# **3Q'17** Financial Results October 20, 2017



# Disclaimers

### Cautionary Statement Regarding Forward-Looking Statements

The following slides are part of a presentation by Synchrony Financial in connection with reporting quarterly financial results. No representation is made that the information in these slides is complete. For additional information, see the earnings release and financial supplement included as exhibits to our Current Report on Form 8-K filed today and available on our website (www.synchronyfinancial.com) and the SEC's website (www.sec.gov). All references to net earnings and net income are intended to have the same meaning.

This presentation contains certain forward-looking statements as defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. which are subject to the "safe harbor" created by those sections. Forward-looking statements may be identified by words such as "expects," "intends," "anticipates," "plans," "believes," "seeks," "targets," "outlook," "estimates," "will," "should," "may" or words of similar meaning, but these words are not the exclusive means of identifying forward-looking statements. Forward-looking statements are based on management's current expectations and assumptions, and are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. As a result, actual results could differ materially from those indicated in these forward-looking statements. Factors that could cause actual results to differ materially include global political, economic, business, competitive, market, regulatory and other factors and risks, such as: the impact of macroeconomic conditions and whether industry trends we have identified develop as anticipated; retaining existing partners and attracting new partners. concentration of our revenue in a small number of Retail Card partners, promotion and support of our products by our partners, and financial performance of our partners; cyber-attacks or other security breaches; higher borrowing costs and adverse financial market conditions impacting our funding and liquidity, and any reduction in our credit ratings; our ability to securitize our loans, occurrence of an early amortization of our securitization facilities, loss of the right to service or subservice our securitized loans, and lower payment rates on our securitized loans; our ability to grow our deposits in the future; changes in market interest rates and the impact of any margin compression; effectiveness of our risk management processes and procedures, reliance on models which may be inaccurate or misinterpreted, our ability to manage our credit risk, the sufficiency of our allowance for loan losses and the accuracy of the assumptions or estimates used in preparing our financial statements: our ability to offset increases in our costs in retailer share arrangements; competition in the consumer finance industry; our concentration in the U.S. consumer credit market; our ability to successfully develop and commercialize new or enhanced products and services; our ability to realize the value of strategic investments; reductions in interchange fees; fraudulent activity; failure of third parties to provide various services that are important to our operations; disruptions in the operations of our computer systems and data centers; international risks and compliance and regulatory risks and costs associated with international operations; alleged infringement of intellectual property rights of others and our ability to protect our intellectual property; litigation and regulatory actions; damage to our reputation; our ability to attract, retain and motivate key officers and employees; tax legislation initiatives or challenges to our tax positions and state sales tax rules and regulations; a material indemnification obligation to GE under the tax sharing and separation agreement with GE if we cause the split-off from GE or certain preliminary transactions to fail to qualify for tax-free treatment or in the case of certain significant transfers of our stock following the split-off; regulation, supervision, examination and enforcement of our business by governmental authorities, the impact of the Dodd-Frank Wall Street Reform and Consumer Protection Act and the impact of the Consumer Financial Protection Bureau's regulation of our business; impact of capital adequacy rules and liquidity requirements; restrictions that limit our ability to pay dividends and repurchase our common stock, and restrictions that limit Synchrony Bank's ability to pay dividends to us; regulations relating to privacy, information security and data protection; use of thirdparty vendors and ongoing third-party business relationships; and failure to comply with anti-money laundering and anti-terrorism financing laws.

For the reasons described above, we caution you against relying on any forward-looking statements, which should also be read in conjunction with the other cautionary statements that are included elsewhere in this presentation and in our public filings, including under the heading "Risk Factors" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016, as filed on February 23, 2017. You should not consider any list of such factors to be an exhaustive statement of all of the risks, uncertainties, or potentially inaccurate assumptions that could cause our current expectations or beliefs to change. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update or revise any forward-looking statement to reflect the occurrence of unanticipated events, except as otherwise may be required by law. Differences between this presentation and the supplemental financials may occur due to rounding.

### **Non-GAAP Measures**

The information provided herein includes certain capital ratios, which are not prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). The reconciliations of such measures to the most directly comparable GAAP measures are included in the appendix of this presentation.



# 3Q'17 Highlights

### **Financial Highlights**

- \$555 million Net Earnings, \$0.70 diluted EPS
- Strong growth metrics
  - Loan Receivables up 9%
  - Net Interest Income up 11%
  - Purchase Volume up 4%
  - Average Active Accounts up 4%
- Net Charge-Offs 4.95% compared to 4.39% in the prior year
- Provision for Loan Losses up 33% driven by credit normalization and growth
- Efficiency Ratio 30.4% compared to 30.6% in the prior year
- Deposits up \$4.7 billion compared to prior year, comprising 73% of funding
- Strong Capital and Liquidity
  - 17.3% CET1 & \$16.4 billion Liquid Assets
- Paid quarterly dividend of \$0.15 per share and repurchased \$390 million of common stock

## **Business Highlights**

• Renewed key relationships



<sup>(</sup>a) CET1 % calculated under the Basel III transitional guidelines

Synchrony

# **Growth Metrics**







# Platform Results



- · Interest and Fees on Loans up · Interest and Fees on Loans up 11% driven by Loan Receivables 11% driven by Loan Receivables growth
- Interest and Fees on Loans up 9% driven by Loan Receivables growth

(a) Accounts represent Average Active Accounts in millions, which are credit card or installment loan accounts on which there has been a purchase, payment or outstanding balance in the current month. Purchase Volume \$ in billions and Interest and Fees on Loans \$ in millions

(b) Purchase volume for Payment Solutions for 3Q'16 shown above has been adjusted to exclude purchase volume of \$0.2 billion related to hhgregg. Without adjusting for this activity, Payment Solutions purchase volume increased 1% compared to prior year



growth

# Financial Results

### **Summary Earnings Statement**

\$ in millions, except ratios		B/(W)		
	<u>3Q'17</u>	<u>3Q'16</u>	\$	%
Total interest income	\$4,233	\$3,796	\$437	12%
Total interest expense	357	315	(42)	(13)%
Net interest income (NII)		3,481	395	11%
Retailer share arrangements (RSA)	(805)	(757)	(48)	(6)%
NII, after RSA		2,724	347	13%
Provision for loan losses	1,310	986	(324)	(33)%
Other income	76	84	(8)	(10)%
Other expense	958	859	(99)	<u>(12)%</u>
Pre-Tax earnings		963	(84)	(9)%
Provision for income taxes	324	359	35	10%
Net earnings		\$604	\$(49)	(8)%
Return on assets	2.4%	2.8%		(0.4)pts.

### 3Q'17 Highlights

<ul> <li>\$555 million Net Earnings</li> </ul>					
2.4% Return on Assets					
<ul> <li>Net Interest Income up 11% driven by growth in Loan Receivables</li> </ul>					
<ul> <li>Interest and Fees on Loans up 11% driven by average Loan Receivables growth</li> </ul>					
<ul> <li>Interest Expense increase driven by growth</li> </ul>					
Retailer Share Arrangements up 6%					
<ul> <li>Increases driven by growth and margin improvement were largely offset by higher Provision for Loan Losses</li> </ul>					
<ul> <li>Provision for Loan Losses up 33% driven by credit normalization and growth</li> </ul>					
- Not Chargo-Offs of 4 95% compared to 4 30%					

- Net Charge-Offs of 4.95% compared to 4.39% in the prior year
- Other Expense up 12%
  - Driven primarily by growth

# Net Interest Income

### **Net Interest Income**

\$ in millions, % of average Interest-Earning Assets



### 3Q'17 Highlights

- Net Interest Income increased 11% compared to prior year driven by growth in Loan Receivables
  - Interest and Fees on Loans increased 11% compared to prior year driven by average Loan Receivables growth
- Net Interest Margin up 40bps.
  - Loan Receivables mix as a percent of total Earning Assets increased from 81.8% to 82.9%
  - Loan Receivables yield 21.78%, up 14bps. vs. prior year
  - Total Interest-Bearing Liabilities cost 1.93%, up 8bps. vs. prior year



# **Asset Quality Metrics**



90+ Days Past Due

svnchronv

\$ in millions, % of period-end Loan Receivables



**Net Charge-Offs** \$ in millions, % of average Loan Receivables including held for sale



### Allowance for Loan Losses



\$ in millions, % of period-end Loan Receivables

# Other Expense

### Other Expense \$ in millions +12% \$958 \$859 V\$ ٧% 3Q'16 3Q'17 **Employee Costs** \$311 \$335 \$24 8% **Professional Fees** 161 174 (13)(7)% Marketing/BD 92 124 32 35% Information Processing 87 96 9 10% Other 195 242 47 24% **Other Expense** \$859 \$958 \$99 12% Efficiency (a) 30.6% 30.4% (0.2)pts.

### 3Q'17 Highlights

- Other Expense up 12%
  - Other Expense increase driven primarily by growth
- Efficiency Ratio 30.4% vs. 30.6% prior year
  - Positive operating leverage while funding strategic investments in digital and analytics

(a) "Other Expense" divided by sum of "NII, after RSA" plus "Other Income"



# Funding, Capital and Liquidity

### **Funding Sources**

\$ in billions



### **Capital Ratios**<sup>(a)</sup>

Common Equity Tier 1 % - Basel III transitional



(a) Estimated percentages and amounts

(b) Calculated under the Basel III transition guidelines

### **Liquidity** (c) \$ in billions

	\$16.4 \$16.4	
-		
	3Q'16	3Q'17
Liquid Assets	\$16.4	\$16.4
Undrawn Credit Facilities	7.1	5.6
Total Liquidity	\$23.5	\$22.0

(c) Does not include unencumbered assets in the Bank that could be pledged



# 3Q'17 Wrap Up

- Net Earnings of \$555 million or \$0.70 Earnings Per Diluted Share
- Strong growth metrics
  - Loan Receivables up 9%
  - Net Interest Income up 11%
  - Purchase Volume up 4%
  - Average Active Accounts up 4%
- Renewed key partners: Yamaha, BrandsMart U.S.A., Nautilus, Mars Petcare and Evine
- Launched new programs: At Home and zulily
- Launched new 2% Cash Back value proposition at PayPal
- Launched new CareCredit Dual Card™
- Fast-growing deposit platform—Deposits at \$54.5 billion comprising 73% of funding
- Strong Balance Sheet, \$16.4 billion of Liquid Assets and 17.3% CET1<sup>(a)</sup>
- Paid quarterly dividend of \$0.15 per share and repurchased \$390 million of common stock

(a) CET1 % calculated under the Basel III transition guidelines





Engage with us.

# ╻┛╻╻<sup>┙</sup>╻┚<sub>┛</sub>╻╻┛╻┚<sup>┙</sup>┓┚<sub>┙</sub>┚╻┚╻┓<sup>╻</sup>╻┚<sub>┙</sub>┚╻╹<mark>┙</mark>╻╻<mark>┛╻┙</mark>╻╻<mark>┛╻╻</mark>╹╻┛╻<mark>┙</mark>╻┚╻┨╻╹<sup>╸</sup>╻┚╻╹╻

# Appendix



# **Non-GAAP** Reconciliation

We present certain capital ratios. Our Basel III Tier 1 common ratio, calculated on a fully phased-in basis, is a preliminary estimate reflecting management's interpretation of the final Basel III capital rules adopted in July 2013 by the Federal Reserve Board, which have not been fully implemented, and our estimate and interpretations are subject to, among other things, ongoing regulatory review and implementation guidance. This ratio is not currently required by regulators to be disclosed, and therefore is considered a non-GAAP measure. We believe this capital ratio is a useful measure to investors because it is widely used by analysts and regulators to assess the capital position of financial services companies, although this ratio may not be comparable to similarly titled measures reported by other companies.



# **Non-GAAP** Reconciliation

The following table sets forth a reconciliation of each component of our capital ratios to the comparable GAAP component at September 30, 2017.

COMMON EQUITY MEASURES		\$ in millions at September 30, 2017	
GAAP Total common equity		\$14,402	
Less: Goodwill		(991)	
Less: Intangible assets, net		(772)	
Tangible common equity	• • • • • • • • • •	\$12,639	
Adjustments for certain deferred tax liabilities and certain items			
in accumulated comprehensive income (loss)	• • • • • • • • • • •	344	
Basel III – Common equity Tier 1 (fully phased-in)		\$12,983	
Adjustments related to capital components during transition	• • • • • • • • •	142	
Basel III – Common equity Tier 1 (transition)		\$13.125	

Risk-weighted assets – Basel III (fully phased-in)	\$75,614
Risk-weighted assets – Basel III (transition)	\$75,729

