

Ingram Micro Q1 2025 Earnings Supplement

Becoming a Platform Business

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There are a number of risks, uncertainties, and other important factors that could cause our actual results to differ materially from the forward-looking statements contained in this presentation. Such risks, uncertainties, and other important factors include, among others, the risks, uncertainties, and factors included within the filings we make with the SEC from time to time and the following: general economic conditions; our estimates of the size of the markets for our products and services; our ability to identify and integrate acquisitions and technologies into our platform; our plans to continue to expand; our ability to continue to successfully develop and deploy Ingram Micro XvantageTM; our ability to retain and recruit key personnel; the competition our products and services face and our ability to adapt to industry changes and market conditions, including inflation, market volatility, and supply constraints for many categories of technology; current and potential litigation involving us; the global nature of our business, including the various laws and regulations applicable to us now or in the future; the effect of various political, geopolitical, and macroeconomic issues and developments, including changes in tariffs or global trade policies and the related uncertainties associated with such developments, import/export and licensing restrictions, and suppliers; our relationships with our customers, original equipment manufacturers, and suppliers; our ability to maintain and protect our intellectual property; the performance and security of our services, including information processing and cybersecurity provided by third parties; our ownership structure; our dependence upon Ingram Micro Inc. and its controlled subsidiaries for our results of operations, cash flows, and distributions; and our status as a "controlled company" and the extent to which the interests of Platinum Equity, LLC together with its affiliated investment vehicles ("Platinum") conflict with our interests or the interests of our

This presentation and certain of the remarks made orally contain non-GAAP financial measures. Non-GAAP financial measures include adjusted income from operations, EBITDA, adjusted EBITDA, return on invested capital ("ROIC"), adjusted ROIC, non-GAAP net income, adjusted free cash flow, and non-GAAP EPS. We believe that these non-GAAP financial measures are useful in evaluating our business and the underlying trends that are affecting our performance. These non-GAAP measures are primary indicators that our management uses internally to conduct and measure its business and evaluate the performance of its consolidated operations, ongoing results, and trends. Our management believes these non-GAAP financial measures are useful as they provide meaningful comparisons to prior periods and an alternate view of the impact of acquired businesses. Information regarding these and other non-GAAP financial measures, including reconciliations to the most directly comparable GAAP financial measures, is provided in our quarterly earnings press releases, which are available on our Investor Relations website at https://ir.ingrammicro.com. See also the Appendix.

This presentation contains forward-looking estimates of non-GAAP diluted EPS for the fiscal second quarter 2025. We provide this non-GAAP measure to investors on a prospective basis for the same reasons (set forth above) that we provide it to investors on a historical basis. We are unable to provide a reconciliation of our forward-looking estimate of fiscal second quarter 2025 GAAP diluted EPS to a forward-looking estimate of fiscal second quarter 2025 non-GAAP diluted EPS because certain information needed to make a reasonable forward-looking estimate of GAAP diluted EPS for fiscal second quarter 2025 is unreasonably difficult to predict and estimate and is often dependent on future events that may be uncertain or outside of our control, such as unanticipated non-recurring items not reflective of ongoing operations. In addition, we believe such reconciliations would imply a degree of precision that would be confusing or misleading to investors. The unavailable information could have a significant impact on our future financial results. Our forward-looking estimates of both GAAP and non-GAAP measures of our financial performance may differ materially from our actual results and should not be relied upon as statements of fact.



For decades, we've united partners, technology and customers globally, becoming the trusted partner for tens of thousands of companies.



Ingram Micro blends humanity with the most modern, transformative technology available to help organizations solve their toughest challenges.



Q1 2025 highlights

- Net revenue up 11% year-over-year on an FX neutral basis driven by growth across geographies
- Strength in Client and Endpoint Solutions and solid growth in Advanced Solutions and Cloud businesses
- Continued strong working capital management
 - Paid first quarterly dividend and declared increased dividend for the second fiscal quarter
 - Paid down incremental \$125M of term loan, bringing total repayment on term loans to \$1.69B since 2022, and leverage ratio to 2.0x
- Xvantage Digital Platform and other digital initiatives driving OPEX leverage and differentiation
 - Enables our partners to react quickly to changes in demand and pricing environments
- Q2 guidance anticipates growth in top line and in non-GAAP EPS

We have the scale, expertise and innovation

We're industry leaders.

Ships 950M+ units/year

Ability to serve nearly

90% of the global population

Suppo econo IT Ass

Supporting circular economy through global IT Asset Disposal (ITAD) and Reverse Logistics and Repairs (RLR) capabilities We're global.

\$48 billion 2024 Net sales

> Operations in 57 countries

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131 Logistics and service centers

S 23.5K+ Full-time associates Diversity is in our DNA.

Listomers

↔ 1,500+ Vendors

> Sales in close to 200 countries

We make moves.

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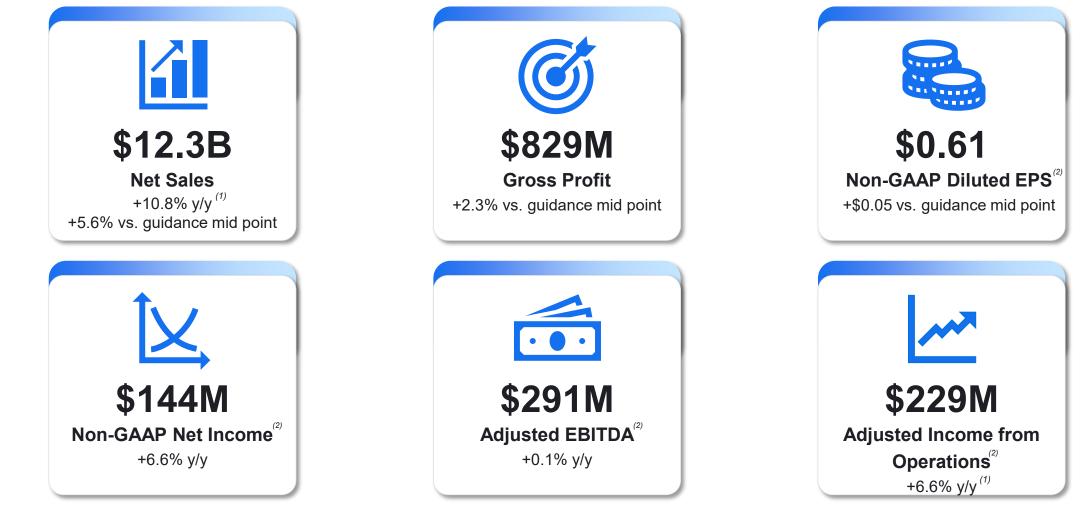
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Acquisitions worth ~\$2B since 2012

> 50M+ Software seats managed on CloudBlue platform

Ingram Micro Xvantage introduced in 2022

Snapshot – Q1 2025

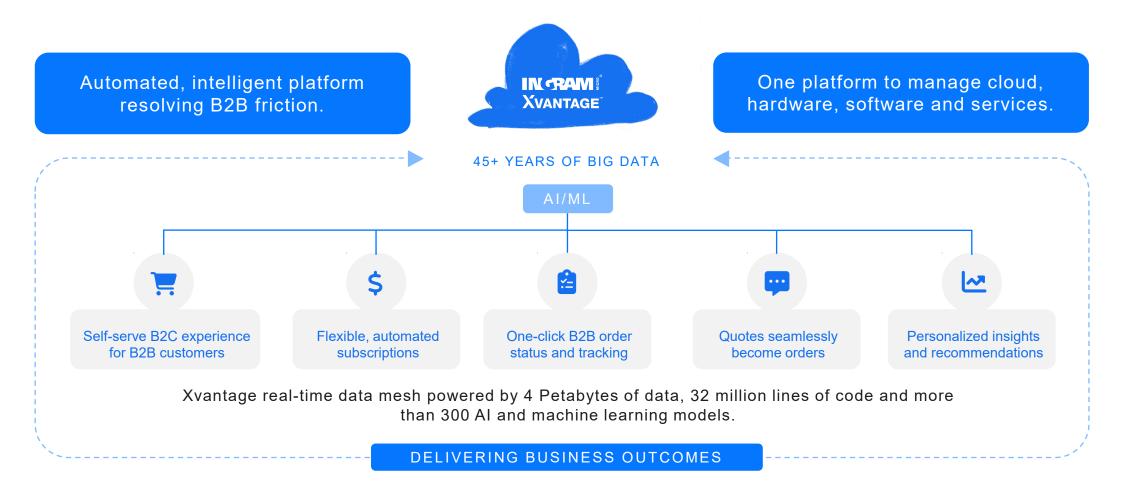


(1) Growth is on a FX neutral basis

(2) Refer to Appendix for GAAP to Non-GAAP reconciliations



Al-powered digital experience platform: Ingram Micro Xvantage



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Xvantage by the numbers (Q1 2025)







Xvantage is being validated across the ecosystem

Ingram Micro won three 2025 iF Design Awards in the User Experience category for our Mobile, Email to Order, and Insights & Recommendations solutions within Xvantage.

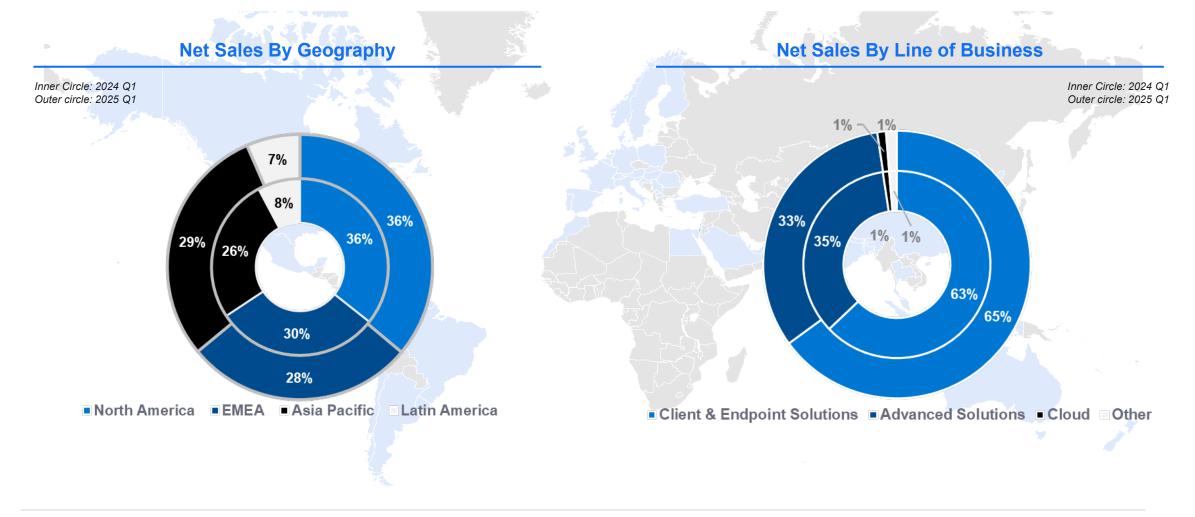
Among the most prestigious global design competitions for user experience, honoring excellence in UX/UI, product design, and innovation. "Ingram Micro's Xvantage platform and new Xvantage Integrations Hub demonstrate the balance required between integrations and interactions to build a digitally enabled organization that prioritizes the customer experience."

Quote, Research VP at IDC

"XI is modern, intuitive, and incredibly easy to navigate. We were amazed at how quickly we installed an app—what normally takes months, we completed in minutes. The seamless experience and effortless setup make this a game-changer for integrations."

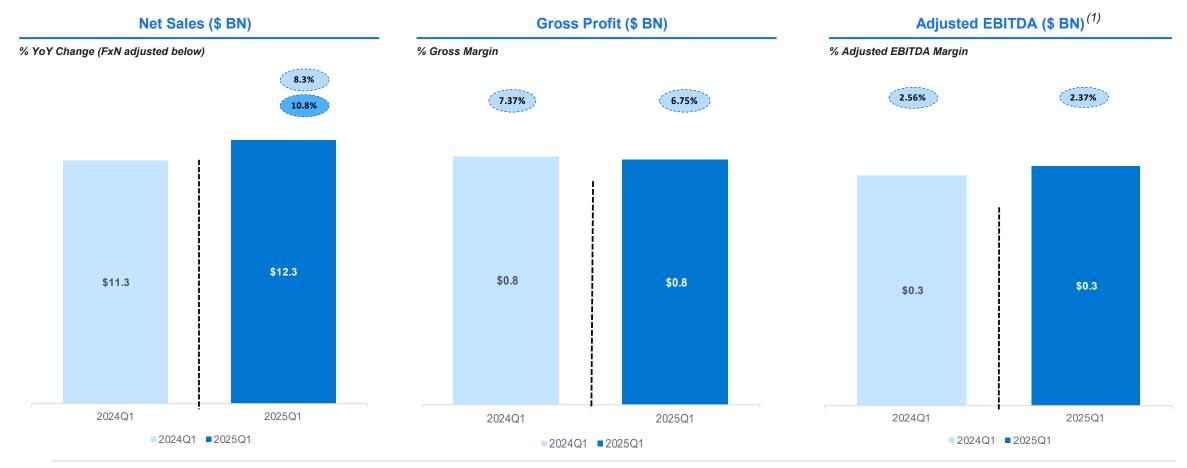
Key Customer Quote

Revenue diversified by geography and line of business





Consistent execution



(1) Refer to Appendix for GAAP to Non-GAAP reconciliations

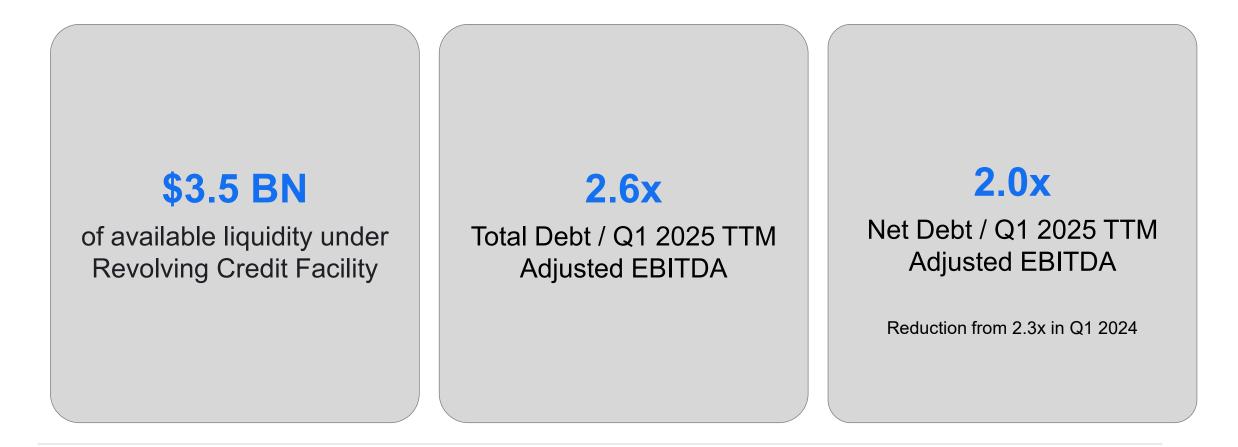
Adjusted Free Cash Flow

(USD Millions)	Q1 2025	(ຊ1 2024
	Actuals		Actuals
Net Income	\$ 69	\$	50
Depreciation and amortization	\$ 48	\$	46
Other non-cash items and changes to	\$ (138)	\$	(52)
non-working capital assets/liabilities			
Changes in working capital	\$ (179)	\$	(144)
Cash used in operating activities	\$ (200)	\$	(100)
Capital expenditures	\$ (30)	\$	(36)
Proceeds from deferred purchase price of	\$ 71	\$	69
factored receivables			
Adjusted Free Cash Flow ⁽¹⁾	\$ (159)	\$	(67)

(1) Refer to Appendix for GAAP to Non-GAAP reconciliations

Strong balance sheet and liquidity

Repaid \$125M of Debt in Q1 2025 and \$1.69 Billion since beginning of 2022





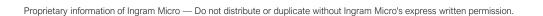
Q2 2025 guidance

Q2 2025 Guidance Ranges

(USD Millions, except EPS)			
	Low	High	Midpoint
Net Revenue	11,765	12,165	11,965
YoY Growth	1.9%	5.4%	3.7%
Gross Profit	800	850	825
Non-GAAP Diluted EPS	\$ 0.53	\$ 0.63	\$ 0.58



Appendix





GAAP to Non-GAAP Reconciliations Adjusted Income from Operations

(\$ in thousands)	rteen Weeks ed March 29, 2025	Thirteen Weeks Ended March 30, 2024		
Income from operations	\$ 200,864	\$	170,121	
Amortization of intangibles	21,430		21,790	
Restructuring costs	1,933		22,665	
Integration and transition costs	5,056		1,643	
Advisory fee			6,250	
Adjusted Income from Operations	\$ 229,283	\$	222,469	

GAAP to Non-GAAP Reconciliations

(\$ in thousands)	Thirteen Weeks Ended March 29, 2025		Thirteen Weeks Ended March 30, 2024	
Net income	\$ 69,189	\$	49,552	
Interest income	(13,818)		(10,311)	
Interest expense	74,889		84,612	
Provision for income taxes	31,214		27,129	
Depreciation and amortization	48,031		46,263	
EBITDA	\$ 209,505	\$	197,245	
Restructuring costs	1,933		22,665	
Net foreign currency exchange loss	23,717		12,326	
Integration, transition and operational improvement costs	34,083		31,174	
Advisory fee			6,250	
Cash-based compensation expense	4,493		5,440	
Stock-based compensation expense	2,764			
Other	14,296		15,270	
Adjusted EBITDA	\$ 290,791	\$	290,370	

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GAAP to Non-GAAP Reconciliations

(\$ in thousands)	Thirteen Weeks Ended March 29, 2025		Thirteen Weeks Ended March 30, 2024	
Net income	\$ 69,189	\$	49,552	
Stockholders' equity	3,862,703		3,471,771	
Long-term debt	3,031,637		3,583,572	
Short-term debt and current maturities of long-term debt	453,124		355,186	
Cash and cash equivalents	(881,637)		(857,577)	
Invested capital	6,465,827		6,552,952	
Return on Invested Capital	 4.3 %		3.0 %	
Period in weeks for non-52 week periods	13		13	
Number of weeks	52		52	



GAAP to Non-GAAP Reconciliations Adjusted ROIC

IC	Thirteen Weeks Ended March 29,		Thirteen Weeks Ended March 30,	
(\$ in thousands)	 2025		2024	
Net income	\$ 69,189	\$	49,552	
Pre-tax adjustments:				
Other expense	100,461		93,440	
Amortization of intangibles	21,430		21,790	
Restructuring costs	1,933		22,665	
Integration and transition costs	5,056		1,643	
Advisory fee	—		6,250	
Tax adjustments:				
Tax impact of pre-tax adjustments (a)	(33,093)		(33,387)	
Other discrete items	107		449	
Adjusted net income	\$ 165,083	\$	162,402	
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Stockholders' equity	3,862,703		3,471,771	
Long-term debt	3,031,637		3,583,572	
Short-term debt and current maturities of long-term debt	453,124		355,186	
Cash and cash equivalents	(881,637)		(857,577)	
Invested Capital	\$ 6,465,827	\$	6,552,952	
Number of Days	 91		91	
Adjusted Return on Invested Capital	 10.2 %		9.9 %	

(a) Tax impact of pre-tax adjustments reflects the current and deferred income taxes associated with the above pre-tax adjustments in arriving at adjusted net income.

GAAP to Non-GAAP Reconciliations

(\$ in thousands)	rteen Weeks ed March 29, 2025	Thirteen Weeks Ended March 30, 2024
Net income	\$ 69,189	49,552
Pre-tax adjustments:		
Amortization of intangibles	21,430	21,790
Restructuring costs	1,933	22,665
Net foreign currency exchange loss	23,717	12,326
Integration, transition and operational improvement costs	34,083	31,174
Advisory fee	—	6,250
Cash-based compensation expense	4,493	5,440
Stock-based compensation expense	2,764	—
Other items	12,325	12,380
Tax Adjustments:		
Tax impact of pre-tax adjustments (a)	(25,861)	(26,830)
Other miscellaneous tax adjustments	107	449
Non-GAAP Net Income	\$ 144,180	\$ 135,196

(a) Tax impact of pre-tax adjustments reflects the current and deferred income taxes associated with the above pre-tax adjustments in arriving at non-GAAP net income.

GAAP to Non-GAAP Reconciliations Adjusted Free Cash Flow

(\$ in thousands)	Thirteen Weeks Ended March 29, 2025		Thirteen Weeks Ended March 30, 2024	
Net Income	\$ 69,189	\$	49,552	
Depreciation and amortization	48,031		46,263	
Other non-cash items and changes to non-working capital assets/liabilities	(138,435)		(52,184)	
Changes in working capital	 (179,215)		(143,897)	
Cash used in operating activities	\$ (200,430)	\$	(100,266)	
Capital expenditures	(29,737)		(35,579)	
Proceeds from deferred purchase price of factored receivables	71,031		69,060	
Adjusted free cash flow	\$ (159,136)	\$	(66,785)	

GAAP to Non-GAAP Reconciliations Basic and Diluted EPS

	Ended	Thirteen Weeks Ended March 29, 2025		Thirteen Weeks Ended March 30, 2024	
Basic and Diluted EPS - GAAP (a)	\$	0.29	\$	0.22	
Amortization of intangibles		0.09		0.10	
Restructuring costs		0.01		0.10	
Net foreign currency exchange loss		0.10		0.06	
Integration, transition and operational improvement cost		0.15		0.14	
Advisory fee				0.03	
Cash-based compensation expense		0.02		0.02	
Stock-based compensation expense		0.01			
Other items		0.05		0.06	
Tax Adjustments:					
Tax impact of pre-tax adjustments		(0.11)		(0.12)	
Other miscellaneous tax adjustments		0.00		0.00	
Non-GAAP Basic and Diluted EPS (a)	\$	0.61	\$	0.61	

(a) GAAP and non-GAAP diluted EPS for the Thirteen Weeks Ended March 29, 2025 includes 115,177 of outstanding restricted stock units that are dilutive.