

Investor Presentation

May 2025



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Safe Harbor

Forward Looking Statements

Any statements in this presentation about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline, visibility, backlog, pending agreements, financial guidance including estimated future revenues, net income, adjusted EBITDA, Non-GAAP EPS, gross margin, effective tax rate, interest rate, depreciation, tax attributes and capital investments, as well as statements about our financing plans, the impact the IRA, the impact of policies and regulatory changes implemented by the new U.S. administration, supply chain disruptions, shortage and cost of materials and labor, and other macroeconomic and geopolitical challenges, the impact from a possible change in accounting principle; our expectations related to our agreement with SCE including the impact of delays and any requirement to pay liquidated damages, and other statements containing the words “projects,” “believes,” “anticipates,” “plans,” “expects,” “will” and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward looking statements as a result of various important factors, including: demand for our energy efficiency and renewable energy solutions; the timing of, and ability to, enter into contracts for awarded projects on the terms proposed or at all; the timing of work we do on projects where we recognize revenue on a percentage of completion basis; the ability to perform under signed contracts without delay and in accordance with their terms and the potential for liquidated and other damages we may be subject to; the fiscal health of the government and the risk of government shutdowns and reductions in the federal workforce; our ability to complete and operate our projects on a profitable basis and as committed to our customers; our cash flows from operations and our ability to arrange financing to fund our operations and projects; our customers’ ability to finance their projects and credit risk from our customers; our ability to comply with covenants in our existing debt agreements; the impact of macroeconomic challenges, weather related events and climate change; our reliance on third parties for our construction and installation work; availability and cost of labor and equipment particularly given global supply chain challenges, tariffs and global trade conflicts; global supply chain challenges, component shortages and inflationary pressures; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy; the ability of customers to cancel or defer contracts included in our backlog; the output and performance of our energy plants and energy projects; cybersecurity incidents and breaches; regulatory and other risks inherent to constructing and operating energy assets; the effects of our acquisitions and joint ventures; seasonality in construction and in demand for our products and services; a customer’s decision to delay our work on, or other risks involved with, a particular project; the addition of new customers or the loss of existing customers; market price of our Class A Common stock prevailing from time to time; the nature of other investment opportunities presented to our Company from time to time; risks related to our international operation and international growth strategy; and other factors discussed in our most recent Annual Report on Form 10-K and our quarterly reports on Form 10-Q. The forward-looking statements included in this presentation represent our views as of the date of this presentation. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this presentation.

Use of Non-GAAP Financial Measures

This presentation and the accompanying tables include references to adjusted EBITDA, Non-GAAP EPS, Non-GAAP net income and adjusted cash from operations, which are Non-GAAP financial measures. For a description of these Non-GAAP financial measures, including the reasons management uses these measures, please see the section in the back of this presentation titled “Non-GAAP Financial Measures”. For a reconciliation of these Non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled “GAAP to Non-GAAP Reconciliation.”

About Ameresco

Ameresco (NYSE:AMRC) is a leading energy solutions provider dedicated to helping customers navigate the global energy transition.

Founded in 2000 | Public in 2010



Full-Service Energy Partner

Addressing cost savings, infrastructure upgrades, energy resiliency and reliability, decarbonization to net zero, and more.

Comprehensive Portfolio

Objective approach and in-house technical expertise deliver solutions tailored to meet the unique needs of each customer.

Customer Driven

Federal Government, Public Sector, Utilities, K-12 Schools, Higher Education, Healthcare, Commercial & Industrial, Data Centers, Public & Community Housing, Transportation.



\$16+ Billion in energy solutions delivered since company inception



5+ GWe of renewable energy resources contracted or managed (solar, BESS, wind, biogas, RNG, operations & maintenance, etc.)



1,500+ Employees throughout North America and Europe



50+ Offices providing local expertise in markets served



Embracing **innovation** through tailored projects aligned to customers goals



Committed to reduce our customers' carbon footprints by a cumulative **500 million metric tons by 2050**

Investment Highlights



Earnings Growth

Growing earnings faster than revenue



Multiyear Visibility

\$4.9B Project Backlog

\$1.4B O&M Backlog

\$3.3B in revenue visibility from operating Energy Assets



Recurring Business

Substantial and growing portion of our earnings comes from recurring lines of business



Lasting Impact

Corporate culture focused on doing well by doing good for our people, planet, and policy

Leading the Global Energy Transition



Full-Service Energy Partner

Cost Savings & Infrastructure Upgrades

Integrate trusted, energy-saving technologies to improve operations and upgrade aging infrastructure in the built environment – smart, data-backed, efficient solutions help manage today's costs and energy demand, while powering the possibilities of tomorrow.

Resilient, Reliable Energy Infrastructure

Deploy a diversified mix of firm and renewable resources for resilient, reliable power – focused on grid stability, mission continuity, and a secure supply, while developing the new infrastructure needed to support increasing energy demand.

Decarbonize to Net Zero

Make meaningful progress on climate action – from energy efficiency and demand reduction, to electrification and renewable generation. Leverage carbon reporting and sustainability advisory to define a plan to decarbonize the built environment and develop reliable clean supply.

Ameresco's Advanced Technology Portfolio



**Full-Service
Energy Partner**

Demand & Conservation

- Energy Efficiency
- Building Envelope
- Heating, Ventilation, Air Conditioning (HVAC) & Indoor Air Quality
- Interior LED Lighting
- LED Street & Area Lighting
- Water Management & Efficiency

Distributed, Renewable Supply

- Biomass, Biogas, Landfill Gas to Energy & Renewable Natural Gas (RNG)
- Cogeneration / Combined Heat & Power (CHP)
- Geothermal
- Solar (On-Grid & Off-Grid)
- Wind

Infrastructure

- Advanced Metering Infrastructure (AMI)
- Battery Energy Storage Systems (BESS)
- EV Charging Infrastructure
- Mechanical, Electrical & Plumbing
- Microgrids
- Smart Building Automation, Controls & Master System Integration
- Utility Distribution System

Software & Services

- AssetPlanner® Enterprise Asset Management Platform
- Sustainability & Capital Planning Advisory
- Energy Supply Management & Consultancy
- Solar, BESS, Facilities, Plant Operations & Maintenance (O&M)

Why Ameresco?

Our Competitive Advantage



Innovative

We integrate advanced technologies across a broad spectrum of efficiency, distributed resources, infrastructure renewal, and software solutions.



Independent

Our objective, vendor-neutral approach enables us to implement the solutions best tailored to each customers' goals, environment, budget, and timeline.



Experts

As a full-service partner, our deep bench of design, development, financing, and construction expertise is backed by a proven track record of bringing comprehensive projects to fruition.



Recognized Market Leadership

Top Market Share

Energy Services Companies,
U.S. (estimated, 2024)
by Guidehouse Insights

Awarded
North American
**Energy Services
Company of the
Year** (2024)



Top 10 in the
**Resilience
Providers
Leaderboard**
Report (2024)



Since Ameresco's founding in 2000, we've developed a....



Leadership position in the **Federal** ESPC market **enabling ~\$4B in cost savings** to the Federal Government



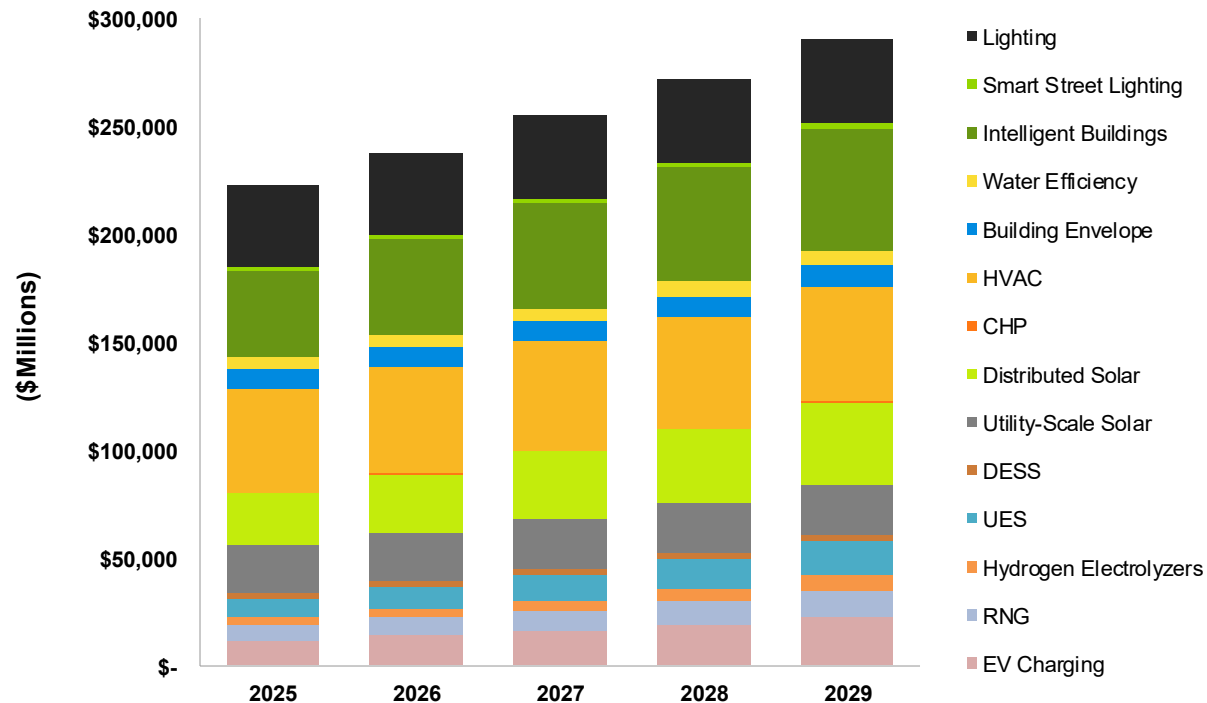
Track record of success in **long-term partnership** with **core markets** (public sector, K-12, higher education & healthcare) with **over \$5B & over 500 MWe contracted**



Strategic focus on **energy generation** and **resiliency resources** with proven execution of complex solutions (contracted 250+ MWe of biogas, 4.5+ GWh of BESS, 1.5+ GW of solar)

Market Opportunities across North America & Europe

Ameresco Addressable Market by Select Technology Segments, North America & Europe: 2025-2029



Estimated market growth over the next 5 years (North America and Europe):

- Total addressable market expected to grow to ~\$290B at 6.8% CAGR
- North American market's largest technology segments include HVAC, lighting, intelligent buildings and utility-scale solar
- European market's largest technology segments include HVAC, distributed solar, intelligent buildings and lighting

Source: Guidehouse Insights (Q4-2024)

Doing Well by Doing Good: Committed to a Lasting Impact

- **Company culture focused on the lasting impact of our business across employees, customers, partners, communities, planet, industry & beyond**
- Commitment to bring our vision to “energize a sustainable world” to life across 1,500+ employees and customer footprint spanning North America & Europe
- Highlights of most recent Impact Report include:
 - Ameresco’s owned energy assets helped customers avoid 455,000 MT of CO₂e in 2024, which is 136% of Ameresco’s 2024 scope 1 + 2 emissions
 - Numerous customer stories focused on climate action, energy efficiency, decarbonization and energy infrastructure resilience
 - Giving Back: 3,355 hours spent C.A.R.I.N.G. for our communities
 - 22,951 hours of employee training completed companywide
 - Best-in-class Cybersecurity infrastructure and models
- Access the full report on our website at: ameresco.com/2024-impact-report/ ➡

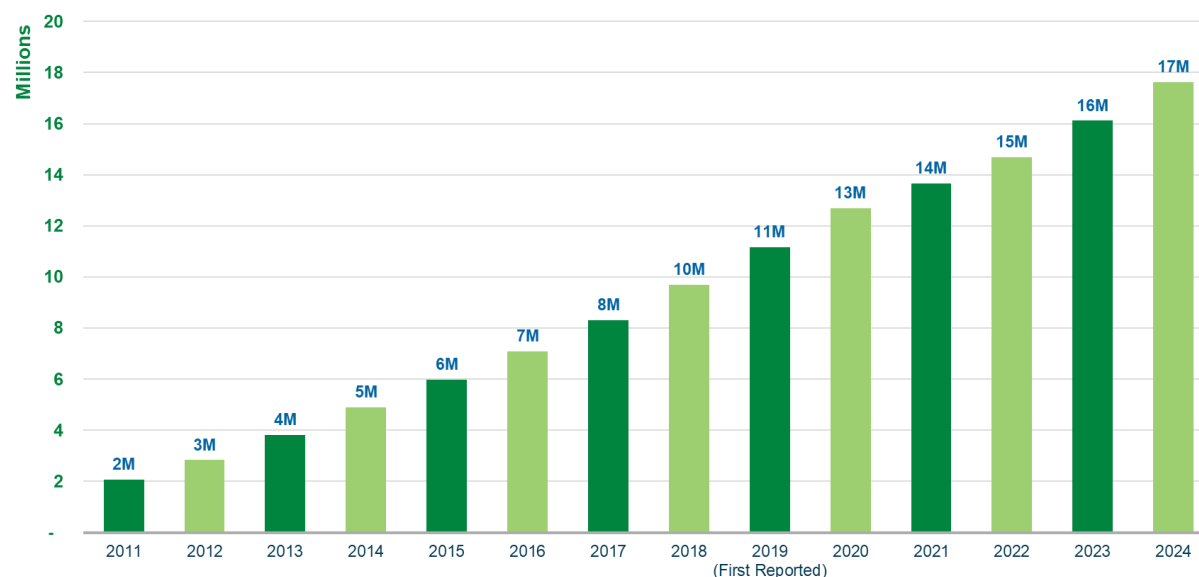


Destination: Net Zero

Since 2010, Ameresco's renewable energy assets & customer projects delivered a Carbon Emission Reduction equivalent to:

125+ Million Metric Tons of CO₂

Aggregate Metric Tons of CO₂ Avoided per Year



Ameresco's 2024 Carbon Emission Reduction of approximately **17M Metric Tons of CO₂** is equal to one of...



Carbon dioxide emissions from...
**~ 44 billion miles driven by
an average passenger vehicle**

or



Carbon sequestered by... **~17 million
acres of U.S. forests in one year**

Note: Annual figures rounded from historic reporting. These preliminary data estimates are derived from a methodology that leverages data captured on Ameresco assets owned and operating and customer projects. The annual carbon impact is calculated using these Ameresco inputs and source GHG emission factors published by the US EPA eGrid database to calculate the avoided carbon emissions of any given asset or project.

Financial Profile





Major Lines of Business

Delivering Cost Savings, Resiliency, and Decarbonization Solutions



Projects

- Comprehensive energy efficiency solutions and infrastructure upgrades
- Design, build & construct distributed energy resources, microgrids, battery storage, and energy savings projects



Operations & Maintenance

- Long-term partnership to manage, optimize & maintain energy resources
- Strong source of recurring revenue
- Outsourced expertise as a partner for the global energy transition



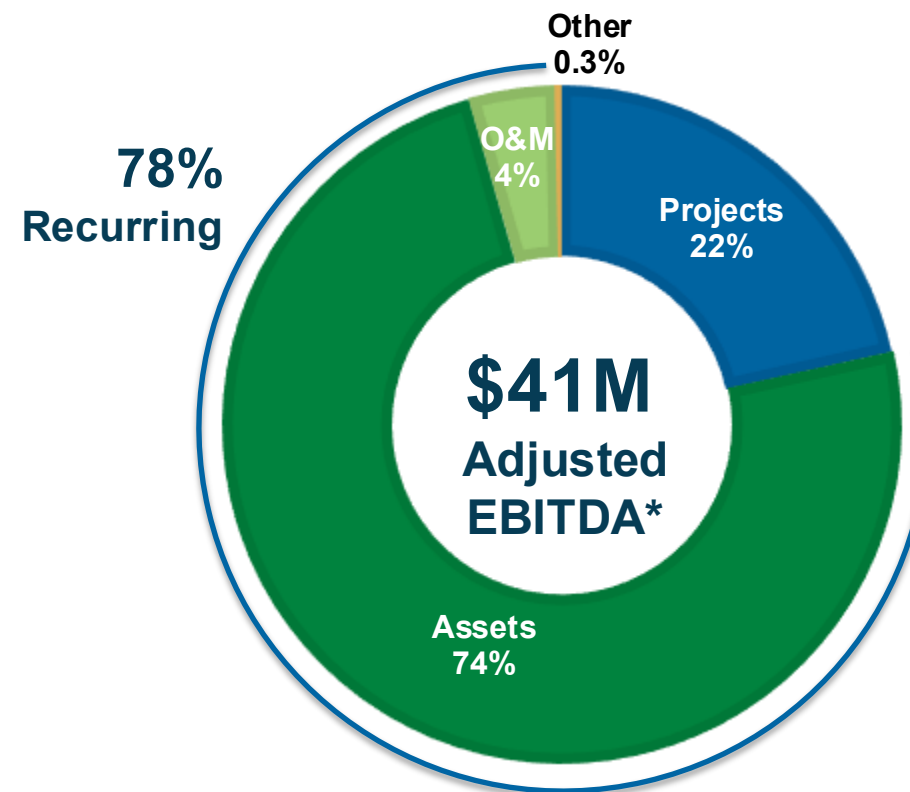
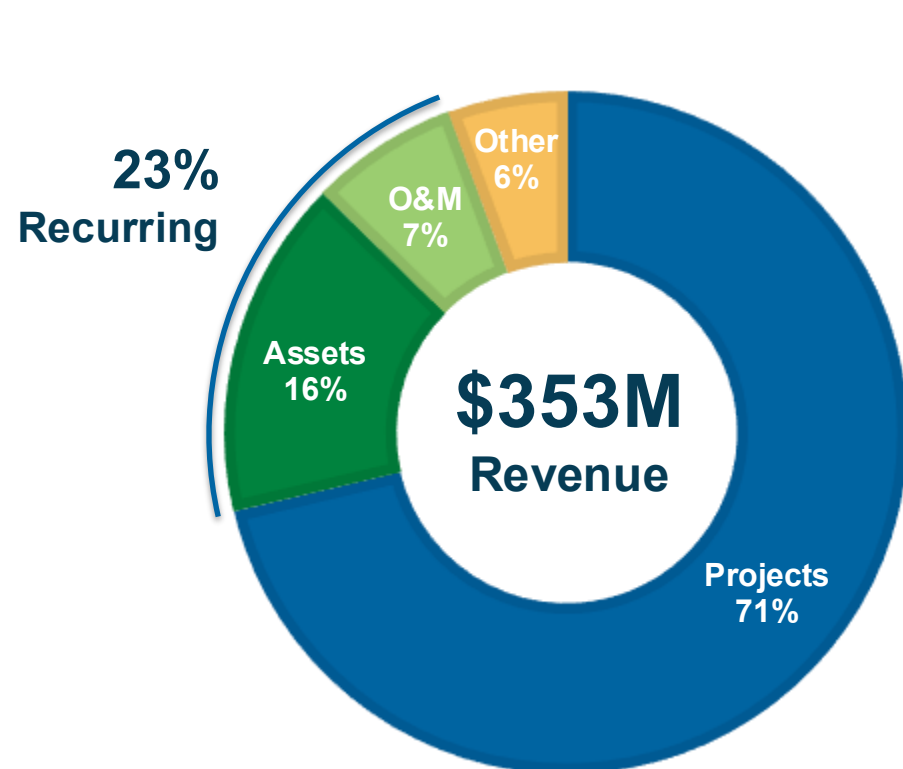
Energy Assets

- Strategic growth of company-owned renewable energy asset portfolio spanning solar, landfill gas, RNG, energy storage, and more
- Substantial & growing portion of earnings from recurring business lines

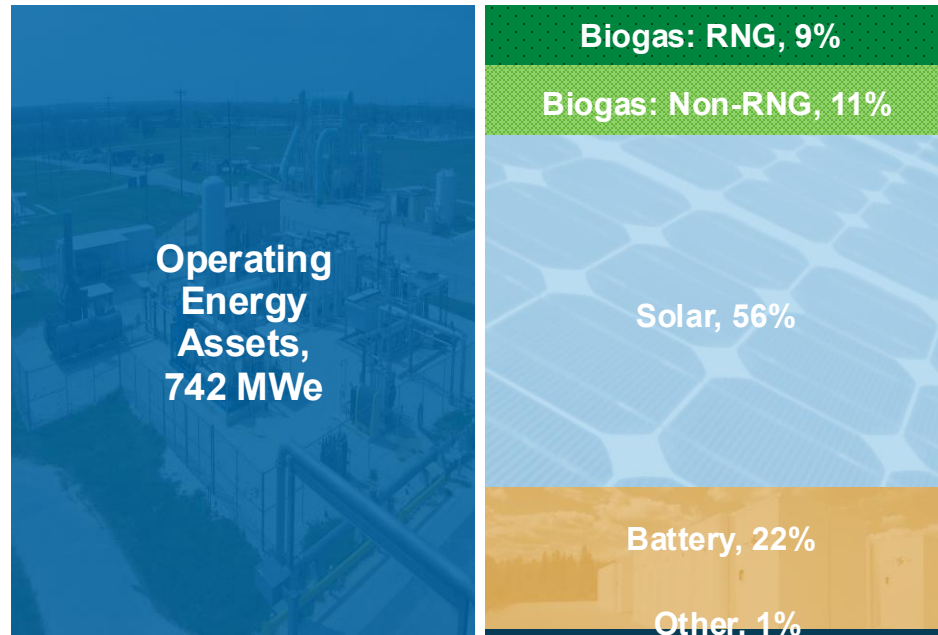
78% of Adjusted EBITDA Came From Recurring Lines of Business

Q1 2025

* Adjusted EBITDA percentages allocate corporate expenses according to revenue share



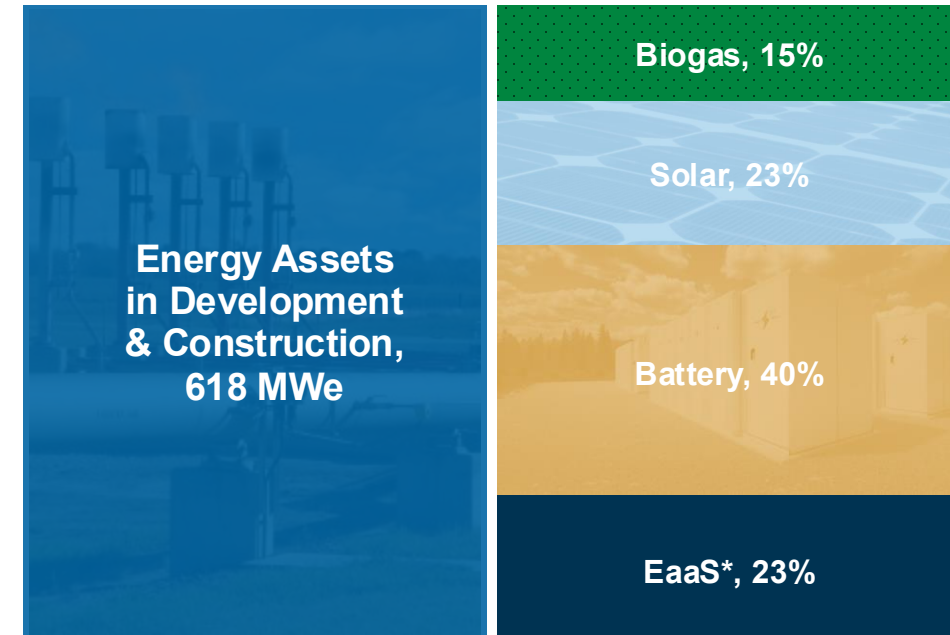
Energy Asset Portfolio – 3/31/2025



742 MWe of Energy Assets in Operation:
70 MWe of RNG, 83 MWe of Non-RNG biogas,
414 MW of Solar, 166 MW of Battery, 9 MW of Other

Numbers may not sum due to rounding

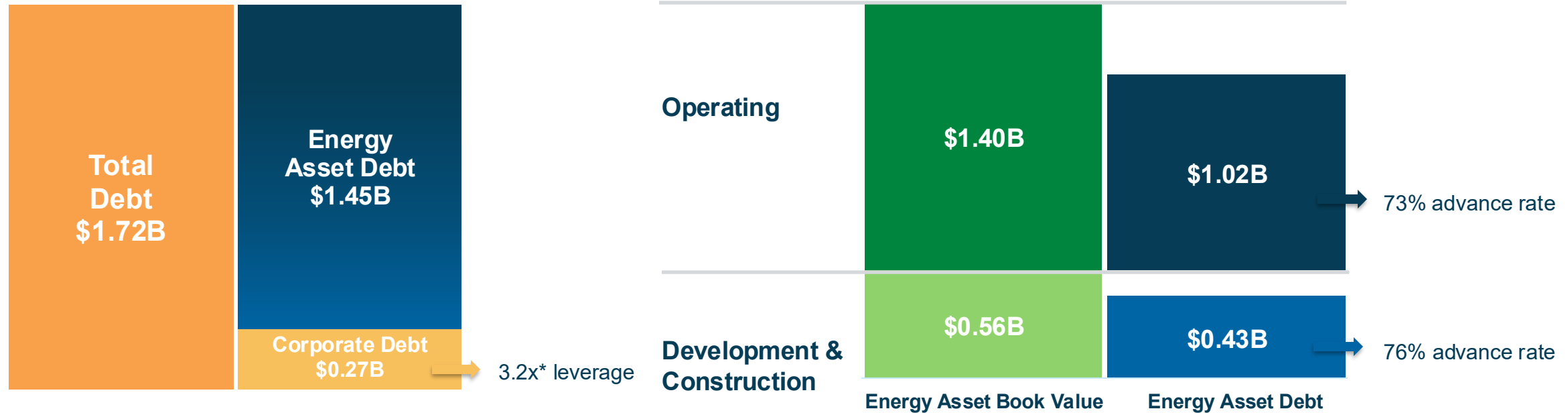
Ameresco's Ownership



618 MWe of Energy Assets in Development;
No minority partners in pipeline currently.

*\$5M of our anticipated Assets in Development spending is for Energy as a Service assets which do not include generation assets that can be measured in MWe. This metric now also includes Pu'uloa and 'Ūkiu Energy engine plants.

Energy Asset Balance Sheet – 3/31/2025



\$1.45B of the \$1.72B** of total debt on our balance sheet is debt associated with our energy assets (“Energy Asset Debt”).

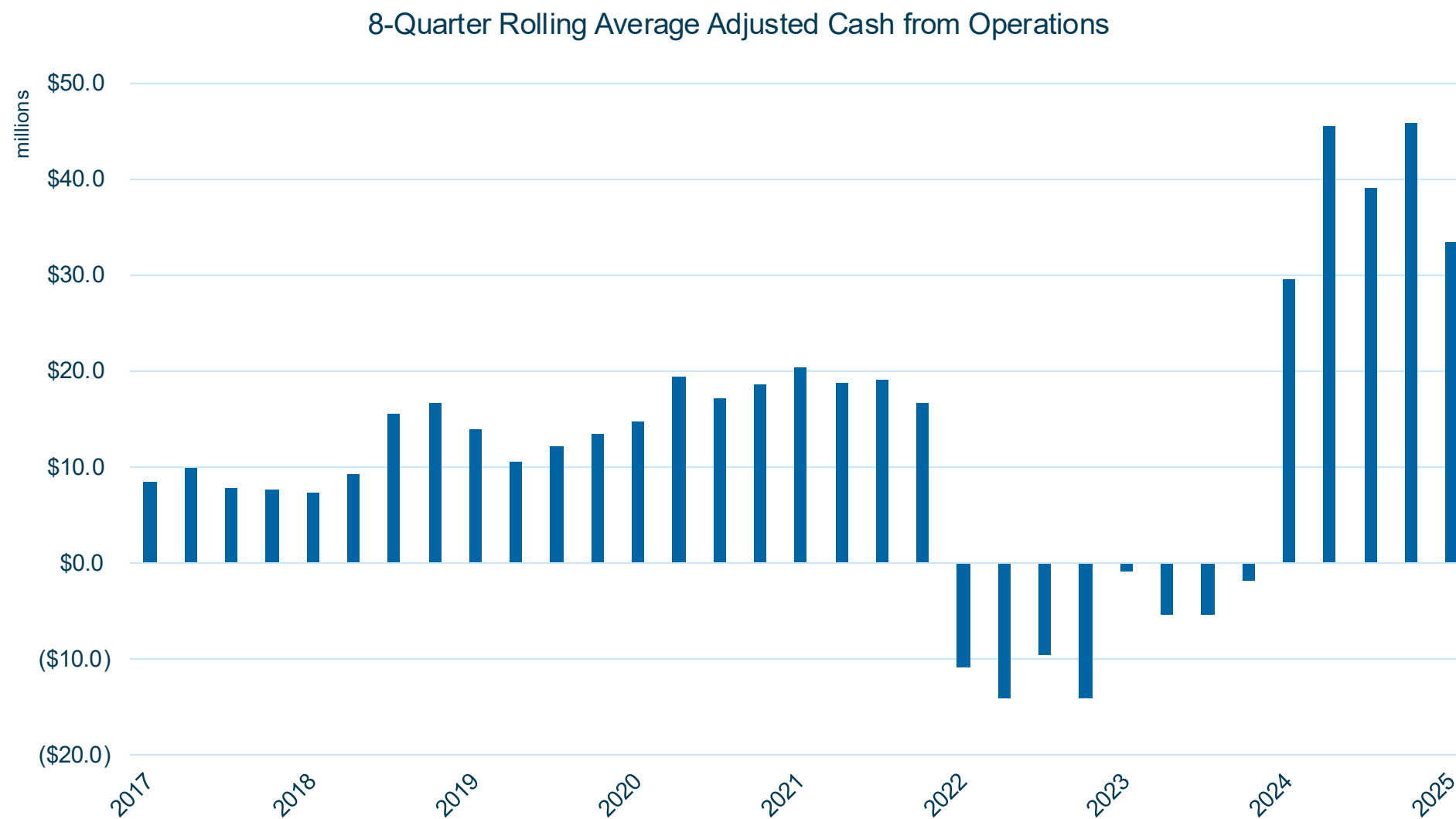
\$1.02B** of our Energy Asset Debt is associated with operating energy assets.

\$0.43B** of our Energy Asset Debt is associated with energy assets still in development & construction.

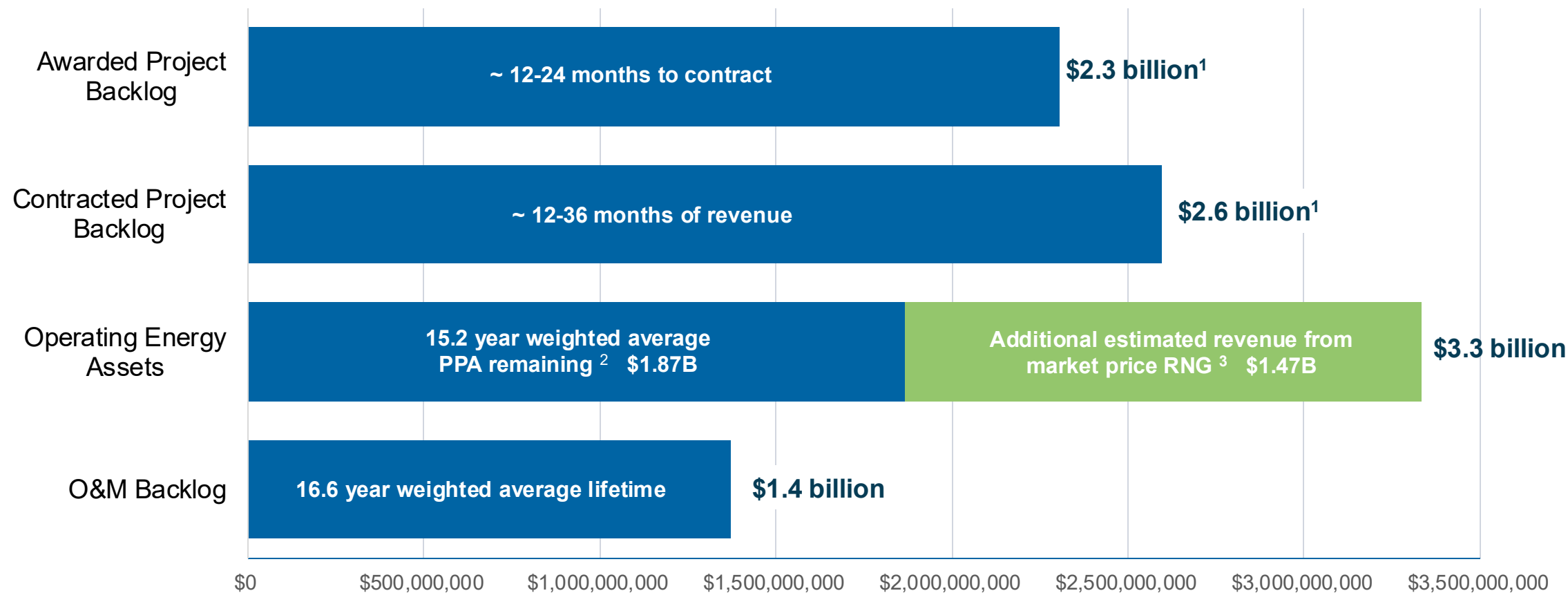
*Debt to EBITDA, as calculated under our Sr. Secured Credit agreement

**Net of unamortized debt discount and debt issuance costs of \$6.8M on Corporate Debt and \$35.6M on Energy Debt

Adjusted Cash from Operations Trend



Tremendous Forward Visibility: Backlog & Recurring Revenue Business



¹ Project backlog after minority interests

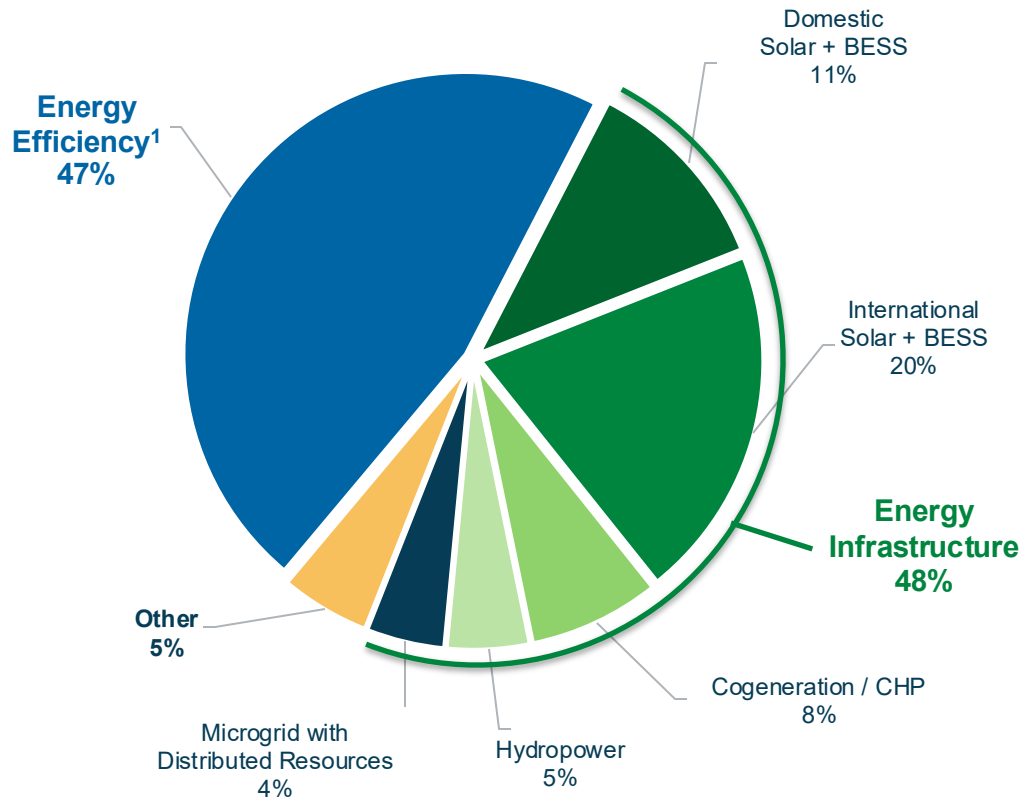
² Estimated contracted revenue and incentives during PPA period

³ Estimated additional revenue from operating RNG assets over a 20-year period, assuming RINs at \$1.50/gallon and brown gas at \$3.50/MMBtu with \$3.00/MMBtu for LCFS on certain projects

Diversified Total Project Backlog of \$4.9B

As of 03/31/2025

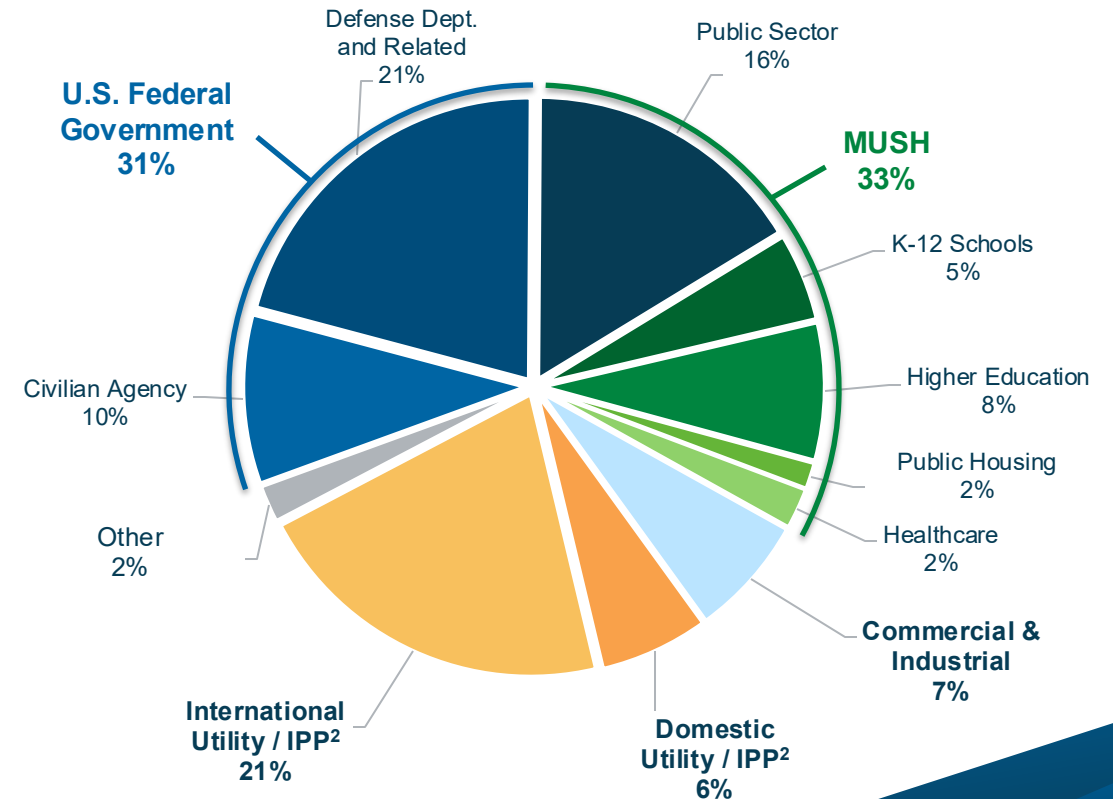
Total Project Backlog by Solution



¹ Energy Efficiency includes solutions such as: Building Envelope, Lighting, HVAC, Controls, Central Plant, etc.

² IPP = Independent Power Producer, or similar

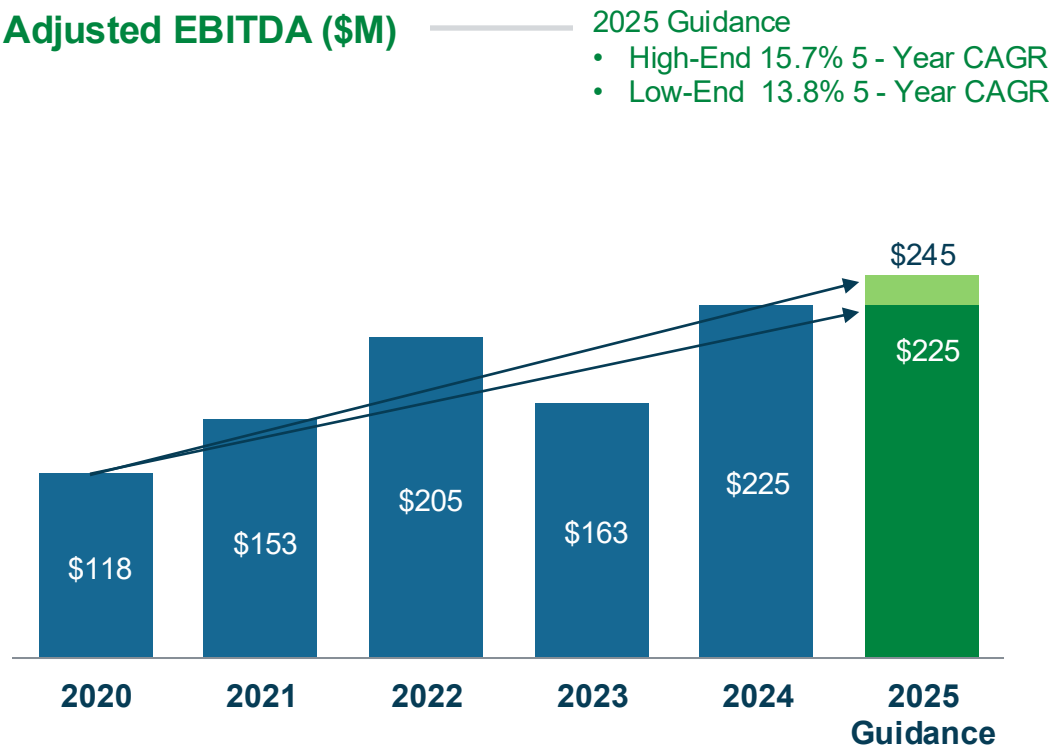
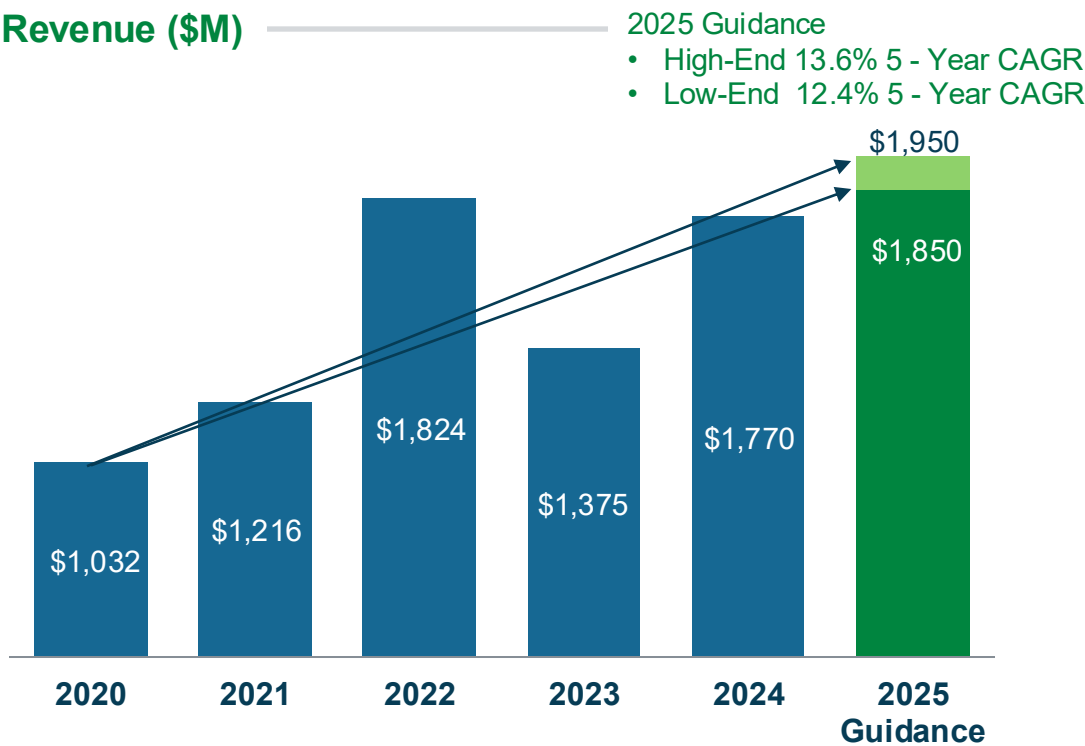
Total Project Backlog by Customer Segment



Sustainable & Profitable Business Model

Expected to Expand Earnings at a Faster Rate than Revenue

FY 2025 guidance, as reaffirmed May 5, 2025



Thank You

to Our Customers, Employees, and Shareholders

Case Studies



Projects

City of Memphis | Memphis Light, Gas & Water, TN



Comprehensive LED streetlighting, controls and networking project with 77K+ fixtures upgraded. Designed to reduce energy costs, result in annual energy savings of +37M kWh, reduce GHG emissions by +26,000 MT, while improving illumination, enhancing safety, and supporting community development.

O & M

Joint Base McGuire-Dix-Lakehurst, NJ



Ameresco has served as an energy services provider to JBMDL for nearly 20 years – providing mission-critical energy infrastructure upgrades and maintenance. Contracted to deliver \$250M+ in project investment across 3 phases, work includes ~\$65M in O&M contracts to manage and operate core infrastructure, solar, BESS, microgrid and more.

Energy Assets

Benson Valley Landfill Gas-to-RNG Plant, KY



As the 11th renewable energy project with Republic Services, Ameresco was chosen to develop, construct, own and operate the Benson Valley RNG Plant - capable of processing 2,000+ scfm of raw landfill gas and will provide clean energy resources to the regional economy.

Building Value with Performance Contracting

A Budget-Neutral Solution

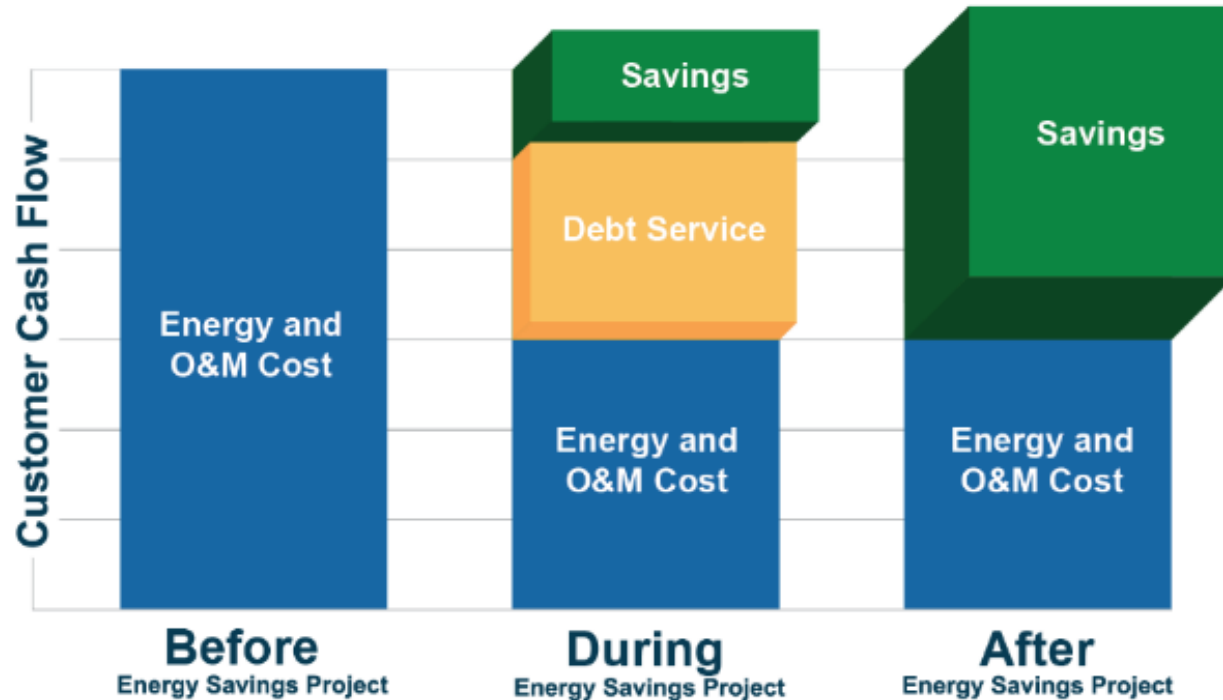


Illustration only. % of savings varies from project-to-project

Ameresco's projects reduce energy consumption and costs with capital projects & operational modifications

- Budget-neutral solutions place energy-efficient upgrades within financial reach

Energy Savings Performance Contracts (ESPC) allow customers to renew facilities without capital expenditures

- Guaranteed performance and cost savings
- Upgrades funded by cost savings

Non-GAAP Financial Measures

We use the Non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These Non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these Non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled "GAAP to Non-GAAP Reconciliation." We understand that, although measures similar to these Non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements and not to rely on any single financial measure to evaluate our business.

Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as net income attributable to common shareholders, including impact from redeemable non-controlling interests, before income tax (benefit) provision, other expenses net, depreciation, amortization of intangible assets, accretion of asset retirement obligations, stock-based compensation expense, energy asset and goodwill impairment, contingent consideration, restructuring and other charges, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. We believe adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar Non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar Non-GAAP measures as supplemental measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, accretion of asset retirement obligations, stock-based compensation expense, impact from redeemable non-controlling interests, contingent consideration, restructuring and asset impairment charges. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue. Our management uses adjusted EBITDA and adjusted EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

Non-GAAP Net Income and EPS

We define Non-GAAP net income and earnings per share (EPS) to exclude certain discrete items that management does not consider representative of our ongoing operations, including energy asset and goodwill impairment, contingent consideration, restructuring and other charges, impact from redeemable non-controlling interest, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. We consider Non-GAAP net income and Non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

Adjusted Cash from Operations

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.

GAAP to Non-GAAP Reconciliation

	Three Months Ended March 31,	
	2025	2024
	(Unaudited)	(Unaudited)
Adjusted EBITDA:		
Net income attributable to common shareholders	\$ (5,483)	\$ (2,937)
Impact from redeemable non-controlling interests	\$ (525)	\$ (2,855)
Plus (Less): Income tax provision (benefit)	\$ 1,188	-
Plus: Other expenses, net	\$ 18,110	14,171
Plus: Depreciation and amortization	\$ 23,940	18,838
Plus: Stock-based compensation	\$ 2,844	3,026
Plus: Contingent consideration, restructuring and other charges	\$ 560	588
Adjusted EBITDA	\$ 40,634	\$ 30,831
Adjusted EBITDA margin	11.5%	10.3%
Non-GAAP net income and EPS:		
Net income attributable to common shareholders	\$ (5,483)	\$ (2,937)
Adjustment for accretion of tax equity financing fees	\$ (27)	(27)
Impact of redeemable non-controlling interests	\$ (525)	(2,855)
Plus: Contingent consideration, restructuring and other charges	\$ 560	588
Income Tax effect of Non-GAAP adjustments	\$ (146)	(153)
Non-GAAP net income	\$ (5,621)	\$ (5,384)
Earnings per share:		
Diluted net income per common share	\$ (0.10)	\$ (0.06)
Effect of adjustments to net income	(0.01)	(0.04)
Non-GAAP EPS	\$ (0.11)	\$ (0.10)
Adjusted cash from operations		
Cash flows from operating activities	\$ (28,304)	\$ 20,817
Plus: proceeds from Federal ESPC projects	29,731	19,581
Adjusted cash from operations	\$ 1,427	\$ 40,398

GAAP to Non-GAAP Reconciliation (continued)

\$000 USD	Three Months Ended March 31, 2025				
	Projects	Operating Assets	O&M	Other	Consolidated
Adjusted EBITDA:					
Net (loss) income attributable to common shareholders	\$ 393	\$ (5,884)	\$ 733	\$ (725)	\$ (5,483)
Impact from redeemable non-controlling interests	\$ -	\$ (525)	\$ -	\$ -	\$ (525)
(Less) plus: Income tax provision (benefit)	\$ 847	\$ 191	\$ 84	\$ 66	\$ 1,188
Plus: Other expenses, net	\$ 4,153	\$ 13,131	\$ 358	\$ 468	\$ 18,110
Plus: Depreciation and amortization	\$ 964	\$ 22,542	\$ 279	\$ 155	\$ 23,940
Plus: Stock-based compensation	\$ 2,027	\$ 457	\$ 200	\$ 160	\$ 2,844
Plus: Restructuring and other charges	\$ 352	\$ 194	\$ 8	\$ 6	\$ 560
Adjusted EBITDA	<u>\$ 8,736</u>	<u>\$ 30,106</u>	<u>\$ 1,662</u>	<u>\$ 130</u>	<u>\$ 40,634</u>
Adjusted EBITDA margin	<u>3.5%</u>	<u>53.1%</u>	<u>6.7%</u>	<u>0.7%</u>	<u>11.5%</u>

* Adjusted EBITDA by Line of Business includes corporate expenses allocated according to revenue share

GAAP to Non-GAAP Reconciliation (continued)

(\$ in Thousands)	2015			2016				2017				2018				2019				2020
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Cash Flow from Operations	(14,877)	4,341	(16,919)	(15,069)	(24,653)	(7,654)	(10,696)	(31,786)	(19,633)	(39,337)	(45,803)	(37,071)	(20,066)	25,097	(21,160)	(58,094)	(51,160)	(11,471)	(75,568)	(51,640)
<u>Proceeds from Federal ESPC projects</u>	<u>22,855</u>	<u>20,976</u>	<u>16,125</u>	<u>16,385</u>	<u>22,374</u>	<u>26,316</u>	<u>24,964</u>	<u>35,167</u>	<u>38,869</u>	<u>48,303</u>	<u>42,673</u>	<u>36,582</u>	<u>33,082</u>	<u>43,906</u>	<u>44,667</u>	<u>39,598</u>	<u>43,189</u>	<u>32,769</u>	<u>83,802</u>	<u>61,198</u>
Adjusted Cash from Operations	7,978	25,317	(794)	1,316	(2,279)	18,662	14,268	3,381	19,237	8,966	(3,130)	(489)	13,016	69,003	23,506	(18,496)	(7,971)	21,298	8,234	9,558
Rolling 8-quarter Adjusted Cash from Operations			9,981	9,412	7,372	9,595	7,550	8,481	9,888	7,845	7,553	7,327	9,239	15,531	16,686	13,952	10,551	12,092	13,513	14,769

(\$ in Thousands)	2020			2021				2022				2023				2024				2025
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Cash Flow from Operations	(21,955)	(10,193)	(18,796)	(38,724)	(57,758)	(19,862)	(55,952)	(276,122)	(31,722)	34,674	(65,118)	58,772	(92,621)	(6,572)	(29,570)	20,817	53,314	25,091	18,376	(28,304)
<u>Proceeds from Federal ESPC projects</u>	<u>72,402</u>	<u>60,987</u>	<u>54,331</u>	<u>33,520</u>	<u>36,640</u>	<u>44,026</u>	<u>45,031</u>	<u>64,788</u>	<u>56,943</u>	<u>52,134</u>	<u>64,495</u>	<u>42,309</u>	<u>34,390</u>	<u>30,604</u>	<u>47,035</u>	<u>19,581</u>	<u>100,547</u>	<u>9,271</u>	<u>35,380</u>	<u>29,731</u>
Adjusted Cash from Operations	50,447	50,794	35,535	(5,204)	(21,118)	24,163	(10,921)	(211,333)	25,220	86,808	(623)	101,081	(58,231)	24,032	17,464	40,398	153,861	34,362	53,756	1,427
Rolling 8-quarter Adjusted Cash from Operations	19,447	17,171	18,675	20,336	18,693	19,051	16,657	(10,955)	(14,108)	(9,606)	(14,126)	(840)	(5,479)	(5,496)	(1,948)	29,519	45,599	39,043	45,840	33,384