

# Barclays Credit Bureau Day

September 6, 2023

## EFX executing against EFX2025 strategic priorities in tougher mortgage market

**EFX Next Gear...** differentiated cloud native technology platform... faster data delivery, accelerating NPI, always on capabilities

Deliver spending reductions... \$210M in 2023 / \$250M 2024... with additional spending reductions as cloud completes in 2024 and 2025

**Continue to outperform underlying EWS markets...** expanding records, penetration, NPIs... fast growing Government / Talent markets... trended solutions... global expansion

**Complete Cloud Transformation in USIS...** leverage Data Fabric and existing / partner assets to accelerate NPI (EFX OneScore)... fast growing ID&F and Commercial

Leveraging market leading positions in key markets... strong NPI... expanding margins

Continue strong new product innovation with Vitality Index above 10% LT goal... NPI is benefitting from EFX Cloud, Data Fabric... differentiated data

Closed Boa Vista Serviços acquisition in August... second largest credit bureau in fast-growing Brazilian market... pause M&A to complete integrations of 2022 / 2023 acquisitions

Accelerate AI / ML capabilities with cloud native technology... proprietary data... revenue growth from faster product development, more predictive models... cost savings

Accelerate free cash flow... capex declining... return cash to shareholders

**Accelerate Innovation and New Products** Leverage Equifax Cloud Capabilities **Expand Differentiated Data Assets** 



**Put Customers and Consumers First** 





**Continue Leadership in Security** 



EFX Next Gear...cloud native technology... accelerating NPI, faster data delivery, always on



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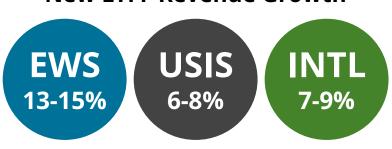
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## New EFX Long Term Framework

#### **New LTFF Revenue Growth**



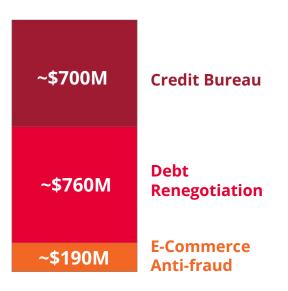
Long Term Financial Framework	New EFX
Organic revenue growth	7-10%
M&A contribution	1-2%
Total growth	8-12%
EBITDA% margin improvement	+50 bps
Cash EPS growth	12-16%
Dividend yield	~1%
Annual shareholder return	13-18%

Faster growth, higher margins and free cash flow, higher returns



## BVS closed in August... Adding \$160M run-rate revenue in \$2B addressable market...EFX to enhance BVS products

Estimated Brazilian TAM for BVS's Product **Offerings** 



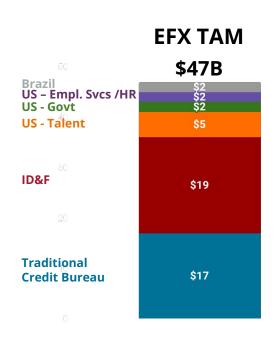
EFX will accelerate BVS' Technology, Product, and Data Transformation

- ✓ EFX talent and processes
- Move to EFX Cloud, add Interconnect, Ignite, ID&F platforms
- ✓ Cloud will drive competitiveness, innovation, and new products
- Transfer products from LATAM and global capabilities
- **Industry leading security** capabilities

BVS transaction slightly accretive to EPS in year 1



## **Expanding TAM and Broadening Revenue Base**



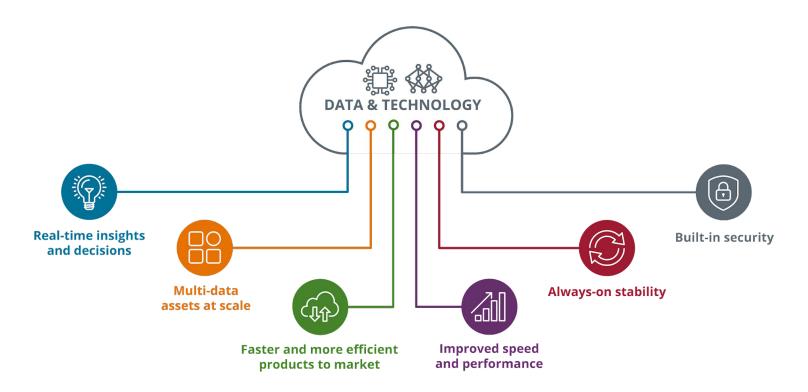
#### Non-Mortgage Growth Levers

- ✓ EWS expansion into Talent, Government, I9 / Onboarding
- USIS Identity & Fraud, Commercial accelerating
- New INTL markets driving growth in ID&F
- ✓ Accelerating NPIs...2Q23 +14% record level
- Cloud native / leveraging Al

Fast growing Brazil market adding \$2B TAM to EFX TAM

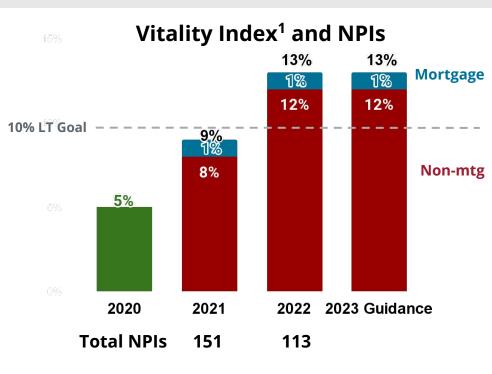


## The EFX Cloud... the next chapter





## 14% Vitality Index a record and well above 10% LT Framework... 30+ NPIs in Quarter, 65 YTD



#### **2Q Product Roll-Outs**

- Mortgage Insurance Attributes (USIS) Accelerates Mortgage Insurers process of generating mortgage insurance quotes from offline to real-time through the use of new attribute sets
- Dealer Verify (EWS) Enables auto Dealers to verify consumer-provided information (Income, Employment, Employer-Provided Address) to qualify lending stipulations
- Talent Report Flex 2.0 Customizable pre-hire employment verification solution that helps solve the challenges background screeners and HR professionals may experience when seeking to verify a candidate's specific employment records
- Fraud IQ Manager & Authentication Products (INTL) Two next generation fraud detection and authentication products used in New Account Openings using global attribute sets to build identity trust



80%+ of New Product Revenue from Non-mortgage NPIs



## EFX driving leading AI capabilities leveraging EFXCloud and EFX unique proprietary data

#### **US Proprietary Data Assets**



161M Active Records, 631M Total Records



32 billion digital interactions



Specialty finance specializing in underbanked population



SMB Commercial Credit aggregator



Consumer wealth and asset data

Telco and Utility Database

#### **EFX AI Advantages**

- **Industry leading NDT AI** technology... ~70 patents
- Scale, proprietary EFX data assets
- Data in single data fabric, keyed and linked
- Using AI in models, scores, products, fraud

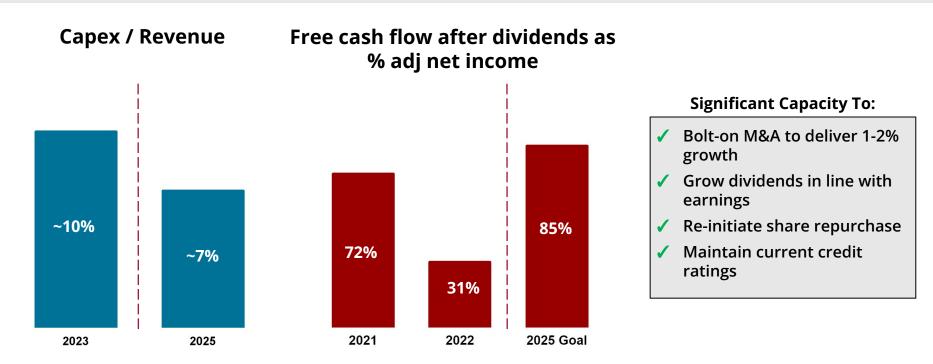
#### **Investing in EFX NDT AI Capabilities**

- ✓ Leveraging Google Vertex AI with EFX NDT capabilities
- More predictive and valuable models and scores... using more data
- Faster product/score/model development
- More current solutions

EFX positioned to leverage differentiated data and EFX Cloud with Al



### New EFX... Accelerating free cash flow...Capex shifting from Cloud to NPIs and innovation



Accelerating free cash flow available for increasing dividends and share buyback

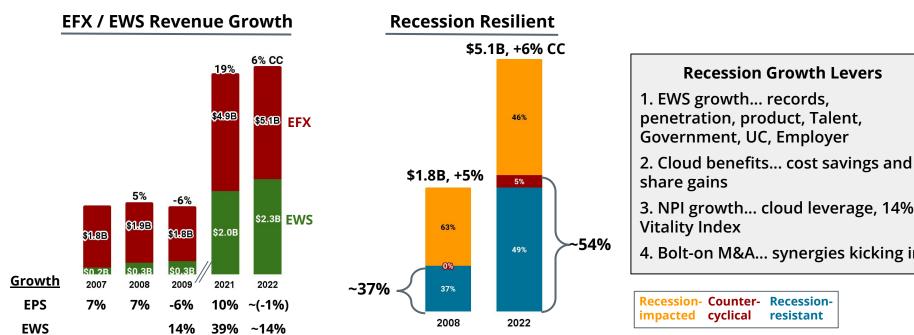




# Appendix



### EFX more resilient and well positioned in a slower macro environment



- 3. NPI growth... cloud leverage, 14%
- 4. Bolt-on M&A... synergies kicking in

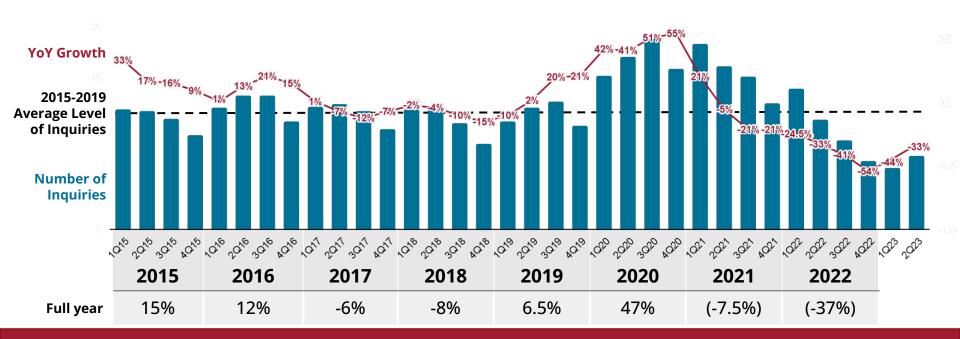
EWS driving EFX resiliency... up from 16% of EFX in 2008 to ~45% and grew through 08/09 GFC



## 2Q23 Mortgage Inquiries Down 33%

Further increases in mortgage interest rates during 3Q23

Mortgage Market Credit Inquiries



2023 Mortgage Mortgage inquiries tracking unprecedented 40% below historical levels

