

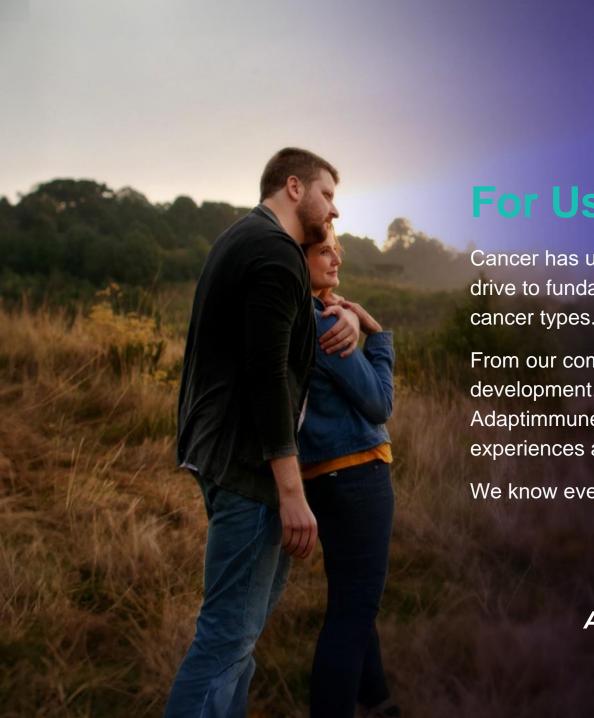
Disclaimer (

This presentation contains "forward-looking" statements as that term is defined under the Private Securities Litigation Reform Act of 1995 (PSLRA), which statements may be identified by words such as "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect" and other words of similar meaning. These forward-looking statements involve certain risks and uncertainties. Such risks and uncertainties could cause our actual results to differ materially from those indicated by such forward-looking statements, and include, without limitation: the success, cost and timing of our product development activities and clinical trials; our ability to submit an IND and successfully advance our technology platform to improve the safety and effectiveness of our existing TCR therapeutic candidates; the rate and degree of market acceptance of T-cell therapy generally and of our TCR therapeutic candidates; government regulation and approval, including, but not limited to, the expected regulatory approval timelines for TCR therapeutic candidates; and our ability to protect our proprietary technology and enforce our intellectual property rights; amongst others. For a further description of the risks and uncertainties that could cause our actual results to differ materially from those expressed in these forward-looking statements, as well as risks relating to our business in general, we refer you to our Annual Report on Form 10-K filed with the Securities and Exchange Commission filed for the year ended December 31, 2023, our Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other filings with the Securities and Exchange Commission. The forward-looking statements contained in this presentation speak only as of the date the statements were made and we do not undertake any obligation to update such forward-looking statements to reflect subsequent events or circumstances.

We urge you to consider these factors carefully in evaluating the forward-looking statements herein and you are cautioned not to place undue reliance on such forward-looking statements, which are qualified in their entirety by this cautionary statement. The forward-looking statements contained in this presentation speak only as of the date the statements were made and we do not undertake any obligation to update such forward-looking statements to reflect subsequent events or circumstances.

We intend that all forward-looking statements be subject to the safe-harbor provisions of the PSLRA.





For Us, Fighting Cancer is Personal

Cancer has upended the lives of too many families, fueling our company's drive to fundamentally redefine treatment of some of the most challenging cancer types.

From our commitment to scientific innovation to our perseverance in the development, commercialization and delivery of innovative cell therapies, Adaptimmune is working to radically change and improve the treatment experiences and outcomes for people impacted by cancer.

We know every cancer journey is personal, and for us, it's personal too.

Arming cells. Against cancer. For good.



From discovery to delivery of commercial products: redefining the treatment of solid tumor cancers with cell therapy

High Value Sarcoma Franchise: Afami-cel and Lete-cel Transforming the Sarcoma Space



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Integrated Cell
Therapy Company:
Designed and Built
from the Ground Up







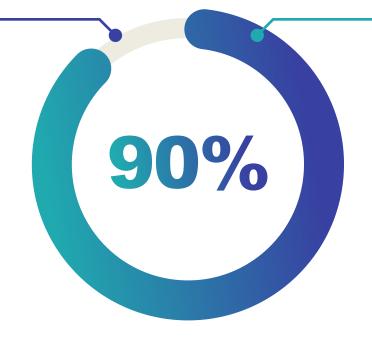
Cell therapies with the power to save lives (

Solid tumor space represents a significant opportunity

~10% of cancer deaths are caused by blood cancers.1

Current CAR-T cell therapies only address blood cancers, represent an estimated \$3.8B annual sales²





The remaining 90% of cancer deaths are caused by solid tumors.¹

Adaptimmune has the opportunity to have *the first* engineered T-cell therapy to address solid tumors





Synovial sarcoma and myxoid/round cell liposarcoma (MRCLS): disease overview (

- Synovial sarcoma and Myxoid/round cell liposarcoma (MRCLS) are two of more than 50 different types of soft tissue cancers.¹
- Soft tissue sarcomas (STSs) are tumors that appear in fat, muscle, nerves, blood vessels, fibrous and deep skin tissues.¹
- There are ~ 13,000 new soft tissue cases in the U.S. each year.²



Synovial sarcoma

- Often found in the arm, leg, or foot, near joints such as the wrist or ankle as well as lung or abdomen.²
- Approximately 5% to 10% of all soft tissue sarcomas.²
- Impacts younger people: 1/3 of patients diagnosed under age 30.²
- 20% 5-year overall survival³



MRCLS

- Predominantly found in the limbs.⁴
- Approximately 5% to 10% of all soft tissue sarcomas.⁴
- Impacts middle-aged adults: frequently diagnosed between ages 35-55.5
- 8% 5-year disease-specific survival⁶



Sarcoma franchise is a real commercial opportunity (

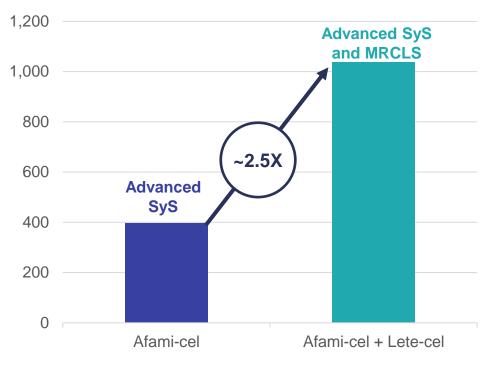
The addition of lete-cel more than doubles the market opportunity

Afami-cel and lete-cel have the potential to:

- Generate up to \$400M in annual sales at peak
- Operate at ~70% gross margin at maturity
- Establish a foundation for a sarcoma franchise

- 13.4k diagnosed with soft-tissue sarcoma (STS) in US/year
 - SyS and MRCLS combined = ~10-20% of STS cases
 - ~70% of SyS patients express MAGE-A43
 - >80% of SyS and MRCLS patients express NY-ESO⁴
 - ~40% of patients will be HLA eligible⁵

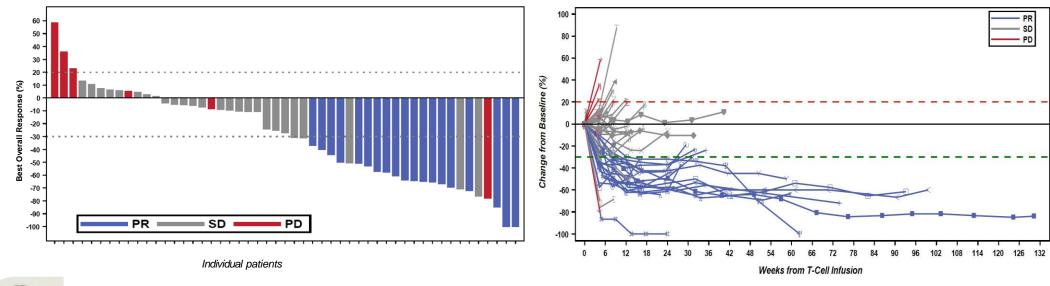
Annual Eligible Patients





Afami-cel: highly anticipated treatment option for synovial sarcoma (

Afami-cel delivers remarkable results ~39% ORR (17/44) and ~12 months DOR in heavily pre-treated patients with advanced disease; median duration of response continues to mature





Brandi Felser, Chief Executive Officer of the Sarcoma Foundation of America:

"I celebrate the promise that breakthrough therapies like afami-cel offer to sarcoma patients. Such advancements offer hope and transformative possibilities for the sarcoma patient community, addressing critical unmet needs and offering increased and improved treatments for people diagnosed with sarcoma. I am hopeful for and excited about a new treatment choice for people diagnosed with synovial sarcoma."

2022 Vision of Hope Award Recipient



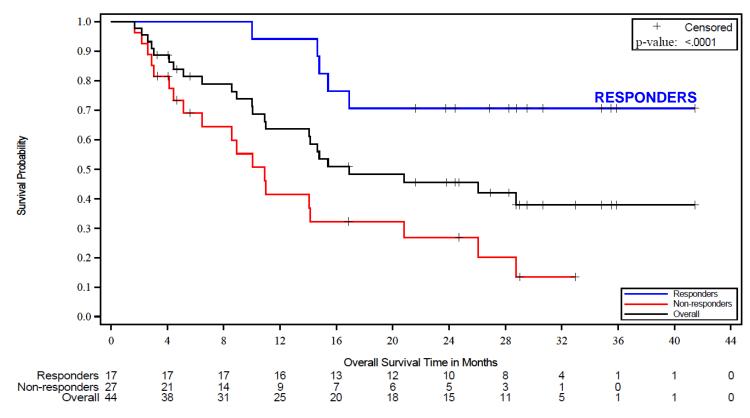


Unprecedented survival reported in patients who respond to afami-cel (

Historical outcomes are poor for advanced synovial sarcoma

- Afami-cel responders have a 2-year survival probability of 70%, with median overall survival not yet reached
- Median overall survival of the entire study is ~17 months vs historic control (Pazopinib) of < 12 months¹





Median Overall Survival 16.9 months (95% CI: 10.9, NE); 45.5% of patients censored at the data cut-off; median follow up time was nearly 33 months.

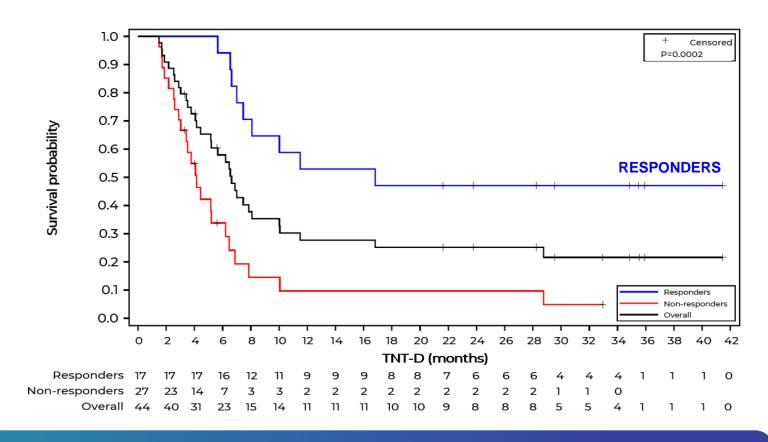


Meaningful treatment-free intervals after single dose of afami-cel

Treatment-free intervals have a strong correlation with overall survival in metastatic sarcoma

 Responders have a median of ~17 months being treatment-free after a single dose of afami-cel





- Median treatment free interval of ~ 7 months after a median of three prior lines of therapy compares favorably with historical rates of 3.4 months¹
- Historical median time to next treatment is approximately 6, 3, or 2 months after two, three, or four lines of prior systemic therapy, respectively

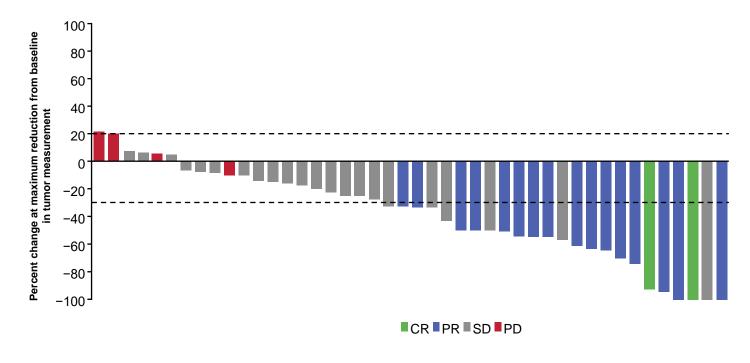


Lete-cel: demonstrates promising efficacy in rare soft tissue sarcomas (

Pivotal trial has met primary endpoint for efficacy Full pivotal data set in Q3 2024

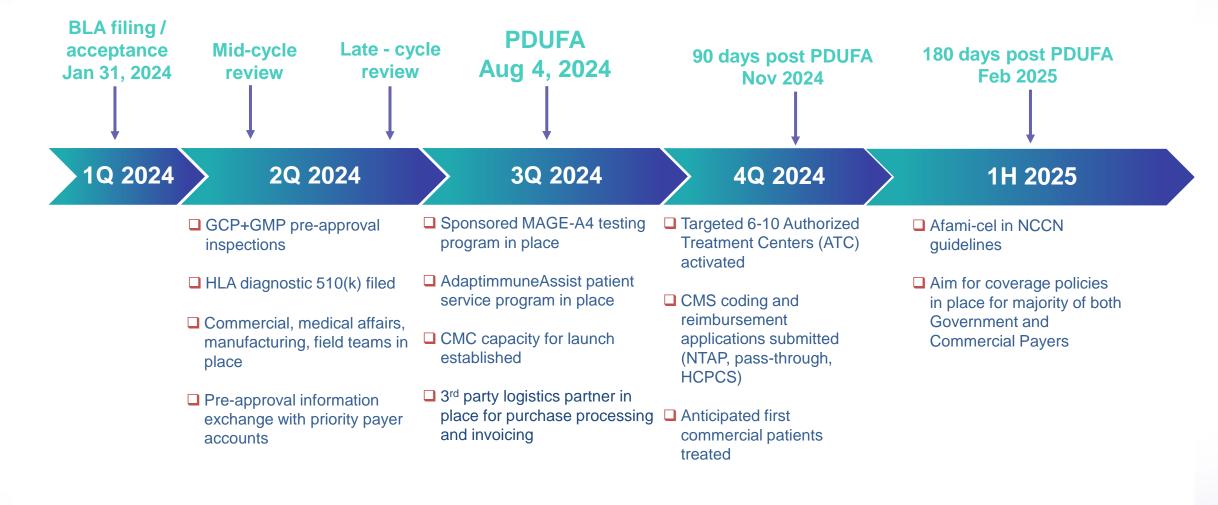
40% ORR in SyS and MRCLS combined; 10.6 months mDOR as of interim analysis*

- 40% (18/45) of people with synovial sarcoma or MRCLS who have received prior anthracycline treatment had clinical responses with lete-cel
- Primary efficacy endpoint requires 16/60 patients to have a response





3 Afami-cel commercial operational milestones (





Afami-cel redefines the treatment of synovial sarcoma (

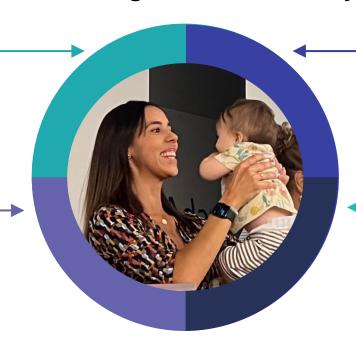
Patients and providers have been waiting for more than 10 years for an effective treatment option

High unmet need

- · Rare cancer with low awareness
- Delayed time to diagnosis (often 3 years or more)
- 5-year overall survival rate of 20%
- Limited 2nd line treatment options

Concentrated care -

- ~100 Sarcoma Centers of Excellence (CoEs)
- Established referral base
- 30 sites see ~40% of SyS patients



Afami-cel: differentiated clinical profile

- Single-dose cell therapy
- ~17-month median survival reported
- ~39% ORR and ~12 months DOR

Experienced treatment community

- > 10 years of market experience with CAR-T cell therapies
- Authorized treatment centers (ATCs) will have clinical experience with afami-cel
- >300 people treated by ADAP cell therapies

"It's the mental burden and the stress of lack of security with this type of cancer that really messes with your mind. Having my little boy, I am thinking of cancer. ... Buying a house, you think of cancer....New treatments are what gives us hope."

Synovial Sarcoma Survivor, Age 33



Adaptimmune positioned for commercial success and growth (

GOAL: Establish afami-cel as standard of care in 2L metastatic/unresectable synovial sarcoma



Early Engagement

- Driving education and awareness
- Expanding external partnerships
- Payor engagement



Operations

- Standing up diagnostic lab partner and sponsored testing
- Implementing orchestration/ordering portal
- Initiating authorized treatment site process
- Established internal manufacturing capacity to meet demand



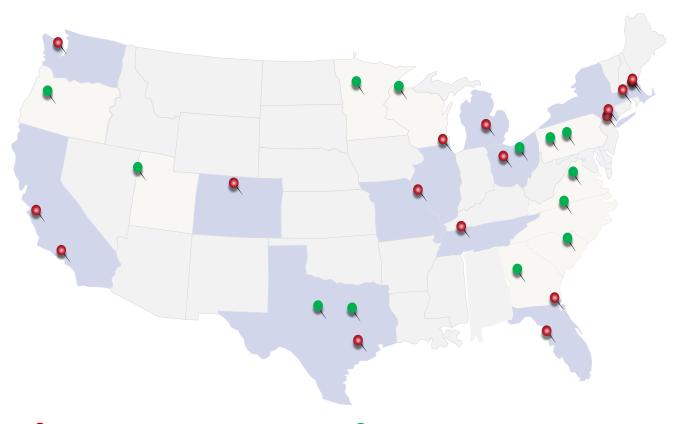
Scaled Launch

- · Commercialization team in place
- Launch at select authorized treatment centers; grow to 30 over 2 years
- Focus on sarcoma centers of excellence



3 Afami-cel footprint will accelerate commercialization of lete-cel (

Anticipate US commercial launch of lete-cel in 2026



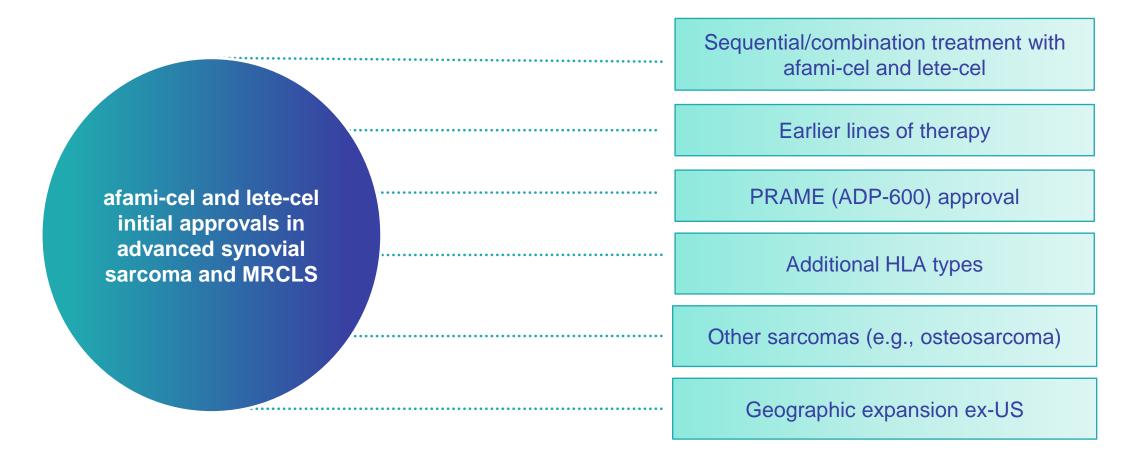
- Synovial sarcoma and MRCLS are treated in similar centers of excellence
- Overlapping account footprint
- Synergies in medical and commercial infrastructure
- Efficiencies in promotional efforts
- Leverage established referral and advocacy networks

Stage 1: Afami-cel experience

Stage 2: Lete-cel and/or afami-cel experience



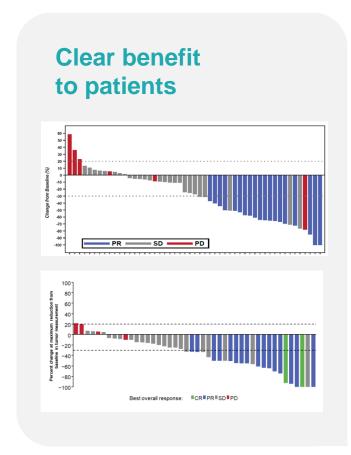
Franchise foundation of up to \$400m US peak year sales, multiple opportunities for expansion (





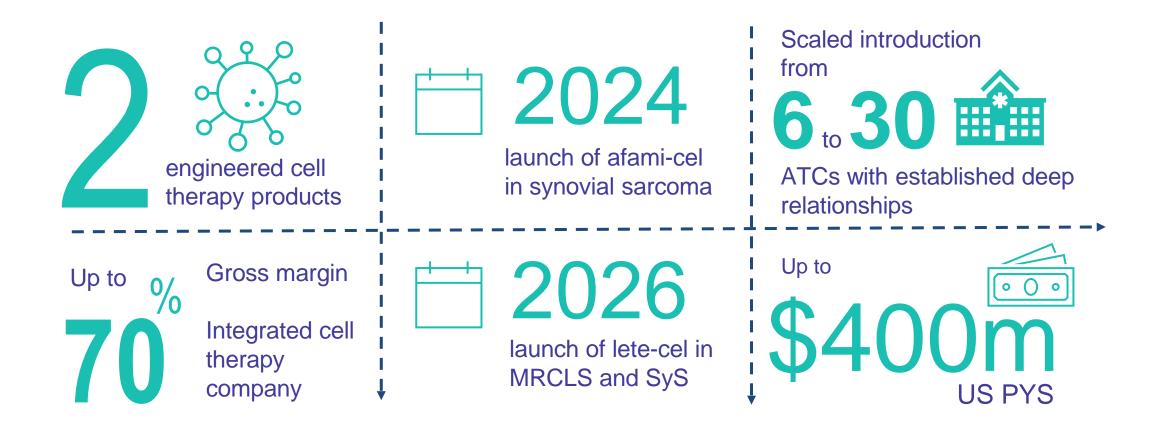
The sarcoma franchise represents near-term high value for Adaptimmune







Sarcoma franchise by the numbers (

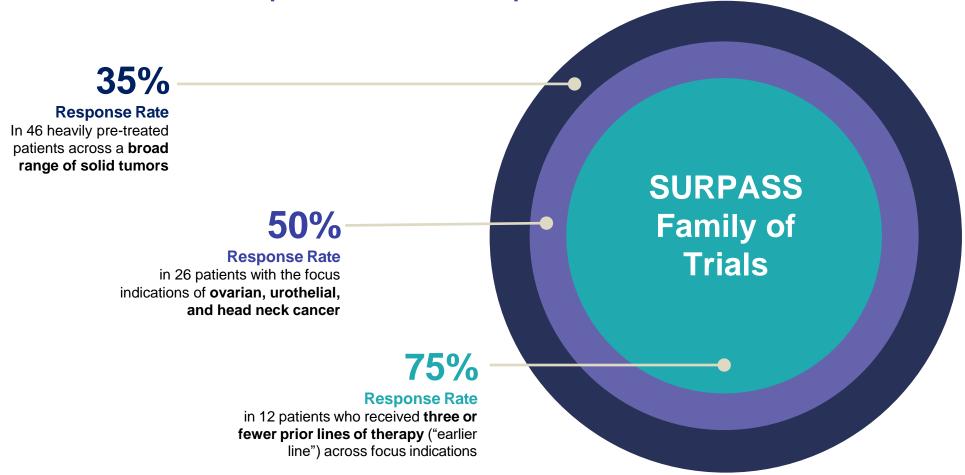


\$\Delta\text{Late-stage assets in solid tumors with wholly owned pipeline (\$\epsilon\$)

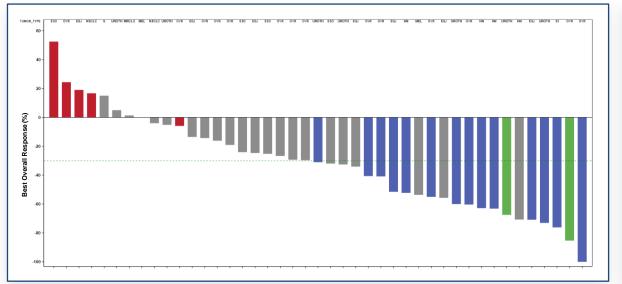


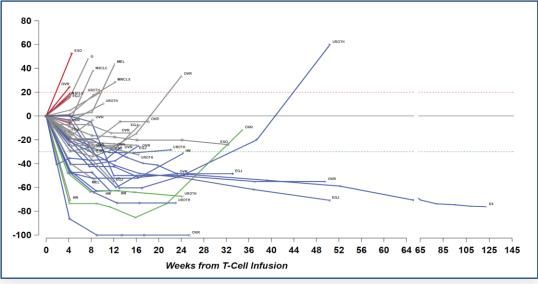


Uza-cel (formerly ADP-A2M4CD8): best indications for product development @



Significant responses with uza-cel monotherapy reported across a broad range of solid tumor types <a>®





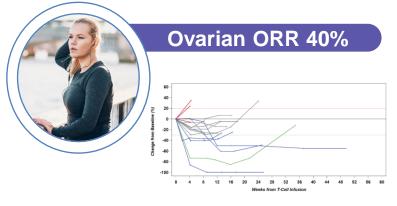
— CR — PR — SD — PD

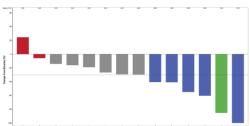
- Data from 46 patients (43 evaluable)
- 35% overall response rate
- Approximately 5 months median duration of response



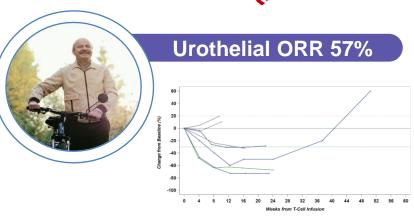


Uza-cel: efficacy supports development in ovarian, urothelial and head & neck cancers @



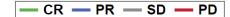


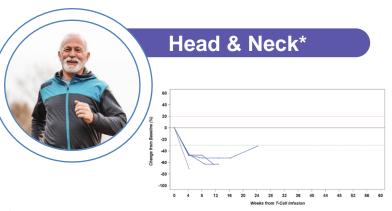
- 1 confirmed CR and 5 confirmed PRs (6/15) in monotherapy arm
- Median duration of response 17 weeks (~4 months)





- 1 confirmed CR and 3 confirmed PRs (4/7) in monotherapy arm
- Median duration of response 31 weeks (~7 months)







- Deep anti-tumor responses; 3/4 confirmed PRs in monotherapy arm
- Median duration of response 9 Weeks (~2 months)



Platinum-resistant ovarian cancer (PROC): area of high unmet medical need

Uza-cel has the opportunity to transform treatment landscape

Ovarian cancer

High Incidence: ~20k/year in US, 55% diagnosed metastatic¹

High Mortality: ~13k US deaths per year¹

- Five-year survival of 51%¹
- 32% survival for those with metastatic disease at diagnosis¹

High rates of resistance to platinum chemo: ~18k US PROC patients in 2023²

Limited number of non-chemo/targeted therapies:

- PARPs: not indicated for PROC
- Elahere: Folate-receptor alpha-positive patients only (35% patient eligibility)³
- Avastin: ~28% of PROC patients respond to therapy⁴



Current treatments may be keeping us alive but at what price and are limited in how long they work.

Living a full life is often not possible due to the terrible side effects of treatment. No one should have to choose between just being alive and actually living (a full life.)

- Stage 4 Ovarian Cancer Survivor



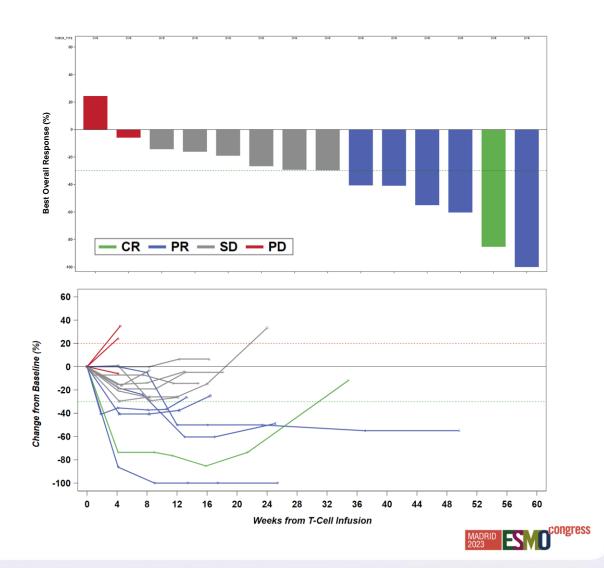
Efficacy supports late-stage trial in ovarian cancer: SURPASS-3 (6)

uza-cel - SURPASS PHASE 1 monotherapy arm

- 40% ORR in heavily pretreated people with highly advanced PROC
- 1 confirmed CR and 5 confirmed PRs (6/15)
- Median duration of response 17 weeks (~4 months) surveillance is ongoing

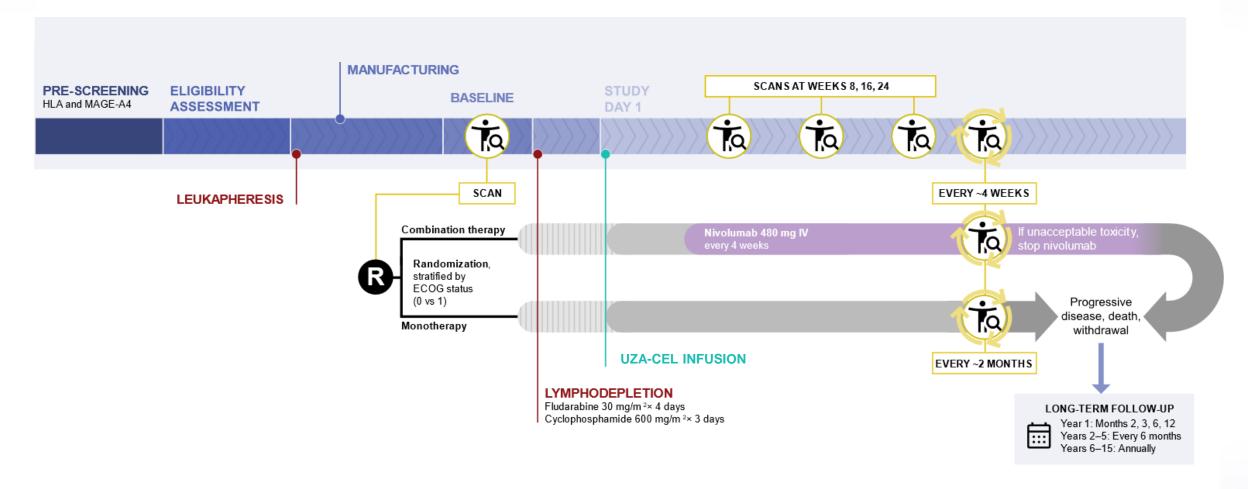
Phase 2 trial (SURPASS-3) initiated in PROC with monotherapy and in combination with nivolumab

- 66 patient randomized trial
- Combination has potential to increase duration of response
- Opportunity to establish efficacy in a larger set of patients
- SURPASS-3 is potentially registrational





SURPASS-3 trial design (





PRAME: Clinically validated "clean" target (

Highly expressed across a broad range of solid tumors including ovarian, endometrial, lung, and breast cancers

Near term

- Phase 1 trial
- Dose escalation
- Expansion cohort



Long term

- Next generation enhancements
- Explore synergies with Uza-cel



Leveraging all aspects of PRAME opportunity and Adaptimmune strengths



Engineered TCR



Next-gen enhancements



Integrated manufacturing capabilities



Solid tumor target



ADP-520 targeting CD70: TRuC technology to address broad range of cancers (

- Expression in normal cells limited to a subset of activated T-cells, Bcells and dendritic cells
- ✓ Path to first-in-class autologous CD70 cell therapy with membrane bound IL-15 to enhance persistence
- Clinically validated target: POC demonstrated in AML with αCD70 mAb in AML (argenx)



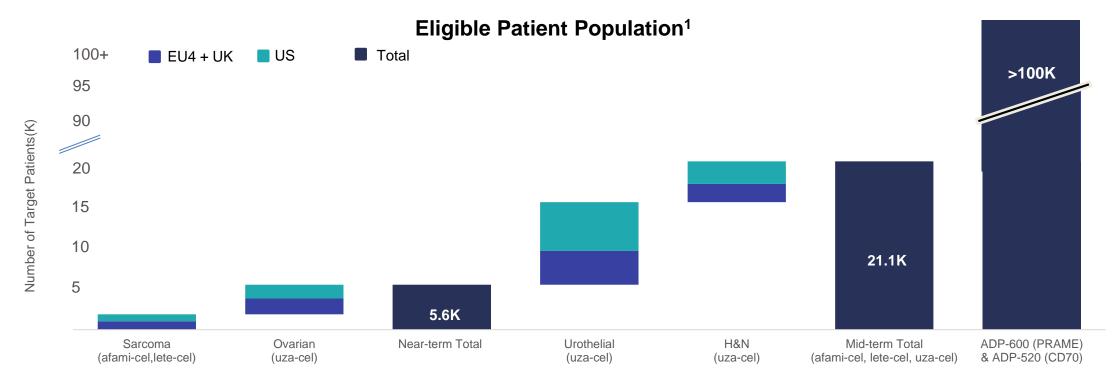
Versatile target expressed in:

- hematological malignancies: acute myeloid leukemia (AML), lymphoma
- solid tumors: renal cell carcinoma (RCC)



Our pipeline will expand the use of cell therapies in solid tumors (





Building the Base

Launch three late-stage products

Pursue additional indications

- Expand uza-cel to urothelial and H&N
- · Build upon established site footprint

Further expansion

 Additional targets PRAME and CD70



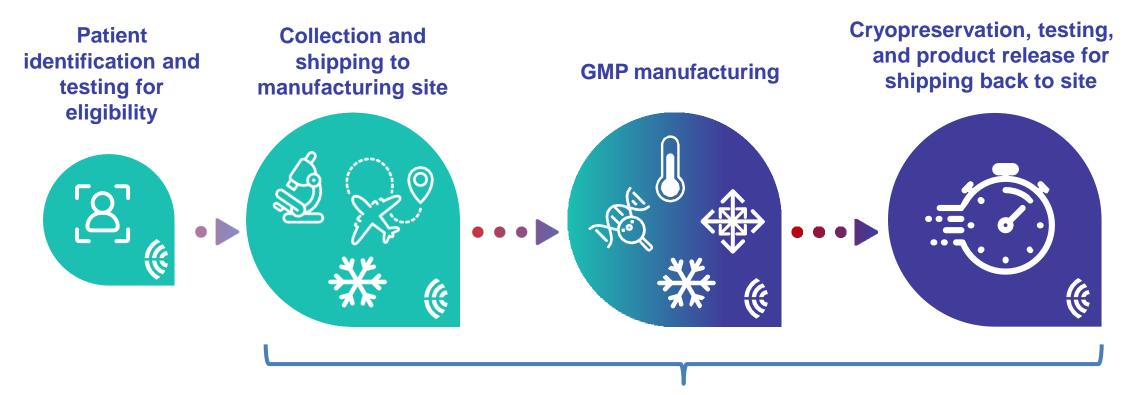


ADP-600 and ADP-520: mortality estimates x HLA expression x antigen expression. Based on mortality from SEER/ACS Cancer Facts and Figures 2023 and Global Can. Obs 2020 for select indications.
 Afami-cel/lete-cel: 2L+ patients x HLA expression x antigen expression. Based on SEER incidence (accounting for progression) and market research

Uza-cel: 2L+ patients x HLA expression x antigen expression. Based on Clarivate/DRG Drug Treatable Patients. PROC 2L+ patients only for ovarian

Seffective delivery of afami-cel from in-house manufacturing (

Up to 70% gross margin from sarcoma franchise at peak



Patient Cell Journey: Typically, 4-6 weeks from collection to product release



Wholly owned integrated capabilities (

End-to-end: from clinical development to commercial delivery

Proven experience in supplying GMP cell therapy products to the clinic since 2013

Internal capabilities for manufacturing lentiviral vector and engineered T-cells

Scalable digital infrastructure for manufacturing and supply chain

100s of engineered cell therapy products supplied

Internal autologous manufacturing capacity of up to ~700 pts/yr

Deep expertise across 3 GMP cell and vector manufacturing facilities in the US and UK

18,000 sq ft of dedicated autologous manufacturing space

Maximum supply capacity can potentially increase leveraging both internal and external capabilities



Total available capital ~\$300 million over next 2 years (

\$147m Total Liquidity at end of Q4 2023*

>\$150m

2024/25 expected future income from partners and projected other non-dilutive capital sources



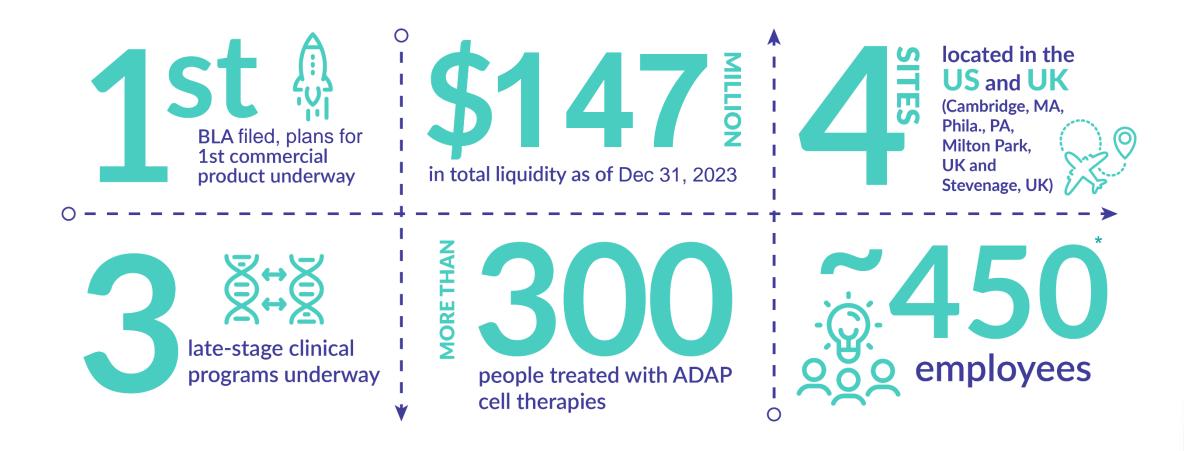
Anticipated capital over the next 2 years

Active BD and track record of significant non-dilutive financing



Adaptimmune by the numbers

We are proud of our people and their success



Adaptimmune leadership (

Committed to the promise of cell therapy; Relevant big pharma and small biotech expertise



Adrian (Ad) Rawcliffe
Chief Executive Officer



William (Bill) Bertrand
Chief Operating Officer



Joanna (Jo) Brewer, Ph.D. Chief Scientific Officer



Karen Chagin, M.D.
Senior Vice President
Early-Stage Development



John Lunger
Chief Patient Supply
Officer



Cintia Piccina
Chief Commercial Officer



Elliot Norry, M.D.
Chief Medical Officer



Kerry Sharp
Senior Vice President
General Counsel



Helen Tayton-Martin, Ph.D., M.B.A. Chief Business & Strategy Officer



Pharm.D.

Senior Vice President
Late-Stage Development



Gavin Wood
Chief Financial Officer









MedImmune

medigene





SANDOZ







Wyeth



From discovery to delivery: redefining the treatment of solid tumor cancers with cell therapy



- US PYS up to **\$400m**
- 2024 afami-cel potential launch
- 2026 lete-cel potential launch



- Significant opportunity in solid tumors
- >100,000 patients per year



- Capabilities to deliver cell therapies
- Up to 70% gross margin



