



Forward-Looking Statements

This presentation includes statements concerning CaliberCos Inc.'s (the "Company," or "Caliber") expectations, beliefs, plans, objectives, goals, strategies, assumptions of future events, future financial performance, or growth and other statements that are not historical facts. These statements are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. In some cases, readers and the audience can identify these forward-looking statements through the use of words or phrases such as "estimate," "expect," "anticipate," "intend," "plan," "project," "believe," "forecast," "should," "could," and other similar expressions. Forward-looking statements involve risks and uncertainties that may cause actual results or outcomes to differ materially from those included in the forward-looking statements. The Company's expectations, beliefs, and projections are expressed in good faith and are believed by the Company to have a reasonable basis, but there can be no assurance that management's expectations, beliefs, or projections will be achieved or accomplished. Factors that may cause actual results to differ materially from those included in the forward-looking statements include, but are not limited to, factors affecting the Company's ability to successfully operate and manage its business, including, among others, title disputes, weather conditions, shortages, delays, or unavailability of equipment and services, property management, brokerage, investment and fund operations, the need to obtain governmental approvals and permits, and compliance with environmental laws and regulations; changes in costs of operations; loss of markets; volatility of asset prices; imprecision of asset valuations; environmental risks; competition; inability to access sufficient capital; general economic conditions; litigation; changes in regulation and legislation; economic disruptions or uninsured losses resulting from major accidents, fires, severe weather, natural disasters, terrorist activities, acts of war, cyber attacks, or pest infestation; increasing costs of insurance, changes in coverage and the ability to obtain insurance; and other presently unknown or unforeseen factors. Other risk factors are detailed from time to time in the Company's reports filed with the Securities and Exchange Commission. Any forward-looking statement speaks only as of the date on which such statement is made, and the Company undertakes no obligation to update the information contained in any forward-looking statements to reflect developments or circumstances occurring after the statement is made or to reflect the occurrence of unanticipated events. Past performance is not indicative of future results. There is no guarantee that any specific outcome will be achieved. Investment may be speculative and illiquid and there is a total risk of loss. There is no guarantee that any specific investment will be suitable or profitable.

This presentation does not constitute an offering of, nor does it constitute the solicitation of an offer to buy, securities of the Company. This presentation is provided solely to introduce the Company to the recipient and to determine whether the recipient would like additional information regarding the Company and its anticipated plans. Any investment in the Company or sale of its securities will only take place pursuant to an appropriate, private placement memorandum and a detailed subscription agreement. Some of the information contained herein is confidential and proprietary to the Company and the presentation is provided to the recipient with the express understanding that without the prior written permission of the Issuer, such recipient will not distribute or release the information contained herein, make reproductions of, or use it for any purpose other than determining whether the recipient wishes additional information regarding the Company or its plans. By accepting delivery of this presentation, the recipient agrees to return same to the Company if the recipient does not wish to receive any further information regarding the Company. We have filed a registration statement (including a preliminary prospectus) with the SEC for the offering to which this communication relates. The registration statement has not yet become effective. Before you invest, you should read the preliminary prospectus in that registration statement (including the risk factors described therein) and other documents that we have filed with the SEC for more complete information. You may access these documents for free by visiting Edgar on the SEC website at httpp://www.sec.gov

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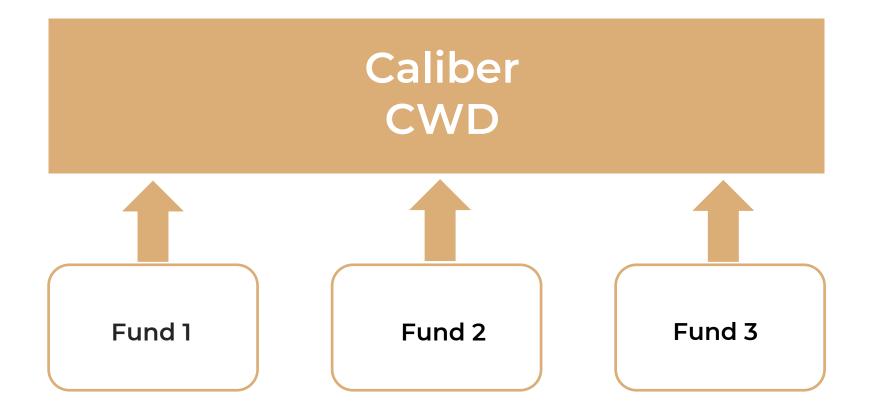




(Nasdaq: CWD)



CALIBER Caliber Organizational Structure





We Invest in Diverse Real Estate Asset Classes in the Middle Market



HOSPITALITY/HOTEL



BEHAVIORAL HEALTH HOSPITAL



MULTI-FAMILY HOUSING



OPPORTUNITY ZONE ASSETS



CALIBER Our Products Solve Customer Needs

Investment Strategy

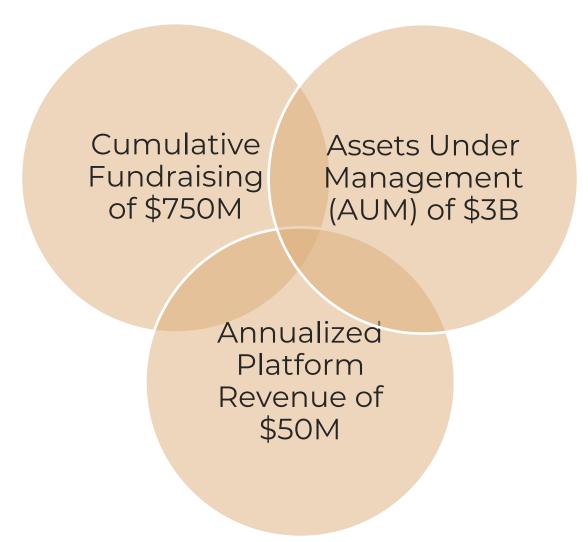
Caliber Product

Income	Lending CORE Plus Value Add
Growth	Distressed and Special Situations, Adaptive Re-Use & Development
Tax Planning/Reduction	Opportunity Zone Funds, 1031 Investments



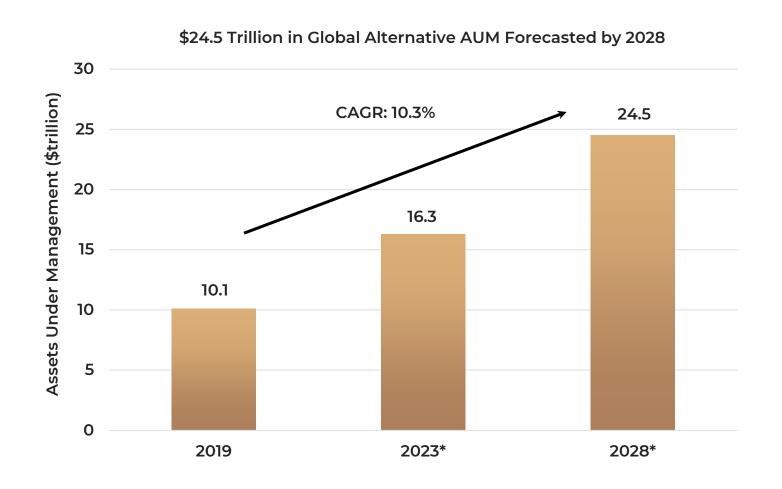
CALIBER 2026 Financial Targets

In November 2023, Caliber set the following financial targets:





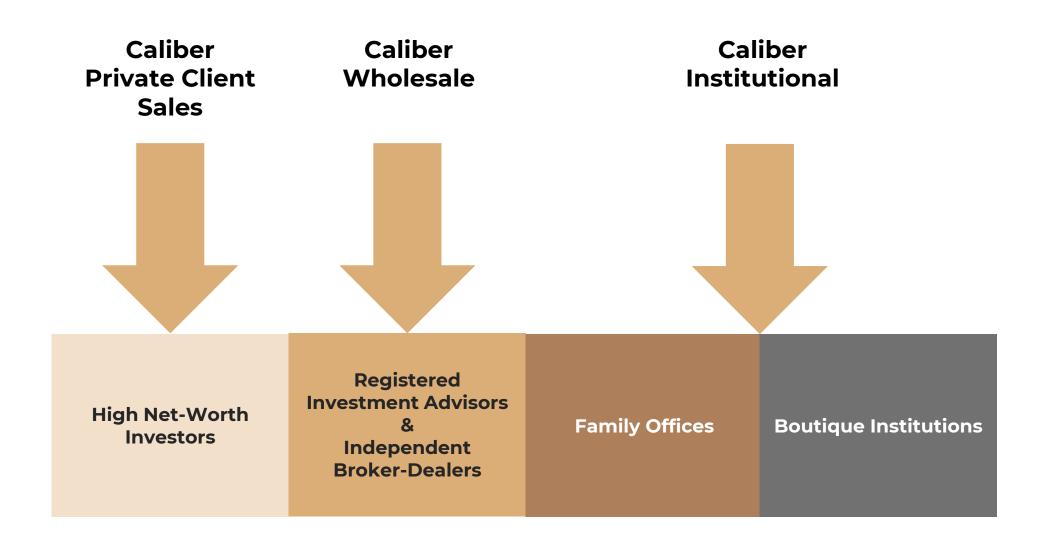
Caliber Serves a Large and Growing Market for Alternative Investments



Source: Preqin Future of Alternatives 2028 report, October 2023 *Forecast



Caliber Has Multiple Fundraising Channels





Caliber BD/RIA Expansion – Recent Announcement

Caliber formally expands its national wholesaling team

National Wholesaling Team







Caliber Hospitality Trust – Asset Management Fee Growth



Using the Caliber infrastructure to launch public investment products





CALIBER Caliber is Designed to Deliver Sustained Growth

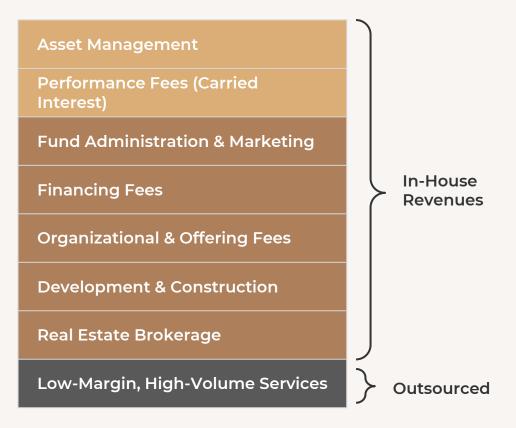




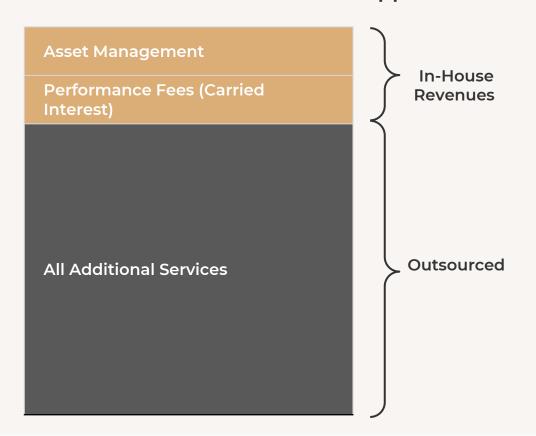
Caliber Earns More Per Dollar in AUM

Caliber has optimized in-house and third-party services to maximize control and profitability

Caliber's Vertical Integration: Increased Control & Multiple Revenue Streams



Traditional Asset Managers: Lower Control & Fewer Revenue Opportunities

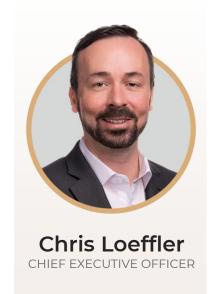


Source: Caliber's estimates and internal research reviewing comparable business models



Caliber Executive Leadership

A cohesive, established team with a history of successful execution





Jennifer Schrader

PRESIDENT +
CHIEF OPERATING OFFICER



Jade Leung
CHIEF FINANCIAL OFFICER



Roy Bade
CHIEF DEVELOPMENT
OFFICER





CALIBER Independent Board Committed to Strong Corporate Governance

Our Directors

Public Company, Asset Management, Real Estate and Public Company Experience

- Chris Loeffler Chief Executive Officer & Co-Founder
- **Jennifer Schrader** President, Chief Operating Officer & Co-Founder
- **Dan Hansen** Lead Independent Director
- William J. Gerber Director
- Michael Trzupek Director
- **Lawrence X. Taylor** Director

Commitment to Corporate Governance

- 5+ year history of public company reporting; Big 4 auditor
- Established Board Committees and Charters
- Commitment to sustainable business practices



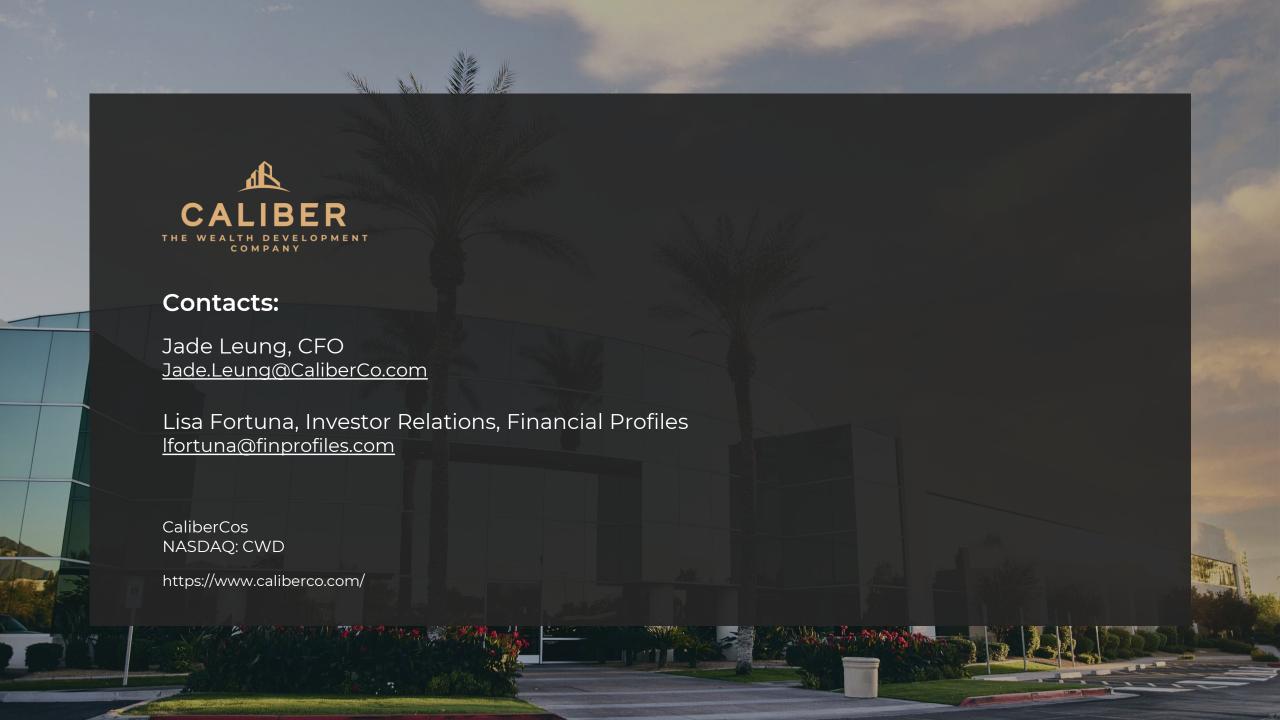
CALIBER Path Forward for Enterprise Value Growth



Fundraising

Product Innovation

Acquisitions

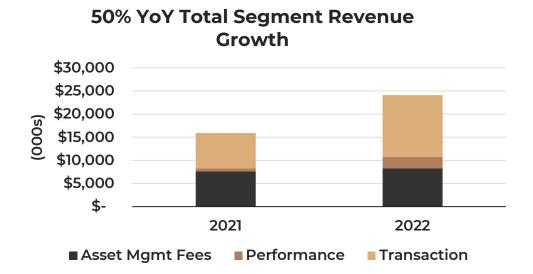


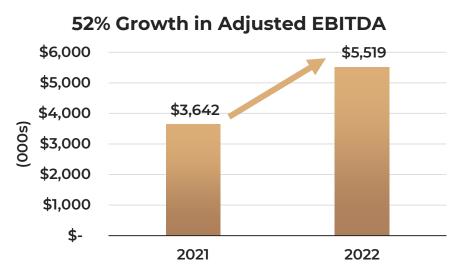


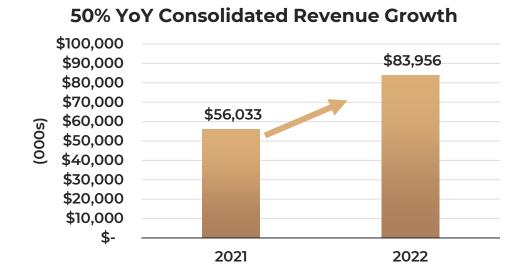
Appendix

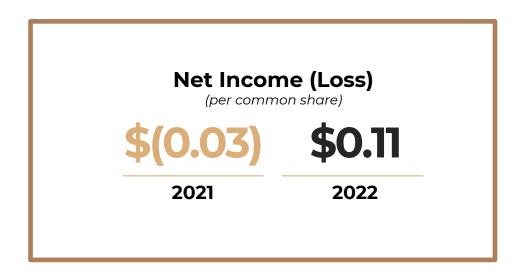


Scaling Topline Growth (Fiscal 2022)





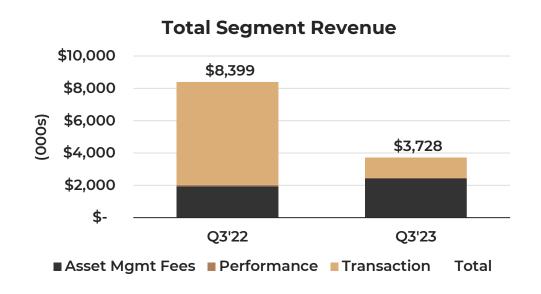




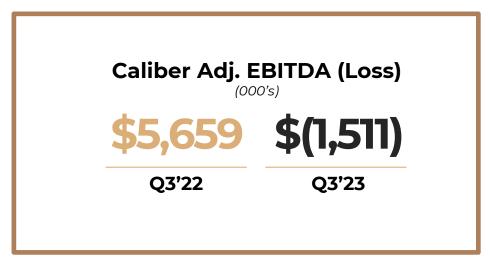
Source: Caliber reports

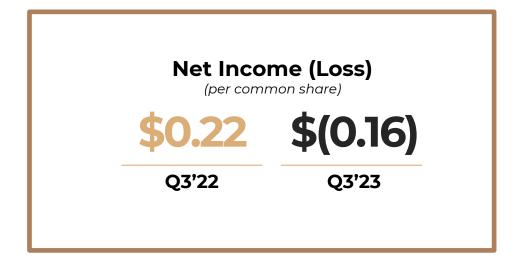


3rd Quarter Summary Results









Source: Caliber reports



3rd Quarter – Summary Highlights

Financial Measures

- Total revenues of \$17.0 million
- Asset management revenue of \$2.4 million
- Asset management revenue run rate of \$9.8 million
- Net loss attributable to Caliber of \$3.4 million, or \$0.16 per diluted share
- Adjusted EBITDA loss of \$1.5 million

Metrics

- Fair value assets under management of \$822.5 million
- Asset management fees of \$1.3 million
- Managed capital of \$412.4 million

Corporate

- Contribution agreement with L.T.D. Hospitality Group of 9 hotel properties to Caliber Hospitality Trust.
- Received the first \$5.0 million tranche of a planned investment into CHT of up to \$50.0 million from a family office group.
- Sold Northsight Crossing Retail Center for \$27.4 million, resulting in net cash proceeds of ~\$12.2 million, a gain on the sale of real estate of ~\$5.0 million, and a loss on the extinguishment of debt of ~\$0.2 million. Originally purchased in January 2022 for \$21.1 million.
- Signed first selling agreement with a regional broker dealer for investments in Caliber-sponsored products expected to increase Caliber fundraising.
- Announced financial targets: cumulative fundraising of \$750 million for the period, 2024-2026; AUM target of \$3 billion by year-end, 2026; annualized segment revenue of \$50 million by year-end, 2026.



CALIBER GAAP Income Statement

CALIBERCOS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (AMOUNTS IN THOUSANDS, EXCEPT PER SHARE DATA)

	Three Months Ended September 30,			Nine Months Ended September 30,				
		2023		2022		2023		2022
Revenues								
Asset management fees	\$	1,273	\$	982	\$	3,784	\$	3,048
Performance allocations		36		103		2,474		2,508
Transaction and advisory fees		1,043		5,890		2,462		8,261
Consolidated funds – hospitality revenue		12,526		10,988		52,008		43,801
Consolidated funds – other revenue		2,147		1,543		6,264		4,871
Total revenues		17,025		19,506		66,992		62,489
Expenses								
Operating costs		4,881		3,203		16,205		8,421
General and administrative		1,672		1,252		4,914		5,389
Marketing and advertising		210		288		888		1,293
Depreciation and amortization		140		7		409		23
Consolidated funds – hospitality expenses		18,644		14,960		59,676		44,786
Consolidated funds – other expenses		2,883		1,677		6,757		6,146
Total expenses		28,430		21,387		88,849		66,058



CALIBER GAAP Income Statement (cont.)

CALIBERCOS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (AMOUNTS IN THOUSANDS, EXCEPT PER SHARE DATA)

Consolidated funds - gain on sale of real estate investments	_	_	_	21,530
Other income (loss), net	414	25	1,479	241
Gain on extinguishment of debt	_	1,421	_	1,421
Interest income	85	109	279	112
Interest expense	 (1,316)	 (341)	 (3,408)	 (685)
Net (loss) income before income taxes	(12,222)	(667)	(23,507)	19,050
Provision for income taxes	 	 	 	
Net (loss) income	(12,222)	(667)	(23,507)	19,050
Net (loss) income attributable to noncontrolling interests	(8,813)	 (5,067)	 (13,165)	14,561
Net (loss) income attributable to CaliberCos Inc.	(3,409)	 4,400	 (10,342)	 4,489
Basic net (loss) income per share attributable to common stockholders	\$ (0.16)	\$ 0.24	\$ (0.53)	\$ 0.25
Diluted net (loss) income per share attributable to common stockholders	\$ (0.16)	\$ 0.22	\$ (0.53)	\$ 0.23
Weighted average common shares outstanding:				
Basic	 21,238	18,229	19,688	18,033
Diluted	21,238	20,074	19,688	19,878
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CALIBER GAAP Balance Sheet

CALIBERCOS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (AMOUNTS IN THOUSANDS, EXCEPT FOR SHARE AND PER SHARE DATA)

	Septe	December 31, 2022		
Assets				
Cash	\$	995	\$	1,921
Restricted cash		2,479		23
Real estate investments, net		21,383		2,065
Due from related parties		6,498		9,646
Investments in unconsolidated entities		3,290		3,156
Operating lease - right of use assets		204		1,411
Prepaid and other assets		2,629		5,861
Assets of consolidated funds				
Cash		4,536		5,736
Restricted cash		10,407		8,254
Real estate investments, net		219,140		196,177
Accounts receivable, net		2,434		2,228
Notes receivable - related parties		31,184		28,229
Due from related parties		27		15
Operating lease - right of use assets		8,785		8,769
Prepaid and other assets		10,739		5,343
Total assets	\$	324,730	\$	278,834



CALIBER GAAP Balance Sheet (cont.)

CALIBERCOS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (AMOUNTS IN THOUSANDS, EXCEPT FOR SHARE AND PER SHARE DATA)

	September 30, 2023		De	cember 31, 2022
Liabilities and Stockholders' Equity				
Notes payable	\$	54,254	\$	14,653
Notes payable - related parties		_		365
Accounts payable and accrued expenses		6,852		6,374
Buyback obligation		_		12,391
Due to related parties		87		171
Operating lease liabilities		125		1,587
Other liabilities		535		64
Liabilities of consolidated funds				
Notes payable, net		147,779		134,256
Notes payable - related parties		12,799		6,973
Accounts payable and accrued expenses		11,949		9,252
Due to related parties		210		68
Operating lease liabilities		12,397		12,461
Other liabilities		2,987		3,030
Total liabilities		249,974		201,645



CALIBER GAAP Balance Sheet (cont.)

CALIBERCOS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (AMOUNTS IN THOUSANDS, EXCEPT FOR SHARE AND PER SHARE DATA)

Commitments and Contingencies

Preferred stock Series B, \$0.001 par value; 12,500,000 shares authorized, no shares issued and outstanding as of September 30, 2023 and 1,651,302 shares issued and outstanding as of December 31, 2022	_	_
Common stock Class A, \$0.001 par value; 100,000,000 shares authorized, 13,848,800 and 10,790,787 shares issued and outstanding as of September 30, 2023 and December 31, 2022, respectively	14	11
Common stock Class B, \$0.001 par value; 15,000,000 shares authorized, 7,416,414 shares issued and outstanding as September 30, 2023 and December 31, 2022	7	7
Paid-in capital	38,723	33,108
Less treasury stock, at cost, 277,342 shares repurchased and 3,432,351 forward repurchase shares as of December 31, 2022. As of September 30, 2023, there was no treasury stock or forward repurchase shares	_	(13,626)
Accumulated deficit	 (34,469)	(22,709)
Stockholders' equity (deficit) attributable to CaliberCos Inc.	4,275	(3,209)
Stockholders' equity attributable to noncontrolling interests	 70,481	 80,398
Total stockholders' equity	 74,756	 77,189
Total liabilities and stockholders' equity	\$ 324,730	\$ 278,834



CALIBER EBITDA and Adjusted EBITDA Reconciliation

NON-GAAP INCOME STATEMENT (AMOUNTS IN THOUSANDS)

	Three Months Ended September 30,						
		2023	2022				
Net loss	\$	(12,222)	\$	(667)			
Interest expense		1,316		342			
Depreciation expense		140		15			
Consolidated funds' EBITDA adjustments		7,210		4,810			
Consolidated EBITDA		(3,556)		4,500			
Share buy-back				78			
Stock-based compensation		393		170			
Severance payments		6					
Consolidated Adjusted EBITDA		(3,157)		4,748			
Intercompany eliminations		2,002		1,615			
Non-controlling interest Adjusted EBITDA eliminations		(356)		(704)			
Caliber Adjusted EBITDA	\$	(1,511)	\$	5,659			



NON-GAAP Reconciliation

FUND MANAGEMENT SEGMENT (AMOUNTS IN THOUSANDS)

Three Months Ended September 30.

	 Septem	ber 3					
	 2023		2022		Change	% Change	
Revenues							
Asset management fees	\$ 2,428	\$	1,927	\$	501	26.0 %	
Performance allocations	24		103		(79)	(76.7)%	
Transaction and advisory fees	 560		5,008		(4,448)	(88.8)%	
Total revenues	 3,012		7,038		(4,026)	(57.2)%	
Expenses							
Operating costs	4,228		2,661		1,567	58.9 %	
General and administrative	1,549		1,184		365	30.8 %	
Marketing and advertising	208		287		(79)	(27.5)%	
Depreciation and amortization	 34		7		27	385.7%	
Total expenses	 6,019		4,139		1,880	45.4 %	
Other expense, net	11		(3)		14	(466.7)%	
Gain on extinguishment of debt			1,421		(1,421)	(100.0)%	
Interest expense	(1,128)		(326)		(802)	246.0%	
Interest income	 729		108		621	575.0%	
Net loss	\$ (3,395)	\$	4,099	\$	(7,494)	(182.8)%	



CALIBER NON-GAAP Reconciliation

DEVELOPMENT SEGMENT (AMOUNTS IN THOUSANDS)

Three	M	onths	En	ded
		_		

		September 30,				
	2023		2	2022	\$ Change	% Change
Revenues						
Transaction and advisory fees	\$	516	\$	1,182	\$ (666)	(56.3)%
Total revenues		516		1,182	(666)	(56.3)%
Expenses						
Operating costs		394		321	73	22.7%
General and administrative		78		45	33	73.3%
Depreciation and amortization				8	(8)	(100.0)%
Total expenses		472		374	98	26.2%
Other expense, net				9	(9)	(100.0)%
Net income	\$	44	\$	817	\$ (773)	(94.6)%



CALIBER NON-GAAP Reconciliation

BROKERAGE SEGMENT (AMOUNTS IN THOUSANDS)

Three Months Ended

	September 30,				
		2023	2022	\$ Change	% Change
Revenues					
Transaction and advisory fees	\$	200	\$ 179	\$ 21	11.7%
Total revenues		200	 179	21	11.7%
Expenses					
Operating costs		102	31	71	229.0%
General and administrative		24	23	1	4.3%
Marketing and advertising		_	_	_	_
Depreciation and amortization		39	 	39	100.0%
Total expenses		165	54	111	205.6%
Other income, net		138	28	110	392.9%
Gain on extinguishment of debt		1	_	1	100.0%
Interest expense		(189)	(15)	(174)	1160.0%
Net (loss) income	\$	(15)	\$ 138	\$ (153)	(110.9)



NON-GAAP Reconciliation

MANAGED CAPITAL (AMOUNTS IN THOUSANDS)

			Man	aged Capital
Balances as of December 31, 2022			\$	383,189
Originations				12,050
Redemptions				(2,742)
Balances as of March 31, 2023				392,497
Originations				11,227
Redemptions				(1,968)
Balances as of June 30, 2023				401,756
Originations				12,958
Redemptions				(2,268)
Balances as of September 30, 2023			\$	412,446
	Septe	ember 30, 2023	Decei	nber 31, 2022
Real Estate				
Hospitality	\$	101,118	\$	102,071
Residential		72,501		62,819
Commercial		147,857		128,210
Total Real Estate		321,476		293,100
Credit ⁽¹⁾		79,758		74,766
Other ⁽²⁾		11,212		15,323
Total	\$	412,446	\$	383,189

⁽¹⁾ Credit managed capital represents loans made to Caliber's investment funds by our diversified credit fund.

Other managed capital represents undeployed capital held in our diversified funds.



CALIBER NON-GAAP Reconciliation

FV AUM (AMOUNTS IN THOUSANDS)

	F	FV AUM		
Balances as of December 31, 2022	\$	745,514		
Assets acquired ⁽¹⁾		28,604		
Construction and net market appreciation		33,019		
Assets sold or disposed		(5,820)		
Credit ⁽²⁾		4,242		
Other ⁽³⁾		1,360		
Balances as of March 31, 2023		806,919		
Assets acquired ⁽¹⁾		_		
Construction and net market appreciation		19,095		
Assets sold or disposed		(595)		
Credit ⁽²⁾		590		
Other ⁽³⁾		(703)		
Balances as of June 30, 2023		825,306		
Assets acquired ⁽¹⁾		780		
Construction and net market appreciation		1,045		
Assets sold or disposed		(6,025)		
Credit ⁽²⁾		160		
Other ⁽³⁾		1,204		
Balances as of September 30, 2023	<u>\$</u>	822,470		



NON-GAAP Reconciliation

FV AUM (AMOUNTS IN THOUSANDS)

	September 30, 2023		December 31, 2022	
Real Estate				
Hospitality	\$	316,000	\$	319,300
Residential		148,600		86,900
Commercial		266,900		255,197
Total Real Estate		731,500		661,397
Credit ⁽²⁾		79,758		74,766
Other ⁽³⁾		11,212		9,351
Total	\$	822,470	\$	745,514

⁽¹⁾ Assets acquired during the nine months ended September 30, 2023 include one development asset in Colorado, our headquarters office building, and one multi-family residential asset in Arizona.

⁽²⁾ Credit FV AUM represents loans made to Caliber's investment funds by our diversified credit fund.

⁽³⁾ Other FV AUM represents undeployed capital held in our diversified funds.



Definitions and Non-GAAP Measures

Asset Management Revenue Run Rate. This is an estimate that annualizes asset management revenue, which are on a basis that deconsolidates the consolidated funds.

Assets Under Development. We define development, redevelopment, construction, and entitlement projects that are underway or are in the planning stages as Assets Under Development ("AUD"). This category includes projects we are planning to build on undeveloped land. If all of these projects are brought to completion, the total cost capitalized to these projects, which represents total current estimated costs to complete the development and construction of such projects, is \$2.2 billion, which we expect would be funded through a combination of undeployed fund cash, third-party equity, project sales, tax credit financing and similar incentives, and secured debt financing. We are under no obligation to complete these projects and may dispose of any such assets at any time. There can be no assurance that assets under development will ultimately be developed or constructed because of the nature of the cost of the approval and development process and market demand for a particular use. In addition, the mix of residential and commercial assets under development may change prior to final development. The development of these assets will require significant additional financing or other sources of funding, which may not be available.

Consolidated EBITDA and Consolidated Adjusted EBITDA. We present **EBITDA** and **Adjusted EBITDA**, which are not recognized financial measures under U.S. GAAP, as supplemental disclosures because we regularly review these measures to evaluate our funds, measure our performance, identify trends, formulate financial projections and make strategic decisions.

Consolidated EBITDA represents the Company's and the consolidated funds' earnings before net interest expense, income taxes, depreciation and amortization. Consolidated Adjusted EBITDA represents Consolidated EBITDA as further adjusted to exclude stock-based compensation, transaction fees, expenses and other public registration direct costs related to aborted or delayed offerings and our Reg A+ offering, the share repurchase costs related to the Company's Buyback Program, litigation settlements, expenses recorded to earnings relating to investment deals which were abandoned or closed, any other non-cash expenses or losses, as further adjusted for extraordinary or non-recurring items.

Caliber Adjusted EBITDA represents Consolidated Adjusted EBITDA on a basis that deconsolidates our consolidated funds (intercompany eliminations) and eliminates noncontrolling interest. Eliminating the impact of consolidated funds and noncontrolling interest provides investors a view of the performance attributable to CaliberCos Inc. and is consistent with performance models and analysis used by management.

When analyzing our operating performance, investors should use these measures in addition to, and not as an alternative for, their most directly comparable financial measure calculated and presented in accordance with U.S. GAAP. We generally use these non-U.S. GAAP financial measures to evaluate operating performance and for other discretionary purposes. We believe that these measures enhance the understanding of ongoing operations and comparability of current results to prior periods and may be useful for investors to analyze our financial performance because they eliminate the impact of selected charges that may obscure trends in the underlying performance of our business. Because not all companies use identical calculations, our presentation of Consolidated EBITDA, Consolidated Adjusted EBITDA, and Caliber Adjusted EBITDA may not be comparable to similarly identified measures of other companies.

Consolidated EBITDA, Consolidated Adjusted EBITDA, and Caliber Adjusted EBITDA are not intended to be measures of free cash flow for our discretionary use because they do not consider certain cash requirements such as tax and debt service payments. These measures may also differ from the amounts calculated under similarly titled definitions in our debt instruments, which amounts are further adjusted to reflect certain other cash and non-cash charges and are used by us to determine compliance with financial covenants therein and our ability to engage in certain activities, such as incurring additional debt and making certain restricted payments.



Definitions and Non-GAAP Measures

Fair Value Assets Under Management ("FV AUM"). FV AUM is defined as the aggregate fair value of the real estate assets the Company manages from which it derives management fees, performance revenues and other fees and expense reimbursements.

We estimate the value of these assets quarterly to help make sale and hold decisions and to evaluate whether an existing asset would benefit from refinancing or recapitalization. This also gives us insight into the value of our carried interest at any point in time. We also utilize FV AUM to predict the percentage of our portfolio which may need development services in a given year, fund management services (such as refinance), and brokerage services. As we control the decision to hire for these services, our service income is generally predictable based upon our current portfolio AUM and our expectations for AUM growth in the year forecasted.

Managed Capital. We define managed capital as the total equity capital raised by the Company from investors for its investment funds.

We use this information to monitor, among other things, the amount of 'preferred return' that would be paid at the time of a distribution and the potential to earn a performance fee over and above the preferred return at the time of the distribution. Our asset management fees are based on a percentage of managed capital and monitoring the change and composition of managed capital provides relevant data points for Caliber management to further calculate and predict future earnings.