Winns (RET.), Compensation Committee Member

# **COMPENSATION TABLES**

# **Summary Compensation Table**

(a)

(b)

(c)

The Summary Compensation Table has been prepared to comply with the disclosure requirements of the SEC. The Summary Compensation Table sets forth the compensation paid for 2022, 2021 and 2020 to each of our "NEOs" (who are the executive officers set forth in the Summary Compensation Table) and includes as compensation for the indicated year all incentive compensation awards granted in that year (although the awards were made with respect to performance in other years). For an alternative view that we believe more accurately reflects incentive compensation received for a given year, we urge you to refer to the Total Direct Compensation Table on page <u>62</u>.

(e)

(g)

(i)

(j)

(d)

Name and Principal Position	Year	Salary (\$)	Bonus (\$) <sup>2</sup>	Stock Awards	s	Incenti Compe	Equity ve Plan nsation		All Other Compensation (\$) <sup>7</sup>	Total (\$)
Paul T. McDermott	2022	\$ 750,000	\$ _	\$ 3,423,365		\$ 9	42,000	4	\$ 163,752	\$ 5,279,117
President and Chief Executive Officer	2021	750,000	_	2,092,080		1,4	10,000	5	164,176	4,416,256
	2020	750,000	823,125	2,846,612			_		179,160	4,598,897
Stephen E. Riffee	2022	450,000	_	712,238		4	75,425	4	89,959	1,727,622
Executive Vice President and Chief Financial	2021	450,000	_	875,376		7	12,463	5	90,484	2,128,323
Officer	2020	450,000	374,625	1,349,340			_		96,917	 2,270,882
Taryn D. Fielder 1	2022	58,577	_	415,042	6		34,904	6	129,792	638,315
Senior Vice President, General Counsel and	2021	350,000	_	481,108		3	76,250	5	50,199	1,257,557
Corporate Secretary	2020	350,000	196,875	731,605			_		50,549	1,329,029
Susan L. Gerock Senior Vice President and Chief Information Officer	2022	315,000	_	352,634		2	46,173	4	58,245	972,052

As previously described, Ms. Fielder resigned effective February 25, 2022. See "Compensation Discussion and Analysis - Other Executive Compensation Components - Ms. Fielder's Separation Agreement" below for additional information on her 2022 compensation.

The NEOs' non-equity incentive plan compensation for 2020, which is reported in column (d) of this table, was determined by the Compensation Committee at its meeting on February 2, 2021 (subject to management's affirmation of Elme's final financial performance for the year ended December 31, 2021). These amounts represent the amount of the 2020 Short-Term Incentive Plan awards to each of the NEOs. The cash award was paid in February 2021 and the payments were recorded as expenses for 2020.

Column (e) represents the total grant date fair value of all equity awards computed in accordance with FASB ASC Topic 718. The assumptions used to calculate these amounts are described in note 10 to the consolidated financial statements for the year ended December 31, 2022, included in our Annual Report on Form 10-K for the year ended December 31, 2022.

The grant date fair value for the 2022 relative TSR awards under our LTIP (based on achievement of performance objectives over a three-year performance period commencing January 1, 2022 and concluding December 31, 2024) is based upon the probable outcome of the applicable performance conditions, as follows: Mr. McDermott: \$921,975; Mr. Riffee: \$373,905; and Ms. Gerock: \$183,897. The value of 2022 relative TSR awards at the grant date assuming achievement at the highest level of performance conditions are as follows: Mr. McDermott: \$1,856,250; Mr. Riffee: \$725,625; and Ms. Gerock: \$354,375. The grant date fair value of the time-based LTIP awards is determined using the fair value of the common shares on the grant date.

Mr. McDermott received an equity award of 100,000 restricted shares on September 29, 2022, which had a grant date fair value of \$1,726,000. Subject to certain limited exceptions, 100% of the grant will vest on September 29, 2027, subject to Mr. McDermott's continued service until such date of vesting.

- The NEOs' non-equity incentive plan compensation for 2022, which is reported in column (g) of this table, was determined by the Compensation Committee at its meeting on January 31, 2023 (subject to management's affirmation of Elme's final financial performance for the year ended December 31, 2022). These amounts represent the amount of the 2022 Short-Term Incentive Plan awards to each of the NEOs, as further discussed above. The cash award was paid in February of 2023 and the payments were recorded as expenses for 2022.
- The NEOs' non-equity incentive plan compensation for 2021, which is reported in column (g) of this table, was determined by the Compensation Committee at its meeting on February 1, 2022. The cash award was paid in February 2022 and the payments were recorded as expenses for 2021.
- 6 Ms. Fielder resigned effective February 25, 2022. The amounts in columns (e) and (g) for 2022 were calculated pursuant to Ms. Fielder's separation agreement.
- For 2022, the amounts shown in column (i) include the life insurance premiums paid by us for group term life insurance, our match for each individual who made 401(k) contributions, SERP contributions, membership dues, parking and severance. The table below shows the components of "All Other Compensation" for 2022:

			401(k)								
Name	ln	Life surance (\$)	ompany Match (\$)	Со	SERP ntributions (\$)	M	embership Dues (\$)	Parking (\$)	s	everance (\$)	Total (\$)
Mr. McDermott	\$	17,915	\$ 9,625	\$	127,500	\$	1,909	\$ 6,803	\$		\$ 163,752
Mr. Riffee		4,906	9,625		68,625		_	6,803		_	89,959
Ms. Fielder		_	2,050		5,454		_	1,134		121,154	129,792
Ms. Gerock		3,009	9,625		39,942		_	5,669		_	58,245

# **Total Direct Compensation Table**

The SEC's calculation of total compensation, as shown in the 2022 Summary Compensation Table set forth on page 60, includes several items that are driven by accounting and actuarial assumptions, which are not necessarily reflective of compensation actually realized by an NEO in a particular year. To supplement the SEC-required disclosure, we have included the additional table below, which shows the equity incentive compensation awards that were actually received with respect to the applicable year, not the year in which the award was made.

(a)	(b)		(c)		(d)		(e)		(g)		(i)		(j)
Name and Principal Position	Year			Bonus (\$)	Stock Awards (\$) <sup>2</sup>		Non-Equity Incentive Plan Compensation (\$)				Total Direct Compensation (\$)		
Paul T. McDermott	2022	\$	750,000	\$	_	\$	4,275,080	\$	942,000	\$	163,752	\$	6,130,832
President and Chief Executive	2021		750,000		_		1,999,597		1,410,000		164,176		4,323,773
Officer	2020		750,000	8	323,125		1,636,408		_		179,160		3,388,693
Stephen E. Riffee	2022		450,000		_		1,060,101		475,425		89,959		2,075,485
Executive Vice President and	2021		450,000		_		847,323		712,463		90,484		2,100,270
Chief Financial Officer	2020		450,000	3	374,625		695,490		_		96,917		1,617,032
Taryn D. Fielder <sup>1</sup>	2022		58,577		_		415,042		34,904		129,792		638,315
Senior Vice President, General Counsel and Corporate	2021		350,000		_		507,719		376,250		50,199		1,284,168
Secretary	2020		350,000	1	96,875		408,278		_		50,549		1,005,702
Susan L. Gerock Senior Vice President and Chief Information Officer	2022		315,000		_		413,082		246,173		58,245		1,032,500

As previously described, Ms. Fielder resigned effective February 25, 2022. See "Compensation Discussion and Analysis - Other Executive Compensation Components - Ms. Fielder's Separation Agreement" below for additional information on her 2022 compensation.

These amounts differ substantially from the amounts reported as Stock Awards in column (e) in the Summary Compensation Table required under SEC rules and are not a substitute for the amounts reported in the Summary Compensation Table. Total Direct Compensation in this table represents: (1) total compensation, as determined under applicable SEC rules and as set forth in column (j) in the Summary Compensation Table on page 61, minus (2) the aggregate fair value of relative TSR awards under our LTIP as reflected in the Stock Awards column (e) in the Summary Compensation Table, plus (3) relative TSR and strategic goals awards that were actually received with respect to the 2020-2022 performance period. Ms. Gerock was eligible for a long-term incentive plan payout under our non-executive officer incentive plan with respect to her service prior to becoming an executive officer as discussed above under "Compensation Discussion and Analysis - Other Executive Compensation Components - Non-Executive Officer Short-Term Incentive Plan and Long-Term Incentive Plan."

Mr. McDermott received an equity award of 100,000 restricted shares on September 29, 2022, which had a grant date fair value of \$1,726,000. Subject to certain limited exceptions, 100% of the grant will vest on September 29, 2027, subject to Mr. McDermott's continued service until such date of vesting.

#### **Grants of Plan-Based Awards**

The following table presents information regarding grants made to the NEOs during 2022 under Elme's STIP and LTIP.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(1)
		Estimated Future Payouts Under Non-Equity Incentive Plan Awards <sup>2</sup>				d Future Payo ncentive Plan	Awards: Number of Shares of Stock	Grant Date Fair Value of Stock and Option	
Name	Grant Date	Threshold (\$)	Target (\$)	High (\$)	Threshold (\$)	Target (\$)	High (\$)	or Units (#)	Awards (\$)
	2/16/2022				\$ 495,000	\$ 928,125	\$1,856,250		\$ 921,975 <sup>7</sup>
	2/16/2022	\$ 472,500	\$937,500	\$1,410,000					
Paul T. McDermott	2/16/2022							44,419 4	\$1,090,042
McDermott	2/16/2022							31,597 <sup>5</sup>	\$ 775,390
	9/29/2022							100,000 6	\$1,726,000
	2/16/2022				\$ 212,625	\$ 405,000	\$ 725,625		\$ 373,905 7
Stephen E.	2/16/2022	\$ 216,000	\$418,500	\$ 720,000					
Riffee	2/16/2022							18,355 4	\$ 450,432
	2/16/2022							13,787 <sup>5</sup>	\$ 338,333
	2/16/2022				\$ 112,875	\$ 225,750	\$ 393,750		\$ 204,330 7
<b>.</b> 5	2/16/2022	\$ 122,500	\$227,500	\$ 402,500					
Taryn D. Fielder <sup>1</sup>	2/16/2022							11,727 4	\$ 287,781
1 101001	2/16/2022							7,640 5	\$ 187,486
	3/12/2022							9,307 1	\$ 227,556
	2/16/2022				\$ 101,588	\$ 203,175	\$ 354,375		\$ 183,897 <sup>7</sup>
Susan L.	2/16/2022	\$ 110,250	\$204,750	\$ 362,250					
Gerock	2/16/2022							6,876 5	\$ 168,737
	2/16/2022							9,957 8	\$ 244,345

- As previously described, Ms. Fielder resigned effective February 25, 2022. See "Compensation Discussion and Analysis Other Executive Compensation Components Ms. Fielder's Separation Agreement" below for additional information on her 2022 compensation.
- The amounts shown in columns (c), (d) and (e) reflect the threshold, target and high payment levels for 2022 under the STIP. The actual cash bonuses received by each of the named executive officers for performance in 2022, paid in 2023, are set out in column (g) of the Summary Compensation Table.
- Amounts represent 2022 awards under our LTIP that are based on achievement of performance objectives over a three-year performance period (commencing January 1, 2022 and concluding December 31, 2024). For performance below threshold levels, no incentives will be paid pursuant to the program, and the maximum award will only be paid if actual performance meets or exceeds the high level of performance. The award will be paid out in a number of unrestricted shares, with the total number of shares issued determined by dividing the dollar amount payable by the closing price per share on the first trading day following the end of the performance period.
- Amounts represent relative TSR restricted share awards for the 2019 to 2021 performance period pursuant to the LTIP, 75% of which vested on December 31, 2021, with the remaining 25% of which vested on December 31, 2022. Under the terms of her separation agreement, the unvested share awards for Ms. Fielder vested as of her resignation date of February 25, 2022.
- Amounts represent time-based restricted share awards pursuant to the LTIP that vest over three years, with one-third vesting on each of December 15, 2022, 2023 and 2024. Under the terms of her separation agreement, the share awards for Ms. Fielder vested as of her resignation date of February 25, 2022.
- 6 Mr. McDermott received an equity award of 100,000 restricted shares on September 29, 2022, which had a grant date fair value of \$1,726,000. Subject to certain limited exceptions, 100% of the grant will vest on September 29, 2027, subject to Mr. McDermott's continued service until such date of vesting.
- 7 The amounts reported in the Grant Date Fair Value of Stock and Option Awards column show the aggregate grant date fair value, computed in accordance with FASB ASC Topic 718, using the assumptions discussed in note 10 to the consolidated financial statements

- for the year ended December 31, 2022, included in our Annual Report on Form 10-K for the year ended December 31, 2022. The grant date fair value of the 2022 awards under our LTIP are based upon the probable outcome of the applicable performance conditions.
- Amount represents restricted share units pursuant to a non-executive officer incentive plan that vest over three years, with one-third vesting on each of December 15, 2022, 2023 and 2024. Ms. Gerock was eligible for a long-term incentive plan payout under our non-executive officer incentive plan with respect to her service prior to becoming an executive officer.

For unvested and vested restricted shares, an amount equal to the dividends granted on the shares is paid at the same time dividends on common shares are paid.

# Narrative to Summary Compensation and Grants of Plan-Based Awards Table

The following discussion should be read in conjunction with (i) the "2022 Summary Compensation Table" and the "2022 Grants of Plan-Based Awards Table," as well as the footnotes to such tables, and (ii) the disclosure under the caption "Compensation Discussion and Analysis" above.

# **CEO Employment Letter**

On August 20, 2013, Elme announced that it had selected Mr. McDermott to be its new President and Chief Executive Officer and had entered into an employment letter specifying the terms of his employment. Under the employment letter, effective January 1, 2014, Mr. McDermott became eligible to participate in the STIP and LTIP at the Chief Executive Officer level, in accordance with the terms of the STIP and the LTIP, as they may be amended by the Board for all participating employees generally from time to time.

The employment letter provided that Mr. McDermott is entitled to an automobile allowance of \$14,000 per year. The employment letter also entitles Mr. McDermott to a 401(k) match and participation in our SERP. The employment letter requires Mr. McDermott to protect the confidentiality of Elme confidential information and comply with Elme's stock ownership guidelines described below in this Proxy Statement. It further provided that he would enter into the form of indemnification agreement entered into by and between Elme and its other officers and Board members.

The employment letter provides that either Mr. McDermott or Elme may terminate the employment relationship at any time for any lawful reason, with or without Cause, Good Reason (as defined in the employment letter) or notice. If Mr. McDermott's employment is terminated without Cause or he terminates for Good Reason, he would receive the following severance benefits, payable in installments according to Elme's payroll cycle, and pro-rata portions of any STIP and LTIP values as determined by the applicable plans, provided that he signs Elme's standard separation agreement and general release. If Mr. McDermott were to be terminated without Cause or for Good Reason (each as defined in the employment letter), he would receive 12 months of base salary.

# **CFO Employment Letter**

On January 18, 2015, Elme entered into an employment letter with Mr. Riffee specifying the terms of his employment. Pursuant to Mr. Riffee's employment letter, Mr. Riffee was entitled to participate in Elme's executive compensation program, including the STIP and LTIP, at the Executive Vice President level. Mr. Riffee retired from Elme effective as of February 28, 2023. At such time, Mr. Riffee's outstanding awards under the STIP and LTIP were

treated in the manner required by the terms of each such plan for a "retirement". Additionally, in recognition of Mr. Riffee's service to us, we agreed to subsidize Mr. Riffee's COBRA premium for seven months, subject to Mr. Riffee's execution of a general release of claims against Elme, which was executed on February 15, 2023.

# **General Counsel Employment Letter**

On April 5, 2017, Elme entered into an employment letter with Ms. Fielder specifying the terms of her employment. Pursuant to Ms. Fielder's employment letter, Ms. Fielder was awarded \$75,000 in RSUs, granted under the 2016 Omnibus Incentive Plan, on her first date of employment, which was March 29, 2017. These 2,431 RSUs were subject to vesting in five equal installments over a five-year period, on the first through fifth anniversaries of such date. The 486 of these shares that were scheduled to vest on March 29, 2022 vested in February 2022 in connection with her Separation Agreement described under "Ms. Fielder's Separation Agreement" at page 53.

# **Equity Awards**

The equity awards granted to our NEOs during 2022 that appear in the tables above were granted pursuant to our LTIP, which is described further in the Compensation Discussion and Analysis section under the caption "Long-Term Incentive Compensation." Additionally, pursuant to the short-term incentive plan for performance periods prior to 2020, 50% of any award under our prior short-term incentive plan was awarded in restricted shares which were subject to a ratable vesting schedule that runs for three years from the January 1 following completion of the one-year performance period, with the final awards vesting on January 1, 2022. The awards under the STIP for performance periods prior to 2020 were accounted for and granted in the year following completion of the performance period.

# **Outstanding Equity Awards at Fiscal Year-End**

The following table presents information regarding the outstanding equity awards held by each of the NEOs as of December 31, 2022, including the vesting dates for the portion of these awards that had not vested as of that date.

(a)	(g)	(h)	(i)	(j)
		Stock A	Awards	
Name	Number of Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$) <sup>1</sup>	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested (#) <sup>2, 3, 4</sup>	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$)
Paul T. McDermott <sup>5</sup>	133,993	\$ 2,385,075	173,806	\$ 3,093,750
Stephen E. Riffee <sup>6</sup>	14,832	264,010	71,103	1,265,625
Taryn D. Fielder	_	_	_	_
Susan L. Gerock <sup>7</sup>	13,165	234,337	19,909	354,375

- 1 Amounts reported are based on the closing price of Elme's common shares on the NYSE as of December 30, 2022 (\$17.80), multiplied by the number of such unvested shares reported in the table.
- Represents the awards that the respective NEO would vest in based on the fair value of unvested relative TSR awards as of December 31, 2022. These awards will be paid out in a number of shares, with the total number of shares issued determined by dividing the dollar amount payable by the closing price per share on January 1 following the end of the applicable performance period, or if such January 1 is not a trading day, the first trading day following such January 1. For purposes of this column, the number of unearned shares that have not vested was determined by dividing the payout value by the closing price of Elme's common shares on the NYSE as of December 30, 2022 (\$17.80).
- 3 Includes 69,522 shares reported for Mr. McDermott and 30,337 shares reported for Mr. Riffee for the TSR LTIP awards with a performance period ending December 31, 2023 assuming achievement at the target payout level, based on performance tracking between the threshold and target payout levels as of December 31, 2022.
- 4 Includes 104,284 shares reported for Mr. McDermott, 40,766 shares reported for Mr. Riffee, and 19,909 shares reported for Ms. Gerock for the TSR LTIP awards with a performance period ending December 31, 2024, assuming achievement at the high (maximum) payout level, based on performance tracking at an above-target payout level as of December 31, 2022.
- Mr. McDermott's share awards listed in column (g) vest according to the following schedule: 23,461 are scheduled to vest on December 15, 2023; 10,532 shares are scheduled to vest on December 15, 2024; and 100,000 are scheduled to vest on September 29, 2027. Mr. McDermott received an equity award on September 29, 2022, which had a market value of \$1,726,000. Subject to certain limited exceptions, 100% of the grant will vest on September 29, 2027, subject to Mr. McDermott's continued service until such date of vesting.
- 6 Mr. Riffee's share awards listed in column (g) vest according to the following schedule: 14,832 vested on February 2, 2023.
- 7 Ms. Gerock's share awards listed in column (g) vest according to the following schedule: 7,554 shares are scheduled to vest on December 15, 2023; and 5,611 are scheduled to vest on December 15, 2024.

### 2022 Option Exercises and Stock Vested

The following table sets forth the value realized by our NEOs in 2022 upon the vesting of common share awards in 2022. None of our NEOs had outstanding options or exercises of options in 2022.

	(d)	(e)
	Stock /	Awards
	Number of Shares Acquired on	
Name	Vesting (#)	Value Realized on Vesting (\$) <sup>2</sup>
Paul T. McDermott	250,730	5,229,140
Stephen E. Riffee	64,130	1,201,887
Taryn D. Fielder <sup>1</sup>	32,786	801,618
Susan L. Gerock	10,099	189,154

As previously described, Ms. Fielder resigned effective February 25, 2022. See "Compensation Discussion and Analysis - Other Executive Compensation Components – Ms. Fielder's Separation Agreement" below for additional information on her 2022 compensation.

### **Supplemental Executive Retirement Plan**

The following table presents information regarding the contributions to and earnings on the NEOs' SERP balances during 2022 as of December 31, 2022.

(a)	(b)	(c)	(d)	(e)	(f)
Name	Executive Contributions in Last FY (\$)	Registrant Contribution in Last FY (\$) <sup>2</sup>	Aggregate Earnings in Last FY (\$) <sup>3</sup>	Aggregate Withdrawals/ Distributions (\$)	Aggregate Balance at Last FYE (\$)
Paul T. McDermott	\$ —	\$ 127,500	\$ (279,308)	\$ —	\$ 1,384,393
Stephen E. Riffee		68,625	(167,448)		720,003
Taryn D. Fielder <sup>1</sup>	_	5,454	(30,421)	(185,648)	_
Susan L. Gerock	_	39,942	(1,428)	_	38,514

<sup>1</sup> As previously described, Ms. Fielder resigned effective February 25, 2022. See "Compensation Discussion and Analysis - Other Executive Compensation Components – Ms. Fielder's Separation Agreement" below for additional information on her 2022 compensation.

<sup>2</sup> Amounts reported are based on the closing price of Elme's common shares on the NYSE as of date that the shares vested, multiplied by the number of such unvested shares vesting on such date.

<sup>2</sup> The amounts reflected in this column are reported as compensation for the last completed fiscal year in the Summary Compensation Table.

The amounts reflected in this column are not included in the Summary Compensation Table because they do not constitute "above-market" or "preferential" earnings, as those terms are defined in SEC Regulation S-K 402(c)(2)(viii)(B).

# **Potential Payments upon Termination or Change in Control**

The following table lists the estimated amounts each of the NEOs would have become entitled to had their employment with Elme terminated on December 31, 2022, under the circumstances described below. This table does not account for the above described amendments to the STIP and LTIP as they were not effective on December 31, 2022.

Name	Benefit	Without Cause / For ood Reason (\$)	W	For Cause / ithout Good Reason (\$)	D	Death or isability (\$)	(	Change in Control and Termination (\$) <sup>2</sup>	Change in Control (\$)
	Cash Severance	\$ 750,000	\$	_	\$	_	\$	5,425,125	\$ _
Paul T. McDermott	Unvested Equity Awards <sup>1</sup>	4,683,158		_		4,683,158		4,683,158	4,683,158
r adi 1. McDeffilott	Unvested SERP	1,384,393		_		1,384,393		1,384,393	
	Total Value of Benefits	\$ 6,817,551	\$	_	\$	6,067,551	\$	11,492,676	\$ 4,683,158
	Cash Severance	\$ 207,692	\$	_	\$	_	\$	1,941,676	\$ 
Stephen E. Riffee	Unvested Equity Awards	1,233,498		_		1,233,498		1,233,498	1,233,498
Otephen L. Milee	Unvested SERP	720,003		_		720,003		720,003	
	Total Value of Benefits	\$ 2,161,193	\$	_	\$	1,953,501	\$	3,895,177	\$ 1,233,498
	Cash Severance	\$ 121,154	\$	_	\$	_	\$	1,122,346	\$ _
Susan L. Gerock	Unvested Equity Awards	549,589		_		549,589		549,589	549,589
Susaii L. Gerock	Unvested SERP	38,514		_		38,514		38,514	_
	Total Value of Benefits	\$ 709,257	\$	_	\$	588,103	\$	1,710,449	\$ 549,589

<sup>1</sup> Mr. McDermott received an equity award of 100,000 restricted shares on September 29, 2022, which had a grant date fair value of \$1,726,000, which would vest immediately upon a change in control. Subject to certain limited exceptions, 100% of the grant will vest on September 29, 2027, subject to Mr. McDermott's continued service until such date of vesting.

On February 25, 2022, Taryn D. Fielder and the Company agreed to a mutual separation, pursuant to which Ms. Fielder tendered her resignation. Such resignation was effective on February 25, 2022. On March 5, 2022, Ms. Fielder and the Company entered into the Separation Agreement, which provided for payments and benefits described under "Ms. Fielder's Separation Agreement" at page <u>53</u>. Pursuant to such Separation Agreement, Ms. Fielder would not have become entitled to any benefits if her employment with Elme had terminated on December 31, 2022.

### **Change in Control Termination Agreements**

Elme has entered into change in control agreements with the NEOs that entitle them to continuation of compensation and other benefits from Elme if in the event of termination due to a "change in control" (as defined in these agreements) of Elme. The basic rationale for these change in control protections is to diminish the potential distractions due to personal uncertainties and risks that inevitably arise when a change in control is threatened or pending.

<sup>2</sup> The cost of COBRA continuation benefits has not been included in the total change in control and termination benefit amount, as the value would not be material.

The termination benefits payable in connection with a change in control require a "double trigger," which means that (1) there is a "change in control" (as that term is defined in the applicable agreement) and (2) after the change in control, the covered NEO's employment is "involuntarily terminated" by Elme or its successor not for "cause" (as both terms are defined in the applicable agreement), but including a termination by the executive because his duties, responsibilities or compensation are materially diminished, within 24 to 36 months of the change in control (as such period is specified in the covered NEO's agreement). In addition, if one of the foregoing terminations of employment occurs in the 90-day period before the change in control, the termination will be presumed to be due to the change in control unless Elme can demonstrate to the contrary. A double trigger was selected to enhance the likelihood that an executive would remain with Elme after a change in control because the executive would not receive the continuation of payments and benefits if he or she voluntarily resigned after the change in control. Thus, the executive is protected from actual or constructive dismissal after a change in control and any new controlling party or group is better able to retain the services of a key executive.

The formula to calculate the change in control benefit is similar for each of the NEOs, with the variable being whether the benefit will be paid for 24 or 36 months. The formula is as follows:

1. Continuation of base salary at the rate in effect as of the termination date for a period of 24 or 36 months from the date of termination.

Executive Position	Period
Paul T. McDermott	36 months
Stephen E. Riffee	24 months
Susan L. Gerock	24 months

- Payment of an annual bonus for each calendar year or partial calendar in which the NEO receives salary
  continuation as described above, in an amount equal to the average annual STIP compensation received
  during the three years prior to the involuntary termination.
- 3. Payment of the full cost of COBRA continuation coverage for the period of time in which salary continuation pursuant to the change in control agreement is paid, up to a maximum of 18 months or until the NEO obtains other comparable coverage, whichever is sooner.
- 4. Immediate vesting in all unvested common share grants, RSUs, performance share units and dividend equivalent units granted to the NEO under Elme's 2007 Omnibus Long-Term Incentive Plan or the 2016 Omnibus Incentive Plan and immediate vesting in the deferred compensation plans.

In February 2023, the Board entered into amendments to the existing change in control agreement of Mr. McDermott and Ms. Gerock to, among other changes, require Mr. McDermott and Ms. Gerock to execute a release in connection with receipt of payment of termination benefits and to eliminate the partial reduction of the

termination benefit in circumstances when Mr. McDermott and Ms. Gerock continue to be employed by the Company for some period of time following a change in control.

#### Awards under STIP

If a Change in Control (as defined in the STIP) occurs during the performance period while the executive is employed by Elme, the performance goals under the STIP will be prorated based on number of days in the performance period through the date of the Change in Control relative to the full performance period, and the executive will receive an award based on the actual levels of achievement of the prorated performance goals as of the date of the Change in Control. Generally, an executive is required to be employed on the last day of the performance period to be entitled to receive a STIP award. However, if during the performance period, the executive's employment is terminated by Elme without Cause, or the executive resigns with Good Reason, Retires, dies or becomes subject to a Disability (each as defined in the STIP) while employed by Elme, the executive will receive an award under the STIP based on the actual levels of achievement of the performance goals for the entire performance period, but the award will be prorated based on the period of employment during the performance period. For a discussion of treatment of awards under the STIP, as amended, for performance periods commencing on or after January 1, 2023, see "2023 Compensation Outlook" above.

#### Awards under LTIP

If a Change in Control (as defined in the LTIP) occurs during a performance period while the participant is employed, the LTIP provides that all time-based awards which are unvested will become vested, and the participant will receive the shareholder return measure-based awards calculated based on actual levels of achievement of the applicable shareholder return measures as of the date of the Change in Control, which award will not be prorated based on the period of employment during the performance period. In the case of a Change in Control, strategic measure-based awards will be calculated at target level. If during the performance period, the executive's employment is terminated by Elme without Cause, or the executive resigns with Good Reason, Retires, dies or becomes subject to a Disability (each as defined in the LTIP), all time-based awards which are unvested will become vested and the executive will receive any shareholder return measure-based awards based on actual levels of achievement of the applicable measures as of the date of such event (for the shareholder return measures) and as of the end of the performance period (for strategic measures). The award will be prorated based on the period of employment during the performance period. For a discussion of treatment of awards under the LTIP, as amended, for performance periods commencing on or after January 1, 2023, see "2023 Compensation Outlook" above.

### **Severance Plan**

We maintain an Executive Officer Severance Pay Plan. For further information on payments pursuant to the Executive Officer Severance Pay Plan, see "Other Executive Compensation Components - Severance Plan" on page 52.

# **Pay Versus Performance**

The following table sets forth information concerning the compensation actually paid ("CAP") to our CEO and to our other NEOs compared to Company performance for the years ended December 31, 2022, 2021 and 2020.

The disclosure included in this section is prescribed by SEC rules and does not necessarily align with how the Company or the Compensation Committee views the link between the Company's performance and its NEO's pay. For a discussion of how the Company views its executive compensation structure, including alignment with Company performance, see Compensation Discussion and Analysis beginning on page <u>38</u>. The Compensation Committee did not consider the pay versus performance disclosure below in making its pay decisions for any of the years shown.

					value of init	ilai rixed \$100		
					Investmer	nt Based on:	_	
				Average CAP			GAAP Net	
	SCT Pay for		Average SCT Pay	to Other NEOs		Peer Group	(Loss)	
Year	CEO 12	CAP to CEO <sup>3</sup>	for Other NEOs 12	3	TSR ⁴	TSR ⁴	Income ⁵	Core FFO <sup>6</sup>
2022 \$	5,279,117	\$ 5,239,214	\$ 1,112,663	\$ 1,089,274	\$ 69.07	\$ 99.82	\$ (30,868)	\$ 77,340
2021	4,416,256	5,378,743	1,692,940	1,835,223	97.07	132.23	16,384	89,878
2020	4,598,897	3,379,914	1,799,956	1,573,622	78.12	92.43	(15,680)	119,953

Value of Initial Fixed \$100

- 1 For each year shown, the CEO was Paul T. McDermott. For 2022, the other NEOs were Steven E. Riffee, Taryn D. Fielder and Susan L. Gerock. For 2021, the other NEOs were Steven E. Riffee and Taryn D. Fielder. For 2020, the other NEOs were Steven E. Riffee and Taryn D. Fielder.
- The values reflected in this column reflect the "Total" compensation set forth in the Summary Compensation Table ("SCT") on page 60. See the footnotes to the SCT for further detail regarding the amounts in this column.
- Compensation actually paid ("CAP") is defined by the SEC and is computed in accordance with SEC rules by subtracting the amounts in the "Stock Awards" column of the SCT for each year from the "Total" column of the SCT and then: (i) adding the fair value as of the end of the reported year of all awards granted during the reporting year that are outstanding and unvested as of the end of the reporting year; (ii) adding the amount equal to the change as of the end of the reporting year (from the end of the prior year) in fair value (whether positive or negative) of any awards granted in any prior year that are outstanding and unvested as of the end of the reporting year; (iii) adding, for awards that are granted and vest in the reporting year, the fair value as of the vesting date; (iv) adding the amount equal to the change as of the vesting date (from the end of the prior fiscal year) in fair value (whether positive or negative) of any awards granted in any prior year for which all applicable vesting conditions were satisfied at the end of or during the reporting year; (v) subtracting, for any awards granted in any prior year that are forfeited during the reporting year, the amount equal to the fair value at the end of the prior year; and (vi) adding the value of any dividends (or dividend equivalents) paid in the reporting year on unvested equity awards and the value of accrued dividends (or dividend equivalents) paid on performance awards that vested in the reporting year. The following tables reconcile the total compensation amounts from the Summary Compensation Table to the compensation actually paid to our CEO and to our other NEOs for the years ended December 31, 2022, 2021 and 2020.

The following tables reconcile the total compensation amounts from the Summary Compensation Table to the compensation actually paid to our CEO and to our other NEOs for the years ended December 31, 2022, 2021 and 2022.

### CEO:

Year	SCT Total Comp	Minus SCT Equity Awards	Plus Value of New Unvested Awards	Plus Change in Value of Prior Years Unvested Awards	lus Value of New Vested Awards	Plus Change in Value of Prior Years Vested Awards	۱ F Pr	Minus /alue of orfeited ior Years Awards	0	Plus Dividends n Unvested Awards/ Accrued Dividends	Equals CAP
2022	\$ 5,279,117	\$(3,423,365) \$	3,664,689	\$ 115,738	\$ 197,283	\$ (684,915)	\$	_	\$	90,667	\$5,239,214
0004	4 446 056	(2,002,000)	1.236.946	1.289.239	332.792	6.581				189.009	5.378.743
2021	4,416,256	(2,092,080)	1,230,940	1,209,239	332,732	0,501				100,000	0,070,710

### Other NEOs (Average):

	207 7 1 1 1	Minus SCT	Plus Value of New		Plus Change in Value of Prior Years	P	lus Value of New	Plus Change in Value of Prior Years	ı	Forfeited	Plus Dividends on Unvested Awards/	Found
Year	SCT Total Comp	Equity Awards	Unvested Awards		Unvested Awards		Vested Awards	Vested Awards	-	rior Years Awards	Accrued Dividends	Equals CAP
				_								
2022	\$ 1,112,663	\$ (493,305)	\$ 437,551	\$	10,240	\$	203,126	\$ (130,241)	\$	(65,810)	\$ 15,050	\$1,089,274
2021	1,692,940	(678,242)	415,042		245,475		112,857	11,951		_	35,200	1,835,223
2020	1,799,956	(1,040,473)	738,343		(155,252)		196,966	(16,815)		_	50,897	1,573,622

<sup>4</sup> Reflects the cumulative TSR of the Company and MSCI US REIT Index for the year ended December 31, 2020, the two years ended December 31, 2021 and the three years ended December 31, 2022, assuming a \$100 investment at the closing price on December 31, 2019 and the reinvestment of all dividends.

The following graphs illustrate the relationship, during the period beginning January 1, 2020 and ending December 31, 2022, of the compensation actually paid to our CEO and the average compensation actually paid to our other NEOs (each as set forth in the table above), to (i) our cumulative TSR and the cumulative TSR of the constituent companies in the MSCI US REIT Index, (ii) our GAAP net income, and (iii) our Core FFO (in each case as set forth in the table above).

<sup>5</sup> Amounts in thousands.

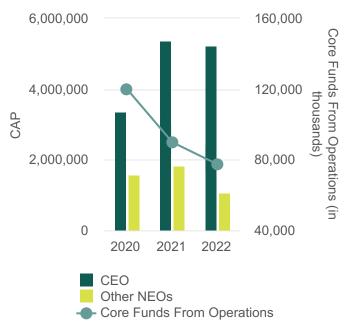
<sup>6</sup> Company-selected measure is Core FFO as described below.

# Compensation Actually Paid vs. Elme Communities and Peer Group TSR

# Compensation Actually Paid vs. Net (Loss) Income



# Compensation Actually Paid vs Core Funds From Operations



**Financial Performance Measures.** The most important financial performance measures used by the Company in setting pay-for-performance compensation for the most recently completed fiscal year are described in the table below. The manner in which these measures, together with certain non-financial performance measures, determine the amounts of incentive compensation paid to our NEOs (see Short-Term Incentive Plan (STIP) beginning on page 43 and Long-Term Incentive Plan (LTIP) beginning on page 47).

Measure	Nature	Explanation
Core FFO	Financial Measure	A non-GAAP measure that consists of net income adjusted for certain items which we believe are not indicative of the performance of our operating portfolio and affect the comparative measurement of our operating performance over time.
Same-Store and non-Same- Store Multifamily NOI	Financial Measure	NOI is a non-GAAP measure that consists of real estate rental revenue less direct operating expenses and is our primary performance measure for assessing our results at the community level. Same-Store refers to properties that were owned for the entirety of the years being compared and excludes properties acquired, sold or classified as held for sale during the years being compared.
Net debt to Adjusted EBITDA	Financial Measure	A non-GAAP measure that divides annualized Adjusted EBITDA by outstanding debt net of cash and cash equivalents and provides an indication of our ability to service our existing debt and take on additional debt.
Relative Total Shareholder Return	Financial Measure	Elme's total shareholder return ("TSR") performance is measured over the applicable performance period against a peer group of companies selected and approved by our Compensation Committee.
Strategic Transformation	Non-financial Measure	Making progress on translating our strategic intent into operational capabilities through assuming management of our residential communities from third party managers, implementing a core technology platform, constructing a human resources program designed for the multifamily industry and creation of a new brand.

# **CEO Pay Ratio**

As required by the Dodd-Frank Wall Street Reform and Consumer Protection Act, presented below is the ratio of annual total compensation of our CEO to the annual total compensation of our median employee (excluding our CEO). The ratio presented below is a reasonable estimate calculated in a manner consistent with Item 402(u) of Regulation S-K under the Exchange Act.

To identify the "median employee" from our employee population, we used W-2 Medicare compensation for U.S. employees (annualizing such compensation for employees who had worked less than the 12-month period) and excluding our CEO from the calculation, which is the same methodology we utilized last year. We have no employees outside of the United States. We did not use any statistical sampling techniques and did not make any cost-of-living adjustments in identifying our median employee. We did not include independent contractors who we

do not consider to be employees. Using this methodology, we determined that we had 73 employees as of December 31, 2022. We identified our median employee from this employee population.

The 2022 annual total compensation as determined under Item 402 of Regulation S-K for our CEO was \$5,279,117. The 2022 annual total compensation as determined under Item 402 of Regulation S-K for our median employee was \$135,042. The ratio of our CEO's annual total compensation to our median employee's total compensation for fiscal year 2022 is 39 to 1.

The SEC's rules for calculating the required pay ratio permit companies to use reasonable estimates and assumptions in their methodologies, and companies have different employee populations and compensation practices. As a result, pay ratios reported by other companies may not be comparable to the pay ratio reported above.

# **Equity Compensation Plan Information**

	(a)	(b)	(c)
Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted- average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
Equity compensation plans approved by security holders	293,588	\$ —	645,492
Equity compensation plans not approved by security holders	_	\$ —	_
Total	293,588	<b>\$</b> —	645,492

Amount includes 293,588 shares that may be issued upon settlement of TSR and Strategic Goals awards under the LTIP. The number of shares to be issued in respect of TSR and Strategic Goals awards outstanding as of December 31, 2022 has been calculated based on the assumption that (i) the TSR awards for the performance period ending December 31, 2023 will be achieved at the target payout level, based on performance tracking between the threshold and target payout level as of December 31, 2022, (ii) the TSR awards for the performance period ending December 31, 2024 will be achieved at the high (maximum) payout level, based on performance tracking at an above-target payout level as of December 31, 2022, and (iii) the Strategic Goals awards for the performance period ending December 31, 2024 will be achieved at the target payout level. For purposes of this column, the number of shares to be issued was determined by dividing the payout value by the closing price of Elme's common shares on the NYSE as of December 30, 2022 (\$17.80).

# PROPOSAL 3: ADVISORY VOTE ON FREQUENCY OF ADVISORY VOTE ON NAMED EXECUTIVE OFFICER COMPENSATION

# **Description of Proposal**

In addition to providing shareholders with the opportunity to cast an advisory (non-binding) vote on the compensation of our named executive officers, in accordance with the Dodd-Frank Act and Section 14A of the Exchange Act and related SEC rules, we are also providing our shareholders with the opportunity to indicate how frequently they would like us to hold an advisory vote on the compensation of our named executive officers in the future. This proposal is commonly known as a "say-on-frequency" proposal and must occur every six calendar years. We are, therefore, once again providing our shareholders with the opportunity to vote on this say-on-frequency proposal. Shareholders have the option to abstain from voting on the matter. The next say-on-frequency vote is scheduled to occur in 2029.

The Compensation Committee and the Board has determined that an annual executive compensation advisory vote is the best approach for Elme and its shareholders for several reasons, including the following:

- We believe that furnishing our shareholders with an annual executive compensation advisory vote will provide valuable feedback to the Compensation Committee and the Board on our compensation philosophy, policies and practices as disclosed in the proxy statement each year. We believe this voting frequency provides the highest level of communication between shareholders, on the one hand, and the Board and Compensation Committee, on the other hand.
- We believe an annual executive compensation advisory vote is consistent with our goal to regularly receive input from our shareholders on corporate governance matters and executive compensation philosophy, policies and practices. We understand that our shareholders may from time to time have different views as to what is the best approach for Elme, and we look forward to hearing from them in annual executive compensation advisory votes.
- We believe that providing the executive compensation advisory vote every two or three years may
  prevent shareholders from communicating in a meaningful and coherent way. For example, we may not
  know whether the shareholder vote approves or disapproves of compensation for the reporting period or
  compensation for the previous reporting periods, or both. As a result, it could be difficult to discern the
  implications of the executive compensation advisory vote.

Pursuant to the Dodd-Frank Act, this vote is advisory and not binding on Elme or the Board in any way, and the Board or the Compensation Committee may determine that it is in the best interests of Elme to hold an advisory vote on executive compensation more or less frequently than the option recommended by our shareholders. Nevertheless, the Compensation Committee and the Board value the opinions of the shareholders and will

consider the outcome of the vote when determining the frequency of the executive compensation advisory vote. Accordingly, we are asking our shareholders to vote for the following resolution:

"RESOLVED, that Elme's shareholders hereby approve, on an advisory basis, whether the preferred frequency of an advisory vote on the executive compensation of Elme's named executive officers as set forth in Elme's Proxy Statement for the 2023 Annual Meeting of Shareholders should be held annually, every two years, or every three years."

## **Voting Matters**

Our shareholders are being asked to cast an advisory vote on whether future advisory votes on compensation for our NEOs should take place every one year, every two years or every three years, or such shareholders may abstain from voting. Although the Board is making a recommendation with respect to this proposal, shareholders are being asked to vote on the choices specified above, and not whether they agree or disagree with the Board's recommendation. Under our bylaws, the affirmative vote of a majority of the votes cast is required for approval, on a non-binding, advisory basis of the frequency of the Say-on-Pay vote. Abstentions and other shares not voted (whether broker non-votes, if any, or otherwise) will not be counted as votes cast and will have no effect on the result of this vote.

Notwithstanding the approval requirements set forth in the previous paragraph, the vote remains advisory, and the Board and Compensation Committee value the opinions of our shareholders regardless of whether approval (as defined in the previous paragraph) is actually obtained. Because shareholders have several voting choices, it is possible that no single choice will receive a majority of the votes cast. If that occurs, we will consider the option receiving the highest number of votes cast to be the option selected by shareholders.

### Recommendation

THE BOARD UNANIMOUSLY RECOMMENDS THAT YOU VOTE FOR A FREQUENCY OF "ONE YEAR".

# PROPOSAL 4: RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

# **Description of Proposal**

The firm of Ernst & Young LLP served as Elme's independent registered public accounting firm for 2022. The Audit Committee has appointed Ernst & Young LLP as Elme's independent registered public accounting firm for the fiscal year ending December 31, 2023. The Board recommends that the shareholders ratify this appointment.

If this appointment is not ratified by our shareholders, the Audit Committee may re-consider the appointment. Even if the selection is ratified, the Audit Committee, in its discretion, may appoint a different independent registered public accounting firm at any time during the year if it determines that such change would be in the best interests of Elme.

Representatives of Ernst & Young LLP are expected to attend the virtual Annual Meeting and will have the opportunity to make a statement if they desire to do so. They are also expected to be available to respond to appropriate questions.

# **Voting Matters**

Under our bylaws, ratification of the appointment of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2023 requires the affirmative vote of a majority of the votes cast. A majority of votes cast means that the number of votes "FOR" a proposal must exceed the number of votes "AGAINST" that proposal. Abstentions will not be counted as votes cast and will have no effect on the result of this vote.

### Recommendation

THE BOARD UNANIMOUSLY RECOMMENDS THAT SHAREHOLDERS VOTE "FOR" THE RATIFICATION OF THE APPOINTMENT OF ERNST & YOUNG LLP AS ELME'S INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM FOR THE FISCAL YEAR ENDING DECEMBER 31, 2023.

### ACCOUNTING/AUDIT COMMITTEE MATTERS

# **Principal Accounting Firm Fees**

The following table sets forth the aggregate fees billed to Elme for the years ended December 31, 2022 and 2021 by Elme's independent registered public accounting firm, Ernst & Young LLP. The Audit Committee has considered whether the provision of non-audit services is compatible with maintaining the public accountant's independence.

	2022	2021
Audit Fees (a)	\$ 1,170,105	\$ 1,683,511
Audit-Related Fees (b)	<del>-</del>	_
Tax Fees (c)	238,321	191,643
All Other Fees (d)	<del>-</del>	30,000
Total Fees	\$ 1,408,426	\$ 1,905,154

- (a) Includes fees and expenses related to the fiscal year audit and interim reviews, notwithstanding when the fees and expenses were billed or when the services were rendered. Audit fees include the annual audit fee and fees for reviews of financial statements, performance of comfort procedures and issuance of comfort and bring down letters.
- (b) Audit related fees consist of the annual audit fees of certain subsidiaries, notwithstanding when the fees were billed or when the services were rendered.
- (c) Includes fees and expenses for tax services, including tax compliance, tax advice and tax planning, rendered from January through the end of the fiscal year, notwithstanding when the fees and expenses were billed.
- (d) Other fees primarily related to debt compliance services.

### **Pre-Approval Policies and Procedures**

The Audit Committee has adopted a policy that requires advance approval of all audit, audit-related, tax and other services performed by the independent auditor. The policy provides for pre-approval by the Audit Committee of specifically defined audit and non-audit services. Unless the specific service has been previously pre-approved with respect to that year, the Audit Committee must approve the permitted service before the independent auditor is engaged to perform it. The Audit Committee has delegated to the Chair of the Audit Committee authority to approve permitted services provided that the Chair reports any decisions to the Committee at its next scheduled meeting. All services performed by Ernst & Young LLP for the fiscal year ended December 31, 2022 were preapproved by the Audit Committee or the Chair of the Audit Committee.

# **Audit Committee Report**

The Board maintains an Audit Committee, currently comprised of four of Elme's independent Trustees. The Board and the Audit Committee believe that the Audit Committee's current member composition satisfies Section 303A of the NYSE's Listed Company Manual. The Audit Committee oversees Elme's financial process on behalf of the Board. Management has the primary responsibility for the financial statements and the reporting process, including the systems of internal controls. The independent registered public accounting firm Ernst & Young LLP is responsible for expressing an opinion on the conformity of those financial statements with generally accepted accounting principles and the effectiveness of Elme's internal controls over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board. The members of the Audit Committee of the Board of Elme submit this report in connection with the committee's review of the financial reports for the fiscal year ended December 31, 2022 as follows:

- 1. In fulfilling its oversight responsibilities, the Audit Committee reviewed the audited financial statements in the Annual Report on Form 10-K for the year ended December 31, 2022, with management, including a discussion of the quality, and not just the acceptability, of the accounting principles, the reasonableness of significant judgments and the clarity of disclosures in the financial statements and management's assessment of the effectiveness of Elme's internal controls over financial reporting.
- 2. The Audit Committee discussed with Elme's independent registered public accounting firm the overall scope and plans for their audit. The Audit Committee meets with the independent auditors, with and without management present, to discuss the results of their examination, their evaluation of Elme's internal controls and the overall quality of Elme's financial reporting.
- 3. The Audit Committee reviewed with the independent registered public accounting firm their judgments as to the quality, and not just the acceptability, of Elme's accounting principles and such other matters as are required to be discussed by the applicable requirements of the Public Company Accounting Oversight Board Auditing (the "PCAOB") and the SEC. In addition, the Audit Committee has received the written disclosures and the letter from the independent registered public accounting firm required by applicable requirements of the PCAOB regarding the independent registered public accounting firm's communications with the Audit Committee concerning independence and has discussed with the independent registered public accounting firm their independence from management and Elme.

Based on the reviews and discussions referred to above, the Audit Committee recommended to the Board that the audited financial statements be included in Elme's Annual Report on Form 10-K for the fiscal year ended December 31, 2022 and for filing with the SEC.

# SUBMITTED BY THE AUDIT COMMITTEE

Ellen M. Goitia, Audit Committee Chair

Jennifer S. Banner, Audit Committee Member

William G. Byrnes, Audit Committee Member

Edward S. Civera, Audit Committee Member

Thomas H. Nolan, Jr., Audit Committee Member

### **OTHER MATTERS**

### Solicitation of Proxies

Solicitation of proxies may be made by mail, personal interview, telephone or other means by officers, Trustees and employees of Elme for which they will receive no compensation in addition to their normal compensation. Elme may also request banking institutions, brokerage firms, custodians, nominees and fiduciaries to forward solicitation material to the beneficial owners of common shares that those companies or persons hold of record. Elme will reimburse these forwarding expenses. The cost of the solicitation of proxies will be paid by Elme.

Elme has also hired Morrow Sodali LLC to assist in distributing and soliciting proxies and will pay approximately \$8,500 plus expenses for these services.

### Shareholder Proposals for Our 2024 Annual Meeting of Shareholders

The Board will provide for presentation of proposals by shareholders at the 2024 Annual Meeting of Shareholders, provided that these proposals are submitted by eligible shareholders who have complied with the relevant regulations of the SEC and our bylaws regarding shareholder proposals.

Any shareholder proposal pursuant to Rule 14a-8 under the Exchange Act intended to be presented at the Annual Meeting must be received at our executive offices on or before December 8, 2023 to be considered for inclusion in our 2024 proxy statement materials.

Shareholders wishing to submit proposals or Trustee nominations to be presented at the 2024 Annual Meeting of Shareholders pursuant to our bylaws that are not to be included in our proxy materials must deliver notice to us at our executive offices not less than 120 and no more than 150 days before the first anniversary of the date of Proxy Statement for the preceding year's Annual Meeting (i.e., between November 8, 2023 and 5:00 p.m. Eastern Time, on December 8, 2023), with adjustments if the date for the upcoming annual meeting of shareholders is advanced or delayed by more than 30 days from the anniversary date of the preceding year's annual meeting. Shareholders are advised to review our bylaws, which contain additional requirements with respect to advance notice of shareholder proposals and Trustee nominations. Any shareholder desiring a copy of our bylaws will be furnished one without charge upon written request to the Secretary.

To comply with the universal proxy rules under the Exchange Act, shareholders who intend to solicit proxies in support of Trustee Nominees other than the Company's nominees must (in addition to satisfying the advance notice requirements under our bylaws) provide notice that sets forth the information required by Rule 14a-19 under the Exchange Act.

# **Annual Report**

Elme's 2022 Annual Report to Shareholders is being mailed or made available electronically to shareholders concurrently with this Proxy Statement and does not form part of proxy solicitation material.

Shareholders may also request a free copy of our 2022 Annual Report on Form 10-K, including applicable financial statements, schedules and exhibits by sending a written request to: Elme Communities, 1775 Eye Street, NW, Suite 1000, Washington, D.C. 20006, Attention Investor Relations. Alternatively, shareholders may access the 2022 Form 10-K and other financial information on our website at: www.elmecommunities.com.

/s/ W. Drew Hammond

W. Drew Hammond Corporate Secretary April 6, 2023

### FINANCIAL REPORTING ANNEX

### Definitions of Financial Measures

"Adjusted EBITDA" is a non-GAAP measure defined as earnings before interest expense, taxes, depreciation, amortization, gain/loss on sale of real estate, casualty gain/loss, real estate impairment, gain/loss on extinguishment of debt, restructuring expenses (which include severance, accelerated share-based compensation and other expenses related to a restructuring of corporate personnel), acquisition expenses and gain from non-disposal activities.

"Core FFO" is calculated by adjusting NAREIT FFO for the following items (which we believe are not indicative of the performance of our operating portfolio and affect the comparative measurement of our operating performance over time): (1) gains or losses on extinguishment of debt and gains or losses on interest rate derivatives, (2) expenses related to acquisition and structuring activities, (3) executive transition costs, severance expenses and other expenses related to corporate restructuring and executive retirements or resignations, (4) property impairments, casualty gains and losses, and gains or losses on sales not already excluded from NAREIT FFO, as appropriate, (5) relocation expense and (6) transformation costs. These items can vary greatly from period to period, depending upon the volume of our acquisition activity and debt retirements, among other factors. Core FFO is a non-GAAP and non-standardized measure and may be calculated differently by other REITs.

"Lease Rate Growth" is defined as the average percentage change in either gross (excluding the impact of concessions) or effective rent (net of concessions) for a new or renewed multifamily lease compared to the prior lease based on the move-in date. The "blended" rate represents the weighted average of new and renewal lease rate growth achieved.

"NAREIT FFO" is defined by 2018 NAREIT FFO White Paper Restatement, as net income (computed in accordance with GAAP) excluding gains (or losses) associated with sales of properties, impairments of depreciable real estate and real estate depreciation and amortization. NAREIT FFO is a non-GAAP measure and may be calculated or interpreted differently by other REITs.

"Net debt" is calculated by subtracting cash and cash equivalents from total outstanding debt as per our consolidated balance sheets at the end of the period.

"NOI" is defined as real estate rental revenue less direct real estate operating expenses and is a non-GAAP measure. NOI is calculated as net income, less non-real estate revenue and the results of discontinued operations (including the gain or loss on sale, if any), plus interest expense, depreciation and amortization, lease origination expenses, general and administrative expenses, acquisition costs, real estate impairment, casualty gain and losses and gain or loss on extinguishment of debt. NOI does not include management expenses, which

consist of corporate property management costs and property management fees paid to third parties. NOI is the primary performance measure we use to assess the results of our operations at the property level. NOI excludes certain components from net income in order to provide results more closely related to a property's results of operations.

"Same-store Portfolio Properties" include properties that were owned for the entirety of the years being compared and exclude properties under redevelopment or development and properties acquired, sold or classified as held for sale during the years being compared. We categorize our properties as "same-store" or "non-same-store" for purposes of evaluating comparative operating performance. We define development properties as those for which we have planned or ongoing major construction activities on existing or acquired land pursuant to an authorized development plan. Development properties are categorized as same-store when they have reached stabilized occupancy (90%) before the start of the prior year. We define redevelopment properties as those for which have planned or ongoing significant development and construction activities on existing or acquired buildings pursuant to an authorized plan, which has an impact on current operating results, occupancy and the ability to lease space with the intended result of a higher economic return on the property. We categorize a redevelopment property as same-store when redevelopment activities have been complete for the majority of each year being compared.

# Reconciliations:

The following tables contain reconciliations of net (loss) income to NOI for the periods presented (in thousands):

	•	Twelve Months Ended December 31,			
		2022		2021	
Net (loss) income	\$	(30,868)	\$	16,384	
Adjustments:					
Property management expense		7,436		6,133	
General and administrative expense		28,258		27,538	
Transformation costs		9,686		6,635	
Real estate depreciation and amortization		91,722		72,656	
Interest expense		24,940		34,063	
Loss on interest rate derivatives		_		5,866	
Loss on extinguishment of debt, net		4,917		12,727	
Other income		(712)		(4,109)	
Discontinued operations:					
Income from operations of properties sold or held for sale		_		(23,083)	
Gain on sale of real estate, net		_		(46,441)	
Total Net Operating Income (NOI)	\$	135,379	\$	108,369	
Multifamily NOI:					
Same-store portfolio	\$	98,098	\$	90,189	
Acquisitions		16,062		1,397	
Development		6,813		3,117	
Non-residential		792		735	
Total		121,765		95,438	
Other NOI (Watergate 600)		13,614		12,931	
Total NOI	\$	135,379	\$	108,369	

The following table contains a reconciliation of net (loss) income to Core FFO for the periods presented (in thousands):

	Twelve Months Ended December 31,			
	2022		2021	
Net (loss) income	\$	(30,868)	\$	16,384
Add:				
Real estate depreciation and amortization			72,656	
Discontinued operations:				
Gain on sale of real estate, net		_		(46,441)
Real estate depreciation and amortization		_		22,904
NAREIT funds from operations		60,854		65,503
Add:				
Structuring expenses	1,161			_
Loss on extinguishment of debt, net	4,917			12,727
Loss on interest rate derivatives	_			5,866
Severance expense		474		173
Transformation costs		9,686		6,635
Insurance gain		_		(1,026)
Write-off of pursuit costs		174		_
Relocation expense		74		_
Core funds from operations	\$	77,340	\$	89,878

The following table contains a reconciliation of net (loss) income to Adjusted EBITDA for the periods presented (in thousands):

	Twelve Months Ended December 31,			
	2022		2021	
Net (loss) income	\$ (30,868)	\$	16,384	
Add/(deduct):				
Interest expense	24,940		34,063	
Real estate depreciation and amortization	91,722		95,560	
Income tax expense	_		526	
Non-real estate depreciation	822		940	
Severance expense	474		173	
Transformation costs	9,686		6,635	
Relocation expense	74		_	
Structuring expenses	1,161		_	
Gain on sale of depreciable real estate, net	_		(46,441)	
Loss on extinguishment of debt	4,917		12,727	
Loss on interest rate derivatives	_		5,866	
Insurance gain	_		(1,026)	
Adjusted EBITDA	\$ 102,928	\$	125,407	