

February 6, 2013



Cummins Announces Results for 2012, Revenues of \$17.3 Billion and EBIT of 13.7 Percent Excluding Special Items

- **Fourth quarter revenues of \$4.3 billion, EBIT of 12.9 percent of sales excluding restructuring costs**
- **Expects 2013 revenue to be flat to down 5 percent and EBIT to be in the range of 13 to 14 percent of sales**

COLUMBUS, Ind.--(BUSINESS WIRE)-- Cummins Inc. (NYSE: CMI) today reported results for the fourth quarter and full year of 2012.

Fourth quarter revenue of \$4.3 billion decreased 13 percent from the same quarter in 2011 reflecting weakness in most major markets and geographies. The decrease year-over-year was driven by weaker demand in truck, construction, and oil and gas markets in North America. The Company also experienced lower demand in international markets for power generation equipment and construction, truck and mining engines.

Earnings before interest and taxes (EBIT) were \$552 million for the fourth quarter or 12.9 percent of sales, excluding \$52 million of restructuring costs. This compares to \$677 million or 13.8 percent of sales a year ago, excluding special items.

Net income attributable to Cummins in the fourth quarter was \$381 million (\$2.02 per diluted share). Results included restructuring costs of \$0.19 per diluted share and one-time tax benefits of \$0.21 per diluted share.

Revenues for the full year were \$17.3 billion, down 4 percent from 2011, with revenues in North America up 9 percent offset by international sales which declined by 15 percent, with the most significant declines in Brazil, China and Europe.

EBIT for the year, excluding special items, was \$2.37 billion or 13.7% of sales, compared to \$2.6 billion or 14.2% of sales in 2011.

Net income attributable to Cummins for the full year was \$1.66 billion (\$8.74 per diluted share), down from \$1.85 billion (\$9.55 per diluted share) in 2011. Excluding the costs of restructuring actions (\$0.18 per diluted share), and the gain on the sale of the exhaust

business (\$0.02 per diluted share), the Company reported full year net income of \$1.69 billion (\$8.90 per diluted share).

“After a strong start to the year, demand declined across most geographies and end markets in the second half of 2012 as the global economy slowed,” said Tom Linebarger, Chairman and Chief Executive Officer. “I am pleased that we were able to deliver improved gross margins in the fourth quarter and record gross margins for the full year despite the weakness in demand. The work we have undertaken to reduce costs and lower inventory should benefit the Company when the global economy improves, however there is uncertainty surrounding the timing and pace of improvement in end markets in 2013.”

Based on the current forecast, Cummins expects full year 2013 revenues to be flat to down 5%, with EBIT in the range of 13 - 14 percent of sales.

2012 highlights:

- The Company increased its dividend by 25% in the third quarter;
- Fitch Rating Services raised its Long-term Issuer Default Rating and long-term debt ratings for Cummins to “A”;
- For the sixth consecutive year, Cummins was named one of the world's most ethical companies by The Ethisphere Institute;
- Cummins was awarded a perfect score in the 2013 Corporate Equality Index by the Human Rights Campaign as part of its Best Places to Work initiative;
- In December Cummins delivered its 2 millionth engine to Chrysler for the Ram pickup;
- Cummins was the first to receive certification from the EPA meeting both the 2013 regulations and the new greenhouse gas and fuel-efficiency rules for 2014;
- Cummins Power Generation received EPA Tier 4 interim certification for the North American market three years ahead of deadline;
- Cummins was ranked No. 1 among industrial companies in *Newsweek's* 2012 Green Rankings of business; and
- Cummins was named one of the Top 50 Companies for Diversity by Diversity Inc. for the sixth consecutive year.

Fourth quarter 2012 detail (all comparisons to same period in 2011)

Segment results below exclude special items in 2012 and 2011

Engine Segment

- Sales – \$2.5 billion, down 18 percent.
- Segment EBIT – \$272 million, or 10.9 percent of sales, compared to \$368 million or 12.0 percent of sales.
- Strong demand for bus and light-duty engines in North America was more than offset by reduced demand in the truck market in Brazil, the North American heavy-duty truck, global construction, as well as North American oil and gas and international mining

markets.

Components Segment

- Sales - \$939 million, down 14 percent.
- Segment EBIT - \$84 million, or 8.9 percent of sales, compared to \$132 million or 12.1 percent of sales.
- Reduced demand in the North American heavy-duty truck market and lower demand in Europe was partially offset by increased demand for aftertreatment systems in Brazil.

Power Generation Segment

- Sales – \$765 million, down 17 percent.
- Segment EBIT – \$54 million, or 7.1 percent of sales, compared to \$87 million or 9.5 percent of sales.
- Lower revenues in several international markets including Europe, Middle East, Latin America and China were partially offset by increased demand in North America.

Distribution Segment

- Sales – \$907 million, up 9 percent, flat excluding acquisitions.
- Segment EBIT – \$98 million, or 10.8 percent of sales, compared to \$87 million or 10.4 percent of sales.
- Higher revenues were primarily driven by acquisitions. Stronger demand for power generation equipment in the U.S. and Africa was largely offset by weaker demand in North American oil and gas markets and Europe.

About Cummins

Cummins Inc., a global power leader, is a corporation of complementary business units that design, manufacture, distribute and service diesel and natural gas engines and related technologies, including fuel systems, controls, air handling, filtration, emission solutions and electrical power generation systems. Headquartered in Columbus, Indiana, (USA) Cummins currently employs approximately 44,000 people worldwide and serves customers in approximately 190 countries and territories through a network of approximately 600 company-owned and independent distributor locations and approximately 6,500 dealer locations. Cummins earned \$1.66 billion on sales of \$17.3 billion in 2012. Press releases can be found on the Web at www.cummins.com. Follow Cummins on Twitter at @Cummins and on YouTube at CumminsInc.

Forward-looking disclosure statement

Information provided in this release that is not purely historical are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding our forecasts, guidance, preliminary results, expectations, hopes, beliefs and intentions on strategies regarding the future. These forward looking statements include, without limitation, statements relating to our plans and expectations for

our revenues for the full year of 2013. Our actual future results could differ materially from those projected in such forward-looking statements because of a number of factors, including, but not limited to: the adoption and implementation of global emission standards; the price and availability of energy; the pace of infrastructure development; increasing global competition among our customers; general economic, business and financing conditions; governmental action; changes in our customers' business strategies; competitor pricing activity; expense volatility; labor relations; and other risks detailed from time to time in our Securities and Exchange Commission filings, including particularly in the Risk Factors section of our 2011 Annual Report on Form 10-K. Shareholders, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. The forward-looking statements made herein are made only as of the date of this press release and we undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise. More detailed information about factors that may affect our performance may be found in our filings with the Securities and Exchange Commission, which are available at <http://www.sec.gov> or at <http://www.cummins.com> in the Investor Relations section of our website.

Presentation of Non-GAAP Financial Information

EBIT is a non-GAAP measure used in this release, and is defined and reconciled to what management believes to be the most comparable GAAP measure in a schedule attached to this release. Cummins presents this information as it believes it is useful to understanding the Company's operating performance, and because EBIT is a measure used internally to assess the performance of the operating units.

Webcast information

Cummins management will host a teleconference to discuss these results today at 10 a.m. EST. This teleconference will be webcast and available on the Investor Relations section of the Cummins website at www.cummins.com. Participants wishing to view the visuals available with the audio are encouraged to sign-in a few minutes prior to the start of the teleconference.

**CUMMINS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(Unaudited) (a)**

In millions, except per share amounts	Three months ended		
	December 31, 2012	September 30, 2012	December 31, 2011
NET SALES	\$ 4,292	\$ 4,118	\$ 4,921
Cost of sales	3,234	3,076	3,680
GROSS MARGIN	1,058	1,042	1,241

OPERATING EXPENSES AND INCOME

Selling, general and administrative expenses	482	456	496
Research, development and engineering expenses	174	186	179
Equity, royalty and interest income from investees (Note 1)	82	94	101
Gain on sale of businesses	-	-	53
Other operating income (expense), net	1	(1)	25
OPERATING INCOME	485	493	745
Interest income	5	5	9
Interest expense	7	9	10
Other income (expense), net	10	(2)	14
INCOME BEFORE INCOME TAXES	493	487	758
Income tax expense (Note 3)	83	117	186
CONSOLIDATED NET INCOME	410	370	572
Less: Net income attributable to noncontrolling interests	29	18	24
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$ 381	\$ 352	\$ 548
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.			
Basic	\$ 2.02	\$ 1.87	\$ 2.87
Diluted	\$ 2.02	\$ 1.86	\$ 2.86
WEIGHTED AVERAGE SHARES OUTSTANDING			
Basic	188.4	188.6	190.9
Diluted	188.8	189.0	191.5
CASH DIVIDENDS DECLARED PER COMMON SHARE			
	\$ 0.50	\$ 0.50	\$ 0.40

(a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America (GAAP).

CUMMINS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
Unaudited (a)

In millions, except per share amounts	For the years ended	
	December 31, 2012	December 31, 2011
NET SALES	\$ 17,334	\$ 18,048
Cost of sales	12,826	13,459
GROSS MARGIN	4,508	4,589
OPERATING EXPENSES AND INCOME		
Selling, general and administrative expenses	1,900	1,837
Research, development and engineering expenses	728	629
Equity, royalty and interest income from investees (Note 1)	384	416
Gain on sale of businesses	6	121
Other operating income, net	4	21
OPERATING INCOME	2,274	2,681
Interest income	25	34
Interest expense	32	44
Other income, net	24	-
INCOME BEFORE INCOME TAXES	2,291	2,671
Income tax expense (Note 3)	541	725
CONSOLIDATED NET INCOME	1,750	1,946
Less: Net income attributable to noncontrolling interests	93	98
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$ 1,657	\$ 1,848
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.		
Basic	\$ 8.75	\$ 9.58
Diluted	\$ 8.74	\$ 9.55
WEIGHTED AVERAGE SHARES OUTSTANDING		
Basic	189.3	193.0
Diluted	189.7	193.6
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$ 1.80	\$ 1.325

(a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America (GAAP).

CUMMINS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited) (a)

In millions, except par value	December 31,	December 31,
	2012	2011
ASSETS		
Current assets		
Cash and cash equivalents	\$ 1,369	\$ 1,484
Marketable securities	247	277
Total cash, cash equivalents and marketable securities	1,616	1,761
Accounts and notes receivable, net	2,475	2,526
Inventories	2,221	2,141
Prepaid expenses and other current assets	855	663
Total current assets	7,167	7,091
Long-term assets		
Property, plant and equipment, net	2,724	2,288
Investments and advances related to equity method investees	897	838
Goodwill and other intangibles, net	814	566
Other assets	939	885
Total assets	\$ 12,541	\$ 11,668
LIABILITIES		
Current liabilities		
Loans payable	\$ 16	\$ 28
Accounts payable (principally trade)	1,339	1,546
Accrued expenses	1,761	2,083
Total current liabilities	3,116	3,657
Long-term liabilities		
Long-term debt	698	658
Other liabilities	1,741	1,522
Total liabilities	5,555	5,837
EQUITY		
Cummins Inc. shareholders' equity		
Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.2 shares issued	2,058	2,001
Retained earnings	7,355	6,038
Treasury stock, at cost, 32.6 and 30.2 shares	(1,830)	(1,587)
Common stock held by employee benefits trust, at cost, 1.5 and 1.8 shares	(18)	(22)
Accumulated other comprehensive loss	(950)	(938)

Total Cummins Inc. shareholders' equity	6,615	5,492
Noncontrolling interests	371	339
Total equity	<u>6,986</u>	<u>5,831</u>
Total liabilities and equity	<u>\$ 12,541</u>	<u>\$ 11,668</u>

(a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America (GAAP).

CUMMINS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited) (a)

In millions	For the years ended	
	December 31, 2012	December 31, 2011
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>\$ 1,532</u>	<u>\$ 2,073</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Capital expenditures	(690)	(622)
Investments in internal use software	(87)	(60)
Proceeds from disposals of property, plant and equipment	11	8
Investments in and advances to equity investees	(70)	(81)
Acquisition of businesses, net of cash acquired	(215)	-
Proceeds from sale of businesses, net of cash sold	10	199
Investments in marketable securities-acquisitions	(561)	(729)
Investments in marketable securities-liquidations	585	750
Proceeds from sale of equity investment	23	-
Cash flows from derivatives not designated as hedges	12	(18)
Other, net	-	1
Net cash used in investing activities	<u>(982)</u>	<u>(552)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from borrowings	64	127
Payments on borrowings and capital lease obligations	(145)	(237)
Net borrowings under short-term credit agreements	11	6
Distributions to noncontrolling interests	(62)	(56)
Dividend payments on common stock	(340)	(255)
Repurchases of common stock	(256)	(629)
Excess tax benefits on stock-based awards	14	5
Other, net	20	14
Net cash used in financing activities	<u>(694)</u>	<u>(1,025)</u>

EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS

	<u>29</u>	<u>(35)</u>
Net increase (decrease) in cash and cash equivalents	(115)	461
Cash and cash equivalents at beginning of year	<u>1,484</u>	<u>1,023</u>
CASH AND CASH EQUIVALENTS AT END OF PERIOD	<u>\$ 1,369</u>	<u>\$ 1,484</u>

(a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America (GAAP).

**CUMMINS INC. AND SUBSIDIARIES
SEGMENT INFORMATION
(Unaudited)**

In millions	<u>Engine</u>	<u>Components</u>	<u>Power Generation</u>	<u>Distribution</u>	<u>Non-segment Items⁽¹⁾</u>	<u>Total</u>
Three months ended December 31, 2012						
External sales	\$ 2,177	\$ 662	\$ 549	\$ 904	\$ -	\$ 4,292
Intersegment sales	<u>329</u>	<u>277</u>	<u>216</u>	<u>3</u>	<u>(825)</u>	<u>-</u>
Total sales	<u>2,506</u>	<u>939</u>	<u>765</u>	<u>907</u>	<u>(825)</u>	<u>4,292</u>
Depreciation and amortization ⁽²⁾	50	23	13	11	-	97
Research, development and engineering expenses	92	60	20	2	-	174
Equity, royalty and interest income from investees	27	6	8	41	-	82
Interest income	2	-	2	1	-	5
Segment EBIT	<u>252</u>	<u>78</u>	<u>42</u>	<u>84</u>	<u>44</u>	<u>500</u>
Add back restructuring charges ⁽³⁾	<u>20</u>	<u>6</u>	<u>12</u>	<u>14</u>	<u>-</u>	<u>52</u>
Segment EBIT excluding restructuring charges	<u>272</u>	<u>84</u>	<u>54</u>	<u>98</u>	<u>44</u>	<u>552</u>

Segment EBIT as a percentage of total sales	10.1%	8.3%	5.5%	9.3%	11.6%
Segment EBIT excluding restructuring charges as a percentage of total sales	10.9%	8.9%	7.1%	10.8%	12.9%

Three months ended September 30, 2012

External sales	\$ 2,131	\$ 663	\$ 526	\$ 798	\$ -	\$ 4,118
Intersegment sales	396	275	288	3	(962)	-
Total sales	<u>2,527</u>	<u>938</u>	<u>814</u>	<u>801</u>	<u>(962)</u>	<u>4,118</u>
Depreciation and amortization ⁽²⁾	48	21	12	8	-	89
Research, development and engineering expenses	115	51	19	1	-	186
Equity, royalty and interest income from investees	25	7	12	50	-	94
Interest income	2	1	2	-	-	5
Segment EBIT	239	89	73	99	(4)	496

Segment EBIT as a percentage of total sales	9.5%	9.5%	9.0%	12.4%	12.0%
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Three months ended December 31, 2011

External sales	\$ 2,628	\$ 781	\$ 682	\$ 830	\$ -	\$ 4,921
Intersegment sales	433	311	238	4	(986)	-
Total sales	<u>3,061</u>	<u>1,092</u>	<u>920</u>	<u>834</u>	<u>(986)</u>	<u>4,921</u>
Depreciation and amortization ⁽²⁾	46	18	10	8	-	82
Research, development and engineering expenses	112	49	17	1	-	179

Equity, royalty and interest income from investees	40	7	10	44	-	101
Interest income	4	2	2	1	-	9
Segment EBIT	368	132	87	87	94	768
Segment EBIT as a percentage of total sales	12.0%	12.1%	9.5%	10.4%		15.6%

- (1) Includes intersegment sales and profit in inventory eliminations and unallocated corporate expenses. There were no significant unallocated corporate expenses for the three months ended December 31, 2012 and September 30, 2012. The three months ended December 31, 2011 includes a \$53 million gain (\$33 million after-tax) recorded for the sale of certain assets and liabilities of our light-duty filtration business from the Components segment and a \$38 million gain (\$24 million after-tax) related to flood damage recoveries from the insurance settlement regarding a June 2008 flood in Southern Indiana. The gains have been excluded from segment results as they were not considered in our evaluation of operating results for the corresponding periods. There were no other significant unallocated corporate expenses.
- (2) Depreciation and amortization as shown on a segment basis excludes the amortization of debt discount that is included in the *Condensed Consolidated Statements of Income* as "Interest expense."
- (3) See Note 2, "RESTRUCTURING CHARGES," for more details.

CUMMINS INC. AND SUBSIDIARIES
SEGMENT INFORMATION
(Unaudited)

In millions	<u>Engine</u>	<u>Components</u>	<u>Power Generation</u>	<u>Distribution</u>	<u>Non-segment Items⁽¹⁾</u>	<u>Total</u>
For the year ended December 31, 2012						
External sales	\$ 9,101	\$ 2,809	\$ 2,163	\$ 3,261	\$ -	\$17,334
Intersegment sales	<u>1,632</u>	<u>1,203</u>	<u>1,105</u>	<u>16</u>	<u>(3,956)</u>	<u>-</u>
Total sales	10,733	4,012	3,268	3,277	(3,956)	17,334
Depreciation and amortization ⁽²⁾	192	82	47	34	-	355

Research, development and engineering expenses	433	213	76	6	-	728
Equity, royalty and interest income from investees	127	29	40	188	-	384
Interest income	11	3	9	2	-	25
Segment EBIT	1,248	426	285	369	(5)	2,323
Add back restructuring charges ⁽³⁾	20	6	12	14	-	52
Segment EBIT excluding restructuring charges	1,268	432	297	383	(5)	2,375
Segment EBIT as a percentage of total sales	11.6%	10.6%	8.7%	11.3%		13.4%
Segment EBIT excluding restructuring charges as a percentage of total sales	11.8%	10.8%	9.1%	11.7%		13.7%

For the year ended December 31, 2011

External sales	\$ 9,649	\$ 2,886	\$ 2,492	\$ 3,021	\$ -	\$18,048
Intersegment sales	1,658	1,177	1,006	23	(3,864)	-
Total sales	11,307	4,063	3,498	3,044	(3,864)	18,048
Depreciation and amortization ⁽²⁾	181	73	42	25	-	321
Research, development and engineering expenses	397	175	54	3	-	629
Equity, royalty and interest income from investees	166	31	47	172	-	416
Interest income	18	5	8	3	-	34

Segment EBIT	1,384	470	373	386	102	2,715
Segment EBIT as a percentage of total sales	12.2%	11.6%	10.7%	12.7%		15.0%

- (1) Includes intersegment sales and profit in inventory eliminations and unallocated corporate expenses. The year ended December 31, 2012 includes a \$6 million gain (\$4 million after-tax) related to adjustments from our 2011 divestitures. The year ended December 31, 2011, includes a \$121 million gain (\$70 million after-tax) related to the sale of certain assets and liabilities of our exhaust business and light-duty filtration business, both from the Components segment, and a \$38 million gain (\$24 million after-tax) related to flood damage recoveries from the insurance settlement regarding a June 2008 flood in Southern Indiana. The gains have been excluded from segment results as they were not considered in our evaluation of operating results for the corresponding periods. There were no other significant unallocated corporate expenses.
- (2) Depreciation and amortization as shown on a segment basis excludes the amortization of debt discount that is included in the *Condensed Consolidated Statements of Income* as "Interest expense."
- (3) See Note 2, "RESTRUCTURING CHARGES," for more details.

CUMMINS INC. AND SUBSIDIARIES
RECONCILIATION OF SEGMENT INFORMATION
(Unaudited)

A reconciliation of our segment information to the corresponding amounts in the *Condensed Consolidated Statements of Income* is shown in the table below:

In millions	Three months ended			For the years ended	
	December 31, 2012	September 30, 2012	December 31, 2011	December 31, 2012	December 31, 2011
Segment EBIT excluding restructuring charges	\$ 552	\$ 496	\$ 768	\$ 2,375	\$ 2,715
Add:					
Restructuring charges	(52)	-	-	(52)	-
Segment EBIT	500	496	768	2,323	2,715
Less: Interest expense	7	9	10	32	44
Income before income taxes	\$ 493	\$ 487	\$ 758	\$ 2,291	\$ 2,671

CUMMINS INC. AND SUBSIDIARIES
SELECTED FOOTNOTE DATA
(Unaudited)

NOTE 1. EQUITY, ROYALTY AND INTEREST INCOME FROM INVESTEEES

Equity, royalty and interest income from investees included in our *Condensed Consolidated Statements of Income* for the interim reporting periods was as follows:

In millions	Three months ended			For the years ended	
	December 31, 2012	September 30, 2012	December 31, 2011	December 31, 2012	December 31, 2011
Distribution Entities					
North American distributors	\$ 32	\$ 37	\$ 34	\$ 147	\$ 134
Komatsu Cummins Chile, Ltda.	6	9	6	26	22
All other distributors	1	-	1	4	4
Manufacturing Entities					
Chongqing Cummins Engine Company, Ltd.	12	14	17	61	68
Dongfeng Cummins Engine Company, Ltd.	10	9	16	52	80
Tata Cummins, Ltd.	4	-	5	11	14
Cummins Westport, Inc.	3	2	6	14	14
Shanghai Fleetguard Filter Co., Ltd.	3	3	3	13	15
Valvoline Cummins, Ltd.	2	2	1	8	7
Beijing Foton Cummins Engine Co., Ltd.	2	3	(2)	5	(7)

Komatsu manufacturing alliances	(2)	(1)	2	(3)	3
All other manufacturers	2	7	2	9	21
Cummins share of net income	75	85	91	347	375
Royalty and interest income	7	9	10	37	41
Equity, royalty and interest income from investees	<u>\$ 82</u>	<u>\$ 94</u>	<u>\$ 101</u>	<u>\$ 384</u>	<u>\$ 416</u>

NOTE 2. RESTRUCTURING CHARGES

We have executed restructuring actions primarily in the form of involuntary separation programs in the fourth quarter of 2012. These actions were in response to deterioration in our U.S. businesses and most key markets around the world in the second half of 2012, as well as a reduction in orders in most U.S. and global markets for 2013. We reduced our worldwide professional workforce by approximately 650 employees, or 3 percent. We also reduced our hourly workforce by approximately 650 employees. During 2012, we incurred a pre-tax charge related to the professional and hourly workforce reductions of approximately \$49 million.

Employee termination and severance costs were recorded based on approved plans developed by the businesses and corporate management which specified positions to be eliminated, benefits to be paid under existing severance plans or statutory requirements and the expected timetable for completion of the plan. Estimates of restructuring were made based on information available at the time charges were recorded. Due to the inherent uncertainty involved, actual amounts paid for such activities may differ from amounts initially recorded and we may need to revise previous estimates.

We incurred \$1 million of restructuring expenses for lease terminations and \$2 million of restructuring expenses for asset impairments and other non-cash charges. During 2012, we recorded a total pre-tax restructuring charge of \$52 million. These restructuring actions included:

In millions	Year ended	
	December 31, 2012	
Workforce reductions	\$	49
Exit activities		1
Other		2
Total restructuring charges	<u>\$</u>	<u>52</u>

If the 2012 restructuring actions are successfully implemented, we expect the annualized savings from the professional actions to be approximately \$39 million.

At December 31, 2012, of the approximately 1,300 employees to be affected by this plan, 1,130 had been terminated.

Restructuring charges were included in each segment in our operating results.

The table below summarizes where the restructuring costs are located in our *Condensed Consolidated Statements of Income* for the year ended December 31, 2012.

In millions	Year ended December 31, 2012
Cost of sales	\$ 29
Selling, general and administrative expenses	20
Research, development and engineering expenses	3
Total restructuring charges	<u>\$ 52</u>

NOTE 3. INCOME TAXES

Our income tax rates are generally less than the 35 percent U.S. income tax rate primarily because of lower taxes on foreign earnings and research tax credits. Our effective tax rate for the fourth quarter and full year of 2012 was 16.8 percent and 23.6 percent, respectively. The tax rate for the fourth quarter and full year includes one-time tax items that total a benefit of \$39 million (\$0.21 per diluted share) and \$55 million (\$0.29 per diluted share), respectively. The one-time tax items for the fourth quarter and full year related primarily to benefits resulting from transactions entered into and elections made with respect to our U.K. operations. Our effective tax rate for the fourth quarter and full year of 2011 was 24.5 percent and 27.1 percent, respectively. Excluding the gain on sale of certain assets and liabilities of the businesses and the flood insurance recovery, our effective tax rate for the fourth quarter and full year of 2011 was 22.8 percent and 26.3 percent, respectively.

A reconciliation of the U.S. federal income tax rate of 35 percent to the actual effective tax rate is as follows:

	Years ended December 31,	
	2012	2011
U.S. federal statutory rate	35.0%	35.0%
State income tax, net of federal effect	1.0	0.4
	(0.4)	(4.7)
Research tax credits		
Differences in rates and taxability of foreign subsidiaries and joint ventures	(12.0)	(4.6)
Other, net	-	1.0
Effective tax rate	<u>23.6%</u>	<u>27.1%</u>

On January 2, 2013, the American Taxpayer Relief Act of 2012 was enacted. This legislation retroactively extended the U.S. federal research credit for two years, from January 1, 2012 through December 31, 2013. We expect our 2013 effective tax rate, which will include an estimated 1 percent benefit for the 2013 research credit, to be 26 percent excluding any one-time tax items that may arise. Additionally, we anticipate that our first quarter 2013 results will include a one-time tax benefit of approximately \$28 million representing the net benefit attributable to the 2012 research credit.

NOTE 4. DEPRECIATION AND AMORTIZATION

Depreciation and amortization expense included in operating activities of the *Condensed Consolidated Statements of Cash Flows* for the years ended December 31, 2012 and 2011, was \$361 million and \$325 million, respectively.

CUMMINS INC. AND SUBSIDIARIES FINANCIAL MEASURES THAT SUPPLEMENT GAAP (Unaudited)

Net income and diluted earnings per share (EPS) attributable to Cummins Inc. excluding special items.

We believe this is a useful measure of our operating performance for the period presented as it illustrates our operating performance without regard to special items including the gains related to restructuring charges, one-time income tax items, the sale of certain assets and liabilities and a flood insurance recovery. This measure is not in accordance with, or an alternative for, accounting principles generally accepted in the United States of America and may not be consistent with measures used by other companies. It should be considered supplemental data. The following table reconciles net income attributable to Cummins Inc. to net income attributable to Cummins Inc. excluding special items for the quarters ended December 31, 2012, September 30, 2012 and December 31, 2011 and for the years ended December 31, 2012 and December 31, 2011.

	Three months ended					
	December 31, 2012		September 30, 2012		December 31, 2011	
In millions	Net Income	Diluted EPS	Net Income	Diluted EPS	Net Income	Diluted EPS
Net income attributable to Cummins Inc.	\$ 381	\$ 2.02	\$ 352	\$ 1.86	\$ 548	\$ 2.86
Add						
Restructuring charges	35	0.19	-	-	-	-
Less						
One-time tax benefits ⁽¹⁾	39	0.21	16	0.08	-	-
Gain on sale of business ⁽²⁾	-	-	-	-	33	0.17

Flood insurance recovery ⁽³⁾	-	-	-	-	24	0.13
Net income attributable to Cummins Inc. excluding special items	<u>\$ 377</u>	<u>\$ 2.00</u>	<u>\$ 336</u>	<u>\$ 1.78</u>	<u>\$ 491</u>	<u>\$ 2.56</u>

In millions	For the years ended			
	December 31, 2012		December 31, 2011	
	Net Income	Diluted EPS	Net Income	Diluted EPS
Net income attributable to Cummins Inc.	\$ 1,657	\$ 8.74	\$ 1,848	\$ 9.55
Add				
Restructuring charges	35	0.18	-	-
Less				
One-time tax benefits ⁽¹⁾	55	0.29	-	-
Gain on sale of business ⁽²⁾	4	0.02	70	0.36
Flood insurance recovery ⁽³⁾	-	-	24	0.12
Net income attributable to Cummins Inc. excluding special items	<u>\$ 1,633</u>	<u>\$ 8.61</u>	<u>\$ 1,754</u>	<u>\$ 9.07</u>

(1) The one-time tax benefits for the three months ended December 31, 2012, and the year ended December 31, 2012, related primarily to benefits resulting from transactions entered into and elections made with respect to our U.K. operations. The three month period ended September 30, 2012, included a \$16 million one-time tax benefit for third quarter 2012, \$6 million of which related to a dividend distribution of accumulated foreign income earned in prior years. These one-time tax adjustments also included a one-time tax benefit of \$13 million for prior year tax return true-up adjustments and a one-time tax charge of \$3 million related to the third quarter enactment of U.K. tax law changes.

- (2) In the second and fourth quarter of 2011 we sold certain assets and liabilities of our exhaust business and our light-duty filtration business. In the second quarter of 2011 we recognized a gain on the sale of \$68 million (\$37 million after-tax). In the fourth quarter of 2011 we recognized a gain on the sale of \$53 million (\$33 million after-tax). In the second quarter of 2012 we recognized a \$6 million gain (\$4 million after-tax) related to adjustments from our 2011 divestitures.
- (3) In the fourth quarter of 2011 we recognized a gain of \$38 million (\$24 million after-tax) on a flood settlement with our insurance carriers to settle 2008 flood claims.

CUMMINS INC. AND SUBSIDIARIES
FINANCIAL MEASURES THAT SUPPLEMENT GAAP
(Unaudited)

Earnings before interest expense, income taxes, noncontrolling interests and restructuring charges

We define EBIT as earnings or loss before interest expense, income tax expense and noncontrolling interests in income of consolidated subsidiaries (EBIT). We use EBIT to assess and measure the performance of our operating segments and also as a component in measuring our variable compensation programs. Below is a reconciliation of EBIT and EBIT excluding restructuring and other charges, non-GAAP financial measures, to "Net income attributable to Cummins Inc.," for each of the applicable periods:

In millions	Three months ended			For the years ended	
	December 31, 2012	September 30, 2012	December 31, 2011	December 31, 2012	December 31, 2011
Earnings before interest expense, income taxes and special items	\$ 552	\$ 496	\$ 677	\$ 2,369	\$ 2,556
<i>Earnings before interest expense, income taxes and special items as a percentage of net sales</i>	12.9%	12.0%	13.8%	13.7%	14.2%
Less Restructuring charges	52	-	-	52	-
Add					

Gain on sale of businesses	-	-	53	6	121
Flood insurance recovery	-	-	38	-	38
Earnings before interest expense and income taxes	\$ 500	\$ 496	\$ 768	\$ 2,323	\$ 2,715
<i>EBIT as a percentage of net sales</i>	11.6%	12.0%	15.6%	13.4%	15.0%
Less Interest expense	7	9	10	32	44
Income tax expense	83	117	186	541	725
Consolidated net income	410	370	572	1,750	1,946
Less Net income attributable to noncontrolling interests	29	18	24	93	98
Net income attributable to Cummins Inc.	\$ 381	\$ 352	\$ 548	\$ 1,657	\$ 1,848
<i>Net income attributable to Cummins Inc. as a percentage of net sales</i>	8.9%	8.5%	11.1%	9.6%	10.2%

**CUMMINS INC. AND SUBSIDIARIES
BUSINESS UNIT SALES DATA
(Unaudited)**

Engine segment net sales by market

2012**In millions**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>YTD</u>
Heavy-duty truck	\$ 892	\$ 807	\$ 656	\$ 609	\$ 2,964
Medium-duty truck and bus	526	512	478	575	2,091
Light-duty automotive and RV	286	297	353	343	1,279
Industrial	861	859	766	747	3,233
Stationary power	294	366	274	232	1,166
Total sales	<u>\$2,859</u>	<u>\$2,841</u>	<u>\$2,527</u>	<u>\$2,506</u>	<u>\$10,733</u>

2011**In millions**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>YTD</u>
Heavy-duty truck	\$ 485	\$ 693	\$ 748	\$ 865	\$ 2,791
Medium-duty truck and bus	474	608	640	598	2,320
Light-duty automotive and RV	296	310	271	299	1,176
Industrial	855	988	977	1,030	3,850
Stationary power	281	301	319	269	1,170
Total sales	<u>\$2,391</u>	<u>\$2,900</u>	<u>\$2,955</u>	<u>\$3,061</u>	<u>\$11,307</u>

Unit shipments by engine classification (including unit shipments to Power Generation)

2012**Units**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>YTD</u>
Mid-range	109,000	110,000	113,000	108,500	440,500
Heavy-duty	36,000	33,000	26,000	24,100	119,100
High horsepower	5,500	5,800	4,600	3,900	19,800
Total units	<u>150,500</u>	<u>148,800</u>	<u>143,600</u>	<u>136,500</u>	<u>579,400</u>

2011**Units**

	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>YTD</u>
Mid-range	109,400	131,300	130,600	138,100	509,400
Heavy-duty	20,000	29,900	31,100	35,300	116,300
High horsepower	4,900	5,700	5,600	5,400	21,600
Total units	<u>134,300</u>	<u>166,900</u>	<u>167,300</u>	<u>178,800</u>	<u>647,300</u>

CUMMINS INC. AND SUBSIDIARIES
BUSINESS UNIT SALES DATA
(Unaudited)

Component segment sales by business

2012

In millions	Q1	Q2	Q3	Q4	YTD
Emission solutions	\$ 404	\$ 349	\$ 325	\$ 337	\$1,415
Turbo technologies	298	297	257	254	1,106
Filtration	270	266	260	252	1,048
Fuel systems	127	124	96	96	443
Total sales	<u>\$1,099</u>	<u>\$1,036</u>	<u>\$ 938</u>	<u>\$ 939</u>	<u>\$4,012</u>

2011

In millions	Q1	Q2	Q3	Q4	YTD
Emission solutions	\$ 273	\$ 311	\$ 306	\$ 372	\$1,262
Turbo technologies	297	314	298	314	1,223
Filtration	255	287	288	283	1,113
Fuel systems	99	120	123	123	465
Total sales	<u>\$ 924</u>	<u>\$1,032</u>	<u>\$1,015</u>	<u>\$1,092</u>	<u>\$4,063</u>

In the first quarter of 2012, our Power Generation segment reorganized its operating structure to include the following businesses: power products, power systems, generator technologies and power solutions. Sales for our Power Generation segment by business (including 2011 reorganized balances) were as follows:

2012

In millions	Q1	Q2	Q3	Q4	YTD
Power products	\$375	\$459	\$425	\$395	\$1,654
Power systems	188	217	174	178	757
Generator technologies	141	160	138	127	566
Power solutions	76	73	77	65	291
Total sales	<u>\$780</u>	<u>\$909</u>	<u>\$814</u>	<u>\$765</u>	<u>\$3,268</u>

2011

In millions	Q1	Q2	Q3	Q4	YTD
Power products	\$377	\$415	\$433	\$411	\$1,636
Power systems	189	210	188	228	815
Generator technologies	154	189	166	164	673
Power solutions	75	95	87	117	374
Total sales	<u>\$795</u>	<u>\$909</u>	<u>\$874</u>	<u>\$920</u>	<u>\$3,498</u>

Distribution segment sales by business

2012

In millions	Q1	Q2	Q3	Q4	YTD
Parts and filtration	\$288	\$302	\$326	\$319	\$1,235
Power generation	186	201	178	242	807
Engines	166	147	157	195	665
Service	135	144	140	151	570
Total sales	<u>\$775</u>	<u>\$794</u>	<u>\$801</u>	<u>\$907</u>	<u>\$3,277</u>

2011

In millions	Q1	Q2	Q3	Q4	YTD
Parts and filtration	\$235	\$271	\$283	\$296	\$1,085
Power generation	145	195	191	191	722
Engines	140	186	171	206	703
Service	122	133	138	141	534
Total sales	<u>\$642</u>	<u>\$785</u>	<u>\$783</u>	<u>\$834</u>	<u>\$3,044</u>

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Source: Cummins Inc.