CEMTREX

VICON

AIS ADVANCED INDUSTRIAL SERVICES

Emerging Platform in Security, Industrial, and Aerospace and Defense

NASDAQ Listed | **CETX**

Investor Presentation
August 2026

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This presentation may contain forward looking statements that involve numerous risks and uncertainties. Actual results could differ materially from those projected in the forward-looking statements as a result of a number of risks and uncertainties. These forward-looking statements are not a guarantee of future performance. This release may contain non-GAAP financial information and are not calculated or presented in accordance with US GAAP. The Company believes that the presentation of non-GAAP financial measures provides useful information to management and investors regarding underlying trends in its consolidated financial condition and results of operations. The Company's management regularly uses these supplemental non-GAAP financial measures internally to understand, manage and evaluate the Company's business and make operating decisions. These risks and uncertainties are discussed in our filings with the Securities and Exchange Commission, including our annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K. Statements made herein are as of the date of this presentation and should not be relied upon as of any subsequent date. Except as may be required by applicable securities laws, we do not undertake any obligation to revise or update any forward-looking statements contained in this presentation.

Investment Thesis

- Diversified operating platform across Security, Industrial, and Aerospace & Defense
- Three acquisitions completed in calendar 2026: Invocon (Jan), Richland (Feb), Plant Engineering Services (Jul)
- Industrial segment revenue up 13% in the first nine months of FY26 with expanded geographic footprint
- Security quarterly operating loss narrowed from $(3.0)M in Q1 to $(0.3)M in Q3 on completed cost reset
- Aerospace & Defense profitable under Invocon: $0.6M operating income FY YTD

Overview

CEMTREX

Cemtrex is a multi segment industrial and technology platform with operating brands in Security, Industrial, and Aerospace & Defense.

Security	Industrial	Aerospace & Defense
VICON	AIS	INVOCON
Enterprise video surveillance platform serving government, education, healthcare, and industrial.	Premier provider of industrial contracting services including millwrighting, rigging, piping, electrical, welding.	Systems engineering firm designing and manufacturing mission-critical instrumentation, sensing systems, and avionics for aerospace and defense markets
Revenue (FY 2025)		
$38.0M	**$38M**	**$5.6M[1]**

1. CY25 Unaudited

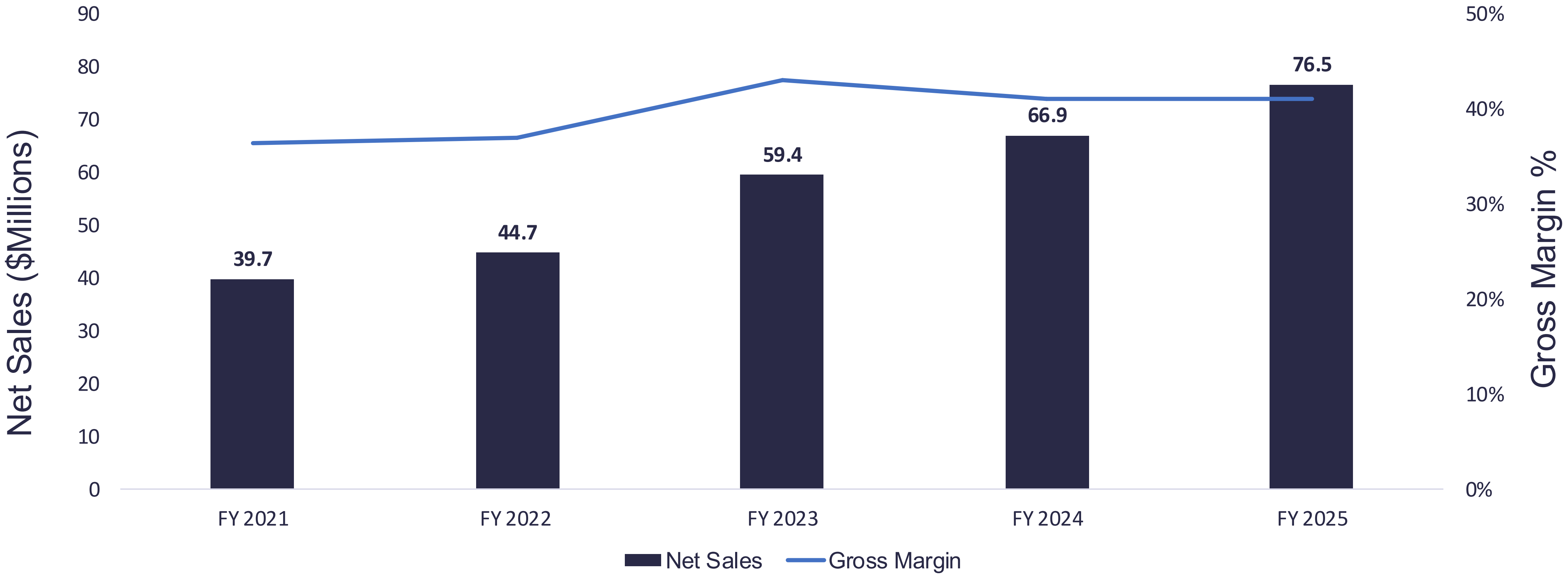
NASDAQ: CETX

Share Price[1]	$2.93
FY 2025 Revenue[2]	$76.5M
Cash & Securities[3]	$11.7M
Shares Outstanding[1]	~1.7M
Headquarters	Hauppauge, NY
Employees	~300

1. As of Aug 14, 2026
2. Fiscal year ended Sep 30, 2025
3. As of Jun 30, 2026

Historical Financial Performance

Consistent Growth Over Last 5 Years



FY2026 Quarterly Performance

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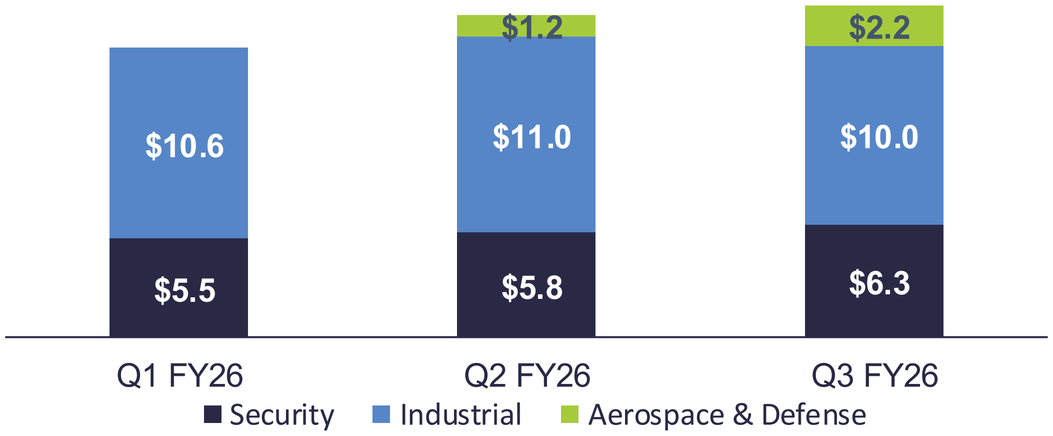
Security Operating Loss Trend

$ in Millions

Quarterly Revenue by Segment

$ in Millions



$ in Millions

Platform Overview – August 2026

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Security

9M FY26 Revenue: $17.5M
Q3 Gross Margin: 49%

- Enterprise video surveillance platform
- Market: Gov't / corrections / enterprise
- Cost structure reset complete

Industrial

9M FY26 Revenue: $31.6M
9M FY26 Op Inc: $1.4M

- Specialized industrial services platform
- High repeat customer base
- Richland (Feb 2026) and PES (Jul 2026) expand footprint

Aerospace & Defense

FY26 Revenue to Date: $3.4M[1]
Op Inc to Date: $0.6M[1]

- Acquired Jan 2026
- Mission-critical sensing & telemetry systems
- Selected for U.S. Navy Phase I contract (Apr 2026)
- 40+ year engineering heritage

1. Results from January 8, 2026 acquisition date

Security – Q3 FY26 Results

($M)	Q3	YoY	9M FY26	YoY
Revenue	$6.3	(18%)	$17.5	(42%)
Gross Margin %	49%	(3 pts)	44%	(8 pts)
Operating Income	**$(0.3)**		**$(4.7)**	

Highlights

- Operating loss narrowed from $(3.0)M in Q1 to $(0.3)M in Q3 as cost reductions took full effect
- Q3 gross margin of 49% of revenues
- Q3 revenue impacted by component supply delays; additional inventory purchased to resolve
- Prior-year nine months included a single $10.4M technology sale
- ~$2.9M in corrections orders announced since May: $2M U.K. facility, $900K U.S. facility

Industrial – Q3 FY26 Results

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($M)	Q3	YoY	9M FY26	YoY
Revenue	$10.0	+6%	$31.6	+13%
Gross Margin %	27%	(9 pts)	31%	(3 pts)
Operating Income	**$(0.7)**		**$1.4**	

Highlights

- Nine-month revenue growth driven by Richland acquisition (Feb 2026)
- Q3 margin compression reflects Richland integration; efficiency work underway
- PES acquisition completed July 1, 2026, expanding into Indiana
- High repeat customer base across infrastructure end markets
- Bolt-on acquisition pipeline remains active

Aerospace & Defense – Q3 FY26

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($M)	Q3	FY26 to Date
Revenue	$2.2	$3.4
Gross Margin %	87%	71%
Operating Income	**$1.0**	**$0.6**

Highlights

- Invocon acquired January 2026 for $7.1M in cash; results from January 8 acquisition date
- Selected for U.S. Navy Phase I contract (April 2026)
- Mission-critical instrumentation, wireless sensing, and telemetry for space and missile programs
- Customers include the Missile Defense Agency and leading defense primes
- 40+ year engineering heritage

Segment Operating Results – 9M FY26

Segment	Revenue	Operating Income/(Loss)
Security	$17.5	$(4.7)
Industrial	$31.6	$1.4
Aerospace & Defense	$3.4	$0.6
Total Segments	**$52.6**	**$(2.7)**
Corporate Overhead		$(3.5)
Consolidated	**$52.6**	**$(6.2)**

Security losses were concentrated in Q1 and narrowed each quarter, from $(3.0)M in Q1 to $(0.3)M in Q3. Corporate overhead is running at approximately $1.2M per quarter.

$ in Millions

Acquisition Track Record – 2026

Acquisition	Closed	Consideration	Early Results
Invocon (Aerospace & Defense)	Jan 2026	$7.1M cash	$.6M operating income YTD; U.S. Navy Phase I award
Richland / AIS Tennessee (Industrial)	Feb 2026	$0.6M cash + $4.9M facility purchase, bank financed	Tennessee footprint driving 13% YTD segment revenue growth
Plant Engineering Services (Industrial)	Jul 2026	~$3.5M cash plus up to $1.5M earnout	Expected to add $4-5M revenue over 12 months; profitable from day one

A fourth acquisition is under LOI and targeted to close in the September quarter.

Balance Sheet Strength

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($M)	Jun 30, 2026	Sep 30, 2025
Cash & Marketable Securities	$11.7	$5.0
Property & Equipment	$16.6	$9.7
Total Assets	$70.4	$47.8
Total Debt	$19.0	$16.7
Warrant Liabilities	$2.9	$8.7
Stockholders' Equity	**$32.0**	**$8.7**

Stockholders' equity more than tripled during fiscal 2026 while warrant liabilities declined by two thirds. The debt increase reflects Fulton Bank financing of the AIS Tennessee facility purchase.

$ in Millions

Earnings Power and Leverage

Illustrative Earnings Power	$M / Year
Industrial (AIS core, FY25 actual)	~$4.0
Richland + PES (at core Industrial margin)	~$1.0
Aerospace & Defense	~$1.0
Security (post cost reset)	Breakeven
Corporate Overhead	~$(4.8)
Illustrative Consolidated	**~$1M+**

Why It Compounds

- Three acquisitions were added in calendar 2026 with corporate overhead essentially unchanged from FY25.
- Acquired segment earnings compound against a corporate cost base that grows far more slowly, creating considerable operating leverage as the platform scales.
- Cemtrex intends to maintain this pace of acquisitions into FY27+.

Illustrative framework based on reported results and announced transactions. Richland and PES illustrated at previously disclosed revenue expectations and the Industrial segment's FY25 operating margin. Aerospace & Defense illustrated at the approximate annualized rate of results since acquisition. *Cemtrex does not provide financial guidance.*

Our Capital Allocation Framework

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- **Decentralized, Accountable Leadership** – Each business runs independently with clear P&L ownership and aligned incentives.
- **Disciplined capital allocation** – Acquire high-ROE, cash-generating companies with strong leadership or bolt-on acquisitions backed by clear synergy and strategic logic.
- **Business Model Fundamentals** – Target businesses with attractive gross margins, recurring or repeatable revenue, durable growth tailwinds, and simple models we deeply understand.
- **Achieve Scale via Acquisitions** – Build scale through consistent, repeatable acquisitions that strengthen our existing platforms and compound long-term value.

We operate with the **rigor** of an industrial holding company and the **imagination** of a technology firm — focused on cashflow, innovation, and long-term value creation.

Key Takeaways

- Consolidated revenue returned to growth in Q3, up 9% YoY
- Security cost reset complete; Q3 operating loss nearly eliminated
- Aerospace & Defense profitable with growing government pipeline
- Industrial scaling through Richland and PES acquisitions
- Stockholders' equity of $32.0M, up from $8.7M at fiscal year end

Cemtrex

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