### Apollo Global Management, Inc. Reports First Quarter 2020 Results



New York, May 1, 2020 — Apollo Global Management, Inc. (NYSE: APO) (together with its consolidated subsidiaries, "Apollo") today reported results for the first quarter ended March 31, 2020.

"Amid the unprecedented market volatility caused by the COVID-19 pandemic, Apollo is relying on the expertise and discipline we have developed over the last 30 years investing across numerous market cycles. We believe the current environment reinforces the advantages of our value-oriented approach, emphasis on downside protection, and our incredibly talented team around the world," said Leon Black, Chairman and Chief Executive Officer. "With respect to our financial results, Apollo declared a cash dividend of \$0.42 per share for the first quarter, which highlights the durability and resiliency of our business model, even in adverse market environments."

Apollo issued a full detailed presentation of its first quarter ended March 31, 2020 results, which can be viewed through the Stockholders section of Apollo's website at <a href="http://www.apollo.com/stockholders">http://www.apollo.com/stockholders</a>.

#### **Dividends**

Apollo has declared a cash dividend of \$0.42 per share of its Class A Common Stock for the first quarter ended March 31, 2020. This dividend will be paid on May 29, 2020 to holders of record at the close of business on May 18, 2020. Apollo intends to distribute to its Class A common stockholders on a quarterly basis substantially all of its distributable earnings after taxes and related payables in excess of amounts determined by the executive committee of its board of directors to be necessary or appropriate to provide for the conduct of its business and, at a minimum, a quarterly dividend of \$0.40 per share.

Apollo has declared a cash dividend of \$0.398438 per share of each of its Series A Preferred Stock and Series B Preferred Stock, which will be paid on June 15, 2020 to holders of record at the close of business on June 1, 2020.

The declaration and payment of dividends on Class A Common Stock, Series A Preferred Stock and Series B Preferred Stock are at the sole discretion of the executive committee of Apollo Global Management, Inc.'s board of directors. Apollo cannot assure its stockholders that they will receive any dividends in the future.

#### **Conference Call**

Apollo will host a conference call on Friday, May 1, 2020 at 10:00 a.m. Eastern Time. During the call, members of Apollo's senior management team will review Apollo's financial results for the first quarter ended March 31, 2020. The conference call may be accessed by dialing (888) 868-4188 (U.S. domestic) or +1 (615) 800-6914 (international), and providing conference call ID 6298984 when prompted by the operator. The number should be dialed at least ten minutes prior to the start of the call. A simultaneous webcast of the conference call will be available to the public on a listen-only basis and can be accessed through the Stockholders section of Apollo's website at <a href="http://www.apollo.com/stockholders">http://www.apollo.com/stockholders</a>.

Following the call, a replay of the event may be accessed either telephonically or via audio webcast. A telephonic replay of the live broadcast will be available approximately two hours after the live broadcast by dialing (800) 585-8367 (U.S. callers) or +1 (404) 537-3406 (non-U.S. callers), passcode 6298984. To access the audio webcast, please visit Events in the Stockholders section of Apollo's website at <a href="http://www.apollo.com/stockholders">http://www.apollo.com/stockholders</a>.

#### **About Apollo**

Apollo is a leading global alternative investment manager with offices in New York, Los Angeles, San Diego, Houston, Bethesda, London, Frankfurt, Madrid, Luxembourg, Mumbai, Delhi, Singapore, Hong Kong, Shanghai and Tokyo. Apollo had assets under management of approximately \$316 billion as of March 31, 2020 in credit, private equity and real assets funds invested across a core group of nine industries where Apollo has considerable knowledge and resources. For more information about Apollo, please visit www.apollo.com.

#### Forward-Looking Statements

Effective September 5, 2019, Apollo Global Management, Inc. converted from a Delaware limited liability company named Apollo Global Management, LLC ("AGM LLC") to a Delaware corporation named Apollo Global Management, Inc. ("AGM Inc." and such conversion, the "Conversion"). This press release includes the results for AGM LLC prior to the Conversion and the results for AGM Inc. following the Conversion. In this press release, references to "Apollo," "we," "us," "our" and the "Company" refer collectively to (a) AGM Inc. and its subsidiaries, including the Apollo Operating Group and all of its subsidiaries, following the Conversion and (b) AGM LLC and its subsidiaries, Apollo Operating Group and all of its subsidiaries, prior to the Conversion, or as the context may otherwise require. This press release may contain forward-looking statements that are within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include, but are not limited to, discussions related to Apollo's expectations regarding the performance of its business, its liquidity and capital resources and the other non-historical statements in the discussion and analysis. These forward-looking statements are based on management's beliefs, as well as assumptions made by, and information currently available to, management. When used in this press release, the words "believe," "anticipate," "estimate," "expect," "intend" and similar expressions are intended to identify forward-looking statements. Although management believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to have been correct. These statements are subject to certain risks, uncertainties and assumptions, including risks relating to our dependence on certain key personnel, our ability to raise new private equity, credit or real assets funds, the impact of COVID-19, the impact of energy market dislocation, market conditions, generally, our ability to manage our growth, fund performance, changes in our regulatory environment and tax status, the variability of our revenues, net income and cash flow, our use of leverage to finance our businesses and investments by our funds and litigation risks, among others. Due to the COVID-19 pandemic, there has been uncertainty and disruption in the global economy and financial markets. While we are unable to accurately predict the full impact that COVID-19 will have on our results from operations, financial condition, liquidity and cash flows due to numerous uncertainties, including the duration and severity of the pandemic and containment measures, our compliance with these measures has impacted our day-to-day operations and could disrupt our business and operations, as well as that of the Apollo funds and their portfolio companies, for an indefinite period of time. We believe these factors include but are not limited to those described under the section entitled "Risk Factors" in Apollo's annual report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on February 21, 2020 and current report on Form 8-K filed with the SEC on May 1, 2020, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this press release and in other filings. We undertake no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law. This press release does not constitute an offer of any Apollo fund.

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APOLLO GLOBAL MANAGEMENT

# Apollo Global Management, Inc. First Quarter 2020 Earnings

May 1, 2020

## Apollo 1Q'20 Financial Results Highlights

# **GAAP**Results

- Net Loss of \$2.3 billion
- Net Loss Attributable to Apollo Global Management, Inc. Class A Common Stockholders of \$1.0 billion (\$4.47/ share)

# Financial Measures & Dividend

(\$ in millions, except per share data)

| (                             |         |        |           |        |
|-------------------------------|---------|--------|-----------|--------|
| Distributable Earnings ("DE") | \$165.1 | \$0.37 | \$1,073.3 | \$2.57 |
| Fee Related Earnings ("FRE")  | \$228.1 | \$0.52 | \$920.5   | \$2.21 |

**Per Share** 

LTM

10'20

**Per Share** 

- Net Performance Fee Receivable of \$31.3 million (\$0.07 per share) and Net Clawback Payable of \$577.3 million (\$1.31 per share) as of 1Q'20
- Declared 1Q'20 dividend of \$0.42 per share of Class A Common Stock and equivalent (payout ratio of 114%), bringing LTM dividends to \$2.31 per share of Class A Common Stock (payout ratio of 90%)

# **Assets Under Management**

- Total Assets Under Management ("AUM") of \$315.5 billion
- Fee-Generating AUM ("FGAUM") of \$241.7 billion
- Performance Fee-Eligible AUM ("PFEAUM") of \$124.8 billion
- Dry powder of \$40.5 billion available for investment

# Business Drivers

- Inflows: \$7.3 billion of capital inflows (\$37.8 billion LTM)
- Deployment: \$5.2 billion invested (\$17.2 billion LTM)
- Realizations: \$2.0 billion of capital returned to investors (\$11.7 billion LTM)

Note: This presentation contains non-GAAP financial information and defined terms which are described on pages 31 to 34. The non-GAAP financial information contained herein is reconciled to GAAP financial information on pages 27 to 30. Effective September 5, 2019, Apollo Global Management, Inc. converted from a Delaware limited liability company named Apollo Global Management, LLC to a Delaware corporation named Apollo Global Management, Inc. (the "Conversion"). "LTM" as used throughout this presentation refers to the twelve months ended March 31, 2020, unless the context otherwise provides. LTM Per share amounts represent the sum of the last four quarters.

## 1Q'20 Developments

The pandemic resulting from the novel coronavirus ("COVID-19") and the actions taken in response have caused severe disruption to the global economy and financial markets.

In line with public equity and credit indices, we have experienced significant unrealized mark-to-market losses in our underlying funds.

Our management fee base is relatively insensitive to mark-to-market losses based on the nature of many fee arrangements; organic growth in our insurance platform and significant deployment in the quarter largely offset any mark-to-market impact.

We have been investing through this period of market dislocation with gross purchases of \$41 billion across the platform during the quarter.

However, the impact of the pandemic resulted in net GAAP unrealized losses of \$1.1 billion from the reversal of previously earned performance allocations and GAAP unrealized losses of \$0.2 billion from mark-to-market adjustments in our general partner investments in the funds we manage.

On February 28, 2020, we closed our strategic transaction with Athene. In connection with the transaction, we:

- issued approximately 29 million Apollo Operating Group units, which increased our DE share count by approximately 7%:
- acquired approximately 36 million additional shares of Athene Holding; and
- agreed to lock-up all shares of Athene Holding for 3 years, which requires a mark-to-market discount due to a lack of marketability ("DLOM").

We recorded GAAP unrealized mark-to-market losses from our investment in Athene Holding of \$1.3 billion from the combined impact of COVID-19 related market dislocation and the DLOM.

## GAAP Consolidated Statements of Operations (Unaudited)

Net Loss was (\$2.3) billion for the quarter ended March 31, 2020; Net Loss Attributable to Apollo Global Management, Inc. Class A Common Stockholders was (\$1.0) billion for the quarter ended March 31, 2020

| \$ in thousands, except share data)   | 1Q'19       | 4Q'19       | 1Q'20         |
|---|-------------|-------------|---------------|
| Revenues:   |             |             |               |
| Management fees   | \$380,026   | \$413,026   | \$396,604     |
| Advisory and transaction fees, net  | 19,569      | 56,511      | 36,963        |
| Investment income (loss):   |             |             |               |
| Performance allocations   | 251,497     | 374,677     | (1,734,323)   |
| Principal investment income (loss)  | 26,025      | 67,507      | (187,849)     |
| Total investment income (loss)  | 277,522     | 442,184     | (1,922,172)   |
| Incentive fees  | 660         | 3,051       | 19,519        |
| Total Revenues  | 677,777     | 914,772     | (1,469,086)   |
| xpenses:  |             |             |               |
| Compensation and benefits:  |             |             |               |
| Salary, bonus and benefits  | 119,163     | 144,986     | 139,269       |
| Equity-based compensation   | 45,077      | 57,244      | 52,122        |
| Profit sharing expense  | 123,447     | 276,591     | (635,998)     |
| Total compensation and benefits   | 287,687     | 478,821     | (444,607)     |
| Interest expense  | 19,108      | 28,126      | 31,242        |
| General, administrative and other   | 71,662      | 91,528      | 84,522        |
| Placement fees  | (440)       | 891         | 409           |
| Total Expenses  | 378,017     | 599,366     | (328,434)     |
| Other Income (Loss):  |             |             |               |
| Net gains (losses) from investment activities   | 18,829      | 94,055      | (1,264,551)   |
| Net gains (losses) from investment activities of consolidated variable interest entities        | 9,466       | 15,183      | (134,731)     |
| Interest income   | 7,076       | 9,584       | 7,934         |
| Other income (loss), net  | 90          | (9,856)     | (16,507)      |
| Total Other Income (Loss)   | 35,461      | 108,966     | (1,407,855)   |
| Income (loss) before income tax (provision) benefit   | 335,221     | 424,372     | (2,548,507)   |
| Income tax (provision) benefit  | (19,654)    | (66,351)    | 295,853       |
| Net Income (Loss)   | 315,567     | 358,021     | (2,252,654)   |
| Net (income) loss attributable to Non-Controlling Interests                                     | (166,510)   | (191,978)   | 1,256,436     |
| Net Income (Loss) Attributable to Apollo Global Management, Inc.                                | 149,057     | 166,043     | (996,218)     |
| Series A Preferred Stock Dividends  | (4,383)     | (4,383)     | (4,383)       |
| Series B Preferred Stock Dividends  | (4,781)     | (4,781)     | (4,781)       |
| Net Income (Loss) Attributable to Apollo Global Management, Inc. Class A Common<br>Stockholders | \$139,893   | \$156,879   | (\$1,005,382) |
| let Income (Loss) Per Share of Class A Common Stock:  |             |             |               |
| Net Income (Loss) Available to Class A Common Stock – Basic                                     | \$0.67      | \$0.68      | (\$4.47)      |
| Net Income (Loss) Available to Class A Common Stock – Diluted                                   | \$0.67      | \$0.68      | (\$4.47)      |
| Weighted Average Number of Class A Common Stock Outstanding – Basic                             | 200,832,323 | 221,863,632 | 226,757,519   |
| Weighted Average Number of Class A Common Stock Outstanding – Diluted                           | 200,832,323 | 221,863,632 | 226,757,519   |



# **Total Segments**

| (\$ in thousands, except per share data)               | 1Q'19     | 4Q'19     | 1Q'20     | 1Q'19 LTM   | 1Q'20 LTM   |
|--|-----------|-----------|-----------|-------------|-------------|
| Management fees  | \$358,623 | \$387,764 | \$382,368 | \$1,369,108 | \$1,514,815 |
| Advisory and transaction fees, net                     | 19,060    | 56,206    | 36,732    | 117,633     | 140,562     |
| Performance fees <sup>1</sup>                          | 661       | 4,739     | 2,404     | 23,776      | 22,853      |
| Total Fee Related Revenues                             | 378,344   | 448,709   | 421,504   | 1,510,517   | 1,678,230   |
| Salary, bonus and benefits                             | (105,725) | (130,463) | (124,021) | (414,156)   | (481,612)   |
| General, administrative and other                      | (63,033)  | (76,075)  | (68,353)  | (247,949)   | (278,324)   |
| Placement fees   | 440       | (494)     | (413)     | (1,355)     | (1,938)     |
| Total Fee Related Expenses                             | (168,318) | (207,032) | (192,787) | (663,460)   | (761,874)   |
| Other income (loss), net of Non-Controlling Interest   | (270)     | (542)     | (661)     | 1,039       | 4,146       |
| Fee Related Earnings                                   | \$209,756 | \$241,135 | \$228,056 | \$848,096   | \$920,502   |
| Per share <sup>2</sup>                                 | \$0.51    | \$0.59    | \$0.52    | \$2.06      | \$2.21      |
| Realized performance fees                              | 63,789    | 437,548   | 65,746    | 321,675     | 604,063     |
| Realized profit sharing expense                        | (41,139)  | (211,984) | (65,746)  | (203,121)   | (314,859)   |
| Net Realized Performance Fees                          | 22,650    | 225,564   | _         | 118,554     | 289,204     |
| Realized principal investment income, net <sup>3</sup> | 11,436    | 28,606    | 5,583     | 57,754      | 59,844      |
| Net interest loss and other                            | (12,692)  | (19,369)  | (37,134)  | (43,939)    | (89,768)    |
| Segment Distributable Earnings                         | \$231,150 | \$475,936 | \$196,505 | \$980,465   | \$1,179,782 |
| Taxes and related payables                             | (14,636)  | (11,891)  | (22,193)  | (47,653)    | (69,857)    |
| Preferred dividends                                    | (9,164)   | (9,164)   | (9,164)   | (36,443)    | (36,656)    |
| Distributable Earnings                                 | \$207,350 | \$454,881 | \$165,148 | \$896,369   | \$1,073,269 |
| Per share <sup>2</sup>                                 | \$0.50    | \$1.10    | \$0.37    | \$2.16      | \$2.57      |
| Net dividend per share <sup>2</sup>                    | \$0.46    | \$0.89    | \$0.42    | \$1.91      | \$2.31      |
| Payout ratio   | 92%       | 81%       | 114%      | 88%         | 90%         |

<sup>3.</sup> Realized principal investment income, net includes dividends from our permanent capital vehicles, net of amounts to be distributed to certain employees as part of a dividend compensation program.

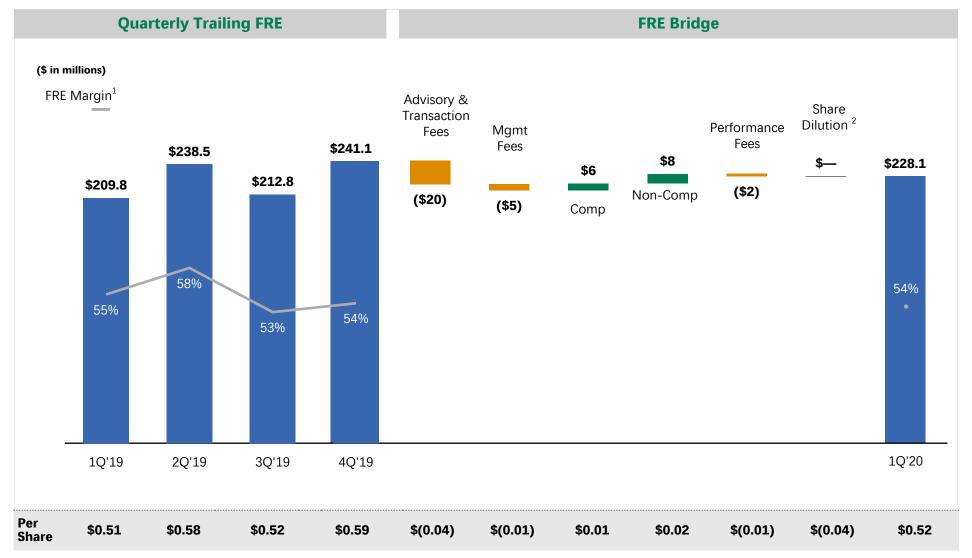


<sup>1.</sup> Represents certain performance fees related to business development companies, Redding Ridge Holdings LP ("Redding Ridge Holdings"), an affiliate of Redding Ridge, and MidCap.

<sup>2.</sup> Per share calculations are based on end of period Distributable Earnings Shares Outstanding, which consist of total shares of Class A Common Stock outstanding, Apollo Operating Group Units and RSUs that participate in dividends. LTM Per share amounts represent the sum of the last four quarters. See page 23 for details regarding the stockholder dividend and page 28 for the share reconciliation.

## Fee Related Earnings Rollforward

FRE increased 9% year-over-year on management fee growth but declined 5% quarter-over-quarter due principally to lower advisory and transaction fees. FRE margin remained flat quarter-over-quarter. Per share FRE was impacted by dilution related to the Athene strategic transaction, which closed during the quarter.



<sup>&</sup>quot;NM" as used throughout this presentation indicates data has not been presented as it was deemed not meaningful, unless the context otherwise provides.

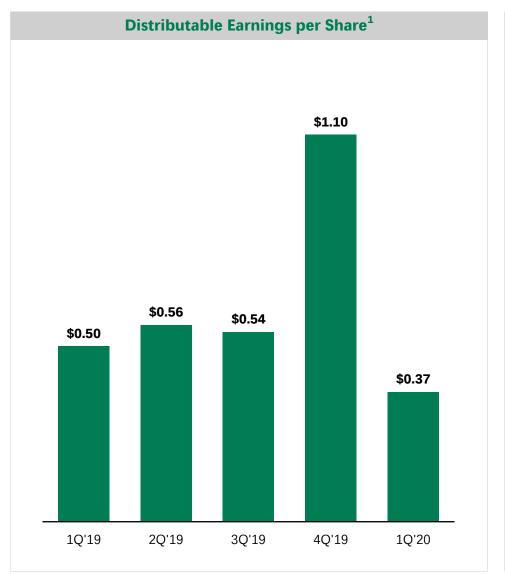
<sup>2.</sup> Represents the issuance of 29.2 million Apollo Operating Group Units to Athene Holding as part of a strategic transaction that closed during the first quarter of 2020.

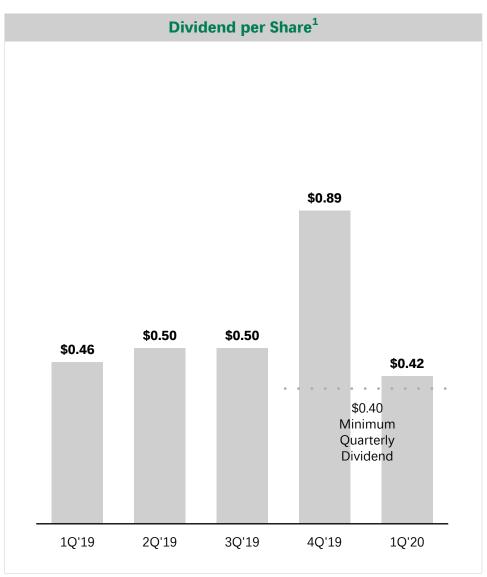


<sup>1.</sup> FRE Margin is calculated as Fee Related Earnings divided by fee-related revenues (which includes management fees, transaction and advisory fees and certain performance fees), as well as other income attributable to FRE.

## Distributable Earnings and Dividend

DE decreased quarter-over-quarter, primarily due to lower performance fees in the quarter





<sup>1.</sup> Per share calculations are based on end of period Distributable Earnings Shares Outstanding. The declaration and payment of any dividends are at the sole discretion of the executive committee of AGM Inc.'s board of directors, which may change the policy at any time, including, without limitation, to eliminate the dividend entirely.

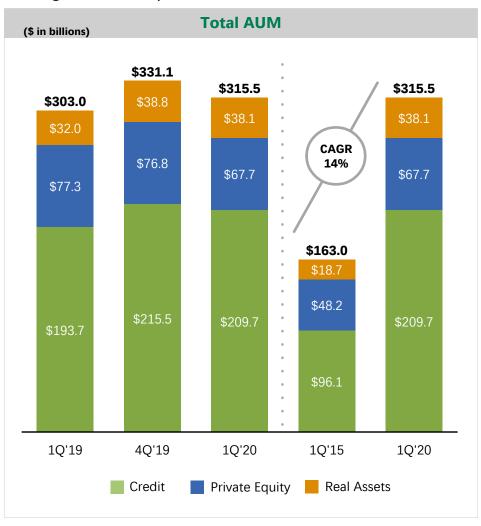


## Assets Under Management

Total AUM decreased to \$315.5 billion during the quarter, principally from unrealized market losses arising from the COVID-19 pandemic, offset in part by fundraising

Gross Inflows were \$7.3 billion during the quarter and \$37.8 billion over the twelve months ended March 31, 2020

As of the end of the quarter, we had \$40.5 billion of dry powder, of which \$19.2 billion is dry powder with future management fee potential





## Performance Fee Assets Under Management

Performance Fee-Generating AUM decreased to \$22.8 billion during the quarter as unrealized mark-to-market impacts arising from the COVID-19 pandemic brought funds below their preferred return or hurdle rate





# Total AUM & Fee-Generating AUM

| Total AUM Rollforward <sup>1</sup> |                     |                   |             |           |  |  |
|------------------------------------|---------------------|-------------------|-------------|-----------|--|--|
| (\$ in millions)                   | Credit <sup>4</sup> | Private<br>Equity | Real Assets | Total     |  |  |
| 4Q'19                              | \$215,530           | \$76,788          | \$38,787    | \$331,105 |  |  |
| Inflows <sup>2</sup>               | 6,269               | 481               | 507         | 7,257     |  |  |
| Outflows <sup>3</sup>              | (838)               | (10)              | (234)       | (1,082)   |  |  |
| Net Flows                          | 5,431               | 471               | 273         | 6,175     |  |  |
| Realizations                       | (512)               | (1,168)           | (365)       | (2,045)   |  |  |
| Market Activity <sup>2</sup>       | (10,704)            | (8,422)           | (598)       | (19,724)  |  |  |
| 1Q'20                              | \$209,745           | \$67,669          | \$38,097    | \$315,511 |  |  |
| QoQ Change                         | (3%)                | (12%)             | (2%)        | (5%)      |  |  |

| Fee-Generating AUM Rollforward <sup>1</sup> |           |                   |             |           |  |  |  |
|---|-----------|-------------------|-------------|-----------|--|--|--|
| (\$ in millions)                            | Credit    | Private<br>Equity | Real Assets | Total     |  |  |  |
| 4Q'19                                       | \$172,893 | \$43,826          | \$29,727    | \$246,446 |  |  |  |
| Inflows <sup>2</sup>                        | 7,511     | 617               | 191         | 8,319     |  |  |  |
| Outflows <sup>3</sup>                       | (1,342)   | (46)              | (398)       | (1,786)   |  |  |  |
| Net Flows                                   | 6,169     | 571               | (207)       | 6,533     |  |  |  |
| Realizations                                | (396)     | (343)             | (68)        | (807)     |  |  |  |
| Market Activity <sup>2</sup>                | (10,404)  | (78)              | (40)        | (10,522)  |  |  |  |
| 1Q'20                                       | \$168,262 | \$43,976          | \$29,412    | \$241,650 |  |  |  |
| QoQ Change                                  | (3%)      | —%                | (1%)        | (2%)      |  |  |  |

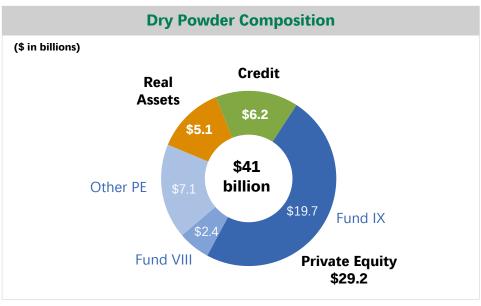
| LTM Total AUM Rollforward <sup>1</sup> |                     |                   |             |           |  |  |
|--|---------------------|-------------------|-------------|-----------|--|--|
| (\$ in millions)                       | Credit <sup>4</sup> | Private<br>Equity | Real Assets | Total     |  |  |
| 1Q'19                                  | \$193,669           | \$77,325          | \$32,000    | \$302,994 |  |  |
| Inflows <sup>2</sup>                   | 28,089              | 2,166             | 7,584       | 37,839    |  |  |
| Outflows <sup>3</sup>                  | (9,418)             | (140)             | (406)       | (9,964)   |  |  |
| Net Flows                              | 18,671              | 2,026             | 7,178       | 27,875    |  |  |
| Realizations                           | (2,389)             | (7,272)           | (2,088)     | (11,749)  |  |  |
| Market Activity <sup>2</sup>           | (206)               | (4,410)           | 1,007       | (3,609)   |  |  |
| 1Q'20                                  | \$209,745           | \$67,669          | \$38,097    | \$315,511 |  |  |
| YoY Change                             | 8%                  | (12%)             | 19%         | 4%        |  |  |

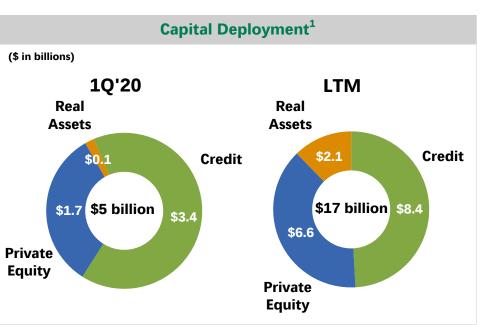
| LTM Fee-Generating AUM Rollforward <sup>1</sup> |           |                   |             |           |  |  |  |
|---|-----------|-------------------|-------------|-----------|--|--|--|
| (\$ in millions)                                | Credit    | Private<br>Equity | Real Assets | Total     |  |  |  |
| 1Q'19   | \$156,860 | \$46,372          | \$25,033    | \$228,265 |  |  |  |
| Inflows <sup>2</sup>                            | 25,086    | 2,159             | 5,809       | 33,054    |  |  |  |
| Outflows <sup>3</sup>                           | (11,841)  | (2,774)           | (1,150)     | (15,765)  |  |  |  |
| Net Flows                                       | 13,245    | (615)             | 4,659       | 17,289    |  |  |  |
| Realizations                                    | (1,148)   | (1,887)           | (575)       | (3,610)   |  |  |  |
| Market Activity <sup>2</sup>                    | (695)     | 106               | 295         | (294)     |  |  |  |
| 1Q'20   | \$168,262 | \$43,976          | \$29,412    | \$241,650 |  |  |  |
| YoY Change                                      | 7%        | (5%)              | 17%         | 6%        |  |  |  |

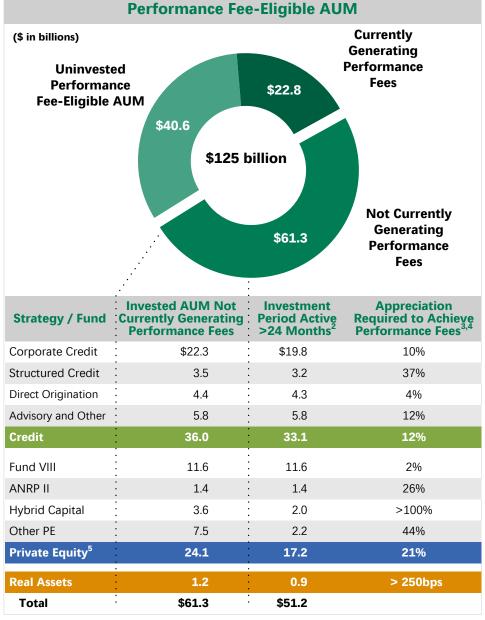
- 1. Inflows at the individual segment level represent subscriptions, commitments, and other increases in available capital, such as acquisitions or leverage, net of inter-segment transfers. Outflows represent redemptions and other decreases in available capital. Realizations represent fund distributions of realized proceeds. Market activity represents gains (losses), the impact of foreign exchange rate fluctuations and other income.
- 2. Effective 1Q'20, market activity includes mark-to-market changes and investment income of Athene, which had previously been reported as inflows.
- 3. Included in the 1Q'20 outflows for both Total AUM and FGAUM are \$0.4 billion of redemptions. Included in the LTM outflows for both Total AUM and FGAUM are \$2.9 billion of redemptions.
- 4. As of 1Q'20, Credit AUM includes \$20.5 billion of CLOs, \$12.1 billion of which Apollo earns fees based on gross assets and \$7.9 billion of which relates to Redding Ridge, from which Apollo earns fees based on net asset value.



## Capital Deployment, Dry Powder & Performance Fee-Eligible AUM



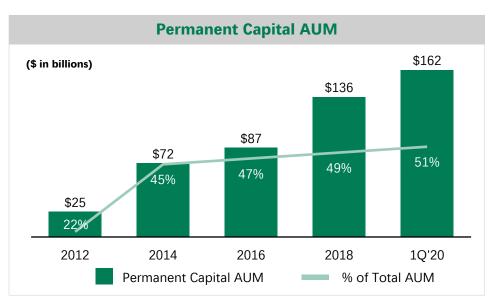




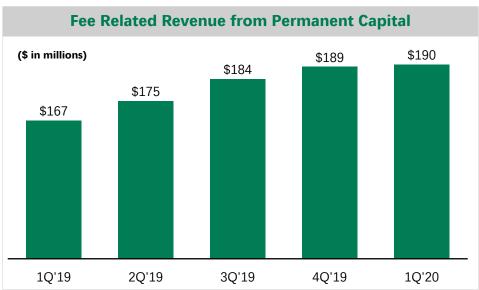
<sup>1.</sup> Reflects capital deployment activity from commitment based funds and accounts that have a defined maturity date. 2. Represents invested AUM not currently generating performance fees for funds that have been investing capital for more than 24 months as of March 31, 2020. 3. Represents the percentage of additional appreciation required to reach the preferred return or high watermark and generate performance fees for funds with an investment period greater than 24 months. Funds with an investment period less than 24 months are "N/A" 4. All investors in a given fund are considered in aggregate when calculating the appreciation required to achieve performance fees presented above. Appreciation required to achieve performance fees may vary by individual investor. 5. The private equity funds disclosed in the table above have greater than \$500 million of AUM and/or form part of a flagship series of funds.



# Permanent Capital Vehicles, Athene, and Athora



| Supplemental Information                |         |         |  |  |  |  |
|---|---------|---------|--|--|--|--|
| (\$ in billions)                        | 4Q'19   | 1Q'20   |  |  |  |  |
| Athene <sup>3</sup>                     | \$130.3 | \$124.5 |  |  |  |  |
| Athora                                  | 13.9    | 15.5    |  |  |  |  |
| MidCap                                  | 9.0     | 9.2     |  |  |  |  |
| ARI <sup>1</sup>                        | 6.7     | 7.2     |  |  |  |  |
| AINV/Other <sup>2</sup>                 | 5.1     | 5.0     |  |  |  |  |
| AFT/AIF                                 | 0.7     | 0.6     |  |  |  |  |
| Total AUM in Permanent Capital Vehicles | \$165.7 | \$162.0 |  |  |  |  |

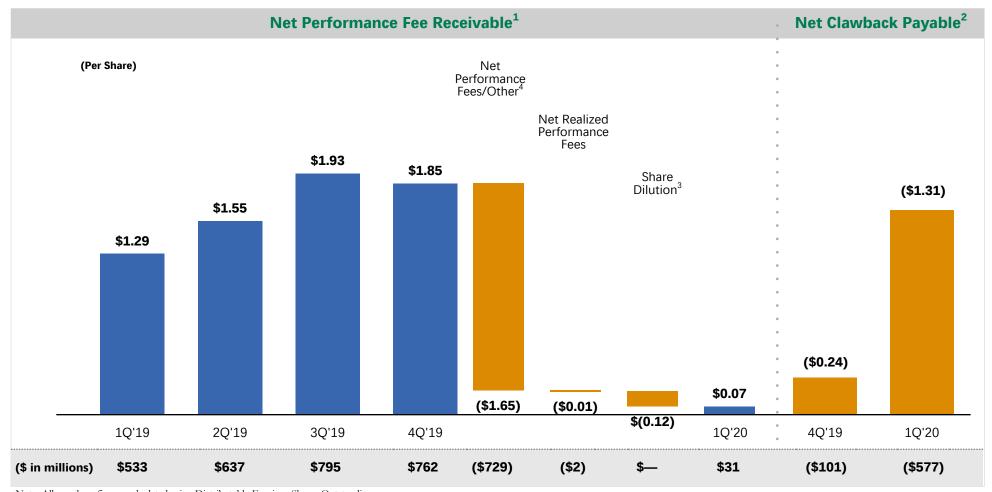


| Athene and Athora AUM                       |         |         |  |  |  |  |
|---|---------|---------|--|--|--|--|
| (\$ in billions)                            | 4Q'19   | 1Q'20   |  |  |  |  |
| Athene <sup>3</sup>                         | \$130.3 | \$124.5 |  |  |  |  |
| Core Assets                                 | 32.3    | 29.0    |  |  |  |  |
| Core Plus Assets                            | 30.1    | 29.7    |  |  |  |  |
| Yield Assets                                | 48.6    | 44.3    |  |  |  |  |
| High Alpha                                  | 5.1     | 5.4     |  |  |  |  |
| Cash, Treasuries, Equities and Alternatives | 14.2    | 16.1    |  |  |  |  |
| Athora                                      | \$13.9  | \$15.5  |  |  |  |  |
| Non-Sub-Advised                             | 10.0    | 11.6    |  |  |  |  |
| Sub-Advised                                 | 3.9     | 3.9     |  |  |  |  |
| Total Athene and Athora AUM                 | \$144.2 | \$140.0 |  |  |  |  |

<sup>1.</sup> Amounts are as of December 31, 2019. Refer to www.apolloreit.com for the most recent financial information on ARI. The information contained on ARI's website is not part of this presentation. 2. Amounts are as of December 31, 2019. Refer to www.apolloic.com for the most recent financial information on AINV. The information contained on AINV's website is not part of this presentation. Includes \$1.8 billion of AUM related to a non-traded business development company. 3. Includes \$10.1 billion of gross assets related to ACRA Re Ltd. and \$2.4 billion of unfunded commitments related to Apollo/Athene Dedicated Investment Program ("ADIP").

## Net Performance Fee Receivable Rollforward & Net Clawback Payable

Combined, net performance fee receivable and net clawback payable decreased from \$1.61 per share to (\$1.24) per share as previously performance-fee generating funds dropped below their hurdle rates due to COVID-19-related market volatility



Note: All per share figures calculated using Distributable Earnings Shares Outstanding.

- 1. Net Performance Fee Receivable represents the sum of performance allocations and incentive fees receivable, less profit sharing payable as reported on the consolidated statements of financial condition, and includes certain eliminations related to investments in consolidated funds and VIEs and other adjustments.
- 2. As of March 31, 2020, certain funds had \$965.4 million in general partner obligations to return previously distributed performance fees offset, in part, by \$388.1 million in clawbacks from Contributing Partners and certain employees and former employees for the potential return of profit sharing distributions. These general partner obligations and potential return of profit sharing distributions are included in due to related parties and due from related parties, respectively, on the consolidated statements of financial condition.
- 3. Represents the issuance of 29.2 million Apollo Operating Group Units to Athene Holding as part of a strategic transaction that closed during the first quarter of 2020.
- 4. Net Performance Fees/Other includes (i) unrealized performance fees, net of unrealized profit sharing expense and (ii) certain transaction-related charges, and excludes general partner obligations to return previously distributed performance fees.



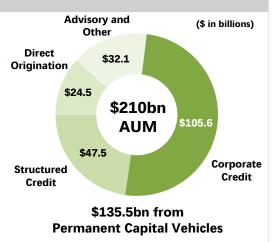
# Segment Highlights

### Credit

#### Commentary

**Financial Results Summary** 

- Total AUM decreased 3% quarter-over-quarter to \$210 billion, primarily driven by market activity, partially offset by inflows
- Fee-generating inflows of \$7.5 billion during the quarter and \$25.1 billion during the twelve months ended March 31, 2020; organic fee-generating inflows of \$6.4 billion during the quarter driven by deployment and subscriptions into our corporate credit, structured credit and direct origination funds
- Full year FRE increased 16% year-over-year, driven by growth in management fees from permanent capital vehicles and fundraising
- Capital deployment<sup>2</sup> from commitment-based funds of \$3.4 billion for the quarter driven by opportunistic investments primarily in corporate credit, as well as structured credit, direct lending, longevity assets and reinsurance transactions
- In April 2020, Athora completed the closing of the transaction to acquire VIVAT N.V. ("VIVAT") from Anbang Group Holdings
  Co Limited. VIVAT is now part of Athora's European group of life insurance companies. The transaction is expected to add
  \$45 billion of AUM to the Athora platform



|                                    |           |           | % Change  |           |           | % Change   |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|------------|
| (\$ in thousands)                  | 1Q'19     | 1Q'20     | vs. 1Q'19 | 1Q'19 LTM | 1Q'20 LTM | vs. LTM'19 |
| Management fees                    | \$182,742 | \$208,229 | 14%       | \$675,358 | \$804,753 | 19%        |
| Advisory and transaction fees, net | 2,848     | 15,267    | 436%      | 9,525     | 56,535    | 494%       |
| Performance fees <sup>3</sup>      | 661       | 2,404     | 264%      | 23,776    | 22,853    | (4%)       |
| <b>Total Fee Related Revenues</b>  | 186,251   | 225,900   | 21%       | 708,659   | 884,141   | 25%        |
| Salary, bonus and benefits         | (44,304)  | (57,008)  | 29%       | (177,931) | (208,847) | 17%        |
| Non componentian expenses          | (27 101)  | (25.670)  | 2106      | (121 127) | (140.424) | 1606       |

| Non-compensation expenses                 | (27,191)  | (35,679)  | 31%   | (121,127) | (140,424) | 10%   |
|---|-----------|-----------|-------|-----------|-----------|-------|
| Total Fee Related Expenses                | (71,495)  | (92,687)  | 30%   | (299,058) | (349,271) | 17%   |
| Other income (loss), net of NCI           | (404)     | (663)     | 64%   | (2,483)   | (205)     | NM    |
| Fee Related Earnings                      | \$114,352 | \$132,550 | 16%   | \$407,118 | \$534,665 | 31%   |
| Realized performance fees                 | 3,327     | 25,861    | NM    | 45,352    | 192,145   | 324%  |
| Realized profit sharing expense           | (3,518)   | (25,557)  | NM    | (36,763)  | (115,714) | 215%  |
| Realized principal investment income, net | 3,049     | 1,374     | (55)% | 17,968    | 7,089     | (61)% |
| Net interest loss and other               | (4,386)   | (17,114)  | 290%  | (14,487)  | (34,725)  | 140%  |
| Segment Distributable Earnings            | \$112.824 | \$117.114 | 4%    | \$419.188 | \$583.460 | 39%   |

Corporate Credit<sup>4</sup> (8.1)% / (2.2)%

Structured Credit (14.8)% / (7.6)%

Direct Origination (4.5)% / 4.1%

1Q'20 / LTM Credit Gross Return<sup>1</sup>

\$6.4bn / \$18.6bn

1Q'20 / LTM Fee-generating inflows (excludes acquisitions)

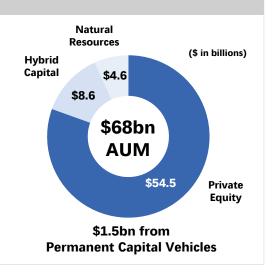
<sup>1.</sup> Represents Gross Return as defined in the non-GAAP financial information and definitions section of this presentation. The 1Q'20 Net Returns for corporate credit, structured credit and direct origination were (8.3)%, (14.7)% and (4.8)%, respectively. The LTM Net Returns for corporate credit, structured credit and direct origination were (3.0)%, (8.8)% and 0.6%, respectively. 2. Reflects capital deployment activity from commitment-based funds and strategic investment accounts ("SIAs") that have a defined maturity date. 3. Represents certain performance fees related to business development companies, Redding Ridge Holdings, and MidCap. 4. CLOs are included within corporate credit. The 1Q'20 and LTM gross returns for CLOs were (10.8)% and (6.6)%, respectively. CLO returns are calculated based on gross return on assets and exclude performance related to Redding Ridge.



## **Private Equity**

#### **Commentary**

- Total AUM decreased 12% quarter-over-quarter to \$68 billion, primarily driven by market activity and realizations
- Realization activity primarily driven by distributions related to OneMain Financial, a minority sale and dividend related to Outerwall and share sales of Watches of Switzerland
- Deployed \$1.7 billion and committed to invest an additional \$1.3 billion during the quarter; total committed but not yet deployed capital<sup>1</sup> at quarter end was \$4.7 billion (excluding co-investments) of which \$1.2 billion related to energy asset build-ups expected to be deployed over time
- At quarter-end, Fund IX was 36% committed or deployed<sup>4</sup>
- Private equity fund depreciation during the quarter of (21.6%)<sup>2</sup>, driven by markdowns across public and private portfolio company holdings, including some impact from our energy holdings



#### **Financial Results Summary**

|   |           |           | % Change  |           |           | % Change    |
|---|-----------|-----------|-----------|-----------|-----------|-------------|
| (\$ in thousands)                         | 1Q'19     | 1Q'20     | vs. 1Q'19 | 1Q'19 LTM | 1Q'20 LTM | vs. LTM'19  |
| Management fees                           | \$130,496 | \$125,268 | (4)%      | \$525,401 | \$517,966 | (1)%        |
| Advisory and transaction fees, net        | 16,136    | 20,343    | 26%       | 95,083    | 75,531    | (21%)       |
| <b>Total Fee Related Revenues</b>         | 146,632   | 145,611   | (1%)      | 620,484   | 593,497   | (4%)        |
| Salary, bonus and benefits                | (43,233)  | (42,480)  | (2%)      | (163,020) | (183,650) | 13%         |
| Non-compensation expenses                 | (25,727)  | (22,101)  | (14%)     | (87,728)  | (96,284)  | 10%         |
| <b>Total Fee Related Expenses</b>         | (68,960)  | (64,581)  | (6%)      | (250,748) | (279,934) | <b>12</b> % |
| Other income, net                         | 196       | 23        | (88%)     | 1,810     | 4,133     | 128%        |
| Fee Related Earnings                      | \$77,868  | \$81,053  | 4%        | \$371,546 | \$317,696 | (14)%       |
| Realized performance fees                 | 60,456    | 1,143     | (98)%     | 226,762   | 369,839   | 63%         |
| Realized profit sharing expense           | (37,727)  | (1,447)   | (96)%     | (136,158) | (158,860) | 17%         |
| Realized principal investment income, net | 8,088     | 542       | (93)%     | 32,908    | 46,236    | 41%         |
| Net interest loss and other               | (6,133)   | (15,674)  | 156%      | (20,858)  | (41,345)  | 98%         |
| Segment Distributable Earnings            | \$102,552 | \$65,617  | (36)%     | \$474,200 | \$533,566 | 13%         |

(21.6%) / (13.4%)

1Q'20 / LTM Private Equity Fund Depreciation<sup>2</sup>

### **Public Investments**<sup>3</sup>

Shares Held (mm)

ADT Security Services (NYSE: ADT)
Fund VIII 282.3

Verallia (EPA: VRLA)
Fund VIII 65.5

OneMain (NYSE: OMF)
Fund VIII 26.5

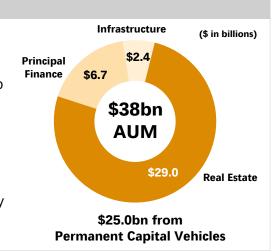
<sup>1.</sup> Represents capital committed to investments as of March 31, 2020 by Apollo's private equity funds. These investments have not yet closed and may be subject to a variety of closing conditions or other contractual provisions, which could result in such capital not ultimately being invested. 2. Represents private equity fund depreciation as defined in the non-GAAP financial information and definitions section of this presentation. 3. Excludes shares of Athene Holding. The table above includes the public portfolio companies of the funds in the private equity segment with a fair value greater than \$250 million, excluding the value associated with any portion of such private equity funds' portfolio company investments held by co-investment vehicles. Approximately 13% of private equity investments' value was determined using broker or listed exchange prices. 4. Represents capital actually invested, committed to invest, reserved to cover existing fund obligations, or used for fees and expenses, divided by aggregate committed capital.



### **Real Assets**

#### **Commentary**

- Total AUM decreased 2% quarter-over-quarter to \$38 billion driven by market activity
- Realizations of \$0.4 billion during the quarter primarily due to the sale of a European logistics portfolio within EPF III and the refinancing of an asset within US RE Fund II
- FRE decreased by 18% year-over-year driven by higher compensation costs
- Realized performance fees in the quarter relating to EPF III and US RE Fund II
- Real assets gross return of (6.5%) during the quarter ended March 31, 2020 primarily driven by depreciation in our principal finance, Asia and U.S. real estate funds



| Financia | <b>Results</b> | Summary |
|----------|----------------|---------|
|----------|----------------|---------|

|   |          |          | % Change  |           |           | % Change   |
|---|----------|----------|-----------|-----------|-----------|------------|
| (# in the arrangle)                       | 10'19    | 10'20    | vs. 1Q'19 | 10'19 LTM | 1Q'20 LTM | vs. LTM'19 |
| (\$ in thousands)                         |          |          | •         |           | •         |            |
| Management fees                           | \$45,385 | \$48,871 | 8%        | \$168,349 | \$192,096 | 14%        |
| Advisory and transaction fees, net        | 76       | 1,122    | NM        | 13,025    | 8,496     | (35%)      |
| <b>Total Fee Related Revenues</b>         | 45,461   | 49,993   | 10%       | 181,374   | 200,592   | 11%        |
| Salary, bonus and benefits                | (18,188) | (24,533) | 35%       | (73,205)  | (89,115)  | 22%        |
| Non-compensation expenses                 | (9,675)  | (10,986) | 14%       | (40,449)  | (43,554)  | 8%         |
| <b>Total Fee Related Expenses</b>         | (27,863) | (35,519) | 27%       | (113,654) | (132,669) | 17%        |
| Other income, net of NCI                  | (62)     | (21)     | (66%)     | 1,712     | 218       | NM         |
| Fee Related Earnings                      | \$17,536 | \$14,453 | (18)%     | \$69,432  | \$68,141  | (2)%       |
| Realized performance fees                 | 6        | 38,742   | NM        | 49,561    | 42,079    | (15)%      |
| Realized profit sharing expense           | 106      | (38,742) | NM        | (30,200)  | (40,285)  | 33%        |
| Realized principal investment income, net | 299      | 3,667    | NM        | 6,878     | 6,519     | (5)%       |
| Net interest loss and other               | (2,173)  | (4,346)  | 100%      | (8,594)   | (13,698)  | 59%        |
| Segment Distributable Earnings            | \$15,774 | \$13,774 | (13)%     | \$87,077  | \$62,756  | (28)%      |

(6.5%) / 8.9%

1Q'20 / LTM Combined Gross Return<sup>1</sup>

\$0.2bn / \$5.8bn

1Q'20 / LTM Fee-generating inflows

\$38.1bn

Total AUM down (2)% QoQ

<sup>1.</sup> Represents gross return for U.S. Real Estate Fund I and U.S. Real Estate Fund II including co-investment capital, Asia Real Estate Fund including co-investment capital, the European principal finance funds and infrastructure equity funds



# Balance Sheet Highlights

# GAAP Consolidated Statements of Financial Condition (Unaudited)

| s in thousands, except share data)  | As of<br>March 31, 2020 | As of December 31, 2019 |
|---|-------------------------|-------------------------|
| Assets:   |                         |                         |
| Cash and cash equivalents   | \$647,784               | \$1,556,2               |
| Restricted cash   | 19,764                  | 19,7                    |
| U.S. Treasury securities, at fair value   | 864,749                 | 554,3                   |
| Investments (includes performance allocations of \$371,707 and \$1,507,571 as of March 31, 2020 and December 31, 2019, respectively)  | 2,504,676               | 3,609,8                 |
| Assets of consolidated variable interest entities   | 10,239,120              | 1,300,1                 |
| Incentive fees receivable   | 864                     | 2,4                     |
| Due from related parties  | 644,320                 | 415,0                   |
| Deferred tax assets, net  | 875,598                 | 473,1                   |
| Other assets  | 245,786                 | 326,4                   |
| Lease assets  | 186,225                 | 190,6                   |
| Goodwill  | 93,911                  | 93,9                    |
| Total Assets  | \$16,322,797            | \$8,542,1               |
| abilities and Stockholders' Equity  |                         |                         |
| iabilities:   |                         |                         |
| Accounts payable and accrued expenses   | \$100,229               | \$94,3                  |
| Accrued compensation and benefits   | 66,813                  | 64,3                    |
| Deferred revenue  | 128,087                 | 84,0                    |
| Due to related parties  | 1,339,085               | 501,3                   |
| Profit sharing payable  | 341,030                 | 758,6                   |
| Debt  | 2,651,232               | 2,650,6                 |
| Liabilities of consolidated variable interest entities  | 8,436,660               | 929,7                   |
| Other liabilities   | 60,242                  | 210,7                   |
| Lease liabilities   | 206,721                 | 209,4                   |
| Total Liabilities   | 13,330,099              | 5,503,9                 |
| cockholders' Equity:  |                         |                         |
| Apollo Global Management, Inc. stockholders' equity:  |                         |                         |
| Series A Preferred Stock, 11,000,000 shares issued and outstanding as of March 31, 2020 and December 31, 2019   | 264,398                 | 264,3                   |
| Series B Preferred Stock, 12,000,000 shares issued and outstanding as of March 31, 2020 and December 31, 2019   | 289,815                 | 289,8                   |
| Class A Common Stock, \$0.00001 par value, 90,000,000,000 shares authorized, 228,834,099 and 222,994,407 shares issued and outstanding as of March 31, 2020 and December 31, 2019, respectively | _                       | ·                       |
| Class B Common Stock, \$0.00001 par value, 999,999,999 shares authorized, 1 share issued and outstanding as of March 31, 2020 and December 31, 2019   | _                       |                         |
| Class C Common Stock, \$0.00001 par value, 1 share authorized, 1 share issued and outstanding as of March 31, 2020 and December 31, 2019  | _                       |                         |
| Additional paid in capital  | 1,085,949               | 1,302,5                 |
| Accumulated earnings (deficit)  | (1,075,323)             |                         |
| Accumulated other comprehensive loss  | (8,201)                 | (4,5                    |
| Total Apollo Global Management, Inc. Stockholders' Equity   | 556,638                 | 1,852,2                 |
| Non-Controlling Interests in consolidated entities  | 1,615,945               | 281,9                   |
| Non-Controlling Interests in Apollo Operating Group   | 820,115                 | 904,0                   |
| Total Stockholders' Equity  | 2,992,698               | 3,038,1                 |
| Total Stockholders Equity   |                         |                         |



## Segment Balance Sheet Highlights

During the quarter, the Company repurchased 2.2 million shares of Class A Common Stock in open market transactions and net share settled<sup>6</sup> 1.5 million shares of Class A Common Stock to satisfy associated employee tax obligations for a total of \$134.2 million as part of the publicly announced share repurchase program<sup>7</sup>.

| Summary Balance Sheet <sup>1</sup>           |         |
|--|---------|
| (\$ in millions)                             | 1Q'20   |
| Cash and cash equivalents                    | \$648   |
| U.S. Treasury securities, at fair value      | 865     |
| GP & Other Investments <sup>3,4</sup>        | 2,281   |
| Debt   | (2,651) |
| Net performance fees receivable <sup>2</sup> | 31      |
| Net clawback payable <sup>9</sup>            | (577)   |
| Total Net Value                              | \$597   |
| Unfunded Future Commitments                  | \$1,067 |
| Undrawn Revolving Credit Facility            | \$750   |

| Share Repurchase Activity - 1Q'16 through 1Q'20 <sup>5</sup> |                      |  |  |  |  |  |  |
|--|----------------------|--|--|--|--|--|--|
| (\$ and share amounts in millions)                           | Inception to<br>Date |  |  |  |  |  |  |
| Open Market Share Repurchases                                | 8.5                  |  |  |  |  |  |  |
| Reduction of Shares Issued to Participants <sup>6</sup>      | 8.6                  |  |  |  |  |  |  |
| Total Shares Purchased                                       | 17.1                 |  |  |  |  |  |  |
| Total Capital Used for Share Purchases                       | \$484                |  |  |  |  |  |  |
| Share Repurchase Plan Authorization Remaining <sup>7</sup>   | \$436                |  |  |  |  |  |  |
| Average Price Paid Per Share <sup>8</sup>                    | \$28.33              |  |  |  |  |  |  |

| Supplemental Details                                    |
|---|
| A/A   |
| Rated by S&P and Fitch                                  |
| \$750 million   |
| Undrawn Revolving Credit<br>Facility (Expiring in 2023) |
| \$1.5 billion   |
| Cash and cash equivalents and U.S. Treasury securities  |

1. Amounts are presented on an unconsolidated basis. 2. Net performance fees receivable excludes profit sharing expected to be settled in the form of equity-based awards. 3. Represents Apollo's general partner investments in the funds it manages and other balance sheet investments. 4. Investment in Athene primarily comprises Apollo's direct investment of 54.6 million shares (subject to a discount due to a lack of marketability) of Athene Holding valued at \$20.68 per share as of March 31, 2020. 5. Since 1Q'16, the Company in its discretion has elected to repurchase 1.8 million shares of Class A Common Stock for \$56.0 million, to prevent dilution that would have resulted from the issuance of shares granted in connection with certain profit sharing arrangements. These repurchases are separate from the March 2020 repurchase plan described in footnote 7 below and accordingly are not reflected in the above share repurchase activity table. 6. Represents a reduction in shares of Class A Common Stock to be issued to participants to satisfy associated tax obligations in connection with the settlement of equity-based awards granted under the Company's equity incentive plan (the "Plan"), which the Company refers to as "net share settlement." 7. On March 12, 2020, the Company announced a new share repurchase authorization that allows the Company to repurchase up to \$500 million of its Class A Common Stock. This new authorization increases the capacity to repurchase shares from \$80 million of unused capacity under the previously approved share repurchase plan. The share repurchase plan may be used to repurchase outstanding shares of Class A Common Stock as well as to reduce shares of Class A Common Stock to be issued to employees to satisfy associated tax obligations in connection with the settlement of equity-based awards granted under the Plan. 8. Average price paid per share reflects total capital used for share repurchases to date divided by the number of shares purchased. 9. Net clawback payable includes general partner



# Supplemental Details

# Segment Performance Fees

|   | As of March 31, 2020   |                                | 1Q'20                        |                           |
|---|--|--------------------------------|------------------------------|---------------------------|
| (\$ in thousands)                                   | Performance Fees<br>Receivable on an<br>Unconsolidated Basis | Unrealized<br>Performance Fees | Realized<br>Performance Fees | Total<br>Performance Fees |
| Credit  |  |                                |                              |                           |
| Corporate Credit <sup>1</sup>                       | \$37,793   | \$10,986                       | \$11,982                     | \$22,968                  |
| Structured Credit                                   | 125,742  | (74,237)                       | 13,846                       | (60,391)                  |
| Direct Origination                                  | 38,871   | (21,766)                       | 2,437                        | (19,329)                  |
| Total Credit  | \$202,406  | (\$85,017)                     | \$28,265                     | (\$56,752)                |
| Total Credit, net of profit sharing expense         | (2,891)  | (47,462)                       | 2,708                        | (44,754)                  |
| Private Equity                                      |  |                                |                              |                           |
| Fund VIII <sup>1,2</sup>                            | \$   | (\$1,257,110)                  | \$—                          | (\$1,257,110              |
| Fund VII <sup>1,2</sup>                             | 97   | (157,768)                      | 410                          | (157,358                  |
| Fund VI <sup>2</sup>                                | 17,584   | (78)                           | 532                          | 454                       |
| Fund IV and V <sup>1</sup>                          | <del>-</del>   | (104)                          | _                            | (104                      |
| ANRP I and II <sup>1,2</sup>                        | 169  | (21,602)                       | 227                          | (21,375                   |
| Other <sup>1,3</sup>                                | 8,719  | (114,475)                      | (26)                         | (114,501                  |
| Total Private Equity                                | \$26,569   | (\$1,551,137)                  | \$1,143                      | (\$1,549,994              |
| Total Private Equity, net of profit sharing expense | (8,685)  | (976,461)                      | (304)                        | (976,765                  |
| Real Assets   |  |                                |                              |                           |
| Principal Finance <sup>1</sup>                      | \$93,547   | (\$115,355)                    | \$34,118                     | (\$81,237                 |
| U.S. RE Fund I and II <sup>1</sup>                  | 11,754   | (13,993)                       | 4,624                        | (9,369                    |
| Infrastructure Equity Fund                          | 19,750   | 1,562                          | _                            | 1,562                     |
| Other <sup>1,3</sup>                                | 2,106  | (32,686)                       | _                            | (32,686                   |
| Total Real Assets                                   | \$127,157  | (\$160,472)                    | \$38,742                     | (\$121,730                |
| Total Real Assets, net of profit sharing expense    | 42,904   | (95,075)                       | _                            | (95,075                   |
| Total   | \$356,132  | (\$1,796,626)                  | \$68,150                     | (\$1,728,476              |
| Total, net of profit sharing expense <sup>4</sup>   | \$31,328   | (\$1,118,998)                  | \$2,404                      | (\$1,116,594              |

<sup>1.</sup> As of March 31, 2020, certain credit funds, certain private equity funds, and certain real asset funds had \$7.4 million, \$937.6 million, and \$20.4 million, respectively, in general partner obligations to return previously distributed performance fees. The fair value gain on investments and income at the fund level needed to reverse the general partner obligations for certain credit funds, certain private equity funds and certain real asset funds was \$87.7 million, \$4,468.3 million and \$77.7 million, respectively, as of March 31, 2020.

<sup>4.</sup> There was a corresponding profit sharing payable of \$341.0 million as of March 31, 2020, including profit sharing payable related to amounts in escrow and contingent consideration obligations of \$76.7 million.



<sup>2.</sup> As of March 31, 2020, the remaining investments and escrow cash of Fund VII, Fund VI, Fund VII, Fund VIII, Fund VII, Fund V

<sup>3.</sup> Other includes certain SIAs

# **Segment Results**

| Credit (\$ in thousands)                             | 1Q'19     | 2Q'19     | 3Q'19     | 4Q'19     | 1Q'20     | 1Q'19 LTM | 1Q'20 LTM |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Management fees                                      | \$182,742 | \$190,275 | \$198,867 | \$207,382 | \$208,229 | \$675,358 | \$804,753 |
| dvisory and transaction fees, net                    | 2,848     | 5,510     | 5,530     | 30,228    | 15,267    | 9,525     | 56,535    |
| Performance fees <sup>1</sup>                        | 661       | 9,261     | 6,449     | 4,739     | 2,404     | 23,776    | 22,853    |
| Total Fee Related Revenues                           | 186,251   | 205,046   | 210,846   | 242,349   | 225,900   | 708,659   | 884,141   |
| Salary, bonus and benefits                           | (44,304)  | (50,465)  | (51,746)  | (49,628)  | (57,008)  | (177,931) | (208,847) |
| General, administrative and other                    | (27,496)  | (31,647)  | (33,403)  | (39,118)  | (35,373)  | (120,578) | (139,541) |
| Placement fees                                       | 305       | (157)     | (190)     | (230)     | (306)     | (549)     | (883)     |
| Total Fee Related Expenses                           | (71,495)  | (82,269)  | (85,339)  | (88,976)  | (92,687)  | (299,058) | (349,271) |
| Other income (loss), net of Non-Controlling Interest | (404)     | 1,968     | (597)     | (913)     | (663)     | (2,483)   | (205)     |
| Credit Fee Related Earnings                          | \$114,352 | \$124,745 | \$124,910 | \$152,460 | \$132,550 | \$407,118 | \$534,665 |
| Realized performance fees                            | 3,327     | 18,030    | 3,530     | 144,724   | 25,861    | 45,352    | 192,145   |
| Realized profit sharing expense                      | (3,518)   | (7,877)   | (1,674)   | (80,606)  | (25,557)  | (36,763)  | (115,714) |
| Net Realized Performance Fees                        | (191)     | 10,153    | 1,856     | 64,118    | 304       | 8,589     | 76,431    |
| Realized principal investment income, net            | 3,049     | 7,909     | 5,845     | (8,039)   | 1,374     | 17,968    | 7,089     |
| Net interest loss and other                          | (4,386)   | (4,656)   | (6,106)   | (6,849)   | (17,114)  | (14,487)  | (34,725)  |
| Credit Segment Distributable Earnings                | \$112,824 | \$138,151 | \$126,505 | \$201,690 | \$117,114 | \$419,188 | \$583,460 |
| Private Equity (\$ in thousands)                     | 1Q'19     | 2Q'19     | 3Q'19     | 4Q'19     | 1Q'20     | 1Q'19 LTM | 1Q'20 LTM |
| Management fees                                      | \$130,496 | \$129,638 | \$131,643 | \$131,417 | \$125,268 | \$525,401 | \$517,966 |
| Advisory and transaction fees, net                   | 16,136    | 20,257    | 10,655    | 24,276    | 20,343    | 95,083    | 75,531    |
| Total Fee Related Revenues                           | 146,632   | 149,895   | 142,298   | 155,693   | 145,611   | 620,484   | 593,497   |
| Salary, bonus and benefits                           | (43,233)  | (40,267)  | (45,807)  | (55,096)  | (42,480)  | (163,020) | (183,650  |
| General, administrative and other                    | (25,862)  | (22,962)  | (26,603)  | (23,671)  | (21,994)  | (87,329)  | (95,230)  |
| Placement fees                                       | 135       | (618)     | (65)      | (264)     | (107)     | (399)     | (1,054)   |
| Total Fee Related Expenses                           | (68,960)  | (63,847)  | (72,475)  | (79,031)  | (64,581)  | (250,748) | (279,934) |
| Other income (loss), net                             | 196       | 3,963     | (135)     | 282       | 23        | 1,810     | 4,133     |
| Private Equity Fee Related Earnings                  | \$77,868  | \$90,011  | \$69,688  | \$76,944  | \$81,053  | \$371,546 | \$317,696 |
| Realized performance fees                            | 60,456    | 12,231    | 63,742    | 292,723   | 1,143     | 226,762   | 369,839   |
| Realized profit sharing expense                      | (37,727)  | (4,089)   | (22,084)  | (131,240) | (1,447)   | (136,158) | (158,860) |
| Net Realized Performance Fees                        | 22,729    | 8,142     | 41,658    | 161,483   | (304)     | 90,604    | 210,979   |
| Realized principal investment income, net            | 8,088     | 1,877     | 8,114     | 35,703    | 542       | 32,908    | 46,236    |
| Net interest loss and other                          | (6,133)   | (7,650)   | (8,911)   | (9,110)   | (15,674)  | (20,858)  | (41,345)  |
| Private Equity Segment Distributable Earnings        | \$102,552 | \$92,380  | \$110,549 | \$265,020 | \$65,617  | \$474,200 | \$533,566 |
| Real Assets (\$ in thousands)                        | 1Q'19     | 2Q'19     | 3Q'19     | 4Q'19     | 1Q'20     | 1Q'19 LTM | 1Q'20 LTM |
| Management fees                                      | \$45,385  | \$46,398  | \$47,862  | \$48,965  | \$48,871  | \$168,349 | \$192,096 |
| Advisory and transaction fees, net                   | 76        | 5,295     | 377       | 1,702     | 1,122     | 13,025    | 8,496     |
| Total Fee Related Revenues                           | 45,461    | 51,693    | 48,239    | 50,667    | 49,993    | 181,374   | 200,592   |
| Salary, bonus and benefits                           | (18,188)  | (19,537)  | (19,306)  | (25,739)  | (24,533)  | (73,205)  | (89,115)  |
| General, administrative and other                    | (9,675)   | (8,547)   | (10,734)  | (13,286)  | (10,986)  | (40,042)  | (43,553   |
| Placement fees                                       |           |           | (1)       |           |           | (407)     | (1        |
| Total Fee Related Expenses                           | (27,863)  | (28,084)  | (30,041)  | (39,025)  | (35,519)  | (113,654) | (132,669  |
| Other income (loss), net of Non-Controlling Interest | (62)      | 156       | (6)       | 89        | (21)      | 1,712     | 218       |
| Real Assets Fee Related Earnings                     | \$17,536  | \$23,765  | \$18,192  | \$11,731  | \$14,453  | \$69,432  | \$68,141  |
| Realized performance fees                            | 6         | 3,074     | 162       | 101       | 38,742    | 49,561    | 42,079    |
| Realized profit sharing expense                      | 106       | (1,340)   | (65)      | (138)     | (38,742)  | (30,200)  | (40,285   |
| Net Realized Performance Fees                        | 112       | 1,734     | 97        | (37)      | (50,172)  | 19,361    | 1,794     |
| Realized principal investment income, net            | 299       | 1,495     | 415       | 942       | 3,667     | 6,878     | 6,519     |
| Net interest loss and other                          | (2,173)   | (2,708)   | (3,234)   | (3,410)   | (4,346)   | (8,594)   | (13,698)  |
| NOT INTO COST 1000 AND OTHER                         | (८,113)   | (4,100)   | (3,234)   | (3,410)   | (4,540)   | (0,534)   | (13,090   |

APOLLO

## Stockholder Dividend

Generated \$0.37 of Distributable Earnings per Share during the quarter

Apollo declared a quarterly dividend of \$0.42 per share of Class A Common Stock to holders of record as of May 18, 2020, which is payable on May 29, 2020

| (\$ in thousands, except per share data)                                | 1Q'19     | 4Q'19     | 1Q'20     | 1Q'19 LTM | 1Q'20 LTM   |
|---|-----------|-----------|-----------|-----------|-------------|
| Segment Distributable Earnings  | \$231,150 | \$475,936 | \$196,505 | \$980,465 | \$1,179,782 |
| Taxes and Related Payables  | (14,636)  | (11,891)  | (22,193)  | (47,653)  | (69,857)    |
| Preferred Dividends   | (9,164)   | (9,164)   | (9,164)   | (36,443)  | (36,656)    |
| Distributable Earnings  | \$207,350 | \$454,881 | \$165,148 | \$896,369 | \$1,073,269 |
| Add Back: Taxes & Related Payables Attributable to Common & Equivalents | 12,475    | 5,797     | 19,244    | 39,953    | 56,583      |
| DE Before Certain Payables <sup>1</sup>                                 | 219,825   | 460,678   | 184,392   | 936,322   | 1,129,852   |
| Percent to Common & Equivalents   | 51%       | 56%       | 54%       | 51%       | 54%         |
| DE Before Other Payables Attributable to Common & Equivalents           | 112,111   | 257,980   | 99,572    | 477,524   | 616,853     |
| Less: Taxes & Related Payables Attributable to Common & Equivalents     | (12,475)  | (5,797)   | (19,244)  | (39,953)  | (56,583)    |
| DE Attributable to Common & Equivalents <sup>2</sup>                    | \$99,636  | \$252,183 | \$80,328  | \$437,571 | \$560,270   |
| Per Share <sup>3</sup>  | \$0.50    | \$1.10    | \$0.37    | \$2.16    | \$2.57      |
| Retained Capital per Share <sup>3</sup>                                 | (0.04)    | (0.21)    | 0.05      | (0.25)    | (0.26)      |
| Net Dividend per Share <sup>3</sup>                                     | \$0.46    | \$0.89    | \$0.42    | \$1.91    | \$2.31      |
| Payout Ratio  | 92%       | 81%       | 114%      | 88%       | 90%         |

<sup>3.</sup> Per share calculations are based on end of period Distributable Earnings Shares Outstanding, LTM Per share amounts represent the sum of the last four quarters. See page 28 for the share reconciliation.



<sup>1.</sup> DE Before Certain Payables represents Segment Distributable Earnings before the deduction for estimated current corporate taxes and the amounts payable under Apollo's tax receivable agreement.

<sup>2. &</sup>quot;Common & Equivalents" consists of total shares of Class A Common Stock outstanding and RSUs that participate in dividends.

# Investment Records as of March 31, 2020

| (\$ in millions)                              | Vintage Year | Total AUM | Committed<br>Capital | Total Invested<br>Capital | Realized<br>Value | Remaining<br>Cost | Unrealized<br>Value | Total<br>Value | Gross IRR | Net IRR |
|---|--------------|-----------|----------------------|---------------------------|-------------------|-------------------|---------------------|----------------|-----------|---------|
| Private Equity:                               |              |           |                      |                           |                   |                   |                     |                |           |         |
| Fund IX                                       | 2018         | \$24,216  | \$24,729             | \$4,171                   | \$46              | \$4,171           | \$4,416             | \$4,462        | $NM^1$    | $NM^1$  |
| Fund VIII                                     | 2013         | 15,587    | 18,377               | 15,910                    | 9,460             | 11,103            | 11,606              | 21,066         | 11%       | 7%      |
| Fund VII                                      | 2008         | 2,844     | 14,677               | 16,461                    | 31,411            | 2,588             | 868                 | 32,279         | 33        | 24      |
| Fund VI                                       | 2006         | 647       | 10,136               | 12,457                    | 21,126            | 405               | 9                   | 21,135         | 12        | 9       |
| Fund V  | 2001         | 261       | 3,742                | 5,192                     | 12,721            | 120               | 2                   | 12,723         | 61        | 44      |
| Funds I, II, III, IV & MIA <sup>2</sup>       | Various      | 13        | 7,320                | 8,753                     | 17,400            | _                 | _                   | 17,400         | 39        | 26      |
| Traditional Private Equity Funds <sup>3</sup> |              | \$43,568  | \$78,981             | \$62,944                  | \$92,164          | \$18,387          | \$16,901            | \$109,065      | 39%       | 24%     |
| ANRP II                                       | 2016         | 2,312     | 3,454                | 2,647                     | 1,384             | 1,984             | 1,485               | 2,869          | 7         | (2)     |
| ANRP I  | 2012         | 329       | 1,323                | 1,149                     | 1,011             | 618               | 116                 | 1,127          | (1)       | (5)     |
| AION  | 2013         | 660       | 826                  | 689                       | 325               | 459               | 551                 | 876            | 12        | 5       |
| Hybrid Value Fund                             | 2019         | 3,253     | 3,238                | 1,095                     | 66                | 1,056             | 1,084               | 1,150          | $NM^1$    | $NM^1$  |
| Total Private Equity                          |              | \$50,122  | \$87,822             | \$68,524                  | \$94,950          | \$22,504          | \$20,137            | \$115,087      |           |         |
| Credit:                                       |              |           |                      |                           |                   |                   |                     |                |           |         |
| FCI III                                       | 2017         | \$2,688   | \$1,906              | \$2,481                   | \$1,117           | \$1,918           | \$2,006             | \$3,123        | 24%       | 18%     |
| FCI II  | 2013         | 2,268     | 1,555                | 2,832                     | 1,885             | 1,658             | 1,568               | 3,453          | 8         | 5       |
| FCI I   | 2012         | _         | 559                  | 1,516                     | 1,975             | _                 | _                   | 1,975          | 11        | 8       |
| SCRF IV <sup>6</sup>                          | 2017         | 1,883     | 2,502                | 4,229                     | 2,096             | 2,201             | 1,512               | 3,608          | (21)      | (23)    |
| SCRF III                                      | 2015         | _         | 1,238                | 2,110                     | 2,428             | _                 | _                   | 2,428          | 18        | 14      |
| SCRF II                                       | 2012         | _         | 104                  | 467                       | 528               | _                 | _                   | 528            | 15        | 12      |
| SCRF I  | 2008         | _         | 118                  | 240                       | 357               | _                 | _                   | 357            | 33        | 26      |
| Accord III                                    | 2019         | 909       | 886                  | 1,493                     | 831               | 665               | 681                 | 1,512          | $NM^1$    | $NM^1$  |
| Accord II <sup>12</sup>                       | 2018         | 257       | 781                  | 801                       | 821               | _                 | _                   | 821            | 17        | 12      |
| Accord I <sup>12</sup>                        | 2017         | _         | 308                  | 111                       | 113               | _                 | _                   | 113            | 10        | 5       |
| Total Credit                                  |              | \$8,005   | \$9,957              | \$16,280                  | \$12,151          | \$6,442           | \$5,767             | \$17,918       |           |         |
| Real Assets:                                  |              |           |                      |                           |                   |                   |                     |                |           |         |
| European Principal Finance Funds              |              |           |                      |                           |                   |                   |                     |                |           |         |
| EPF III <sup>4</sup>                          | 2017         | \$4,699   | \$4,487              | \$2,436                   | \$982             | \$1,712           | \$2,060             | \$3,042        | 23%       | 11%     |
| EPF II <sup>4</sup>                           | 2012         | 1,371     | 3,424                | 3,378                     | 4,267             | 703               | 628                 | 4,895          | 14        | 8       |
| EPF I <sup>4</sup>                            | 2007         | 231       | 1,429                | 1,877                     | 3,153             | _                 | 4                   | 3,157          | 23        | 17      |
| U.S. RE Fund II <sup>5</sup>                  | 2016         | 1,154     | 1,243                | 865                       | 478               | 619               | 713                 | 1,191          | 16        | 12      |
| U.S. RE Fund I <sup>5</sup>                   | 2012         | 289       | 649                  | 632                       | 737               | 197               | 196                 | 933            | 13        | 10      |
| Asia RE Fund <sup>5</sup>                     | 2017         | 644       | 719                  | 432                       | 206               | 278               | 331                 | 537            | 15        | 9       |
| Infrastructure Equity Fund                    | 2018         | 1,095     | 897                  | 800                       | 207               | 660               | 809                 | 1,016          | $NM^1$    | $NM^1$  |
| Total Real Assets                             |              | \$9,483   | \$12,848             | \$10,420                  | \$10,030          | \$4,169           | \$4,741             | \$14,771       |           |         |

Note: The funds included in the investment record table above have greater than \$500 million of AUM and/or form part of a flagship series of funds.



## Investment Records as of March 31, 2020 - Continued

#### **Permanent Capital Vehicles**

|                          |                       |           | Total Returns <sup>7</sup> |              |       |  |  |
|--------------------------|-----------------------|-----------|----------------------------|--------------|-------|--|--|
| (\$ in millions)         | IPO Year <sup>8</sup> | Total AUM | 1Q'20                      | <b>1Q'19</b> | FY'19 |  |  |
| Credit:                  |                       |           |                            |              |       |  |  |
| MidCap <sup>9</sup>      | N/A                   | \$9,212   | (4%)                       | 3%           | 17%   |  |  |
| AIF                      | 2013                  | 304       | (23)                       | 9            | 19    |  |  |
| AFT                      | 2011                  | 328       | (22)                       | 5            | 14    |  |  |
| AINV/Other <sup>10</sup> | 2004                  | 4,992     | (59)                       | 26           | 57    |  |  |
| Real Assets:             |                       |           |                            |              |       |  |  |
| ARI <sup>11</sup>        | 2009                  | 7,183     | (57%)                      | 12%          | 21%   |  |  |
| Total                    |                       | \$22,019  |                            |              |       |  |  |

Note: The above table summarizes the investment record for our Permanent Capital Vehicles as defined in the non-GAAP financial information & definitions section of this presentation.

- 1. Data has not been presented as the fund commenced investing capital less than 24 months prior to the period indicated and such information was deemed not meaningful.
- 2. The general partners and managers of Funds I, II and MIA, as well as the general partner of Fund III, were excluded assets in connection with the 2007 Reorganization. As a result, Apollo did not receive the economics associated with these entities. The investment performance of these funds, combined with Fund IV, is presented to illustrate fund performance associated with Apollo's Managing Partners and other investment professionals.
- 3. Total IRR is calculated based on total cash flows for all funds presented.
- 4. Includes funds denominated in Euros with historical figures translated into U.S. dollars at an exchange rate of €1.00 to \$1.10 as of March 31, 2020.
- 5. U.S. RE Fund I, U.S. RE Fund II and Asia RE Fund had \$153 million, \$761 million and \$376 million of co-investment commitments as of March 31, 2020, respectively, which are included in the figures in the table. A co-invest entity within U.S. RE Fund I is denominated in GBP and translated into U.S. dollars at an exchange rate of £1.00 to \$1.24 as of March 31, 2020.
- 6. Remaining cost for certain of our credit funds may include physical cash called, invested or reserved for certain levered investments.
- 7. Total returns are based on the change in closing trading prices during the respective periods presented taking into account dividends and distributions, if any, as if they were reinvested without regard to commission.
- 8. An initial public offering ("IPO") year represents the year in which the vehicle commenced trading on a national securities exchange.
- 9. MidCap is not a publicly traded vehicle and therefore IPO year is not applicable. The returns presented are a gross return based on NAV. The net returns based on NAV were (4%), 2% and 11% for 1Q'20, 1Q'19 and FY'19, respectively. Gross and net return are defined in the non-GAAP financial information and definitions section of this presentation.
- 10. All amounts are as of December 31, 2019 except for total returns. Refer to www.apolloic.com for the most recent financial information on AINV. The information contained on AINV's website is not part of this presentation. Included within Total AUM of AINV/Other is \$1.8 billion of AUM related to a non-traded business development company from which Apollo earns investment-related service fees, but for which Apollo does not provide management or advisory services. Total returns exclude performance related to this AUM.
- 11. All amounts are as of December 31, 2019 except for total returns. Refer to www.apolloreit.com for the most recent financial information on ARI. The information contained on ARI's website is not part of this presentation.
- 12. Gross and Net IRR have been presented for these funds as they have a defined maturity date of less than 24 months and have substantially liquidated.

# Reconciliations and Disclosures

## Reconciliation of GAAP to Non-GAAP Financial Measures

| (\$ in thousands)  | 1Q'19     | 2Q'19     | 3Q'19     | 4Q'19     | 1Q'20         | 1Q'19 LTM | 1Q'20 LTM     |
|--|-----------|-----------|-----------|-----------|---------------|-----------|---------------|
| GAAP Net Income (Loss) Attributable to Apollo Global Management,<br>Inc. Class A Common Stockholders | \$139,893 | \$155,659 | \$354,106 | \$156,879 | (\$1,005,382) | \$160,500 | (\$338,738)   |
| Preferred dividends  | 9,164     | 9,164     | 9,164     | 9,164     | 9,164         | 36,443    | 36,656        |
| Net income (loss) attributable to Non-Controlling Interests in consolidated entities                 | 8,662     | 5,143     | 7,083     | 9,616     | (133,220)     | 34,331    | (111,378)     |
| Net income (loss) attributable to Non-Controlling Interests in the Apollo Operating Group            | 157,848   | 172,195   | 150,741   | 182,362   | (1,123,216)   | 212,892   | (617,918)     |
| GAAP Net Income (Loss)   | \$315,567 | \$342,161 | \$521,094 | \$358,021 | (\$2,252,654) | \$444,166 | (\$1,031,378) |
| Income tax provision (benefit)   | 19,654    | 16,897    | (231,896) | 66,351    | (295,853)     | 97,095    | (444,501)     |
| GAAP Income (Loss) Before Income Tax Provision (Benefit)   | \$335,221 | \$359,058 | \$289,198 | \$424,372 | (\$2,548,507) | \$541,261 | (\$1,475,879) |
| Transaction related charges <sup>1</sup>   | 5,463     | 18,135    | 5,201     | 20,414    | (21,399)      | (2,020)   | 22,351        |
| Charges associated with corporate conversion   | _         | 10,006    | 6,994     | 4,987     | 1,064         | _         | 23,051        |
| (Gains) losses from changes in tax receivable agreement liability                                    | _         | _         | 38,575    | 11,732    | _             | (35,405)  | 50,307        |
| Net (income) loss attributable to Non-Controlling Interests in consolidated entities                 | (8,662)   | (5,143)   | (7,083)   | (9,616)   | 133,220       | (34,331)  | 111,378       |
| Unrealized performance fees  | (184,383) | (129,679) | (183,208) | 62,688    | 1,800,181     | 347,964   | 1,549,982     |
| Unrealized profit sharing expense  | 75,762    | 40,799    | 61,098    | 29,933    | (681,183)     | (122,662) | (549,353)     |
| Equity-based profit sharing expense and other <sup>2</sup>   | 20,962    | 20,675    | 22,203    | 32,368    | 34,488        | 97,449    | 109,734       |
| Equity-based compensation  | 18,423    | 18,237    | 15,802    | 18,500    | 14,070        | 69,217    | 66,609        |
| Unrealized principal investment (income) loss  | (12,328)  | (31,893)  | (20,411)  | (23,944)  | 201,570       | 13,772    | 125,322       |
| Unrealized net (gains) losses from investment activities and other                                   | (19,308)  | (45,378)  | 24,155    | (95,498)  | 1,263,001     | 105,220   | 1,146,280     |
| Segment Distributable Earnings   | \$231,150 | \$254,817 | \$252,524 | \$475,936 | \$196,505     | \$980,465 | \$1,179,782   |
| Taxes and related payables   | (14,636)  | (14,878)  | (20,895)  | (11,891)  | (22,193)      | (47,653)  | (69,857)      |
| Preferred dividends  | (9,164)   | (9,164)   | (9,164)   | (9,164)   | (9,164)       | (36,443)  | (36,656)      |
| Distributable Earnings   | \$207,350 | \$230,775 | \$222,465 | \$454,881 | \$165,148     | \$896,369 | \$1,073,269   |
| Preferred dividends  | 9,164     | 9,164     | 9,164     | 9,164     | 9,164         | 36,443    | 36,656        |
| Taxes and related payables   | 14,636    | 14,878    | 20,895    | 11,891    | 22,193        | 47,653    | 69,857        |
| Realized performance fees  | (63,789)  | (33,335)  | (67,434)  | (437,548) | (65,746)      | (321,675) | (604,063)     |
| Realized profit sharing expense  | 41,139    | 13,306    | 23,823    | 211,984   | 65,746        | 203,121   | 314,859       |
| Realized principal investment income, net  | (11,436)  | (11,281)  | (14,374)  | (28,606)  | (5,583)       | (57,754)  | (59,844)      |
| Net interest loss and other  | 12,692    | 15,014    | 18,251    | 19,369    | 37,134        | 43,939    | 89,768        |
| Fee Related Earnings   | \$209,756 | \$238,521 | \$212,790 | \$241,135 | \$228,056     | \$848,096 | \$920,502     |

<sup>1.</sup> Transaction-related charges include contingent consideration, equity-based compensation charges and the amortization of intangible assets and certain other charges associated with acquisitions.

<sup>2.</sup> Equity-based profit sharing expense and other includes certain profit sharing arrangements in which a portion of performance fees distributed to the general partner are allocated by issuance of equity-based awards, rather than cash, to employees of Apollo. Equity-based profit sharing expense and other also includes non-cash expenses related to equity awards in unconsolidated related parties granted to employees of Apollo.



## Reconciliation of GAAP to Non-GAAP Financial Measures - Continued

| Share Reconciliation                            | 1Q'19       | 2Q'19       | 3Q'19       | 4Q'19       | 1Q'20       |
|---|-------------|-------------|-------------|-------------|-------------|
| Total GAAP Class A Common Stock Outstanding     | 201,375,418 | 200,435,587 | 222,403,296 | 222,994,407 | 228,834,099 |
| Non-GAAP Adjustments:                           |             |             |             |             |             |
| Apollo Operating Group Units                    | 202,245,561 | 202,245,561 | 180,361,308 | 180,111,308 | 204,028,327 |
| Vested RSUs                                     | 328,788     | 269,726     | 216,552     | 2,349,618   | 244,240     |
| Unvested RSUs Eligible for Dividend Equivalents | 8,591,175   | 8,832,203   | 8,770,229   | 6,610,369   | 8,114,841   |
| Distributable Earnings Shares Outstanding       | 412,540,942 | 411,783,077 | 411,751,385 | 412,065,702 | 441,221,507 |

| \$ in thousands, except share data)   | 1Q'19       | 2Q'19       | 3Q'19       | 4Q'19       | 1Q'20         |
|---|-------------|-------------|-------------|-------------|---------------|
| Net Income (Loss) Attributable to Apollo Global Management, Inc. Class A Common<br>Stockholders   | \$139,893   | \$155,659   | \$354,106   | \$156,879   | (\$1,005,382) |
| Dividends declared on Class A Common Stock  | (113,345)   | (92,201)    | (100,355)   | (111,485)   | (205,602)     |
| Dividend on participating securities  | (4,959)     | (4,115)     | (4,450)     | (4,364)     | (7,247        |
| Earnings allocable to participating securities  | (1,114)     | (2,848)     | (11,440)    | (1,722)     | _             |
| Undistributed income (loss) attributable to Class A Common Stockholders: Basic  | \$20,475    | \$56,495    | \$237,861   | \$39,308    | (\$1,218,231  |
| GAAP weighted average number of Class A Common Stock outstanding: Basic   | 200,832,323 | 199,578,950 | 205,797,643 | 221,863,632 | 226,757,519   |
| GAAP Net Income (Loss) per share of Class A Common Stock under the Two-Class<br>Method: Basic   | \$0.67      | \$0.75      | \$1.64      | \$0.68      | (\$4.47       |
| Distributed Income  | \$0.56      | \$0.46      | \$0.50      | \$0.50      | \$0.89        |
| Jndistributed Income (Loss)   | \$0.11      | \$0.29      | \$1.14      | \$0.18      | (\$5.30       |
| Net Income (Loss) Attributable to Apollo Global Management, Inc. Class A Common<br>Stockholders   | \$139,893   | \$155,659   | \$354,106   | \$156,879   | (\$1,005,38   |
| Net Income (Loss) Attributable to Apollo Global Management, Inc. Class A Common<br>Stockholders to Income (Loss) Before Income Tax (Provision) Benefit Differences <sup>1</sup> | 195,328     | 203,399     | (64,908)    | 267,493     | (1,543,12     |
| ncome (Loss) Before Income Tax (Provision) Benefit  | \$335,221   | \$359,058   | \$289,198   | \$424,372   | (\$2,548,50   |
| Income (Loss) Before Income Tax (Provision) Benefit to Segment Distributable Earnings<br>Differences <sup>1</sup>   | (104,071)   | (104,241)   | (36,674)    | 51,564      | 2,745,01      |
| Segment Distributable Earnings  | \$231,150   | \$254,817   | \$252,524   | \$475,936   | \$196,50      |
| Taxes and related payables  | (14,636)    | (14,878)    | (20,895)    | (11,891)    | (22,19        |
| Preferred dividends   | (9,164)     | (9,164)     | (9,164)     | (9,164)     | (9,16         |
| Distributable Earnings  | \$207,350   | \$230,775   | \$222,465   | \$454,881   | \$165,14      |
| Distributable Earnings Shares Outstanding   | 412,540,942 | 411,783,077 | 411,751,385 | 412,065,702 | 441,221,50    |
| Distributable Earnings per Share  | \$0.50      | \$0.56      | \$0.54      | \$1.10      | \$0.3         |
| Distributable Earnings to Fee Related Earnings Differences <sup>1</sup>   | 2,406       | 7,746       | (9,675)     | (213,746)   | 62,90         |
| Fee Related Earnings  | \$209,756   | \$238,521   | \$212,790   | \$241,135   | \$228,05      |
| Distributable Earnings Shares Outstanding   | 412,540,942 | 411,783,077 | 411,751,385 | 412,065,702 | 441,221,50    |
| Fee Related Earnings per Share  | \$0.51      | \$0.58      | \$0.52      | \$0.59      | \$0.5         |

<sup>1.</sup> See page 27 for reconciliation of Net Income (Loss) Attributable to Apollo Global Management, Inc. Class A Common Stockholders, Income (Loss) Before Income Tax (Provision) Benefit, Distributable Earnings and Fee Related Earnings.



## Reconciliation of GAAP to Non-GAAP Financial Measures

| (\$ in thousands)  | 1Q'19      | 2Q'19     | 3Q'19      | 4Q'19      | 1Q'20         | 1Q'19 LTM   | 1Q'20 LTM     |
|--|------------|-----------|------------|------------|---------------|-------------|---------------|
| Total Consolidated Revenues (GAAP)   | \$677,777  | \$636,579 | \$702,721  | \$914,772  | (\$1,469,086) | \$1,603,939 | \$784,986     |
| Equity awards granted by unconsolidated related parties, reimbursable expenses and other | (29,129)   | (23,847)  | (19,990)   | (29,706)   | (35,841)      | (92,108)    | (109,384)     |
| Adjustments related to consolidated funds and VIEs                                       | 1,632      | 90        | 4,079      | 7,053      | (1,451)       | 16,379      | 9,771         |
| Performance fees <sup>1</sup>  | (248,172)  | (163,014) | (250,642)  | (374,860)  | 1,734,435     | 26,289      | 945,919       |
| Principal investment (income) loss   | (23,764)   | (43,174)  | (34,785)   | (68,550)   | 193,447       | (43,982)    | 46,938        |
| Total Fee Related Revenues   | \$378,344  | \$406,634 | \$401,383  | \$448,709  | \$421,504     | \$1,510,517 | \$1,678,230   |
| Realized performance fees  | 63,789     | 33,335    | 67,434     | 437,548    | 65,746        | 321,675     | 604,063       |
| Realized principal investment income, net and other                                      | 10,594     | 10,438    | 13,532     | 27,764     | 4,741         | 54,385      | 56,475        |
| Total Segment Revenues   | \$452,727  | \$450,407 | \$482,349  | \$914,021  | \$491,991     | \$1,886,577 | \$2,338,768   |
| Total Consolidated Expenses (GAAP)   | \$378,017  | \$342,525 | \$371,372  | \$599,366  | (\$328,434)   | \$1,066,081 | \$984,829     |
| Equity awards granted by unconsolidated related parties, reimbursable expenses and other | (28,842)   | (23,865)  | (20,563)   | (30,022)   | (32,211)      | (92,831)    | (106,661)     |
| Reclassification of interest expense   | (19,108)   | (23,302)  | (27,833)   | (28,126)   | (31,242)      | (64,685)    | (110,503)     |
| Transaction-related charges  | (5,463)    | (18,135)  | (5,201)    | (20,414)   | 21,399        | 2,020       | (22,351)      |
| Charges associated with corporate conversion   | _          | (10,006)  | (6,994)    | (4,987)    | (1,064)       | _           | (23,051)      |
| Equity-based compensation  | (18,423)   | (18,237)  | (15,802)   | (18,500)   | (14,070)      | (69,217)    | (66,609)      |
| Total profit sharing expense <sup>2</sup>  | (137,863)  | (74,780)  | (107,124)  | (274,285)  | 580,949       | (177,908)   | 124,760       |
| Dividend compensation program expense  | _          | _         | _          | (16,000)   | (2,540)       | _           | (18,540)      |
| Total Fee Related Expenses   | \$168,318  | \$174,200 | \$187,855  | \$207,032  | \$192,787     | \$663,460   | \$761,874     |
| Realized profit sharing expense  | 41,139     | 13,306    | 23,823     | 211,984    | 65,746        | 203,121     | 314,859       |
| Total Segment Expenses   | \$209,457  | \$187,506 | \$211,678  | \$419,016  | \$258,533     | \$866,581   | \$1,076,733   |
| Total Consolidated Other Income (Loss) (GAAP)  | \$35,461   | \$65,004  | (\$42,151) | \$108,966  | (\$1,407,855) | \$3,403     | (\$1,276,036) |
| Adjustments related to consolidated funds and VIEs                                       | (9,134)    | (4,367)   | (10,338)   | (14,768)   | 135,276       | (46,767)    | 105,803       |
| (Gain) loss change in tax receivable agreement liability                                 | _          | _         | 38,575     | 11,732     | _             | (35,405)    | 50,307        |
| Net (gains) losses from investment activities  | (18,825)   | (45,053)  | 19,783     | (94,022)   | 1,264,244     | 100,464     | 1,144,952     |
| Interest income and other, net of Non-Controlling Interest                               | (7,772)    | (9,497)   | (6,607)    | (12,450)   | 7,674         | (20,656)    | (20,880)      |
| Other Income (Loss), net of Non-Controlling Interest                                     | (270)      | 6,087     | (738)      | (542)      | (661)         | 1,039       | 4,146         |
| Net interest loss and other  | (11,850)   | (14,171)  | (17,409)   | (18,527)   | (36,292)      | (40,570)    | (86,399)      |
| Total Segment Other Loss   | (\$12,120) | (\$8,084) | (\$18,147) | (\$19,069) | (\$36,953)    | (\$39,531)  | (\$82,253)    |

<sup>2.</sup> Includes unrealized profit sharing expense, realized profit sharing expense, and equity-based profit sharing expense and other.



<sup>1.</sup> Excludes certain performance fees related to business development companies, Redding Ridge Holdings and MidCap.

## Total Segment Revenues, Expenses and Other Income (Loss)

### The following table sets forth Apollo's total segment revenues for the combined segments

| (\$ in thousands)                                   | 1Q'19     | 2Q'19     | 3Q'19     | 4Q'19     | 1Q'20     | 1Q'19 LTM   | 1Q'20 LTM   |
|---|-----------|-----------|-----------|-----------|-----------|-------------|-------------|
| Management fees                                     | \$358,623 | \$366,311 | \$378,372 | \$387,764 | \$382,368 | \$1,369,108 | \$1,514,815 |
| Advisory and transaction fees, net                  | 19,060    | 31,062    | 16,562    | 56,206    | 36,732    | 117,633     | 140,562     |
| Performance fees <sup>1</sup>                       | 661       | 9,261     | 6,449     | 4,739     | 2,404     | 23,776      | 22,853      |
| Total Fee Related Revenues                          | 378,344   | 406,634   | 401,383   | 448,709   | 421,504   | 1,510,517   | 1,678,230   |
| Realized performance fees                           | 63,789    | 33,335    | 67,434    | 437,548   | 65,746    | 321,675     | 604,063     |
| Realized principal investment income. net and other | 10,594    | 10,438    | 13,532    | 27,764    | 4,741     | 54,385      | 56,475      |
| Total Segment Revenues                              | \$452,727 | \$450,407 | \$482,349 | \$914,021 | \$491,991 | \$1,886,577 | \$2,338,768 |

#### The following table sets forth Apollo's total segment expenses for the combined segments

| (\$ in thousands)                 | 1Q'19     | 2Q'19     | 3Q'19     | 4Q'19     | 1Q'20     | 1Q'19 LTM | 1Q'20 LTM   |
|-----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| Salary, bonus and benefits        | \$105,725 | \$110,269 | \$116,859 | \$130,463 | \$124,021 | \$414,156 | \$481,612   |
| General, administrative and other | 63,033    | 63,156    | 70,740    | 76,075    | 68,353    | 247,949   | 278,324     |
| Placement fees                    | (440)     | 775       | 256       | 494       | 413       | 1,355     | 1,938       |
| Total Fee Related Expenses        | 168,318   | 174,200   | 187,855   | 207,032   | 192,787   | 663,460   | 761,874     |
| Realized profit sharing expense   | 41,139    | 13,306    | 23,823    | 211,984   | 65,746    | 203,121   | 314,859     |
| Total Segment Expenses            | \$209,457 | \$187,506 | \$211,678 | \$419,016 | \$258,533 | \$866,581 | \$1,076,733 |

### The following table sets forth Apollo's total segment other income for the combined segments

| (\$ in thousands)                                    | 1Q'19      | 2Q'19     | 3Q'19      | 4Q'19      | 1Q'20      | 1Q'19 LTM  | 1Q'20 LTM  |
|--|------------|-----------|------------|------------|------------|------------|------------|
| Other income, net                                    | \$334      | \$6,731   | \$144      | \$479      | \$133      | \$5,436    | \$7,487    |
| Non-Controlling Interest                             | (604)      | (644)     | (882)      | (1,021)    | (794)      | (4,397)    | (3,341)    |
| Other Income (Loss), net of Non-Controlling Interest | (270)      | 6,087     | (738)      | (542)      | (661)      | 1,039      | 4,146      |
| Net interest loss and other                          | (11,850)   | (14,171)  | (17,409)   | (18,527)   | (36,292)   | (40,570)   | (86,399)   |
| Total Segment Other Loss                             | (\$12,120) | (\$8,084) | (\$18,147) | (\$19,069) | (\$36,953) | (\$39,531) | (\$82,253) |

<sup>1.</sup> Represents certain performance fees related to business development companies, Redding Ridge Holdings, and MidCap.



## Non-GAAP Financial Information & Definitions

Apollo discloses the following financial measures that are calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America ("Non-GAAP"):

- "Segment Distributable Earnings", or "Segment DE", is the key performance measure used by management in evaluating the performance of Apollo's credit, private equity and real assets segments. Management uses Segment DE to make key operating decisions such as the following:
  - Decisions related to the allocation of resources such as staffing decisions including hiring and locations for deployment of the new hires;
  - Decisions related to capital deployment such as providing capital to facilitate growth for the business and/or to facilitate expansion into new businesses;
  - Decisions related to expenses, such as determining annual discretionary bonuses and equity-based compensation awards to its employees. With respect to compensation, management seeks to align the interests of certain professionals and selected other individuals with those of the investors in the funds and those of Apollo's stockholders by providing such individuals a profit sharing interest in the performance fees earned in relation to the funds. To achieve that objective, a certain amount of compensation is based on Apollo's performance and growth for the year; and
  - Decisions related to the amount of earnings available for dividends to Class A Common Stockholders, holders of RSUs that participate in dividends and holders of AOG
    Units.

Segment DE is the sum of (i) total management fees and advisory and transaction fees, (ii) other income (loss), (iii) realized performance fees, excluding realizations received in the form of shares and (iv) realized investment income, net which includes dividends from our permanent capital vehicles, net of amounts to be distributed to certain employees as part of a dividend compensation program, less (x) compensation expense, excluding the expense related to equity-based awards, (y) realized profit sharing expense, and (z) non-compensation expenses. Segment DE represents the amount of Apollo's net realized earnings, excluding the effects of the consolidation of any of the related funds, Taxes and Related Payables, transaction-related charges and any acquisitions. Transaction-related charges includes equity-based compensation charges, the amortization of intangible assets, contingent consideration and certain other charges associated with acquisitions. In addition, Segment DE excludes non-cash revenue and expense related to equity awards granted by unconsolidated related parties to employees of the Company, compensation and administrative related expense reimbursements, as well as the assets, liabilities and operating results of the funds and VIEs that are included in the consolidated financial statements.

- "Distributable Earnings" or "DE" represents Segment DE less estimated current corporate, local and non-U.S. taxes as well as the current payable under Apollo's tax receivable agreement. DE is net of preferred dividends, if any, to the Series A and Series B Preferred Stockholders. DE excludes the impacts of the remeasurement of deferred tax assets and liabilities which arises from changes in estimated future tax rates. The economic assumptions and methodologies that impact the implied income tax provision are similar to those methodologies and certain assumptions used in calculating the income tax provision for Apollo's consolidated statements of operations under U.S. GAAP. Management believes that excluding the remeasurement of the tax receivable agreement and deferred taxes from Segment DE and DE, respectively, is meaningful as it increases comparability between periods. Remeasurement of the tax receivable agreement and deferred taxes are estimates that may change due to changes in interpretations of tax law.
- "Fee Related Earnings", or "FRE", is derived from our segment reported results and refers to a component of DE that is used as a supplemental performance measure to assess whether revenues that we believe are generally more stable and predictable in nature, primarily consisting of management fees, are sufficient to cover associated operating expenses and generate profits. FRE is the sum across all segments of (i) management fees, (ii) advisory and transaction fees, (iii) performance fees related to business development companies, Redding Ridge Holdings, and MidCap and (iv) other income, net, less (x) salary, bonus and benefits, excluding equity-based compensation (y) other associated operating expenses and (z) non-controlling interests in the management companies of certain funds the Company manages.

## Non-GAAP Financial Information & Definitions Cont'd

- "Assets Under Management", or "AUM", refers to the assets of the funds, partnerships and accounts to which we provide investment management, advisory, or certain other investment-related services, including, without limitation, capital that such funds, partnerships and accounts have the right to call from investors pursuant to capital commitments. Our AUM equals the sum of:
  - i) the net asset value, ("NAV") plus used or available leverage and/or capital commitments, or gross assets plus capital commitments, of the credit funds, partnerships and accounts for which we provide investment management or advisory services, other than certain collateralized loan obligations ("CLOs"), collateralized debt obligations ("CDOs"), and certain permanent capital vehicles, which have a fee-generating basis other than the mark-to-market value of the underlying assets;
  - ii) the fair value of the investments of the private equity and real assets funds, partnerships and accounts we manage or advise, plus the capital that such funds, partnerships and accounts are entitled to call from investors pursuant to capital commitments, plus portfolio level financings; for certain permanent capital vehicles in real assets, gross asset value plus available financing capacity;
  - iii) the gross asset value associated with the reinsurance investments of the portfolio company assets we manage or advise; and
  - iv) the fair value of any other assets that we manage or advise for the funds, partnerships and accounts to which we provide investment management, advisory, or certain other investment-related services, plus unused credit facilities, including capital commitments to such funds, partnerships and accounts for investments that may require pre-qualification or other conditions before investment plus any other capital commitments to such funds, partnerships and accounts available for investment that are not otherwise included in the clauses above.

Our AUM measure includes Assets Under Management for which we charge either nominal or zero fees. Our AUM measure also includes assets for which we do not have investment discretion, including certain assets for which we earn only investment-related service fees, rather than management or advisory fees. Our definition of AUM is not based on any definition of Assets Under Management contained in our operating agreement or in any of our Apollo fund management agreements. We consider multiple factors for determining what should be included in our definition of AUM. Such factors include but are not limited to (1) our ability to influence the investment decisions for existing and available assets; (2) our ability to generate income from the underlying assets in our funds; and (3) the AUM measures that we use internally or believe are used by other investment managers. Given the differences in the investment strategies and structures among other alternative investment managers, our calculation of AUM may differ from the calculations employed by other investment managers and, as a result, this measure may not be directly comparable to similar measures presented by other investment managers. Our calculation also differs from the manner in which our affiliates registered with the SEC report "Regulatory Assets Under Management" on Form ADV and Form PF in various ways.

We use AUM, Capital deployed and Dry powder as performance measurements of our investment activities, as well as to monitor fund size in relation to professional resource and infrastructure needs.

- "AUM with Future Management Fee Potential" refers to the committed uninvested capital portion of total AUM not currently earning management fees. The amount depends on the specific terms and conditions of each fund.
- "Fee-Generating AUM" or "FGAUM" consists of assets of the funds, partnerships and accounts to which we provide investment management, advisory, or certain other investment-related services and on which we earn management fees, monitoring fees or other investment-related fees pursuant to management or other fee agreements on a basis that varies among the Apollo funds, partnerships and accounts. Management fees are normally based on "net asset value," "gross assets," "adjusted par asset value," "adjusted cost of all unrealized portfolio investments," "capital commitments," "adjusted assets," "stockholders' equity," "invested capital" or "capital contributions," each as defined in the applicable management agreement. Monitoring fees, also referred to as advisory fees, with respect to the structured portfolio company investments of the funds, partnerships and accounts we manage or advise, are generally based on the total value of such structured portfolio company investments, which normally includes leverage, less any portion of such total value that is already considered in Fee-Generating AUM.
- "Performance Fee-Eligible AUM" or "PFEAUM" refers to the AUM that may eventually produce performance fees. All funds for which we are entitled to receive a performance fee allocation or incentive fee are included in Performance Fee-Eligible AUM, which consists of the following:
  - "Performance Fee-Generating AUM", which refers to invested capital of the funds, partnerships and accounts we manage, advise, or to which we provide certain other investment-related services, that is currently above its hurdle rate or preferred return, and profit of such funds, partnerships and accounts is being allocated to, or earned by, the general partner in accordance with the applicable limited partnership agreements or other governing agreements;
  - "AUM Not Currently Generating Performance Fees", which refers to invested capital of the funds, partnerships and accounts we manage, advise, or to which we provide certain other investment-related services that is currently below its hurdle rate or preferred return; and
- "Uninvested Performance Fee-Eligible AUM", which refers to capital of the funds, partnerships and accounts we manage, advise, or to which we provide certain other investment-related services that is available for investment or reinvestment subject to the provisions of applicable limited partnership agreements or other governing agreements, which capital is not currently part of the NAV or fair value of investments that may eventually produce performance fees allocable to, or earned by, the general partner.

## Non-GAAP Financial Information & Definitions Cont'd

- "Athene Holding" refers to Athene Holding Ltd. (together with its subsidiaries, "Athene"), a leading retirement services company that issues, reinsures and acquires retirement savings products designed for the increasing number of individuals and institutions seeking to fund retirement needs, and to which Apollo, through its consolidated subsidiary Apollo Insurance Solutions Group LLC (formerly known as Athene Asset Management LLC) ("ISG"), provides asset management and advisory services
- "Athora" refers to a strategic platform that acquires or reinsures blocks of insurance business in the German and broader European life insurance market (collectively, the "Athora Accounts"). The Company, through "ISGI" provides investment advisory services to Athora. Athora Non-Sub-Advised Assets includes the Athora assets which are managed by Apollo but not sub-advised by Apollo nor invested in Apollo funds or investment vehicles. Athora Sub-Advised includes assets which the Company explicitly sub-advises as well as those assets in the Athora Accounts which are invested directly in funds and investment vehicles Apollo manages.
- "Advisory" refers to certain assets advised by Apollo Asset Management Europe PC LLP ("AAME PC"), a wholly-owned subsidiary of Apollo Asset Management Europe LLP ("AAME"). AAME PC and AAME are subsidiaries of Apollo and are collectively referred to herein as "ISGI".
- "Capital deployed" or "Deployment" is the aggregate amount of capital that has been invested during a given period (which may, in certain cases, include leverage) by (i) our commitment based funds and (ii) SIAs that have a defined maturity date.
- "Distributable Earnings Shares Outstanding" or "DE Shares Outstanding", consists of total shares of Class A Common Stock outstanding, Apollo Operating Group Units and RSUs that participate in dividends. Management uses this measure in determining DE per share, FRE per share, as well as DE After Taxes and Related Payables per share.
- "Dry powder" represents the amount of capital available for investment or reinvestment subject to the provisions of the applicable limited partnership agreements or other governing agreements of the funds, partnerships and accounts we manage. Dry powder excludes uncalled commitments which can only be called for fund fees and expenses.
- "Gross IRR" of a credit fund and the principal finance funds within the real assets segment represents the annualized return of a fund based on the actual timing of all cumulative fund cash flows before management fees, performance fees allocated to the general partner and certain other expenses. Calculations may include certain investors that do not pay fees. The terminal value is the net asset value as of the reporting date. Non- U.S. dollar denominated ("USD") fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, gross IRRs at the fund level will differ from those at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Gross IRR does not represent the return to any fund investor.
- "Gross IRR" of a private equity fund represents the cumulative investment-related cash flows (i) for a given investment for the fund or funds which made such investment, and (ii) for a given fund, in the relevant fund itself (and not any one investor in the fund), in each case, on the basis of the actual timing of investment inflows and outflows (for unrealized investments assuming disposition on March 31, 2020 or other date specified) aggregated on a gross basis quarterly, and the return is annualized and compounded before management fees, performance fees and certain other expenses (including interest incurred by the fund itself) and measures the returns on the fund's investments as a whole without regard to whether all of the returns would, if distributed, be payable to the fund's investors. In addition, gross IRRs at the fund level will differ from those at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Gross IRR does not represent the return to any fund investor.
- "Gross IRR" of a real assets fund excluding the principal finance funds represents the cumulative investment-related cash flows in the fund itself (and not any one investor in the fund), on the basis of the actual timing of cash inflows and outflows (for unrealized investments assuming disposition on March 31, 2020 or other date specified) starting on the date that each investment closes, and the return is annualized and compounded before management fees, performance fees, and certain other expenses (including interest incurred by the fund itself) and measures the returns on the fund's investments as a whole without regard to whether all of the returns would, if distributed, be payable to the fund's investors. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, gross IRRs at the fund level will differ from those at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Gross IRR does not represent the return to any fund investor.
- "Gross Return" of a credit or real assets fund is the monthly or quarterly time-weighted return that is equal to the percentage change in the value of a fund's portfolio, adjusted for all contributions and withdrawals (cash flows) before the effects of management fees, incentive fees allocated to the general partner, or other fees and expenses. Returns for credit funds are calculated for all funds and accounts in the respective strategies excluding assets for Athene, Athora and certain other entities where we manage or may manage a significant portion of the total company assets. Returns of CLOs represent the gross returns on assets. Returns over multiple periods are calculated by geometrically linking each period's return over time.
- "Inflows" represents (i) at the individual segment level, subscriptions, commitments, and other increases in available capital, such as acquisitions or leverage, net of inter-segment transfers, and (ii) on an aggregate basis, the sum of inflows across the credit, private equity and real assets segments.
- "Net IRR" of a credit fund and the principal finance funds within the real assets segment represents the annualized return of a fund after management fees, performance fees allocated to the general partner and certain other expenses, calculated on investors that pay such fees. The terminal value is the net asset value as of the reporting date. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, net IRR at the fund level will differ from that at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Net IRR does not represent the return to any fund investor.
- "Net IRR" of a private equity fund means the Gross IRR applicable to a fund, including returns for related parties which may not pay fees or performance fees, net of management fees, certain expenses (including interest incurred or earned by the fund itself) and realized performance fees all offset to the extent of interest income, and measures returns at the fund level on amounts that, if distributed, would be paid to investors of the fund. The timing of cash flows applicable to investments, management fees and certain expenses, may be adjusted for the usage of a fund's subscription facility. To the extent that a fund exceeds all requirements detailed within the applicable fund agreement, the estimated unrealized value is adjusted such that a percentage of up to 20.0% of the unrealized gain is allocated to the general partner of such fund, thereby reducing the balance attributable to fund investors. In addition, net IRR at the fund level will differ from that at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Net IRR does not represent the return to any fund investor.

### Non-GAAP Financial Information & Definitions Cont'd

- "Net IRR" of a real assets fund excluding the principal finance funds represents the cumulative cash flows in the fund (and not any one investor in the fund), on the basis of the actual timing of cash inflows received from and outflows paid to investors of the fund (assuming the ending net asset value as of March 31, 2020 or other date specified is paid to investors), excluding certain non-fee and non-performance fee bearing parties, and the return is annualized and compounded after management fees, performance fees, and certain other expenses (including interest incurred by the fund itself) and measures the returns to investors of the fund as a whole. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, net IRR at the fund level will differ from that at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Net IRR does not represent the return to any fund investor.
- "Net Return" of a credit or real assets fund represents the Gross Return after management fees, performance fees allocated to the general partner, or other fees and expenses. Returns over multiple periods are calculated by geometrically linking each period's return over time.
- "Permanent Capital Vehicles" refers to (a) assets that are owned by or related to Athene or Athora Holding Ltd. ("Athora Holding" and together with its subsidiaries, "Athora"), (b) assets that are owned by or related to MidCap FinCo Designated Activity Company ("MidCap") and managed by Apollo, (c) assets of publicly traded vehicles managed by Apollo such as Apollo Investment Corporation ("AINV"), Apollo Commercial Real Estate Finance, Inc. ("ARI"), Apollo Tactical Income Fund Inc. ("AIF"), and Apollo Senior Floating Rate Fund Inc. ("AFT"), in each case that do not have redemption provisions or a requirement to return capital to investors upon exiting the investments made with such capital, except as required by applicable law and (d) a non-traded business development company from which Apollo earns certain investment-related service fees. The investment management agreements of AINV, AIF and AFT have one year terms, are reviewed annually and remain in effect only if approved by the boards of directors of such companies or by the affirmative vote of the holders of a majority of the outstanding voting shares of such companies, including in either case, approval by a majority of the directors who are not "interested persons" as defined in the Investment Company Act of 1940. In addition, the investment management agreements of AINV, AIF and AFT may be terminated in certain circumstances upon 60 days' written notice. The investment management agreement of ARI has a one year term and is reviewed annually by ARI's board of directors and may be terminated under certain circumstances by an affirmative vote of at least two-thirds of ARI's independent directors. The investment management or advisory arrangements between each of MidCap and Apollo, Athene and Apollo and Athora and Apollo, may also be terminated under certain circumstances. The agreement company may be terminated under certain limited circumstances.
- "Private Equity fund appreciation (depreciation)" refers to gain (loss) and income for the traditional private equity funds (i.e., Funds I-IX), ANRP I, II & III, Apollo Special Situations Fund, L.P., AION Capital Partners Limited ("AION") and Apollo Hybrid Value Fund, L.P. for the periods presented on a total return basis before giving effect to fees and expenses. The performance percentage is determined by dividing (a) the change in the fair value of investments over the period presented, minus the change in invested capital over the period presented, plus the realized value for the period presented, by (b) the beginning unrealized value for the period presented plus the change in invested capital for the period presented. Returns over multiple periods are calculated by geometrically linking each period's return over time;
- "Realized Value" refers to all cash investment proceeds received by the relevant Apollo fund, including interest and dividends, but does not give effect to management fees, expenses, incentive compensation or performance fees to be paid by such Apollo fund.
- "Redding Ridge" refers to Redding Ridge Asset Management, LLC and its subsidiaries, which is a standalone, self-managed asset management business established in connection with risk retention rules that manages CLOs and retains the required risk retention interests.
- "Remaining Cost" represents the initial investment of the fund in a portfolio investment, reduced for any return of capital distributed to date on such portfolio investment.
- "Total Invested Capital" refers to the aggregate cash invested by the relevant Apollo fund and includes capitalized costs relating to investment activities, if any, but does not give effect to cash pending investment or available for reserves and excludes amounts, if any, invested on a financed basis with leverage facilities.
- "Total Value" represents the sum of the total Realized Value and Unrealized Value of investments.
- "Unrealized Value" refers to the fair value consistent with valuations determined in accordance with GAAP, for investments not yet realized and may include payments in kind, accrued interest and dividends receivable, if any, and before the effect of certain taxes. In addition, amounts include committed and funded amounts for certain investments; and
- "Vintage Year" refers to the year in which a fund's final capital raise occurred, or, for certain funds, the year in which a fund's investment period commences pursuant to its governing agreements.

## Forward-Looking Statements

Effective September 5, 2019, Apollo Global Management, Inc. converted from a Delaware limited liability company named Apollo Global Management, LLC ("AGM LLC") to a Delaware corporation named Apollo Global Management, Inc. ("AGM Inc." and such conversion, the "Conversion"). This presentation includes the results for AGM LLC prior to the Conversion and the results for AGM Inc. following the Conversion. In this presentation, references to "Apollo," "we," "us," "our" and the "Company" refer collectively to (a) Apollo Global Management, Inc. and its subsidiaries, including the Apollo Operating Group and all of its subsidiaries, following the Conversion and (b) AGM LLC and its subsidiaries, Apollo Operating Group and all of its subsidiaries, prior to the Conversion, or as the context may otherwise require. This presentation may contain forward-looking statements that are within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include, but are not limited to, discussions related to Apollo's expectations regarding the performance of its business, its liquidity and capital resources and the other non-historical statements in the discussion and analysis. These forward-looking statements are based on management's beliefs, as well as assumptions made by, and information currently available to, management. When used in this presentation, the words "believe," "anticipate," "estimate," "expect," "intend" and similar expressions are intended to identify forward-looking statements. Although management believes that the expectations reflected in these forwardlooking statements are reasonable, it can give no assurance that these expectations will prove to have been correct. These statements are subject to certain risks, uncertainties and assumptions, including risks relating to our dependence on certain key personnel, our ability to raise new private equity, credit or real assets funds, the impact of COVID-19, the impact of energy market dislocation, market conditions, generally, our ability to manage our growth, fund performance, changes in our regulatory environment and tax status, the variability of our revenues, net income and cash flow, our use of leverage to finance our businesses and investments by our funds and litigation risks, among others. Due to the COVID-19 pandemic, there has been uncertainty and disruption in the global economy and financial markets. While we are unable to accurately predict the full impact that COVID-19 will have on our results from operations, financial condition, liquidity and cash flows due to numerous uncertainties, including the duration and severity of the pandemic and containment measures, our compliance with these measures has impacted our day-to-day operations and could disrupt our business and operations, as well as that of the Apollo funds and their portfolio companies, for an indefinite period of time. We believe these factors include but are not limited to those described under the section entitled "Risk Factors" in Apollo's annual report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on February 21, 2020 and current report on Form 8-K filed with the SEC on May 1, 2020, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this presentation and in other filings. We undertake no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law. This presentation does not constitute an offer of any Apollo fund.