

Q1:20 EARNINGS PRESENTATION



This presentation contains forward-looking statements regarding future events and future results that are subject to the safe harbors created under the Securities Act of 1933 (the "Securities Act") and the Securities Exchange Act of 1934 (the "Exchange Act"). All statements other than statements of historical facts included in this presentation regarding Northern's financial position, business strategy, plans and objectives of management for future operations, industry conditions, and indebtedness covenant compliance are forward-looking statements. When used in this presentation, forward-looking statements are generally accompanied by terms or phrases such as "estimate," "project," "predict," "believe," "expect," "continue," "anticipate," "target," "could," "plan," "intend," "seek," "goal," "will," "should," "may" or other words and similar expressions that convey the uncertainty of future events or outcomes. Items contemplating or making assumptions about actual or potential future sales, market size, collaborations, and trends or operating results also constitute such forward-looking statements.

Forward-looking statements involve inherent risks and uncertainties, and important factors (many of which are beyond our company's control) that could cause actual results to differ materially from those set forth in the forward-looking statements, including the following: the effects of the COVID-19 pandemic and related economic slowdown, changes in crude oil and natural gas prices, the pace of drilling and completions activity on Northern's current properties, infrastructure constraints and related factors affecting Northern's properties, Northern's ability to acquire additional development opportunities, changes in Northern's reserves estimates or the value thereof, general economic or industry conditions, nationally and/or in the communities in which Northern conducts business, changes in the interest rate environment, legislation or regulatory requirements, conditions of the securities markets, Northern's ability to raise or access capital, changes in accounting principles, policies or guidelines, financial or political instability, health-related epidemics, acts of war or terrorism, and other economic, competitive, governmental, regulatory and technical factors affecting Northern's operations, products and prices.

Northern has based these forward-looking statements on its current expectations and assumptions about future events. While management considers these expectations and assumptions to be reasonable, they are inherently subject to significant business, economic, competitive, regulatory and other risks, contingencies and uncertainties, most of which are difficult to predict and many of which are beyond Northern's control. Northern does not undertake any duty to update or revise any forward-looking statements, except as may be required by the federal securities laws.

NOG



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Q1'20 FINANCIAL & OPERATING HIGHLIGHTS



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1) See Slide 30 for Definition and Methodology

- (2) Cash flow from operations, excluding \$7.1 million from changes in working capital during the first quarter
- (3) Adjusted EBITDA is a non-GAAP financial measure. Northern's 2020 Adjusted EBITDA guidance range was estimated using (i) actual results for the first quarter of 2020 and (ii) strip prices for oil and natural gas as of May 8, 2020, which represents an average WTI oil price of approximately \$26.90 per barrel and an average Henry Hub natural gas price of \$2.34 per Mcf, for April through December 2020. See appendix for reconciliations of historical Adjusted EBITDA. Northern is unable to provide a reconciliation of forward-looking Adjusted EBITDA guidance without undue hardship because it is an estimate, approximation and/or range, and it would be difficult to present a detailed reconciliation on account of many unknown variables for the reconciling items.

Q1'20 Highlights

- Strong Margins and Returns⁽¹⁾: NOG's recycle ratio and ROCE remain amongst the best in the industry in Q1
- Cash Flow > CAPEX: Cash flow before changes in working capital of \$93.6 million⁽²⁾ increased 6.9% over the prior year and was above Q1 capital expenditures of \$86.7 million
- Debt Reduction Continues: \$90.2 million of secured debt was retired during Q1. An additional \$6.1 million was subsequently retired
- Tremendous Hedge Value: Market value of NOG's hedge book is approaching \$400MM. >27 Mbpd hedged >\$58/bbl in '20; ~20 Mbpd hedged >\$55/bbl in '21
- Strong EBITDA Guidance: Regardless of production, NOG anticipates \$350-\$410 million in Adjusted EBITDA⁽³⁾ for 2020.
- 2020 CAPEX controlled: \$175 \$200 million, down 56% at the midpoint vs. 2019

THE NOG VALUE PROPOSITION



> Northern has prepared to face the environment seen today

SUPERIOR RETURNS & FCF

- 2 SIGNIFICANTLY HEDGED
- ORGANIC & M&A UPSIDE
 - SUPERIOR DATA SET
 - COMPELLING VALUATION (2)

- Best in Class ROCE⁽¹⁾ in E&P space: 11.7% in Q1'20
- >\$125MM of Free Cash Flow⁽²⁾ expected in FY20
- >Majority hedged in 2020, >\$58/bbl
- >Majority hedged in 2021, >\$55/bbl
- Organic: >750 net locations weighted toward Bakken core
- Acquisitions: Ground Game + M&A= highly accretive opportunities
- NOG has participated in >40% Bakken wells (>6K gross)
- NOG has >300 internal type curves; economics by operator
- 2020 Free Cash Flow yield >40%
- 2020 EV/EBITDA= 4.1x
- 2019 P/E RATIO= 2.4x (FY19 realized oil price = \$54.66/bbl)

- (1) See Slide 30 for Definition and Methodology
- (2) Northern defines Free Cash Flow as net cash provided by operating activities excluding changes in working capital, less capital expenditures, and Free Cash Flow Yield as FCF divided by the current common equity market value. These are non-GAAP financial metrics. Northern is unable to present a reconciliation of forward-looking Free Cash Flow because components of the calculation, including fluctuations in working capital accounts, are inherently unpredictable.
 - Voluction as of E/8/2020, 2020 EDITDA is at the midmoint of 2020 guideness as of E/11/20



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CURRENT NOG ASSET SNAPSHOT

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> Portfolio of high-quality acreage in the heart of the basin with interests in over 6,500 gross Bakken/Three Forks oil wells



Source: Company data as of 3/31/20. 'HBP' is acreage held by production

1. Includes acreage classified as held by production, held by operations or developed

FIXING THE BALANCE SHEET & ACHIEVING SCALE



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> Participation in the highest quality wells with stable AFE costs generates consistent production growth & higher IRRs

CONSISTENTLY FUNDING ATTRACTIVE WELLS...

■ Wells In Process @ Period End ■ Organic Net Wells added to Production



PARTICIPATING IN COST-EFFECTIVE AFES...

Avg. Consented Well AFE (\$MM)



...GENERATES CONSISTENT PRODUCTION GROWTH

Production (mBoe/d)



...WHILE MAINTAINING PEER-LEADING LOW CASH G&A¹



■ Cash G&A per BOE

1. Cash G&A is a non-GAAP financial measure. Please see the appendix for reconciliation to the most directly comparable GAAP Measure.

THE RECENT EVOLUTION OF NORTHERN OIL & GAS





NORTHERN'S SENIOR MANAGEMENT TEAM



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Nicholas O'Grady: Chief Executive Officer

Nicholas O'Grady has served as Chief Executive Officer since January 2020, following ~18 months as the Company's Chief Financial Officer. Mr. O'Grady leads the Northern team in all respects of the business, including investments, financial management and business strategy. He has nearly two decades of finance experience, both as an investment banker and as a principal investor. Mr. O'Grady began his career in the Natural Resources investment banking group at Bank of America, later moving to the hedge fund industry, with roles at Highbridge Capital Management and Hudson Bay Capital Management.



Adam Dirlam: Chief Operating Officer

Adam Dirlam has served as Chief Operating Officer since January 2020 following roles as Executive Vice President - Land & Operations since May 2018, Senior Vice President of Land & Operations since 2013 and various other roles upon joining the Company in 2009. Mr. Dirlam leads the M&A and capital allocation efforts. Prior to Northern, Mr. Dirlam served in various finance and accounting roles for Honeywell International.

Chad Allen: Chief Financial Officer

Chad Allen has served as Chief Financial Officer since January 2020 following roles as Chief Accounting Officer since August 2016 and Corporate Controller upon joining the Company in August 2013. He was also interim CFO from January-May 2018. Mr. Allen leads all accounting, financial and public company related functions. Prior to joining Northern, Mr. Allen was in the audit practice with Grant Thornton LLP from 2010 to 2013, and in the audit practice at McGladrey & Pullen, LLP from 2004 to 2010.

Erik Romslo, Chief Legal Officer and Secretary

Erik Romslo has served as Chief Legal Officer since January 2020 after joining the Company as General Counsel and Secretary in October 2011 and being named Executive Vice President in January 2013. Mr. Romslo oversees all legal, regulatory and SEC related matters as Chief Legal Officer, and facilitates all Board functions as Secretary. Prior to joining the Company, Mr. Romslo practiced law in the Minneapolis office of the Company's outside counsel, Faegre Drinker Biddle & Reath LLP (formerly Faegre & Benson LLP), from 2005 until 2011, in which he was a member of the Corporate group.

Jim Evans: Senior Vice President of Engineering

Jim Evans was named Senior Vice President of Engineering in January 2020 following roles as Vice President of Engineering since June 2018 and Reservoir Engineering Manager since 2015. Mr. Evans oversees all aspects of Northern's engineering process, including the valuation of properties, reserves and production forecasting. He began his career as a Reservoir Engineer with Cabot Oil & Gas, overseeing the reserves and development planning for the Green River Basin, and has also held roles at Cornerstone Natural Resources and Fidelity Exploration.



Mike Kelly, CFA: Executive Vice President of Finance

Mike Kelly joined the Company as Executive Vice President of Finance in January 2020. Mr. Kelly plays an integral role in Northern's investment and acquisition process, financial planning and investor strategy as EVP of Finance. He joined from Seaport Global Securities, where he was a Partner and Head of E&P Research covering over 30 companies in the exploration and production sector since 2011. Prior to that, he spent over five years working as an energy analyst for Kennedy Capital Management in St. Louis.

MGMT. ALIGNED WITH STAKEHOLDERS LIKE NO OTHER E&P

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> Northern is focused on what it means to be accountable

TYPICAL E&P PEER

- \$3.00 Cash G&A per Barrel
- Insider & Management Ownership of ~**5.0%**
- Stock only a portion of Incentive Compensation
- Executive Officer Incentive Cash Comp of peer set averages >90% of Salary

Typical Incentive Targets:

- Compensation given in % of targets reached
- Relative Performance to hand-selected peer set
- Production growth regardless of returns

NORTHERN

- ✓ ~\$0.95 per boe Cash G&A in Q1 '20
- ✓ Insider and Management Ownership of ~30%
- ✓ Stock is 100% of Incentive Compensation
- Executive Officer Incentive Cash Comp is \$0

Northern's Incentive Targets:

- <u>Targets must be met or incentive compensation is forfeited</u>
- ✓ 50% Absolute Stock Performance top tier target at double average returns for S&P 500
- 50% Debt-adjusted cash flow per share growth targets based on budget

BENEFITS OF *NORTHERN'S* **NON-OPERATOR MODEL**





THE NON-OPERATOR MODEL

CAPITAL BENEFITS



Ability to increase and decrease capital quickly

- \checkmark No rig or drilling contracts, no embedded personnel at the field level
- ✓ Non-consent process allows us to cut drilling expenditures as returns dictate
- ✓ Decision to drill, given our significant liquidity, is purely economic



Costs limited to drilling and acreage

- ✓ No material joint-operating agreements ("JOA"s)
- No associated midstream build-out costs



Northern's flexibility to increase capital misunderstood by investors

- ✓ Ground game makes up to 20% of our typical annual budget
- Daily deal flow allows Northern to increase working interests, yearafter-year, given legacy participation in 40%+ of all Bakken and Three Forks wells drilled in basin
- Leverage internal proprietary database to make accurate and timely decisions to seek to increase ownership in proposed wells

COST BENEFITS



Only 23 full-time employees

 Virtually unchanged despite doubling of production base in 2018



Peer leading cost structure

- ✓ 2019 ROCE of 16.3% is the best in the E&P space
- <\$1.00/Boe cash G&A expected in 2020 among the best in the industry
- Majority of acquisitions require minimal additional overhead

Versus typical E&P company, at current guidance, over \$20 million additional annual margin net to our shareholders vs. typical \$3.00 G&A per barrel



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Q4/Q1 BALANCE SHEET MOVES: REDUCED DEBT & INT. COST NOG

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Balance Sheet Improvement 3/31/20 9/30/19 **Total Debt Total Debt** (\$97MM) \$1,144MM \$1,047MM **Borrowing Base Borrowing Base** \$425MM +\$375MM \$800MM **Total Liquidity Total Liquidity** +\$119MM \$219MM \$100MM Equity/Book Value **Equity/Book Value** +\$495MM` \$1,009MM \$514MM Net Debt/EBITDA⁽¹⁾ **Net Debt/EBITDA**⁽¹⁾ (0.2x)2.3x 2.5x

Maturity Schedule (\$MM)

Key Takeaways:



MAJORITY OF PRODUCTION HEDGED THROUGH 2021



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Northern continues to execute a strategy built around the safeguard of returns during a commodity down-cycle, while retaining flexibility to capture the opportunistic upside

CRUDI	CRUDE OIL DERIVATIVE PRICE SWAPS				NATURAL GAS DERIVATIVE PRICE SWAPS					
	Contract Period	Barrels Per Day (Bbls/d)	Total Hedged Volumes (Bbls)	Weighted Average Price (\$/Bbl)	Contract Period	Million British Thermal Units Per Day (mmbtu/d)	Total Hedged Volumes (mmbtu)	Weighted Average Price (\$/mmbtu)		
2020:	Q2	28,223	2,568,278	57.67	Q2	4,945	450,000	\$2.336		
	Q3	27,189	2,501,348	58.47	Q3	15,000	1,380,000	\$2.336		
	Q4	25,787	2,372,362	58.03	Q4	15,000	1,380,000	\$2.336		
	Avg./Total	27,062	7,441,988	\$58.05		11,673	3,210,000	\$2.336		
2021 ⁽¹⁾ :	Q1	22,958	2,066,250	\$56.18	Q1	27,500	2,475,000	\$2.425		
	Q2	20,450	1,860,958	\$56.64	Q2	22,500	2,047,500	\$2.435		
	Q3	18,168	1,671,410	\$54.12	Q3	22,500	2,070,000	\$2.435		
	Q4	18,071	1,662,506	\$54.14	Q4	22,500	2,070,000	\$2.435		
	Avg./Total	19,893	7,261,124	\$55.36		23,733	8,662,500	\$2.432		



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DIVERSIFIED BASE & PARTNERED WITH BASIN LEADERS



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> Leverage to some of the best performing operators in the Williston Basin



Key Takeaways

- Q1:20 production of 43,735 boepd is comprised of 40+ different operators
- 52% of Q1 2020's wells in process are operated by *ConocoPhillips*,
 Continental Resources, and *Slawson*
- ✓ 97% of wells in process are located in the 'Big 4' counties

2020 WELLS IN PROCESS ARE IN STRONG AREAS



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> The 2020 program is defined and focused in core areas



<u>HIGHLIGHTS</u>

- Positive reserve performance adjustments in 4 of last 5 years
- Top-tier return on capital metrics



OUR WELL PERFORMANCE REMAINS CONSISTENTLY STRONG

> Completion technology and high-grading of well locations has led to improved well recovery across the basin



1. Wells assigned to years based on year in which they started producing. Cumulative type curves comprised of the following numbers of gross wells: 2015 – 296; 2016 – 162; 2017 – 291; 2018 – 479; 2019-460 ; 2020-98. Includes producing wells as of March 31, 2020.

STRONG UNDEVELOPED INVENTORY DRIVES NAV UPSIDE







Key Takeaways

- Over 60% of 771 future drilling locations controlled by strong balance sheet companies such as *Continental*, *Hess*, *Slawson*, *XTO*, *Petro-Hunt*, *and ConocoPhillips*
- ✓ 77% of net locations in 'Big 4' counties

 Conservative booking approach with minimal locations in lower bench Three Forks



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NORTHERN'S CORE GROWTH THESIS IS SUSTAINABLE

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Northern's goal is to leverage its strong financial position to counter-cyclically invest in acreage and drilling opportunities across the Williston Basin during volatile pricing periods

- Northern's unique non-op model affords us the flexibility to grow the company through both organic growth ('Ground Game') and conventional acquisitions
- Northern has executed over 200 transactions since 2018, worth >\$850mm in total value





Production and Transactions by Year



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ORGANIC GROWTH

GROWTH IN EXISTING POSITIONS...

- Flow of inbound AFEs
- Incremental opportunities to proactively source additional working interests
- Quickly source and assimilate interests from others needing to non-consent wells



UPSTREAM BACKDROP PROVIDES STRATEGIC OPPORTUNITIES

- Forced Sellers: AFE burdens lead to undercapitalization
- Proactive Sourcing: Opportunistic acquisitions across the region
- Strong Relationships: Leveraging networks for deal flow
- Lack of Buyer Competition: Limited buyer set creates "buyer's market"

...WHILE ACQUISITIONS BUILD SCALE



ACQUISITIONS



...ACQUISITIONS LEVER STRONG PARTNERSHIPS

- Non-operator is natural consolidator
- Not bound to contiguous or concentrated acreage
- Proprietary database facilitates well analysis
- >\$850mm+ of corporate M&A since 2018
- Broader Williston coverage vs. any operator





2018/19 large acquisitions



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The landscape for both ground-game acquisitions and corporate transactions has been consistently growing with asset quality increasing

Unprecedented ability to partner, provide capital and source core opportunities:

- Working Interest carve-out with ability to control completion timing
- > Operators no longer have budget for OBO working interests
- Credit facility redeterminations will result in forced asset sales
- Smaller non-operators wanting and needing to consolidate

Estimated >\$5 billion of acquisition opportunities in Williston Basin across private equity, operators, family offices and mineral owners

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VI: APPENDIX

HISTORICAL OPERATING & FINANCIAL INFORMATION



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HISTORICAL OPERATING INFORMATION		YEAR EI		THREE MONTHS ENDED,				
	2014	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	March 31, 2019	<u>March 31, 2020</u>
PRODUCTION								
Oil (MBbls)	5,150.9	5,168.7	4,325.9	4,537.3	7,790.2	11,325.4	2,541.2	3,138
Natural Gas and NGLs (Mmcf)	3,682.8	4,651.6	4,026.9	5,187.9	9,224.8	16,590.8	3,435.8	5,049.
Total Production (Mboe)	5,764.7	5,944.0	4,997.1	5,402.0	9,327.6	14,090.5	3,113.9	3,979.
REVENUE								
Realized Oil Price, including settled derivatives (\$/bbl)	\$ 77.70	\$ 68.94	\$ 49.44	\$ 45.92	\$ 57.78	\$ 54.66	\$ 53.58	\$ 47.1
Realized Natural Gas and NGL Price (\$/Mcf)	6.38	1.60	1.82	3.74	4.74	1.60	2.64	2.7
Total Oil & Gas Revenues, including settled derivatives (millions)	423.7	363.7	221.2	227.7	471.0	601.2	145.2	161.
Adjusted EBITDA (millions) ⁽¹⁾	309.6	277.3	148.5	144.7	349.3	454.2	104.8	108.
KEY OPERATING STATISTICS (\$/Boe)								
Average Realized Price	\$ 73.51	\$ 61.19	\$ 44.27	\$ 42.16	\$ 50.50	\$ 45.82	\$ 46.64	\$ 40.6
Production Expenses	9.66	8.77	9.14	9.21	7.15	8.44	7.92	9.3
Production Taxes	7.58	3.63	3.10	3.81	4.86	4.10	4.02	2.9
General & Administrative Expenses-Cash	2.57	2.15	2.31	2.38	1.15	1.11	1.06	0.9
Total Cash Costs	\$ 19.81	\$ 14.55	\$ 14.55	\$ 15.40	\$ 13.16	\$ 13.65	\$ 13.00	\$ 13.3
Operating Margin (\$/Boe)	\$ 53.70	\$ 46.64	\$ 29.72	\$ 26.76	\$ 37.34	\$ 32.17	\$ 33.64	\$ 27.3
Operating Margin %	73.1%	76.2%	67.1%	63.5%	73.9%	70.2%	72.1%	67.2%

HISTORICAL FINANCIAL INFORMATION (\$'S IN

MILLIONS)								
	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	March 31, 2019	March 31, 2020
ASSETS								
Current Assets	\$ 226.0	\$ 128.8	\$ 46.9	\$ 152.8	\$ 228.4	\$ 133.0	\$ 126.5	354.8
Property and Equipment, net	1,761.9	589.3	376.2	473.2	1,202.7	1,748.6	1,240.7	1,773.8
Other Assets	38.8	15.8	8.4	6.3	72.5	23.8	28.6	108.7
Total Assets	\$ 2,026.7	\$ 733.9	\$ 431.5	\$ 632.3	\$ 1,503.6	\$ 1,905.4	\$ 1,395.8	2,237.4
LIABILITIES								
Current Liabilities	\$ 285.7	\$ 78.1	\$ 77.4	\$ 123.6	\$ 231.5	\$ 203.5	\$ 226.1	\$ 234.9
Debt	806.1	847.8	832.6	979.3	830.2	1,118.2	839.2	975.3
Other Long-Term Liabilities	164.0	5.6	8.9	20.2	12.0	25.1	17.7	18.2
Stockholders' Equity (Deficit)	770.9	(197.6)	(487.4)	(490.8)	429.9	558.6	312.8	1,009.0
Total Liabilities & Stockholders' Equity (Deficit)	\$ 2,026.7	\$ 733.9	\$ 431.5	\$ 632.3	\$ 1,503.6	\$ 1,905.4	\$ 1,395.8	\$ 2,237.4
CREDIT STATISTICS								
Adjusted EBITDA (Annual, Q1 2019/20 annualized)	\$ 309.6	\$ 277.3	\$ 148.5	\$ 144.7	\$ 349.3	\$ 454.2	\$ 419.0	\$ 432.0
Net Debt	\$ 796.8	\$ 831.9	\$ 826.1	\$ 877.1	\$ 832.7	1,111.7	840.3	1.039.0
Total Debt	\$ 806.1	\$ 835.3	\$ 832.6	\$ 979.3	\$ 835.1	1,127.7	843.9	1,047.5
Net Debt/Adjusted EBITDA	2.6x	3.0x	5.6x	6.1x	2.4x	2.4x	2.0x	2.4x
Total Debt/Adjusted EBITDA	2.6x	3.0x	5.6x	6.8x	2.4x	2.5x	2.0x	2.4x

1. Adjusted EBITDA is a non-GAAP measure. See reconciliation on the slide that follows.

NON-GAAP RECONCILIATIONS: EBITDA & OTHER



ADJUSTED EBITDA BY YEAR (IN THOUSANDS)						
	2015	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	
Net Income (Loss)	\$ (975,355)	\$ (293,494)	\$ (9,194)	\$ 143,689	\$ (76,318)	
Add:						
Interest Expense	58,360	64,486	70,286	86,005	79,229	
Income Tax Provision (Benefit)	(202,424)	(1,402)	(1,570)	(55)	-	
Depreciation, Depletion, Amortization and Accretion	137,770	61,244	59,500	119,780	210,201	
Impairment of Oil and Natural Gas Properties	1,163,959	237,013	-	-	6,398	
Non-Cash Share Based Compensation	6,273	3,182	6,107	3,876	7,955	
Write-off of Debt Issuance Costs	-	1,090	95	-	23,187	
Loss on the Extinguishment of Debt	-	-	993	173,430	(1,390)	
Debt Exchange Derivative Loss (Gain)	-	-	-	598	29,512	
Contingent Consideration Loss (Gain)	-	-	-	28,968	1,447	
Financing Expense	-	-	-	884	759	
Unrealized (Gain) Loss on Derivatives	88,716	76,347	18,443	(207,891)	173,214	
Adjusted EBITDA	\$ 277,299	\$ 148,466	\$ 144,660	\$ 349,283	\$ 454,193	

ADJUSTED EBITDA BY QUARTER (IN THOUSANDS)						
	<u>4Q18</u>	<u>1Q19</u>	<u>2Q19</u>	<u>3Q19</u>	<u>4Q19</u>	<u>1Q20</u>
Net Income (Loss)	\$ 218,292	\$ (107,162)	\$ 44,399	\$ 94,381	\$ (107,937)	368,286
Add:						
Interest Expense	20,057	19,548	17,778	21,510	20,393	16,551
Income Tax Provision (Benefit)	(55)	-	-	-	-	(166)
Depreciation, Depletion, Amortization and Accretion	48,295	45,134	46,091	55,566	63,411	61,809
Impairment of Other Current Assets	-	-	2,695	5,275	(1,571)	-
Non-Cash Share Based Compensation	1,903	2,751	1,643	(114)	3,674	1,079
Loss on the Extinguishment of Debt	73,055	-	425	-	22,762	5,527
Debt Exchange Derivative Gain	13,661	(6,287)	4,873	23	-	-
Contingent Consideration Loss (Gain)	28,968	(1,392)	24,763	5,262	879	-
Financing Expense	884	-	-	-	1,447	-
Unrealized (Gain) Loss on Derivatives	(280,195)	152,169	(31,857)	(57,506)	110,408	(345,075)
Adjusted EBITDA	\$ 124,865	\$ 104,761	\$ 110,810	\$ 124,396	\$ 114,225	108,010

Other Non-GAAP Metrics by Quarter (IN THOUSANDS)												
	<u>4Q18</u>	3	<u>1Q19</u>		<u>2Q</u>	<u>19</u>	30	<u>19</u>	<u>4Q</u>	<u>19</u>	<u>1Q2</u>	<u>0</u>
Cash General and Administrative Expense	\$	3,073	\$	3,299	\$	3,607	\$	4,319	\$	4,443	\$	3,792
Non-cash General and Administrative Expense		1,903		2,751		1,643		(114)		3,674		1,079
Total General and Administrative Expense	\$	4,976	\$	6,050	\$	5,250	\$	4,206	\$	8,117	\$	4,871
Net Production (Boe)		3,336		3,114		3,182		3,752		4,043		3,980
Cash General and Administrative Expense per Boe	\$	0.92	\$	1.06	\$	1.13	\$	1.15		2.01	\$	0.95
Non-cash General and Administrative expense per Boe	\$	0.57	\$	0.88	\$	0.52	\$	(0.03)		0.91	\$	0.27
Total Principal Balance on Long-term Debt	\$	835,140	\$	843,878	\$	861,491	\$	1,145,491	\$	1,127,733	\$	1,047,489
Less: Cash and Cash Equivalents		(2,358)		(3,944)		(2,794)		(1,901)		(16,068)		(8,512)
Net Debt	\$	832,782	\$	839,934	\$	858,697	\$	1,143,590	\$	1,111,665	\$	1,038,977

NON-GAAP RECONCILIATIONS: ROCE & RECYCLE RATIO



NYSE American: NOG

Q1'20 Return on Capital Employed (ROCE)

- EBIT: \$185MM (Q1'20 annualized)
 - <u>+ Adj. EBITDA</u>: \$432MM
 - <u>- DD&A:</u> \$247MM
- Capital Employed: \$1,586 MM (Avg. of Q1'19/20)
 - + Total Assets: \$1,817MM (Avg.)
 - <u>- Current Liabilities</u>: \$231MM (Avg.)

Q1'20 Recycle Ratio



- <u>Cash Margin</u>: \$27.31/boe
 - <u>+ Realized avg. commodity price:</u> \$40.63/boe
 - <u>- Cash Costs</u>: \$13.32/boe⁽¹⁾
- <u>DD&A Rate</u>: \$15.53/boe

SALT CREEK & PIVOTAL ACQUISITIONS



NYSE American: NOG



Salt Creek Oil & Gas Acquisition Overview

Acquisition Price:	6MM shares issued at closing\$44.7MM cash
Timeline:	Effective January 1, 2018Closed June 4, 2018
Location:	Williston Basin/ BakkenPrimarily McKenzie, Mountrail, and ND
Operators:	 Key operators include: HES, WLL, and Slawson
Acreage:	 1,319 net acres (in McKenzie & Mountrail counties)
Wells:	5.5 net (64 gross) PDP wells1.5 net (31 gross) PDNP wells
Undrilled Locations:	 8.2 net (137 gross) with EURs at 1.0MMboe
Production:	 1,380 boe/d production at acquisition



Pivotal Petroleum Acquisition Overview

Acquisition Price:	25.75MM shares issued at closing\$68.4MM Cash
Timeline:	Effective June 1, 2018Closed September 17, 2018
Location:	Williston BasinBakken and Three Forks
Operators:	 Key operators include: CLR, EOG, WLL, and COP
Acreage:	 ~400 net acres (McKenzie, Dunn, & Mountrail counties)
Wells:	20.8 net (334 gross) PDP wells2.2 net (31 gross) PDNP wells
Undrilled Locations:	 2.3 net (36 gross)
Production:	 4,100 boe/d production at acquisition

FLYWHEEL ENERGY: ACQUISITION SUMMARY



NYSE American: NOG

Flywheel Energy Acquisition Overview

	 Northern to acquire Williston Basin properties of VEN Bakken, LLC ("Seller"), a wholly-owned subsidiary of Flywheel Bakken, LLC (formerly Valorem Energy), ("Flywheel")
	 6,600+ Boe/d (2-Stream) estimated production for 2H19
FLYWHEEL	 ~18,000 net acres in the core of the Williston Basin (100% Held-by-Production)
ENERGY	 86.9 net producing wells, 2.7 net wells in process, 47.5 net undeveloped locations
	 Estimated Proved Developed PV-10 alone represents \$236.9mm at current strip⁽¹⁾
	 Asset decline profile reduces Northern's corporate average
	 \$165mm in cash to Seller
	 \$130mm in 3-Year Senior Unsecured Note issued to Seller, bearing 6.0% Interest
CONSIDERATION	 Approximately 5.6mm shares of common stock to Seller (one year lock-up)
	 Northern assuming Flywheel's hedge book
VALUATION	 Approximately 3.5x 2H 2019E annualized unhedged cash flow
OWNERSHIP	 Flywheel is a portfolio company of the Kayne Private Energy Income Funds
OPERATORS	 Newfield Exploration (Encana), Conoco, Slawson, Hess, Whiting, Continental
TIMING	 Closing and effective date of July 1, 2019

Strip WTI and NYMEX Oil and Gas Pricing as of 04/05/2019: WTI 2H 2019 \$62.88, 2020 \$60.17, 2021 \$56.90, 2022 \$54.75, 2023 + \$53.80.
 PV-10 is a non-GAAP financial measure.

W ENERGY PARTNERS ACQUISITION

Acquisition	Acquisition Overview				
Acquisition Price:	51.4 MM shares\$117.1 MM Cash				
Timeline:	Effective July 1, 2018Closed October 1, 2018				
Acreage:	 10,600 net acres (3.0% average WI) 				
Wells:	27 net (910gross) PDP wells6 net (170 gross) wells in progress				
Undrilled Locations:	 47 net (1,475 gross) total locations 				
Production:	 6,750 boe/d (75% oil, 25% gas) at close 				
Reserves:	 7.8MMboe PDP reserves \$153MM PDP PV10 (8/17/2018 strip) 				



— First 12-Month Cumulative Oil Production⁽¹⁾



(1) Includes horizontal Middle Bakken and Three Forks wells completed after January 1, 2008 with at least 12 months of production history.

(2) As of 8/24/18. Potential additional stock consideration if Northern's stock price does not achieve certain targets over the 13 month lock-up period.

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HEDGING DISCLOSURES



NYSE American: NOG

Further Detail about Swap Transaction and Swaption Volumes

The Company has entered into certain crude oil derivative contracts for 2021 volumes that give counterparties the option to extend such derivative contracts for additional six-month and twelve-month periods. Options covering a notional volume of 112,500 for Q1 2021 at \$57.78 per barrel, 113,750 for Q2 2021 at \$57.78 per barrel, 46,000 for Q3 2021 at \$58.00 per barrel, and 46,000 for Q4 2021 at \$58.00 per barrel are exercisable on December 31, 2020. 720,875 barrels for CY 2022 at \$55.00 per barrel, 365,000 barrels for CY 2022 at \$54.70 per barrel, 452,500 barrels for 1H 2022 at \$54.90 per barrel, 271,500 barrels for 1H 2022 at \$54.59 per barrel, 182,500 barrels for CY 2022 at \$55.80 per barrel, 182,500 barrels for CY 2022 at \$55.80 per barrel, 182,500 barrels for CY 2022 at \$43.00 per barrel, 181,000 barrels for 1H 2022 at \$54.72 per barrel, 45,250 barrels for 1H 2022 at \$57.50 per barrel are exercisable on December 31, 2022. If the counterparties exercise all such options, the notional volume of the Company's existing crude oil derivative contracts will increase by these amounts for those respective periods in 2021 and 2022.