

2023 Second Quarter Investor Presentation

May 22, 2023

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Overview





Huntington: A Purpose-Driven Company

OUR PURPOSE

We make people's lives better, help businesses thrive, and strengthen the communities we serve

OUR VISION

To be the leading
People-First,
Digitally Powered Bank

Purpose and Vision Linked to Business Strategies
Guided by Through-the-Cycle Aggregate Moderate-to-Low Risk Appetite

Leading Midwest Regional Bank with Scaled, National Businesses

\$185BAssets

\$146B
Deposits

\$120B

Loans and Leases

Established Market Leadership

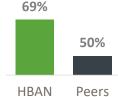
Industry Leading Consumer and Business Franchise

#1
JD Power
Mobile App 4
Years
in a row 1

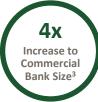
#1 SBA Lender Nationally (5 Years)²

- 3.6 million customers
- Stable, high quality deposit base
- Leading brand

MSA's Top 5 Deposit Rank⁵



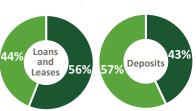
Scaled National Commercial Franchise





- Strong base of operating deposits
- #5 Equipment Finance⁴
- Top-tier distribution finance

Diversified Businesses Consumer / Commercial



Compelling Results

- √ Top 20 U.S. Bank by Deposits
- ✓ Top-tier return profile with 23.1% ROTCE (YTD annualized)
- ✓ Distinguished brand, talent, and culture
- ✓ Strong risk and credit management through the cycle



Note: All stats as of 1Q23 (ADB) unless otherwise noted; (1) For J.D. Power 2022 award information, visit jdpower.com/awards; (2) By number (units) of 7(a) loans nationally; (3) Since 2010; (4) Bank-owned; (5) S&P Global market share data as of 6/30/22 – Peers include: CFG, CMA, FITB, KEY, MTB, PNC, RF, TFC, USB, ZION; (6) Forbes 2022 America's Best Large Employers – Ranked #7 for Banking and Financial Services; (7) 2021 Brand Tracking Market Study



Winning with Differentiation

Culture



- Top-tier Talent
- Colleagues are our Brand
- Passion for Customers, Communities, and Service

Brand



- Trust and NPS
- Local Model
- Expertise and Capabilities

Technology & Innovation



- Award Winning Digital
- Continuous Launch of Disruptive Products
- Agile Development Roadmaps

Growth Opportunities



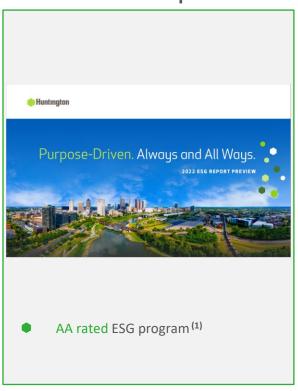
- Strategic Growth Initiatives
- TCF Revenue Synergies
- Executive Team with Track Record of Successful Execution

Delivering on Our Purpose

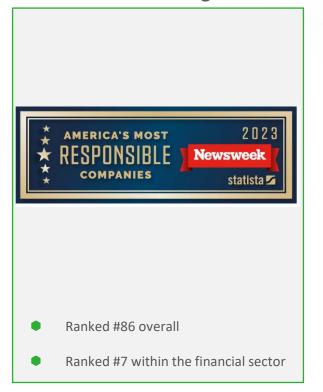
Our Commitment to Environmental, Social, & Governance (ESG)

Our commitment to ESG is a reaffirmation of our long-held commitment to do the right thing for our shareholders, customers, colleagues, and communities.

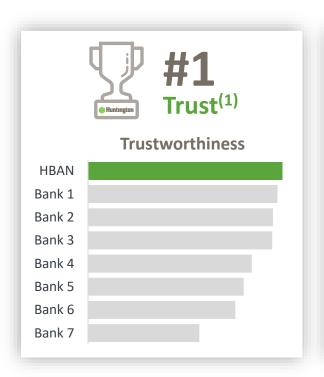
2022 ESG Report

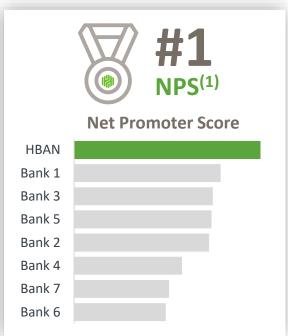


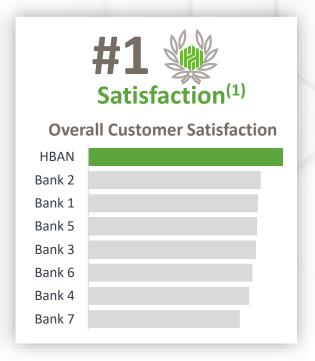
Recent ESG Recognition



Distinguished Brand a Key Source of Competitive Strength







Industry-leading Mobile and Online Customer Satisfaction



#1 Customer Satisfaction⁽²⁾



#1 in Regional
Bank Mobile App
Customer
Satisfaction 4 Years
in a Row⁽²⁾

Huntington – Operating from a Position of Strength

High Quality Deposit Base

- Core strategy acquiring and deepening primary bank relationships
- Diversified across industries and geographies with 56% consumer
- Disciplined deposit pricing and beta
- Peer leading deposit growth since YE 21

HBAN +2.7%



Robust Liquidity

- Proactive approach to liquidity risk management
- Peer leading available liquidity as a percent of uninsured deposits 136% at 3/31/23; 186% at 4/28/23
- \$84 billion contingent
 & available liquidity at
 4/28/2023

Strong Capital

- 9.6% CET1 reflecting continued capital generation
- Driving capital to high end of 9 to 10% target operating range
- Top quartile loss absorbing capacity
 CET1 + ACL at 11.2%

Disciplined Credit

- Rigorous client selection and underwriting drive outperformance
- Top-tier CCAR results from modeled losses versus peers
- 1.90% ACL above peer median of 1.45%
- NCO LTM of 13 basis points vs peer median of 22 basis points



Segment Overview





Commercial Bank | Serving the Needs of Businesses and Institutions Across the Nation

Proven Commercial Optimization and Growth...

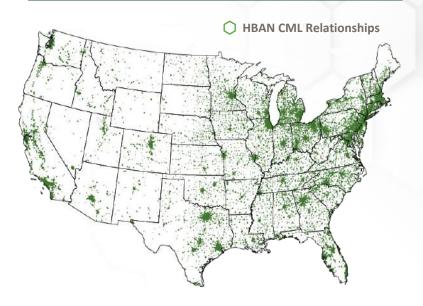
Where We Were (2010)

- Community bank, regionally focused on the Midwest
- Small, regional balance sheet
- Heavy real estate concentration
- Smaller end middle market

Where We Are (2022)

- Super regional bank with broad product set and capabilities
- Balance sheet 4x larger and more diversified
- Delivering expertise and advice
- Strength in capital markets and treasury management
- Specialty and asset finance scale
- Deep primary bank relationships

...With Significant Scale and Reach





Recent Awards and Recognition

Greenwich Awards:

Best Brand Trust, Ease of Doing Business, Value Long-Term Relationships, Likelihood to Recommend

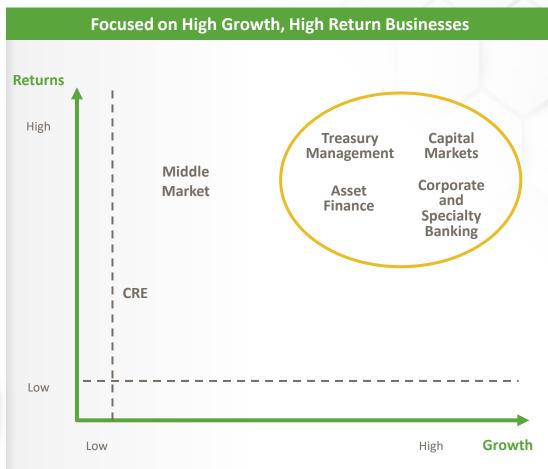
Treasury Management Overall Satisfaction, Customer Service, Ease of Doing Business

- The M&A Atlas Awards¹: IB Firm of the Year
 - M&A Today: IB Firm of the Year



Achieving Scale Across Diverse Set of Commercial Solutions





Expanding Capital Markets



Capital Market Capabilities



Capital Markets Timeline

2023+ 2016-2018 2019-2021 2022 Capstone Private Placement RW Baird REIT Investment Lead with advice **Target Goal** acquisition Banking Strategic Alliance Jr. Capital Cultivate relationships Mortgage Trading (TBA) Established Huntington Capital expansion Deliver Capstone synergies Markets (HCM) brand • JLL Real Estate Capital Capture mid-market opportunity at scale Equity Capital Markets / revenue correspondent relationship **Corporate Services** Expand platform and capabilities by 2027 Liquidity portal HSE acquisition Corporate Finance / Capital Structure Advisory

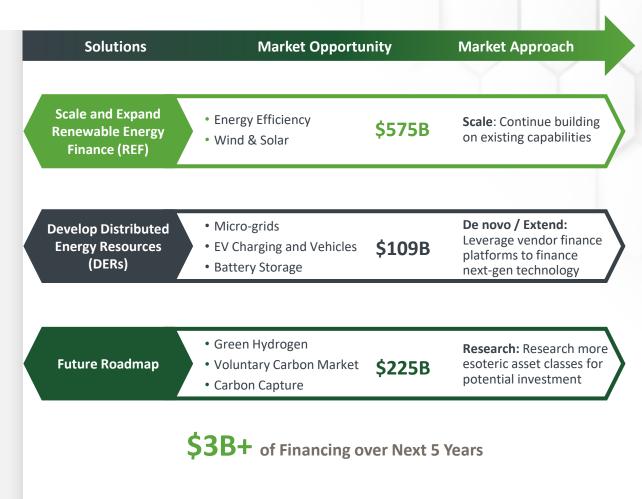
Increasing Capabilities, Technology, and Expertise to Drive Fee Growth

Climate Finance | Partner with Clients as They Reduce Their Carbon Footprint

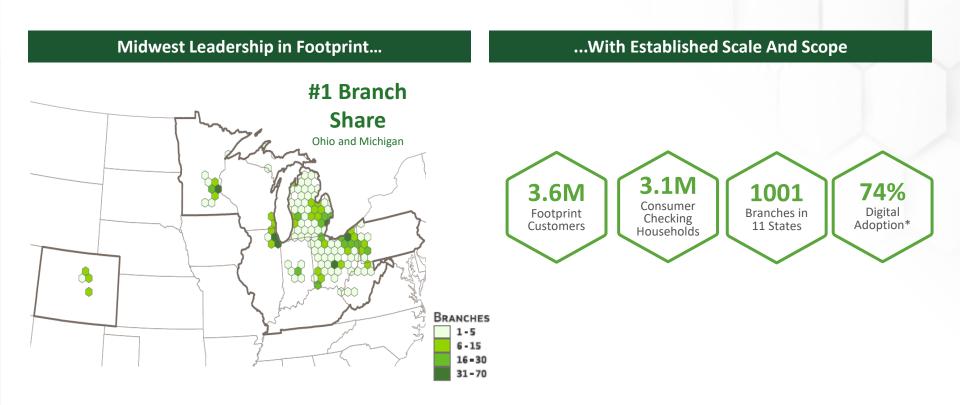
Background

- · Large capital provider to renewable energy projects +\$500M in funded exposure
- #5 bank-owned equipment finance company uniquely positioned to pivot from carbon-powered technology to next-generation technologies
- Accelerating our commitment to the sector through dedicated banking team





Consumer Banking | Industry Leading Brand and Capabilities





Recent Awards and Recognition JD Power Multi-Year Winner1:

- Mobile App Satisfaction
- **Overall Customer Satisfaction**



Early Pay

Standby 🗐 Cash:

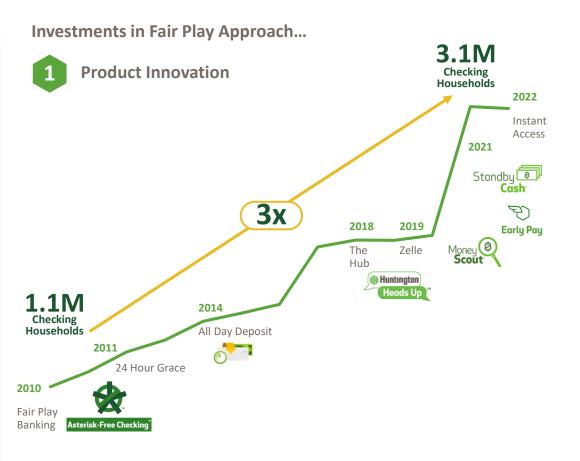


24-Hour



Note: All stats as of 1Q23

Ongoing Targeted Investments in Key Enablers Drive Our Success



- **Brand Positioning and Marketing** #1 in the following areas among in market competitors1:
 - Trust
 - **NPS**
 - Customer-Focused
- **Service and Customer Experience**

Overall

Highest Customer Satisfaction 4 Years in a Row²



Digital Engagement and Acquisition Mix



^{(1) 2021} Brand Tracking Market Study. In market bank competitors: BAC, CFG, FITB, JPM, KEY, PNC, USB

Business Banking | Established Reputation as the Business Bank of Choice



Our Customers

- Privately-held companies
- Wide variety of industries with specialties in SBA and Practice Finance
- Revenues up to ~\$20M
- Credit exposure up to ~\$10M



Greenwich Small Business Awards - 2022 Greenwich Awards - 2021





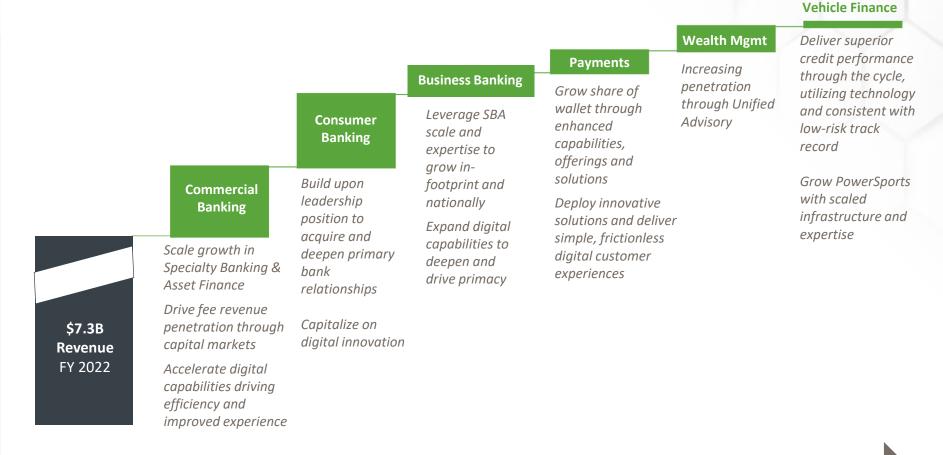






Clear Path to Deliver Sustainable Revenue Growth

Illustrative Contribution of Medium-Term Revenue Growth



Supported by TCF Revenue Synergies

Focused on Driving Value from TCF

Delivering on Commitments

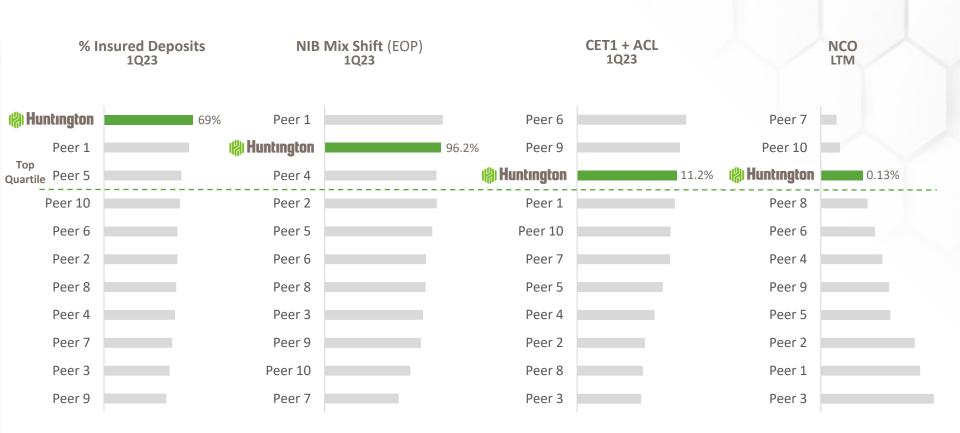
- Executed close (< 6 months) and conversion (4 months post close) with pace and quality
- Delivered cost synergies by Q2 2022, earlier than expected
- 2x Tech Dev Investment from 2019 to 2022
- Generated top quartile returns and efficiency and achieved medium-term targets

Revenue Synergies



Well-Positioned to Capture Acquisition-Related Revenue Growth Opportunities

Execution Driving Financial Outperformance Versus Peers



Note: S&P Global Market Intelligence and filings. Peer Group includes CFG, CMA, FITB, KEY, MTB, PNC, RF, TFC, USB, ZION

Financial Update





2023 First Quarter Financial Performance

\$0.43 \$0.39 \$0.38 **ROTCE EPS** \$0.36 \$0.32 **GAAP** 23.1% \$0.39 \$0.42 \$0.39 \$0.39 Reported \$0.35 \$0.29 **22.7%** (17.8% ex AOCI) \$0.38 **Adjusted** 1Q22 2022 3022 4022 1Q23 ■ FPS GAAP ■ Notable Items

Driving Organic Growth and **Profitability**

- Pre-Provision Net Revenue growth of 41% YoY; EPS increased 34% YoY
- Average loan growth QoQ of 1.3%, led by broad based commercial growth
- Continued acquisition of primary bank relationships
- Controlled expense management, maintained positive operating leverage

High Quality Deposit Base and Ample Liquidity

- Average deposit balances up QoQ of 0.3%, led by consumer
- Best-in-class liquidity coverage of 136% relative to uninsured deposits, at 3/31
- Disciplined management of deposit betas

Robust Credit and Capital Profile

- Net charge-offs of 0.19%, up 2 bps QoQ and up 12 bps YoY; below the throughthe-cycle range
- CET1 + ACL ratio in top quartile of peer group
- Bolstered hedging program to further protect capital and reduce NIM volatility

Deposit Growth

(ADB)

0.3% $\Omega_0\Omega$

2.3%

Loan Growth

(ADB - ex-PPP)

1.3% QoQ

9.3%

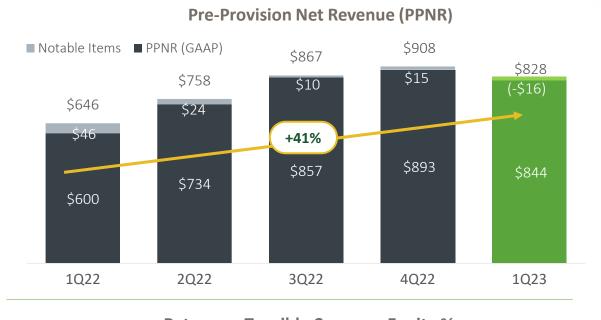
Credit **Performance**

0.19%

1.90% ACL

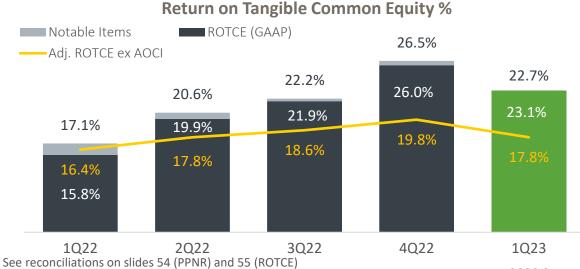
NCOs

Driving Sustained Profitability



Highlights

- Positive underlying trends in NII and fee income offset by expected seasonality impact
- YoY PPNR growth of 41% driven by NII expansion, fee growth, and controlled expenses
 - Adjusted PPNR YoY growth of 28%

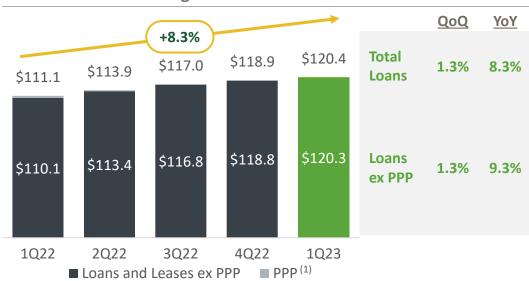


1Q23 ROTCE above 20%+



Loans and Leases | Broad Based Commercial Loan Growth





Average Loan and Lease Balances QoQ



Highlights

vs Linked Quarter

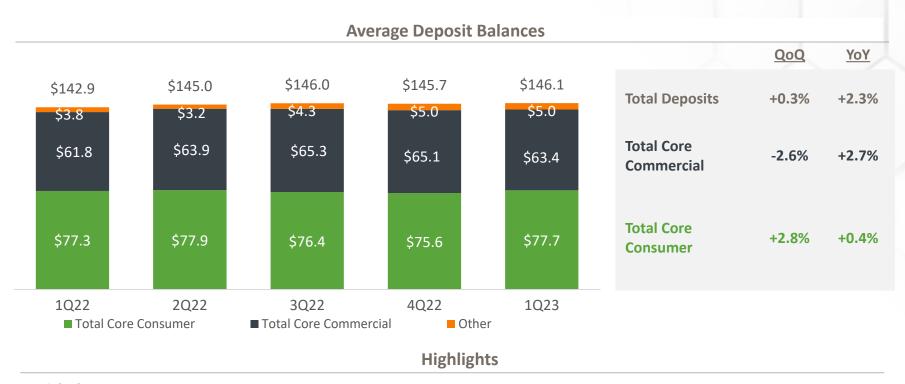
- Average loans up \$1.5 billion, or 1.3% QoQ, or \$1.5 billion, or 1.3% ex PPP
- Average commercial up \$1.5 billion, or 2.2% QoQ

vs Prior Year

- Total average loans increased \$9.3 billion, or 8.3% YoY, or \$10.2 billion, or 9.3% ex PPP
- Commercial average balances increased \$6.6 billion, or 10.7% YoY
 - Ex PPP commercial balances grew \$7.5 billion, or 12.4%
- Total average consumer loans increased \$2.7 billion, or 5.5%



Deposits | Growth in Average Balances



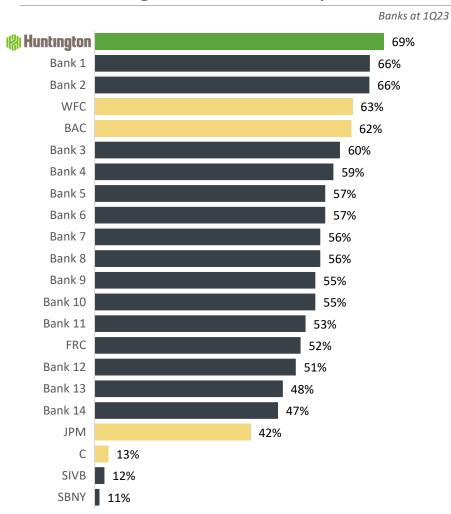
vs Linked Quarter

- Average core deposit balances increased \$472 million or 0.3%
 - Consumer core deposits increased \$2.1 billion driven by continued balance gathering across money market and time deposit accounts
 - Commercial core deposits decreased \$1.7 billion driven by seasonality with lower checking and demand balances



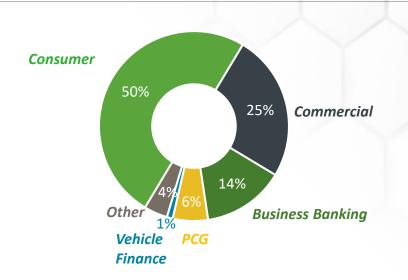
High Quality, Granular Deposit Franchise

Leading Percent of Insured Deposits(1)



(1) Source: Company's 1Q23 Numbers (if published, otherwise 4Q22) | Calculation: (total deposits - uninsured deposits) / total consolidated deposits | Publicly traded US-based banks with >\$50 billion in deposits (excludes BHCs that are classified primarily as card issuers)

Diversification by Business Lines..



..with Low Average Balances

Consumer \$11k per account

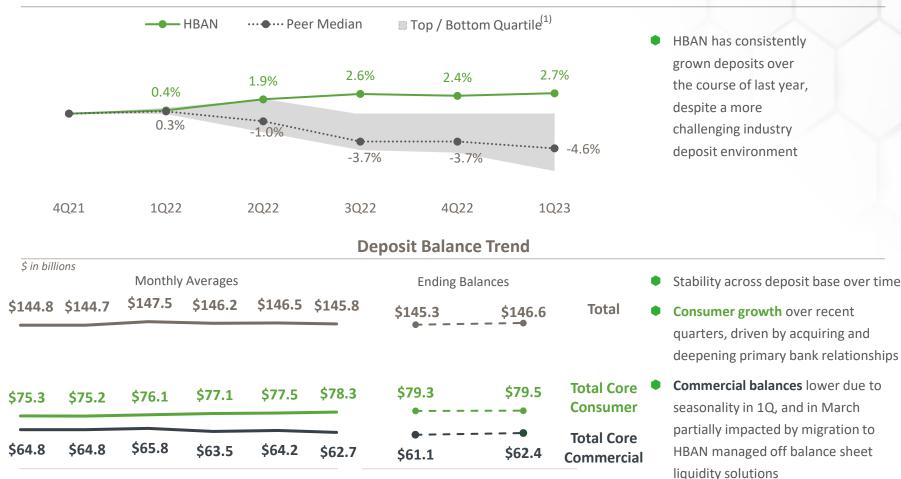
Business Banking \$40k per account

Commercial \$5.5M per relationship



Cumulative Deposit Growth Above Peers

Cumulative Growth Rate of Average Deposits since 4Q21



3/31

4/14

Jan-23

Feb-23

Mar-23

Dec-22

Nov-22

Oct-22

Commercial Deposit Relationships Bolstered by Off Balance Sheet Liquidity Management Solutions

Commercial Off B/S Overview

2019: Enhanced off balance sheet liquidity solutions for commercial customers

- Provides customers with access to incremental solutions, including treasuries, money market, and bond funds
- Maintains full relationship with sophisticated deposit customers
- Better manage higher beta and more unpredictable / large deposit flows (i.e., non-operational)
- Maintains on balance sheet deposits focused on core operating accounts
- Leveraged liquidity solutions over past two years to manage excess customer liquidity off balance sheet to protect from surge deposit run-off

Total Commercial Banking Segment Liquidity (Average)

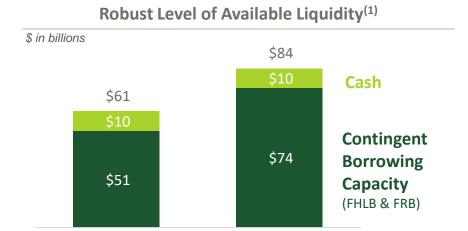


Commercial Banking Segment Customer Deposits / Liquidity (EOP)

Ending	12/31/22	3/6/23	3/31/23	4/14/23
On B/S	\$37.5	\$37.0	\$35.2	\$36.9
Off B/S	\$18.6	\$20.5	\$21.7	\$24.4
Total	\$56.1	\$57.5	\$56.9	\$61.3



Diversified Sources of Liquidity



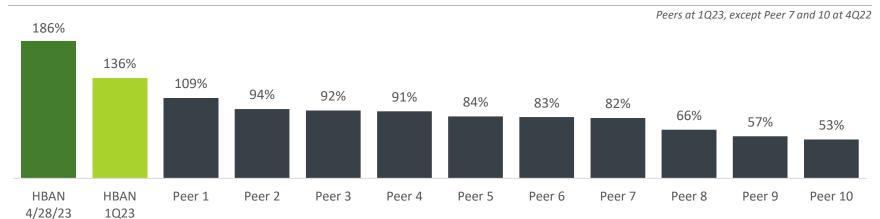
1Q23

4/28/23

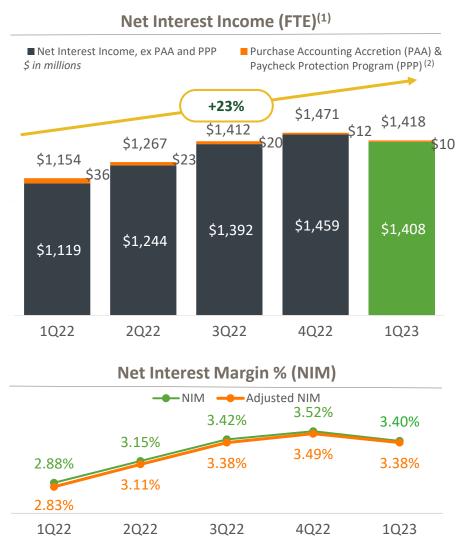
Highlights

- Peer leading available liquidity as a percent of uninsured deposits highlighting the proactive approach to liquidity risk management and strength of our granular deposit base
- Additional sources of liquidity include \$9 billion of unpledged securities (market value) at 3/31

Cash + Borrowing Capacity as a % of Uninsured Deposits⁽¹⁾



Net Interest Income | Driving Growth Over Time



Highlights

vs Linked Quarter

- Net interest income (FTE) decreased \$53 million (-3.6%) impacted by lower NIM and day count
 - Net interest income ex PAA and PPP decreased \$51 million (-3.5%)
- Reported NIM for 1Q23 was 3.40%, a decrease of 12 basis points versus prior quarter
 - Primarily reflecting lower spreads net of free funds (-5 bps), increased hedge impact (-5 bps), and higher cash (-3 bps)

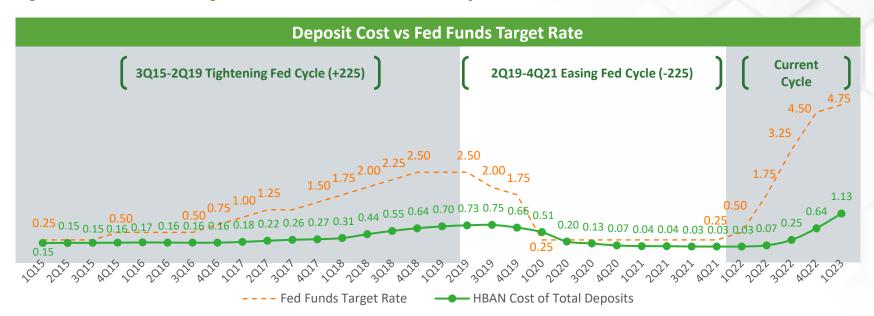
vs Prior Year

- Net interest income up \$264 million (+23%) reflecting expanded NIM year over year and higher earning assets
 - Net interest income ex PAA and PPP increased \$289 million (+26%)
- Reported NIM increased 52 basis points versus prior year

See reconciliation on slide 56 (NIM); (1) 1Q22 - \$19M PAA and \$17M PPP, 2Q22 - \$16M PAA and \$7M PPP, 3Q22 - \$15M PAA and \$5M PPP, 4Q22 - \$11M PAA and \$1M PPP, 1Q23 - \$10M PAA. (2) Disclosed PPP impact only refers to legacy Huntington PPP. Legacy TCF PPP deferred fees were zeroed out as part of the purchase accounting process, and all TCF PPP loans have a purchase accounting discount that is included in PAA metrics

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Deposit Costs | Continued Disciplined Execution

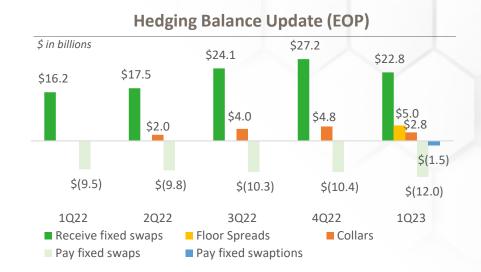


	Start of prior cycle	roved Funding B Start of current cycle				
(Ratios on ADB basis)	3Q15	1Q22	2Q22	3Q22	4Q22	1Q23
Loan-to-deposit ratio	90%	78%	79%	80%	82%	82%
CDs / total deposits	10%	4%	4%	4%	5%	7%
Wholesale Funding / total assets ⁽¹⁾	14%	9%	7%	8%	10%	11%
	Rate Cycle ('15'19)	Rate Cycle ('22-Current)				
Through Cycle Fed Funds Increase	2.25%		4.70%	average		
Total Cost of Deposits	0.75% (27% beta)		1.13% (25%	beta to date)		

Balance Sheet Management Strategy

Hedging Program

- Dynamic hedging strategy, designed to create laddered portfolios with respect to instruments, strikes, and durations
 - Two key objectives of: 1) protecting capital over time, and 2) protecting and reducing NIM volatility
- In 1Q:
 - Executed a net \$0.4 billion of receive-fixed swaps
 - Terminated \$4.9 billion of swaps and entered into \$5.0 billion of floor spreads
 - Executed \$1.6 billion of pay fixed swaps, and \$1.5 billion of pay fixed swaptions



Provides
downside rate
protection and
reduces NIM
volatility

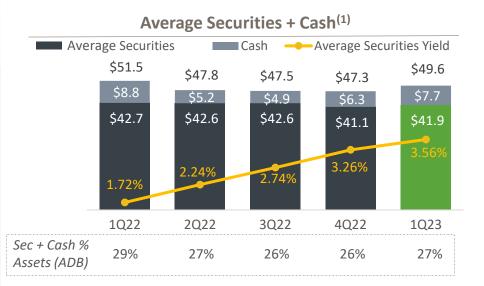
Program	(\$)	Avg (%)	WAL	Description
RF Swaps	\$22.8	2.66	3.46	Provides down rate NIM protection
Floor Spreads	\$5.0	2.97 / 3.97	3.04	Cost efficient structure to provide down rate NIM protection and reduce near term negative carry
Collars	\$2.8	3.18 / 4.27	0.11	Short term swaptions, on 3 to 4-year swaps to protect against down rate scenarios
Total RF Swaps	\$30.6		3.09	

Supports / protects capital in higher rate environments

Note: \$ in billions unless otherwise noted

Total PF Swaps	\$13.5		3.95	
PF Swaptions	\$1.5	5.05	1.01	Economic Hedges; 1-year swaption on 5-year swaps to protect capital from tail risk from significant rate moves
PF Swaps	\$12.0	1.48	4.32	Protects capital if rates increase

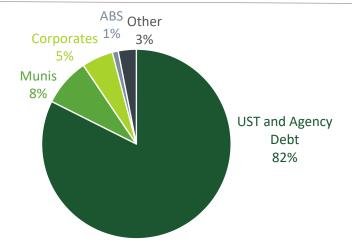
Securities Portfolio



Highlights

- Securities duration 4.7 years; net of hedging 3.7 years
- Securities yields increased 30 bps QoQ
- New purchase yield of 5.03%, 14bps lower QoQ
- 41% of portfolio classified as HTM to protect capital
- AFS portfolio partially hedged with pay fixed swaps; reduces duration risk and protects OCI / capital and liquidity

Securities Portfolio Composition (1Q23)



Note: \$ in billions unless otherwise noted; (1) Cash equals cash and cash equivalents

Components of Fair Value (FV) Mark

		omponents (orran varac	, (i v) iviaii	
		Securities (cost)	Unrealized gain / (loss)	Hedge FV (unallocated)	Net Impact
4022	AFS	\$27.1	(\$3.7)	\$0.8	(\$2.9)
4Q22	HTM \$17.1		(\$2.3)	-	(\$2.3)
	Total \$44.2		(\$6.0)	\$0.8	(\$5.2)
		Securities (cost)	Unrealized gain / (loss)	Hedge FV (unallocated)	Net Impact
1Q23	AFS	\$27.4	(\$3.3)	\$0.7	(\$2.6)
	HTM	\$17.0	(\$2.0)	-	(\$2.0)
	Total	\$44.4	(\$5.3)	\$0.7	(\$4.6)

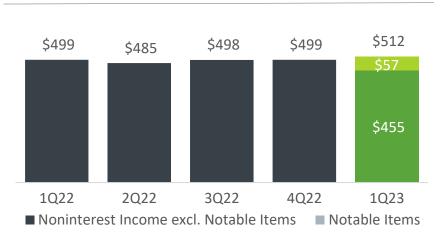
Excludes Other Securities; pre-tax

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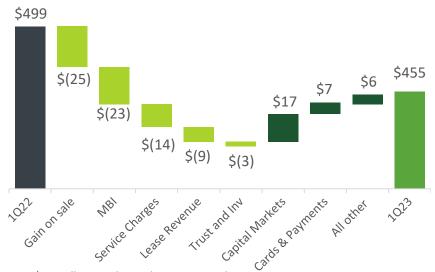
| 33 | **| Huntington**

Noninterest Income | Growth in Underlying Key Drivers





Noninterest Income vs. Prior Year, ex notable items



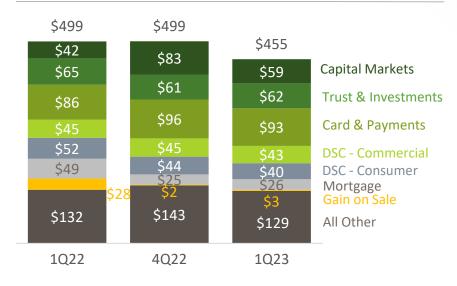
Note: \$ in millions unless otherwise noted

Highlights

vs Linked Quarter

- Noninterest Income increased \$13 million or 3%
- Noninterest Income ex Notable Items decreased \$44 million, impacted by seasonality, lower capital markets, leasing revenue, and deposit service charges
- Notable items of \$57 million due to gain on sale of retirement plan services business (RPS) in the quarter

Noninterest Income by Category, ex notable items





Noninterest Expense | Disciplined Expense Management





Highlights

vs Linked Quarter

- Proactive reduction of expenses with completion of the voluntary retirement program (VRP), branch consolidations in 1Q, and execution of our organizational realignment
- Noninterest expense of \$1,086 million, increased \$9 million or 0.8%
- Adjusted noninterest expense, excluding Notable Items decreased \$18 million or -1.7% driven by lower personnel expenses and seasonality / timing

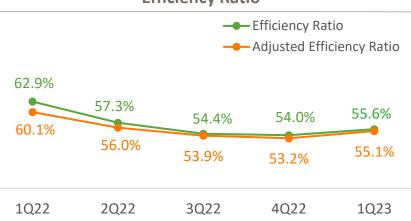
vs Prior Year

Noninterest expense increased \$33 million, or 3.1%

Quarterly Noninterest Expense, ex notable items



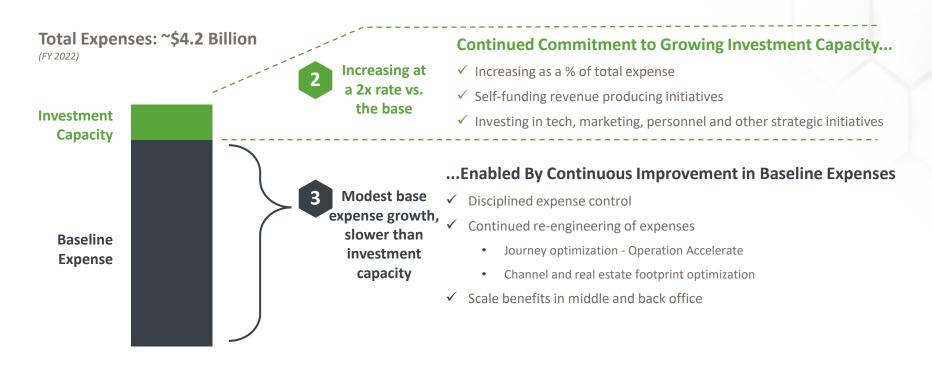
Efficiency Ratio



Note: \$ in millions unless otherwise noted; See reconciliations on slide 56 (Noninterest Expense, Efficiency Ratio)

Pursuing Strategic Investments with Disciplined Expense Management

Grow Expenses Less than Revenue To Deliver Positive Operating Leverage



Increasing Efficiency by Capturing Significant Benefits from Change in Expense Mix

Disciplined Expense Management Driving Positive Operating Leverage

Efficiency Initiatives

Operation Accelerate

- ✓ Simplifying customer journeys
- ✓ Reduce inefficiencies and drive productivity

Branch Optimization

- ✓ Closed 30 locations (1Q23)
- ✓ Expanding in high opportunity markets

Voluntary Retirement Program

- ✓ Focused on middle & senior level roles
- ✓ Offering opened late January

Organizational Realignment

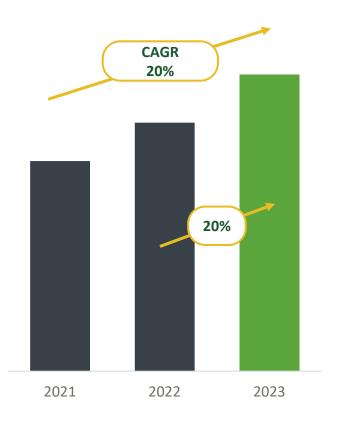
- ✓ Consolidation of operating segments
- ✓ Supports focus on the customer and drives efficiencies

Continuous Expense Improvement Supports Re-Investment into Key Revenue Producing Initiatives



Expense Improvement Supports Strategic Investments

Operating Investments(1)



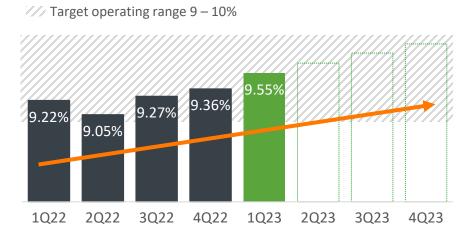
Key Initiatives (2023)

- **Technology Development**
 - New consumer products (marketplace and deepening)
 - Expanded capabilities in wealth and advisory
 - Commercial origination and servicing
 - Enhanced payment capabilities (card and TM)
 - Operation Accelerate (use and access to data | ease of transacting | improved customer experience)
 - Investment in Mobile and AI platform
- Marketing
 - Customer acquisition and brand awareness
 - Marketing technology personalized delivery and targeting
- **Personnel Additions**
 - Specialty banking verticals
 - Climate finance

Increased Capacity Utilized to Self-fund Strategic Initiatives to Drive Sustainable Growth

Capital Positioning | Building Over the Year

Common Equity Tier 1 (CET1) Ratio



CET1 and AOCI Impact



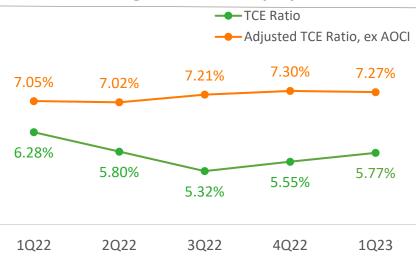
See reconciliation on slide 58 (TCE) and slide 57 (CET1)

Highlights

Strong Capital Position

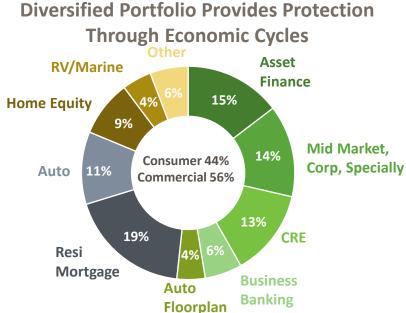
- CET1 within target operating range at 9.55%
 - CET1 continues to grow on reported basis (+19 bp QoQ)
 - Inclusive of AOCI, CET1 improved 43 bps QoQ
- Capital Priorities:
 - 1. Fund Organic Growth 2. Dividend 3. Buybacks/other
- Expect to deploy capital to fund organic growth and increase
 CET1 to high end of the range by year-end
 - Share repurchase not expected in 2023
- Dividend yield of 5.4% (as of 4/14)

Tangible Common Equity

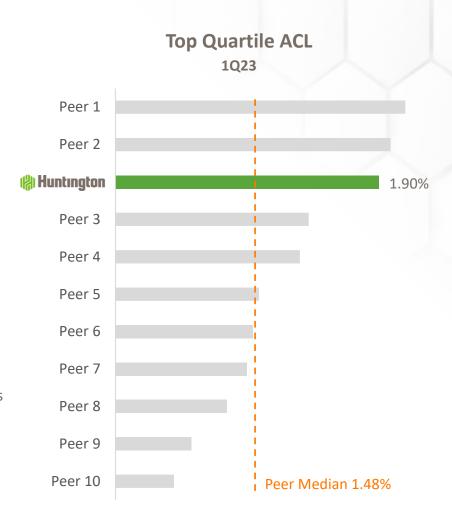


Strong Credit Quality

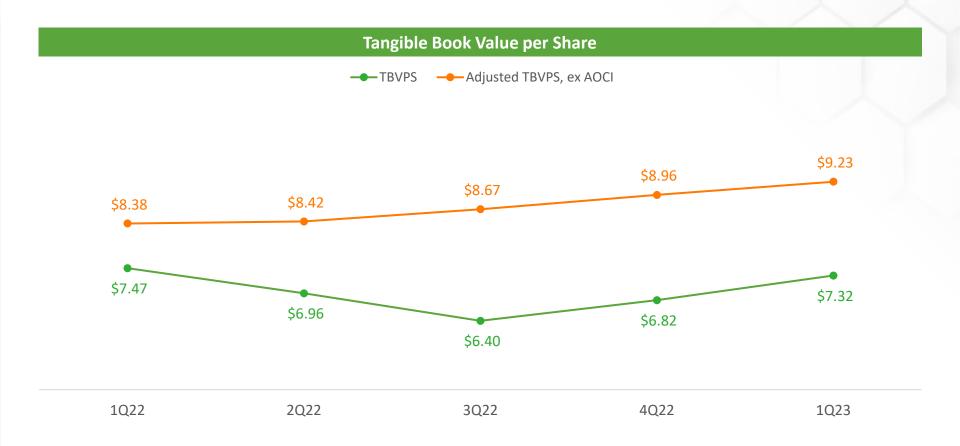
Guided by Aggregate Moderate-to-Low Risk Appetite



- Disciplined client selection and underwriting
- Consumer Portfolio:
 - Prime, super-prime focus with ~770 average origination FICOs
 - Proprietary custom scorecards in key businesses
 - 95% of book is secured (e.g. resi mortgage, HE, Auto)
- Commercial Portfolio:
 - Breadth of industry verticals and diverse geographic footprint
 - Business banking 6% of total and reflects #1 SBA
 - CRE primarily multi-family and industrial; office < 2% of loans



Tangible Book Value (TBV) per Share

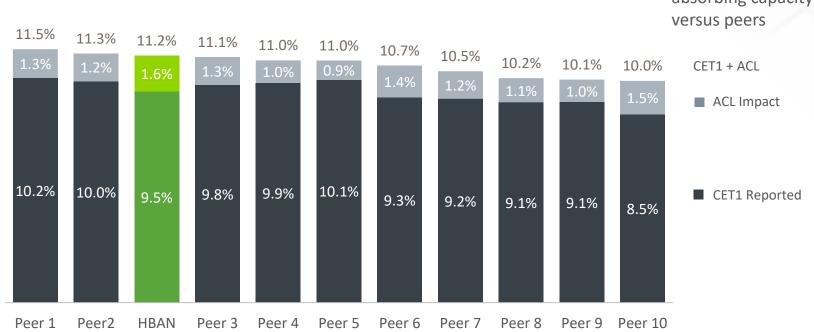


CET1 Comparison versus Peers

CET1 (Reported and Adjusted for ACL)

Peers at 1023

Top tier total loss absorbing capacity versus peers



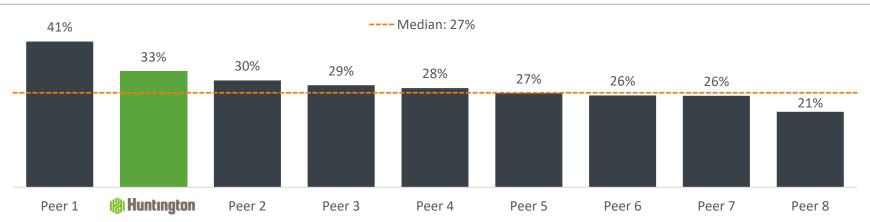
CCAR Modeled Loan Loss Rates

HBAN's modeled loss rates consistently among the lowest in peer rankings

CCAR Cumulative Loan Losses as a % of Average Total Loans⁽¹⁾

										20	20		
20	15	20	16	20	17	20	18	20	20	Resubr	nission	20	22
HBAN	4.2%	Peer 1	4.4%	Peer 1	4.2%	Peer 1	5.2%	HBAN	5.1%	Peer 1	5.9%	Peer 1	5.7%
Peer 1	4.5%	Peer 2	4.8%	Peer 2	4.3%	HBAN	5.3%	Peer 1	5.1%	Peer 2	6.3%	Peer 2	5.9%
Peer 2	4.6%	HBAN	4.8%	HBAN	4.6%	Peer 2	5.8%	Peer 2	5.1%	Peer 3	6.5%	HBAN	6.3%
Peer 3	4.7%	Peer 3	5.1%	Peer 3	4.7%	Peer 3	6.1%	Peer 3	5.3%	HBAN	6.8%	Peer 3	6.3%
Peer 4	5.0%	Peer 4	5.3%	Peer 4	4.8%	Peer 4	6.1%	Peer 4	5.5%	Peer 4	6.9%	Peer 4	6.4%
Peer 5	5.1%	Peer 5	5.3%	Peer 5	5.4%	Peer 5	6.1%	Peer 5	5.6%	Peer 5	7.0%	Peer 5	6.9%
Peer 6	5.2%	Peer 6	5.8%	Peer 6	5.6%	Peer 6	6.5%	Peer 6	6.3%	Peer 6	8.4%	Peer 6	6.9%
Peer 7	5.6%	Peer 7	5.8%	Peer 7	5.9%	Peer 7	6.7%	Peer 7	6.8%	Peer 7	10.1%	Peer 7	7.2%
Peer 8	6.5%	Peer 8	6.1%	Peer 8	6.1%							Peer 8	8.3%
Peer 9	6.9%	Peer 9	6.3%	Peer 9	6.4%								

1Q23 ACL as % of 2022 CCAR Modeled Losses⁽²⁾



(1) Peers: BBT, CIT, CMA, CFG, FITB, KEY, MTB, PNC, RF, TFC, USB, ZION

(2) Peers: CFG, FITB, KEY, MTB, PNC, RF, TFC, USB

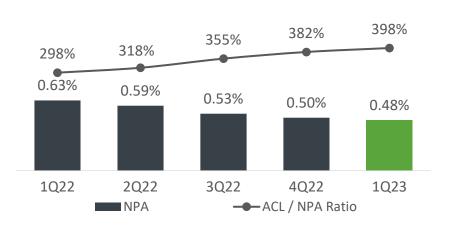


Asset Quality and Reserve | Top Tier Reserve Profile





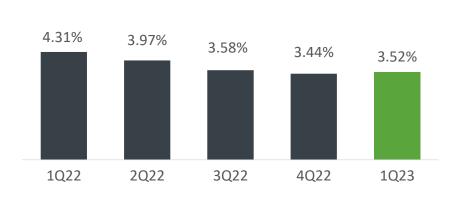
NPA and ACL / NPA Ratios



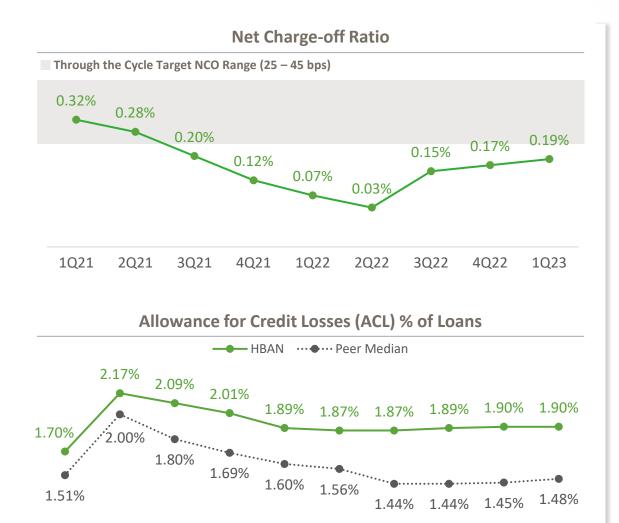
Allowance for Credit Losses (ACL)



Criticized Asset Ratio



Historical Asset Quality and Reserve Trends



CECL

Day 1

1021

2021

3Q21

4Q21

1022

2022

3Q22

4022

1023

Key Highlights

Strong Credit Quality

- Credit performance is a reflection of rigorous customer selection
- NCOs normalizing from historic low levels primarily driven by macroeconomic conditions

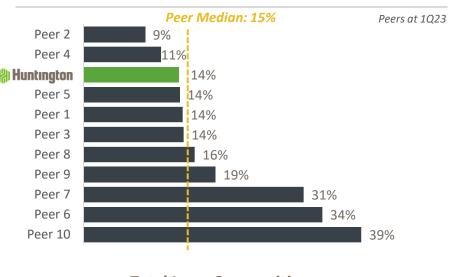
Solid Reserve Profile

- Consistent and disciplined allowance approach
- Variety of economic scenarios along with sensitivity exercises are utilized
- Results in an appropriately prudent coverage ratio since CECL implementation

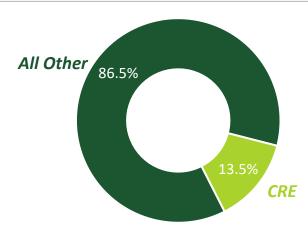


Commercial Real Estate (CRE) Overview

CRE Loans as % of Total Loans



Total Loan Composition



Portfolio Characteristics

- Well diversified portfolio with rigorous client selection
- CRE reserve coverage 3% vs peer median of 2% (1Q23)
 - Office reserve coverage of 8%
- HBAN CRE growth (8%) slower than peers (12%) and industry (11%) since 2Q21⁽¹⁾
- Office portfolio less than 2% of total loans, and predominately suburban and multi-tenant

CRE Diversification by Property Type (1Q23)

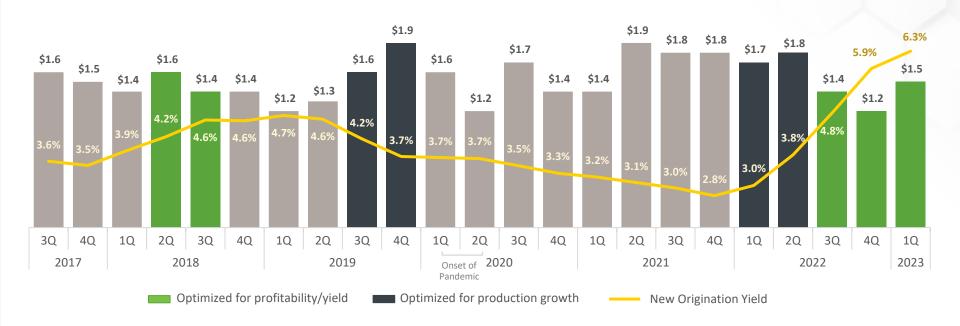
Property Type (\$ in billion	ns)	% of Total Loans
Multifamily	\$4.7	3.9%
Industrial	2.3	1.9%
Office	2.1	1.7%
Retail	1.8	1.5%
Hotel	1.1	0.9%
Other	1.7	1.4%
CRE excluding REITs	\$13.7	11.3%
REITs	2.7	2.2%
Total CRE	\$16.4	13.5%

Auto – Proven Track Record of Strategic Growth

Optimize through the Cycle

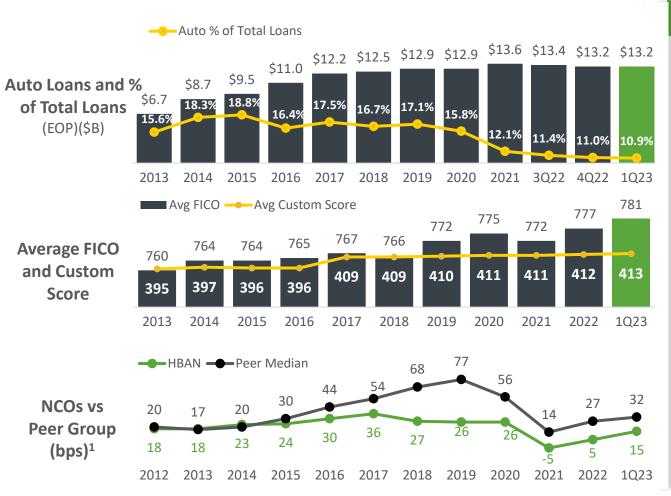
Know when to pull and press on production to maximize returns

Indirect Auto Production (\$B) and New Origination Yield



Scale and Expertise to Continuously Drive Shareholder Value

Auto – Strong Credit Performance Through the Cycle



Key Highlights of Credit Strength

Strong Credit Quality

- Industry knowledge and focus on rigorous customer selection drives outperformance of NCOs
- Auto loans as a percent of total loans decreased to 10.9% as of 1Q23

Deep Industry Expertise

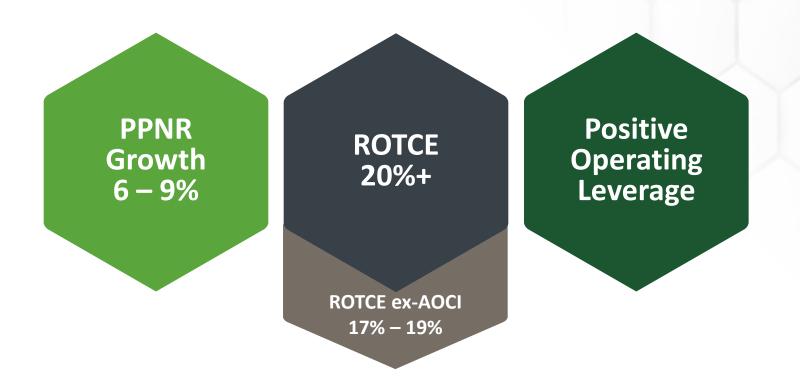
 75+ years of experience; consistent underwriting strategy

Robust Customer Selection

- Super-prime with average FICO of 781
- Proprietary custom scorecard enhances predictive modeling

Extensive Industry Knowledge with Emphasis on Super-Prime Consumers

Medium-Term Financial Targets



Operating Assumptions ● CET1 Ratio: 9 – 10%

● Net Charge-offs: 25 – 45 bps through the cycle

● Tax Rate: 19 – 21%

2023 Outlook

Average Deposits FY22 baseline = \$144.9 billion Up 1% - 4% Up 1% - 3% Net Interest Income (ex-PPP, ex-PAA) Non-GAAP FY22 baseline = \$5.21 billion Noninterest Income (ex-notable items) Non-GAAP FY22 baseline = \$1.98 billion Up 2-4% core underlying plus ~\$60 million Capstone/Torana plus ~\$30 million FDIC assessment Net Charge-offs Dip 3% - 7/% Up 1% - 3% Up 1% - 3% Up 6% - 9% Flat to down 2% Flat to d		FY23 v	rs. FY22
Average Deposits FY22 baseline = \$144.9 billion Up 1% - 4% Up 1% - 3% Net Interest Income (ex-PPP, ex-PAA) Non-GAAP FY22 baseline = \$5.21 billion Noninterest Income (ex-notable items) Non-GAAP FY22 baseline = \$1.98 billion Up 2-4% core underlying plus ~\$60 million Capstone/Torana plus ~\$60 million Capstone/Torana plus ~\$30 million FDIC assessment Net Charge-offs Low end of 25-45 bps through the cycle target Middle of target operating Up 1 - 3% Expense (ex-notable items) Plus ~\$60 million Capstone/Torana plus ~\$50 million Capstone/Torana Plus ~\$30 million FDIC Assessment Net Charge-offs Middle of target operating High end of target operating			
Net Interest Income (ex-PPP, ex-PAA) Non-GAAP FY22 baseline = \$5.21 billion Noninterest Income (ex-notable items) Non-GAAP Expense (ex-notable items) Non-GAAP FY22 baseline = \$1.98 billion Up 2-4% core underlying plus ~\$60 million Capstone/Torana plus ~\$30 million FDIC assessment Net Charge-offs Middle of target operating Dp 178-3% Up 6% - 9% Up 6% - 9% Flat Flat to down 2% Flat ode in the state of the sta	Average Loans FY22 baseline = \$115.3 billion	Up 5% - 7%	Up 5% - 7%
Up 8% -11% Up 6% - 9%	Average Deposits FY22 baseline = \$144.9 billion	Up 1% - 4%	Up 1% - 3%
(ex-notable items) Non-GAAP FY22 baseline = \$1.98 billion Up 2-4% core underlying plus ~\$60 million Capstone/Torana plus ~\$30 million FDIC assessment Net Charge-offs Low end of 25-45 bps through the cycle target Middle of target operating ~Flat to down 2%	Net Interest Income (ex-PPP, ex-PAA) Non-GAAP FY22 baseline = \$5.21 billion	Up 8% -11%	Up 6% - 9%
Plus ~\$60 million Capstone/Torana Plus ~\$60 million Capstone/Torana Plus ~\$30 million FDIC	Noninterest Income (ex-notable items) Non-GAAP FY22 baseline = \$1.98 billion	~Flat	~Flat to down 2%
through the cycle target through the cycle target CET1 Ratio Middle of target operating High end of target operating	Expense (ex-notable items) Non-GAAP FY22 baseline = \$4.11 billion	plus ~\$60 million Capstone/Torana plus ~\$30 million FDIC	plus ~\$60 million Capstone/Torana plus ~\$30 million FDIC
(FI) RATIO	Net Charge-offs	•	·
	CET1 Ratio		

Other Assumptions

Assumes consensus economic outlook, and a range of interest rate scenarios

See reconciliations on slide 24 (Loans), 30 (Net Interest Income), 34 (Noninterest Income) and 35 (Expenses); The reconciliation with respect to forward-looking non-GAAP measures is expected to be consistent with actual non-GAAP reconciliations included in the appendix

2023 Second Quarter Investor Presentation | 50 | **Huntington**

Appendix





Disclaimer

CAUTION REGARDING FORWARD-LOOKING STATEMENTS

The information contained or incorporated by reference in this presentation contains certain forward-looking statements, including, but not limited to, certain plans, expectations, goals, projections, and statements, which are not historical facts and are subject to numerous assumptions, risks, and uncertainties. Statements that do not describe historical or current facts, including statements about beliefs and expectations, are forward-looking statements. Forward-looking statements may be identified by words such as expect, anticipate, believe, intend, estimate, plan, target, goal, or similar expressions, or future or conditional verbs such as will, may, might, should, would, could, or similar variations. The forward-looking statements are intended to be subject to the safe harbor provided by Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1995.

While there is no assurance that any list of risks and uncertainties or risk factors is complete, below are certain factors which could cause actual results to differ materially from those contained or implied in the forward-looking statements: changes in general economic, political, or industry conditions; deterioration in business and economic conditions, including persistent inflation, supply chain issues or labor shortages; instability in global economic conditions and geopolitical matters, as well as volatility in financial markets; the impact of pandemics, including the COVID-19 pandemic and related variants and mutations, and their impact on the global economy and financial market conditions and our business, results of operations, and financial condition; the impacts related to or resulting from recent bank failures and other volatility, including potential increased regulatory requirements and costs and potential impacts to macroeconomic conditions, which could affect the ability of depository institutions, including us, to attract and retain depositors and to borrow or raise capital; unexpected outflows of uninsured deposits which may require us to sell investment securities at a loss; rising interest rates which could negatively impact the value of our portfolio of investment securities; the loss of value of our investment portfolio which could negatively impact market perceptions of us and could lead to deposit withdrawals; the effects of social media on market perceptions of us and banks generally; cybersecurity risks; uncertainty in U.S. fiscal and monetary policy, including the interest rate policies of the Federal Reserve; volatility and disruptions in global capital and credit markets; movements in interest rates; transition away from LIBOR; competitive pressures on product pricing and services; success, impact, and timing of our business strategies, including market acceptance of any new products or services including those implementing our "Fair Play" banking philosophy; the nature, extent, timing, and results of governmental actions, examinations, reviews, reforms, regulations, and interpretations, including those related to the Dodd-Frank Wall Street Reform and Consumer Protection Act and the Basel III regulatory capital reforms, as well as those involving the OCC, Federal Reserve, FDIC, and CFPB; and other factors that may affect the future results of Huntington. Additional factors that could cause results to differ materially from those described above can be found in Huntington's Annual Report on Form 10-K for the year ended December 31, 2022, which is on file with the Securities and Exchange Commission (the "SEC") and available in the "Investor Relations" section of Huntington's website http://www.huntington.com, under the heading "Publications and Filings" and in other documents Huntington files with the SEC.

All forward-looking statements speak only as of the date they are made and are based on information available at that time. Huntington does not assume any obligation to update forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements were made or to reflect the occurrence of unanticipated events except as required by federal securities laws. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance on such statements.

Basis of Presentation

Use of Non-GAAP Financial Measures

This document contains GAAP financial measures and non-GAAP financial measures where management believes it to be helpful in understanding Huntington's results of operations or financial position. Where non-GAAP financial measures are used, the comparable GAAP financial measure, as well as the reconciliation to the comparable GAAP financial measure, can be found in this document, conference call slides, or the Form 8-K related to this document, all of which can be found in the Investor Relations section of Huntington's website, http://www.huntington.com.

Annualized Data

Certain returns, yields, performance ratios, or quarterly growth rates are presented on an "annualized" basis. This is done for analytical and decision-making purposes to better discern underlying performance trends when compared to full-year or year-over-year amounts. For example, loan and deposit growth rates, as well as net charge-off percentages, are most often expressed in terms of an annual rate like 8%. As such, a 2% growth rate for a quarter would represent an annualized 8% growth rate.

Fully-Taxable Equivalent Interest Income and Net Interest Margin

Income from tax-exempt earning assets is increased by an amount equivalent to the taxes that would have been paid if this income had been taxable at statutory rates. This adjustment puts all earning assets, most notably tax-exempt municipal securities and certain lease assets, on a common basis that facilitates comparison of results to results of competitors.

Earnings per Share Equivalent Data

Notable income or expense items may be expressed on a per common share basis. This is done for analytical and decision-making purposes to better discern underlying trends in total corporate earnings per share performance excluding the impact of such items. Investors may also find this information helpful in their evaluation of our financial performance against published earnings per share mean estimate amounts, which typically exclude the impact of Notable Items. Earnings per share equivalents are usually calculated by applying an effective tax rate to a pre-tax amount to derive an after-tax amount, which is divided by the average shares outstanding during the respective reporting period. Occasionally, when the item involves special tax treatment, the after-tax amount is disclosed separately, with this then being the amount used to calculate the earnings per share equivalent.

Rounding

Please note that columns of data in this document may not add due to rounding.

Notable Items

From time to time, revenue, expenses, or taxes are impacted by items judged by management to be outside of ordinary banking activities and/or by items that, while they may be associated with ordinary banking activities, are so unusually large that their outsized impact is believed by management at that time to be infrequent or short term in nature. We refer to such items as "Notable Items." Management believes it is useful to consider certain financial metrics with and without Notable Items, in order to enable a better understanding of company results, increase comparability of period-to-period results, and to evaluate and forecast those results.

Pre-Provision Net Revenue (PPNR)

Pre-Provision Net Revenue (\$ in millions)		1Q22	2Q22	3Q22	4Q22	1Q23
Total revenue		\$1,645	\$1,746	\$1,902	\$1,961	\$1,921
FTE adjustment		8	6	8	9	9
Total revenue (FTE)	А	1,653	1,752	1,910	1,970	1,930
Less: gain on sale of business line						57
Less: net gain / (loss) on securities						1
Total Revenue (FTE), excluding net gain / (loss) on securities and notable items	В	1,653	1,752	1,910	1,970	1,872
Noninterest expense	С	1,053	1,018	1,053	1,077	1,086
Less: Notable Items		46	24	10	15	42
Noninterest expense, excluding Notable Items	D	1,007	994	1,043	1,062	1,044
Pre-provision net revenue (PPNR)	(A-C)	\$600	\$734	\$857	\$893	\$844
PPNR, adjusted	(B-D)	\$646	\$758	\$867	\$908	\$828

Average tangible common equity, ROTCE

rerange tarionale committee equity, ite i e					
(\$ in millions)	1Q22	2Q22	3Q22	4Q22	1Q23
Average common shareholders' equity	\$16,898	\$16,062	\$16,150	\$15,292	\$15,973
Less: intangible assets and goodwill	5,584	5,613	5,781	5,771	5,759
Add: net tax effect of intangible assets	49	46	43	42	40
Average tangible common shareholders' equity (A)	\$11,363	\$10,496	\$10,413	\$9,563	\$10,254
Less: average accumulated other comprehensive income (AOCI)	(526)	(1,671)	(2,013)	(3,268)	(2,832)
Adjusted average tangible common shareholders' equity (B)	\$11,889	\$12,167	\$12,426	\$12,831	\$13,086
Net income available to common	\$432	\$511	\$565	\$617	\$573
Add: amortization of intangibles	14	14	13	13	13
Add: deferred tax	(3)	(3)	(3)	(3)	(3)
Adjusted net income available to common	443	521	575	627	583
Adjusted net income available to common (annualized) (C)	\$1,797	\$2,094	\$2,281	\$2,488	\$2,364
Return on average tangible shareholders' equity (C/A)	15.8%	19.9%	21.9%	26.0%	23.1%
(\$ in millions)	1Q22	2Q22	3Q22	4Q22	1Q23
Adjusted net income available to common (annualized) (C)	\$1,797	\$2,094	\$2,281	\$2,488	\$2,364
eturn on average tangible shareholders' equity	15.8%	19.9%	21.9%	26.0%	23.1%
Add: Acquisition-related net expenses, after tax (D)	\$37	\$19	\$8	\$12	\$
Less: RPS/voluntary retirement program/organizational realignment, after-tax (D)	\$	\$	\$	\$	\$10
djusted net income available to common (annualized) (E)	\$1,947	\$2,170	\$2,313	\$2,536	\$2,323
adjusted return on average tangible shareholders' equity (E/A)	17.1%	20.6%	22.2%	26.5%	22.7%
Adjusted return on average tangible shareholders' equity, ex AOCI (E/B)	16.4%	17.8%	18.6%	19.8%	17.8%
					- Alb. II II -

Noninterest Expense, Efficiency Ratio, NIM%

Efficiency Ratio (\$ in millions) – Pre-tax	1Q22	2Q22	3Q22	4Q22	1Q23
Noninterest expense (GAAP)	\$1,053	\$1,018	\$1,053	\$1,077	\$1,086
Less: intangible amortization	14	13	13	13	13
Noninterest expense less amortization of intangibles (A)	\$1,039	\$1,005	\$1,040	\$1,064	\$1,073
Less: Acquisition-related expenses, pre-tax	(\$46)	(\$24)	(\$10)	(\$15)	\$
Less: Voluntary retirement program/organizational realignment, pre-tax					(\$42)
Adjusted noninterest expense (Non-GAAP) (B)	\$993	\$981	\$1,030	\$1,049	\$1,031
Total Revenue (GAAP)	\$1,645	\$1,746	\$1,902	\$1,961	\$1,921
FTE adjustment	8	6	8	9	9
Less: Gain / (loss) on securities					1
Less: gain on sale of business line					57
FTE revenue less gain/loss on securities (C)	\$1,653	\$1,752	\$1,910	\$1,970	\$1,872
Efficiency Ratio (A/C)	62.9%	57.3%	54.4%	54.0%	55.6%
Adjusted Efficiency Ratio (B/C)	60.1%	56.0%	53.9%	53.2%	55.1%
Noninterest Expense (\$ in millions)	1Q22	2Q22	3Q22	4Q22	1Q23
Noninterest expense (GAAP)	\$1,053	\$1,018	\$1,053	\$1,077	\$1,086
Subtotal: Impact of Notable Items	46	24	10	15	42
Adjusted Noninterest expense (Non-GAAP)	\$1,007	\$994	\$1,043	\$1,062	\$1,044
Net Interest Margin (% in percent)	1Q22	2Q22	3Q22	4Q22	1Q23
Net Interest Margin (GAAP)	2.88%	3.15%	3.42%	3.52%	3.40%
Purchase Accounting Accretion	(0.05%)	(0.04%)	(0.04%)	(0.03%)	(0.02%)
Adjusted Net Interest Margin (Non-GAAP)	2.83% 2023	3.11% Second Quarte	3.38%	3.49% sentation 56	3.38% 5 (Huntii

Earnings Per Share (EPS), Common Equity Tier 1 (CET1)

EPS (\$ in millions, except per share amounts)	1Q22		2Q22		3C)22	40	22	10	23
Earnings Per Share (GAAP), diluted		\$0.29		\$0.35		\$0.39		\$0.42		\$0.39
Acquisition-related expenses	\$46		\$24		\$10		\$15		\$	
Notable items, net of tax	\$37	\$0.03	\$19	\$0.01	\$8	\$—	\$12	\$0.01	\$(10)	\$(0.01)
Adjusted Earnings Per Share (Non-GAAP)		\$0.32		\$0.36		\$0.39		\$0.43		\$0.38

CET1 – AOCI Impact (\$ in millions)	4Q22	1Q23
Common Equity Tier 1 (A)	\$13,290	\$13,588
Less: Accumulated other comprehensive income (loss) (AOCI)	(3,098)	(2,755)
Adjusted Common Equity Tier 1 with AOCI (B)	\$10,192	\$10,833
Risk Weighted Assets (C)	\$141,940	\$142,335
Common Equity Tier 1 ratio (A/C)	9.36%	9.55%
Common Equity Tier 1 with AOCI ratio (B/C)	7.18%	7.61%
AOCI Impact	2.18%	1.94%

CET1 – ACL Impact (\$ in millions)	4Q22	1Q23
Common Equity Tier 1 (A)	\$13,290	\$13,588
Add: Allowance for credit losses (ACL)	2,271	2,299
Adjusted Common Equity Tier 1 (B)	\$15,561	\$15,887
Risk Weighted Assets (C)	\$141,940	\$142,335
Common Equity Tier 1 ratio (A/C)	9.36%	9.55%
CET1 Adjusted for ACL ratio (B/C)	10.96%	11.16%
ACL Impact	1.60%	1.61%

Tangible common equity ratio, Tangible book value per share

Tangible Common Equity Ratio (\$ in millions)	1Q22	2Q22	3Q22	4Q22	1Q23
Huntington shareholders' equity	\$18,452	\$17,950	\$17,136	\$17,731	\$18,758
Less: preferred stock	2,167	2,167	2,167	2,167	2,484
Common shareholders' equity	\$16,285	\$15,783	\$14,969	\$15,564	\$16,274
Less: goodwill	5,349	5,571	5,571	5,571	5,561
Less: other intangible assets, net of tax	180	171	161	154	142
Tangible common equity (A)	\$10,756	\$10,041	\$9,237	\$9,839	\$10,571
Less: Accumulated other comprehensive income (loss)	(1,314)	(2,098)	(3,276)	(3,098)	(2,755)
Adjusted tangible equity (B)	\$12,070	\$12,139	\$12,513	\$12,937	\$13,326
Total assets	\$176,856	\$178,782	\$179,402	\$182,906	\$189,070
Less: goodwill	5,349	5,571	5,571	5,571	5,561
Less: other intangible assets, net of tax	180	171	161	154	142
Tangible assets (C)	\$171,327	\$173,040	\$173,670	\$177,181	\$183,367
Tangible common equity / tangible asset ratio (A/C)	6.28%	5.80%	5.32%	5.55%	5.77%
Adjusted tangible common equity / tangible asset ratio (B/C)	7.05%	7.02%	7.21%	7.30%	7.27%
TBV per Share (\$ in millions, except per share amounts)	1Q22	2Q22	3Q22	4Q22	1Q23
Number of common shares outstanding (D)	1,439	1,442	1,443	1,443	1,444
Tangible book value per share (A/D)	\$7.47	\$6.96	\$6.40	\$6.82	\$7.32
Adjusted tangible book value per share (B/D)	\$8.38	\$8.42	\$8.67	\$8.96	\$9.23