





## Redwood Trust, Inc.

Investor Day March 14, 2019









## Agenda & Safe Harbor

Lisa Hartman Senior Vice President, Head of Investor Relations



### **Investor Day Agenda - Session 1**



Time	Topic	Speakers
9:00am	Agenda and Safe Harbor	Lisa Hartman, Head of Investor Relations
9:05am	Welcome	Rick Baum, Chairman
9:10am	Our Company and Vision	Chris Abate, Chief Executive Officer
9:25am	Our Forward Progress and Strategic Path	Dash Robinson, President
9:40am	Founders Fireside Chat	Moderated by Garnet Kanouse, Managing Director, Head of Residential
9:55am	Q&A	
10:00am	Break	

### **Investor Day Agenda - Session 2**



Time	Topic	Speakers
10:10am	Evolution of the Investment Portfolio	Bo Stern, Chief Investment Officer
10:25am	Delivering Shareholder Value	Collin Cochrane, Chief Financial Officer
10:40am	The Seller's Perspective	David Hrobon, Chief Executive Officer, Wintrust Mortgage  Carlene Graham, Managing Director, Pre- Purchase Operations  Jon Groesbeck, Managing Director, Business Development
10:55am	Q&A	
11:00am	Break	

### **Investor Day Agenda - Session 3**



Time	Торіс	Speakers
11:10am	Building Organizational Capability Through Human Capital	Sasha Macomber, Chief Human Resources Officer
11:20am	Insights on Housing Finance Reform – Panel Discussion	Michael Bright, former head of Ginnie Mae and current CEO of the Structured Finance Industry Group  Armando Falcon, former lead regulator of Fannie Mae and Freddie Mac and current CEO of Falcon Capital Advisors  Chrissi Johnson, Vice President, Federal Policy and External Affairs, Quicken Loans  Blake Eger, Managing Director, Portfolio Manager
11:40am	Mortgage Banking	Matthew Tomiak, Managing Director, Capital Markets
11:50am	Closing Remarks	Chris Abate, Chief Executive Officer
11:55am	Q&A	

#### **Disclaimers**



This presentation contains forward-looking statements within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including statements relating to Redwood's business, growth, and prospects. Forward-looking statements involve numerous risks and uncertainties. Our actual results may differ from our expectations, estimates, and projections and, consequently, you should not rely on these forward-looking statements as predictions of future events. Forward-looking statements are not historical in nature and can be identified by words such as "anticipate," "estimate," "will," "should," "expect," "believe," "intend," "seek," "plan," and similar expressions or their negative forms, or by references to strategy, plans, or intentions. These forward-looking statements are subject to risks and uncertainties, including, among other things, those described in our Annual Report on Form 10-K for the year ended December 31, 2018 under the caption "Risk Factors." Other risks, uncertainties, and factors that could cause actual results to differ materially from those projected are described below and may be described from time to time in reports we file with the Securities and Exchange Commission, including reports on Forms 10-K, 10-Q, and 8-K. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. Additional detail regarding the important factors that may affect our actual results are described in the Annex to these presentation materials.

This presentation also contains non-GAAP financial metrics, including non-GAAP core earnings and non-GAAP economic net interest income. Core earnings and economic net interest income should not be utilized in isolation, nor should they be considered as alternatives to GAAP net income, GAAP net interest income, or other measurements of results of operations computed in accordance with GAAP. A reconciliation of GAAP net income to non-GAAP core earnings and a reconciliation of GAAP net interest income to non-GAAP economic net interest income, along with additional information about Redwood's non-GAAP financial metrics, is included in the Annex to these presentation materials.

Additionally, this presentation contains estimates and information concerning our industry, including market size and growth rates of the markets in which we participate, that are based on industry publications and reports. This information involves many assumptions and limitations, and you are cautioned not to give undue weight to these estimates. We have not independently verified the accuracy or completeness of the data contained in these industry publications and reports. The industry in which we operate is subject to a high degree of uncertainty and risk due to a variety of factors, including those referred to above, that could cause results to differ materially from those expressed in these publications and reports.







## Welcome

Rick Baum Chairman of the Board





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# **Our Company and Vision**

Chris Abate
Chief Executive Officer



#### **Our Vision**



"Whenever a non-Agency residential loan changes hands in the United States, we participate."

#### **Our Vision**



"Whenever a non-Agency residential loan changes hands in the United States, we <del>participate</del> (make money)."

#### A 10 Year Head Start...



- Unrivaled Sourcing Capabilities 185+ sellers, unrivaled diversity
- Distribution 50+ Post Crisis Securitizations Completed
- True Intermediary Non-Depository, Non-Homeowner Facing
  - Trust
  - Consistency
  - Significant Brand Value
  - Innovation

### **Our Philosophy**



- 1. Preservation of Capital
- 2. Consistent Profitability
  - 3. Superior Returns

#### The Wonk Slide



Margin Efficiency Leverage Χ Χ (Gain on Sale - Loans) (Net Int Income - Securities) (Repo / Warehouse) Net Income Revenue Assets Revenue Assets Equity = ROE **Superior Returns Consistent Profitability** Preservation of Capital

### What are we rooting for?



- Homeownership up or down is fine, as long as it's for the right reasons
  - "The marginal buyer in housing"
- Continued evolution of passive mortgage investors through new and existing structures "stamped" by Redwood (already happening)
- Empirical credit tiering everyone's been right the last 7-8 years, we
   spend more \$ than others to be prepared when that changes
- Balance in the banks' business model dampen uneconomic demand for mortgages or permit private capital risk transfers
- Enactment of housing reform consistent with the 2019 Crapo Outline (i.e., establishment of non-bank private guarantors)



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# Our Forward Progress and Strategic Path

Dash Robinson President



### **Executing on our strategic initiatives**



Deepen partnerships to expand investment opportunities

- Active investor across various Freddie Mac single- and multifamily programs
- Completed three capital-solution investments with originators/servicers

Deliver innovative solutions through Mortgage Banking

- Year-on-year growth of 170% in Redwood Choice
- Sequoia securitization program

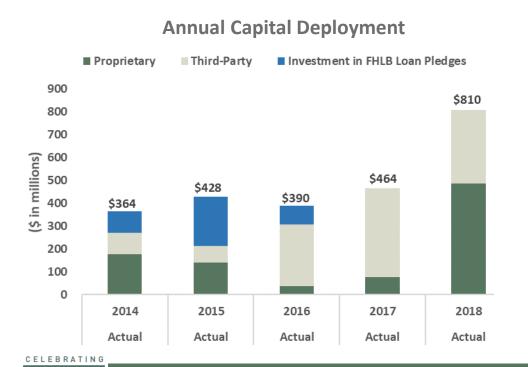
Address opportunities driven by secular shifts in housing

- Substantial progress in business-purpose lending initiatives
  - 5 Arches acquisition and emerging interest from third-party originators

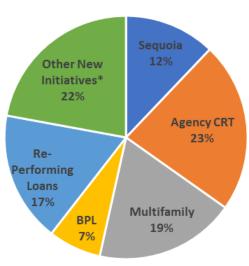
# Investment Portfolio: The evolution of our capital deployment



- We have expanded our investment capabilities through growth in Mortgage Banking and deepening industry partnerships
- This results in differentiated investments that preserve our ability to control credit and structure







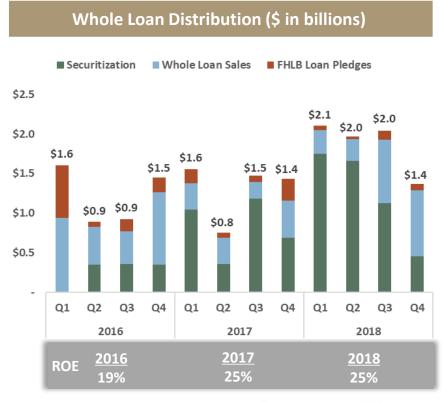
\*Includes warehouse participation investment, legacy servicing investment, and multifamily servicing investment

# Mortgage Banking: Diversification drives profitability



- A focus on production quality deepens dialogue with our sellers
- Demand for new-production non-agency credit is growing, much of it from capital sources that cannot purchase whole loans directly

#### Whole Loan Sourcing (\$ in billions) ■ Select ■ Choice \$8.0 \$7.1 \$7.0 \$5.7 \$6.0 \$4.7 \$5.0 \$4.0 \$3.0 \$2.0 \$1.0 \$-2016 2017 2018



# Mortgage Banking: Redwood Remains The Most Consistent Issuer Post-Crisis



Prime/Expanded Prime Securitization (\$ in billions)				
			No. of	
Issuer <sup>1</sup>		Volume	Deals	Issuers
Redwood	\$	20	53	1
Depositories		26	47	4
Non-depositories		32	90	28
Total	\$	78	190	33

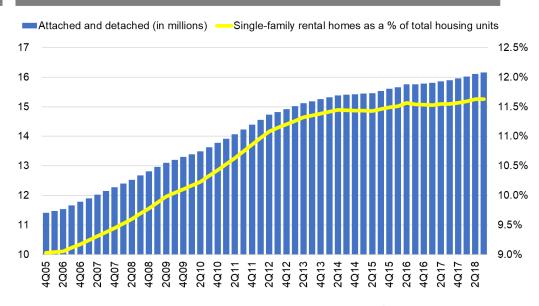
### The evolving role of housing investors



- Aging housing inventory creates demand for remodeled homes, with most prospective owner-occupants still seeking a finished house
- Recent uptick in homeownership coincides with steady demand for rental stock

### Mix of Owner-Occupied Units by Age 4.8% 15.2% 51.6% 14.7% 13.7% 0 - 7 Years 8 - 17 Years ■ 18 - 27 Years 28 - 37 Years 38 + Years Source: US Census Bureau - 2017 American Housing Survey

#### **Count and Concentration of Single-Family Rentals**



JBREC estimates using 2010 Census figures and trending data from ACS/HVS. Sources: U.S. Census Bureau ACS; John Burns Real Estate Consulting, LLC

(Data: 3Q18, updated quarterly†)

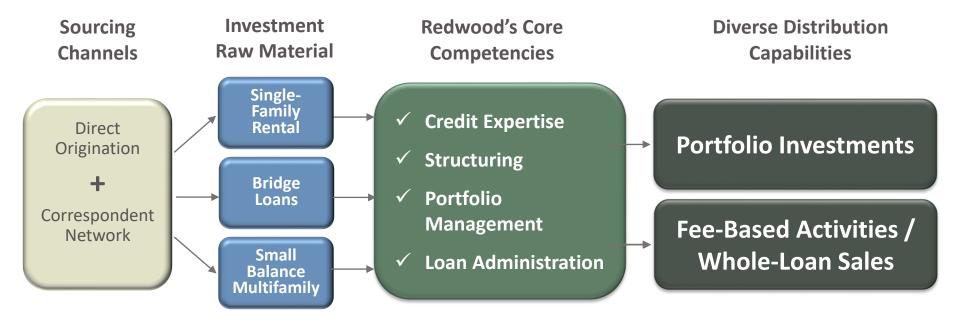
# 5 Arches Acquisition – Strategic & Complementary



Core Strengths	Redwood Trust	5 Arches	
Strong credit culture	✓	✓	
Market-leading securitization brand	✓		Accretive to
Top correspondent platform	✓		5 Arches
Mature Operating Platform	✓	<b>√</b>	
Substantial Market Footprint	✓	✓	
BPL fee-generation activities		$\checkmark$	Accretive to
Direct loan administration		✓	Redwood

# Business-Purpose Real Estate Lending: Potential Future State





### A Culture of Risk Management



 A naturally evolving approach to risk, underpinned by consistent core principles

- ✓ Controlling production quality
- ✓ Centralized decision-making
- ✓ Rigorous liquidity management
- ✓ Modest financial leverage
- ✓ Culture of transparency and integrity

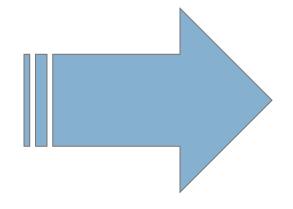
# A Path to Continued Earnings and Book Value Growth



Diversification of portfolio revenue sources

Expansion of capital light fee-based opportunities

Efficiently scaling our operating platform



Continued growth of earnings and book value



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### **Founders Fireside Chat**

Moderated by

Gar Kanouse Managing Director, Head of Residential









Q&A





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### **Evolution of the Investment Portfolio**

Bo Stern Chief Investment Officer

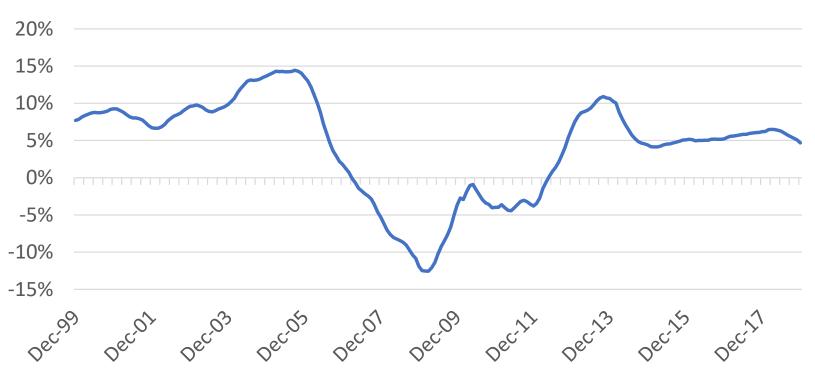


# Home Price Appreciation (HPA) Is Slowing, But Positive



 National home prices are still increasing at a healthy clip though the rate of change has slowed notably

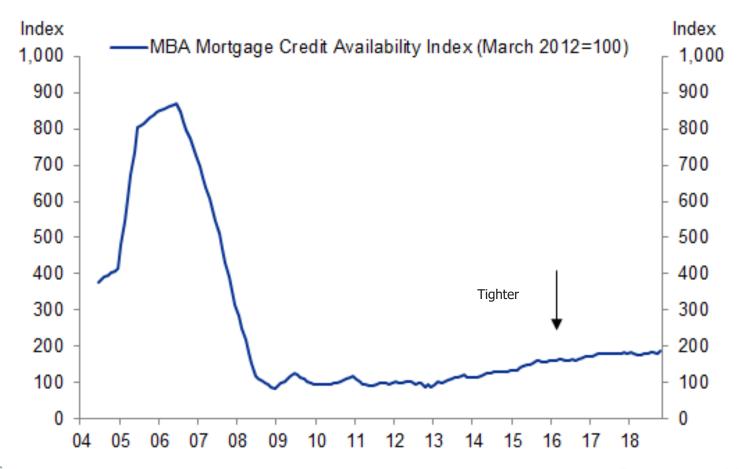








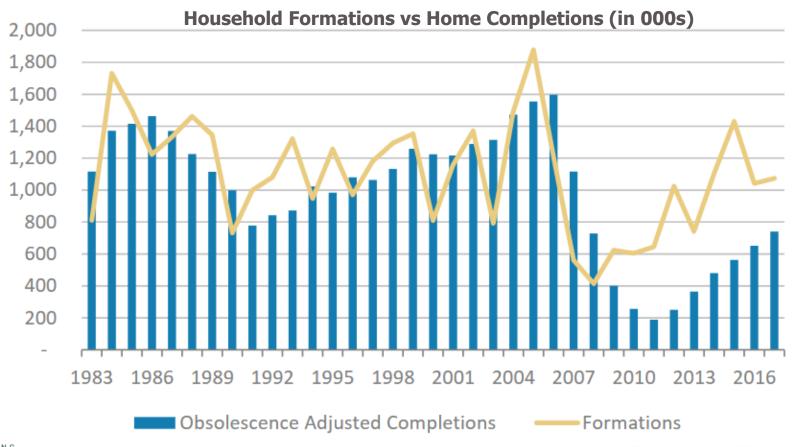
Credit availability is still a fraction of what it was leading up to the crisis



### There is Still A Housing Shortage



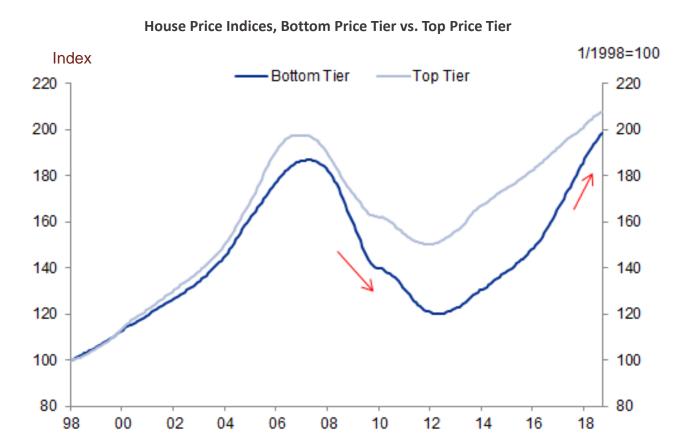
 Driven by Millennials, net household formation is expected to be ~1.2 million annually over the next several years



# And There is a Severe Shortage of Starter Homes



 With increasing demand and not enough supply, starter homes have seen a strong increase in price



#### **Portfolio Allocation**



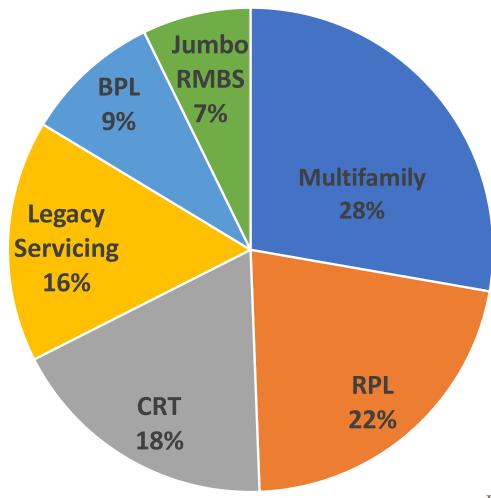
We initiated investment in several asset classes recently that have grown to become sizable parts of the portfolio

	% of Invested Capital <sup>1</sup>
Residential Loans with FHLB	25%
Jumbo RMBS (ex IO)	21%
CRT	13%
Multifamily	12%
RPL	10%
Residential MSR and IO	8%
Legacy Servicing	3%
BPL	3%
Other	5%





Multifamily and RPL have been strong growth areas in the portfolio



### **Attractive Returns And Limited Leverage**



Given the complexity and the illiquidity of many of our investments, our use of repo debt is low relative to the industry

	Leverage <sup>1</sup> (Recourse Debt/Equity)	Targeted Yields <sup>3</sup>
Recent Investments		
RPL	1.5x	10-13%
Single-family Bridge Loans/Subs	$1.9x / 0.0x^2$	10-13% / 13-15% <sup>2</sup>
Legacy Servicing	0.0x	9-14%
Multifamily Subs	$0.0x / 0.0x^2$	8-9% / 11-12% <sup>2</sup>
Multifamily Excess Servicing	0.0x	11-13%
Ongoing Initiatives		
Single-family Rental Subs	0.0x	10-12%

- 1. For each asset class presented, represents Redwood's target use of leverage.
- Alternative scenario represents potential (re-) securitization for the applicable asset class.



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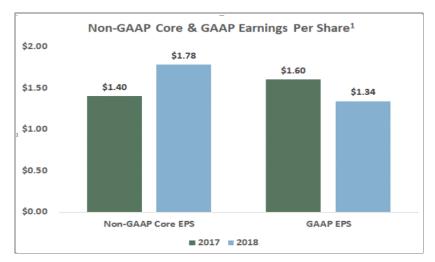
## **Delivering Shareholder Value**

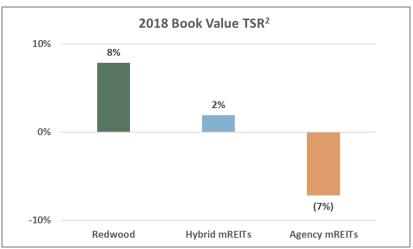
Collin Cochrane
Chief Financial Officer



## 2018 Financial Recap







#### **2018 Financial Highlights:**

- Strong core earnings growth
- Book value TSR outperformance relative to sector
- Increased quarterly dividend by 7% to \$0.30 per share
- Record high capital deployment of \$810 million
- Increased loan purchase volume by 20% to a total of \$7.1 billion

## What Makes Us Different – A Unique Platform



Investment portfolio focused exclusively on mortgage credit across the entire housing spectrum

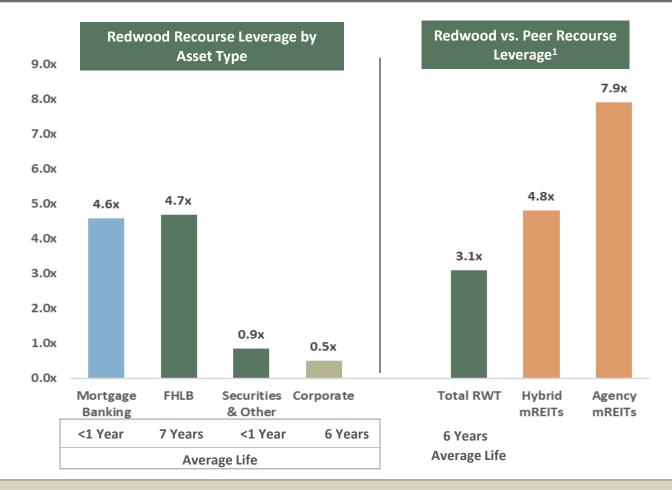
Complementary mortgage banking platform that adds diversified fee stream and creates investments for our portfolio

How we make money, simplified:

Business Segments	2018 Average Equity	GAAP Income	2018 ROE				
Investment Portfolio	\$1,081	\$112	10%				
Mortgage Banking	\$199	\$48	24%				
Corporate <sup>1</sup>	_	(\$40)	(3%)				
Totals	\$1,280	\$120	9%				



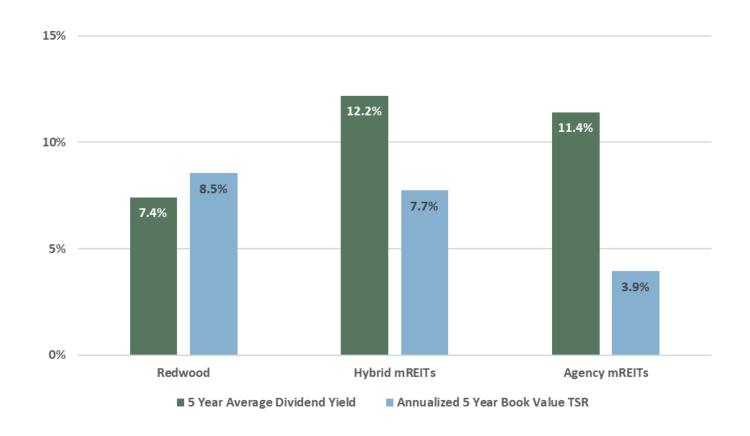




Lower relative leverage and longer term borrowings reduce book value volatility and risk profile

#### What Makes us Different – Book Value TSR<sup>1</sup>





Our unique platform combines dividend yield and book value growth, driving long-term shareholder value

## **Focused on Growing Profitably**



To continue growing profitably, we are focused on:



Deploying capital accretively into portfolio investments to generate higher returns and support higher dividends



Improving mortgage banking capital efficiency to drive higher overall returns



Leveraging our infrastructure to scale the business, improving operating efficiency and bottom line returns



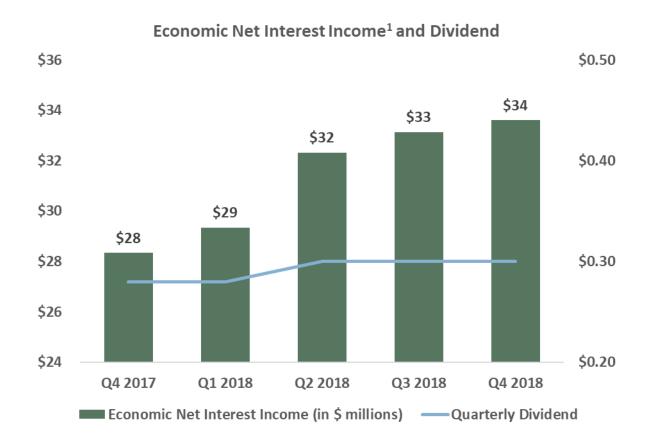


Investment Portfolio Return Analysis								
(\$ in millions, except per share data)								
Capital allocated	\$	2,000						
Increase in weighted average return		0.50%						
Benefit to net income	\$	10						
Approximate EPS benefit \$ 0.10								

- New investment opportunities provide accretive returns<sup>1</sup>
- As we deploy capital (from recent issuance and from continued portfolio optimization) average portfolio returns should increase







Stable and growing economic net interest income supports stable and growing dividends





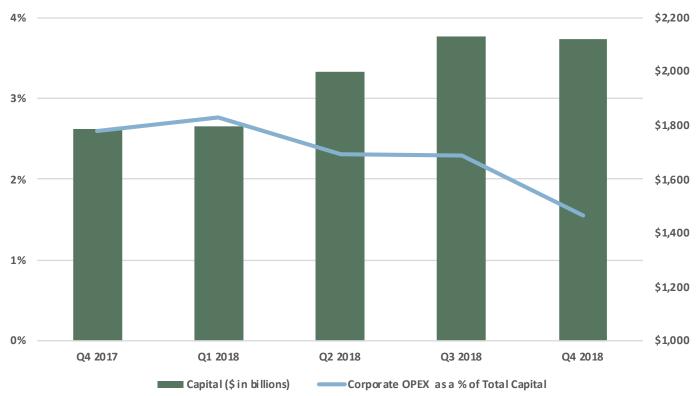
	(\$ in millions, except per share data)								
	Business Segment		Capital	Returns	Income				
Current	Mortgage Banking	\$	200	18% \$	36				
	Assuming improved efficiency								
Optimized <sup>1</sup>	Mortgage Banking	\$	150	24% \$	36				
Optimized	Investment Portfolio		50	12%	6				
	Combined return	\$	200	21% \$	42				
	Benefit to net income			\$	6				
	Approximate EPS benefit \$								

- By selling loans faster and securitizing more efficiently, we can utilize less capital
- Freed-up capital will be redeployed into our Investment Portfolio to generate higher overall returns
- Additionally, we will be responsive to market conditions and reallocate capital between our Portfolio and Mortgage Banking business to maximize overall returns

## **Operating Efficiency**







Growing our capital base while maintaining cost discipline drives bottom-line returns

### **Looking Forward**



- Unique Platform Provides Differentiation and Value
- Opportunities for Higher Portfolio Returns and Dividends
- Opportunities for Higher Mortgage Banking Returns
- 5 Arches Adds New Source of Diversified Fee Income and Investment Creation
- Continued Focus on Scaling Accretively



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## The Seller's Perspective



### The Seller's Perspective





Carlene Graham Managing Director, *Pre-Purchase Operations* 



David Hrobon, Chief Executive Officer, Wintrust Mortgage



Jon Groesbeck Managing Director, **Business Development** 



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Q&A





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# Building Organizational Capability Through Human Capital

Sasha Macomber Chief Human Resources Officer





At Redwood Trust, we are committed to best in class human capital practices that have a positive impact on shareholders, our company, our people, and the communities in which we do business.

#### **Redwood Talent**



- Redwood people are a group of talented and diverse individuals that have propelled the organization into a period of growth and innovation
- We recognize that our people are our greatest asset and we are proud to hire and retain top talent with a variety of expertise:

Investment Portfolio

Capital Markets Mortgage Operations

Legal

Human Resources Investor Relations Tax, Finance & Accounting

IT

### **Redwood Diversity**



- At Redwood the diverse experiences and backgrounds of our people are a key component to fostering a strong culture and organizational performance and we are committed to promoting an inclusive environment
- We consider diversity across a spectrum, including:

**Gender Diversity** 

Age Diversity

Diversity of Thought

**Ethnic Diversity** 

Diverse
Professional &
Educational
Experience

National Origin
Diversity

### **Developing Talent for Today & Tomorrow**



#### Strategic Workforce Planning

Analyze current and future organizational needs against business strategy

Create and execute robust succession and development plans to meet future needs

#### **Career Experiences**

Focus on diverse experiences to build skill
Career Lattice vs. Career Ladder
Stretch assignments and rotations

RWT's Targeted Learning & Development programs prepare the RWT workforce for current business and future growth

#### **Targeted Learning Programs**

Agile and just in time training

Mixed training modalities

Validated programs and methodologies

#### **Leadership Development**

Customized leadership development plans

Coaching and mentoring

Executive sponsorship and involvement

### **Redwood Culture**

- A growth oriented firm
- Passion and results driven
- Empowered and inclusive in our ways of working
- Unified across functions and offices
- Comfortable taking informed risks
- Invested in accountable people practices

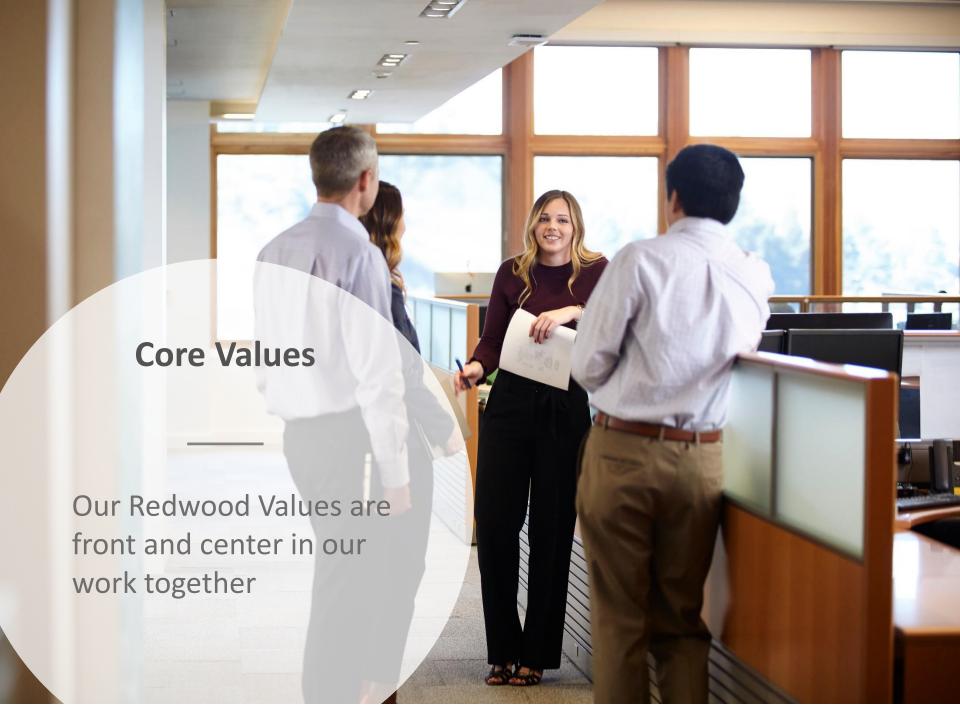


## **Redwood Community**



- An important part of our culture is giving back to the communities in which we do business
- Our Redwood Employee

   Foundation drives corporate
   giving and volunteerism efforts
   in our communities



#### **Redwood's Core Values**



















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## **Insights on Housing Finance Reform**

Moderated by

Blake Eger Managing Director, Portfolio Manager

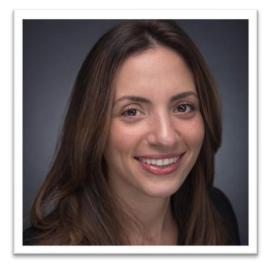


### **Housing Finance Reform Panel**





Michael Bright former head of Ginnie Mae and current CEO of the Structured Finance Industry Group



Blake Eger Managing Director, Portfolio Manager



Chrissi Johnson
Vice President,
Federal Policy and
External Affairs,
Quicken Loans



Armando Falcon
former lead
regulator of Fannie
Mae and Freddie
Mac and current
CEO of Falcon
Capital Advisors



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## **Mortgage Banking**

Matthew Tomiak
Managing Director, Capital Markets





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## **Closing Remarks**

Chris Abate
Chief Executive Officer









Q&A





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# ANNEX TO 2019 INVESTOR DAY PRESENTATION



### **Forward-Looking Statements**



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Important factors, among others, that may affect our actual results include: the pace at which we redeploy our available capital into new investments; interest rate volatility, changes in credit spreads, and changes in liquidity in the market for real estate securities and loans; changes in the demand from investors for residential mortgages and investments, and our ability to distribute residential mortgages through our whole-loan distribution channel; our ability to finance our investments in securities and our acquisition of residential mortgages with short-term debt; changes in the values of assets we own; general economic trends, the performance of the housing, real estate, mortgage, credit, and broader financial markets, and their effects on the prices of earning assets and the credit status of borrowers; federal and state legislative and regulatory developments, and the actions of governmental authorities, including the new U.S. presidential administration, and in particular those affecting the mortgage industry or our business (including, but not limited to, the Federal Housing Finance Agency's rules relating to FHLB membership requirements and the implications for our captive insurance subsidiary's membership in the FHLB); strategic business and capital deployment decisions we make; developments related to the fixed income and mortgage finance markets and the Federal Reserve's statements regarding its future open market activity and monetary policy; our exposure to credit risk and the timing of credit losses within our portfolio; the concentration of the credit risks we are exposed to, including due to the structure of assets we hold and the geographical concentration of real estate underlying assets we own; our exposure to adjustable-rate mortgage loans; the efficacy and expense of our efforts to manage or hedge credit risk, interest rate risk, and other financial and operational risks; changes in credit ratings on assets we own and changes in the rating agencies' credit rating methodologies; changes in interest rates; changes in mortgage prepayment rates; changes in liquidity in the market for real estate securities and loans; our ability to finance the acquisition of real estate-related assets with short-term debt; the ability of counterparties to satisfy their obligations to us; our involvement in securitization transactions, the profitability of those transactions, and the risks we are exposed to in engaging in securitization transactions; exposure to claims and litigation, including litigation arising from our involvement in securitization transactions; litigation against various trustees of RMBS transactions; whether we have sufficient liquid assets to meet short-term needs; our ability to successfully compete and retain or attract key personnel; our ability to adapt our business model and strategies to changing circumstances; changes in our investment, financing, and hedging strategies and new risks we may be exposed to if we expand our business activities; our exposure to a disruption or breach of the security of our technology infrastructure and systems; exposure to environmental liabilities; our failure to comply with applicable laws and regulations; our failure to maintain appropriate internal controls over financial reporting and disclosure controls and procedures; the impact on our reputation that could result from our actions or omissions or from those of others; changes in accounting principles and tax rules; our ability to maintain our status as a REIT for tax purposes; limitations imposed on our business due to our REIT status and our status as exempt from registration under the Investment Company Act of 1940; decisions about raising, managing, and distributing capital; and other factors not presently identified.

#### **Non-GAAP Financial Metrics**



As noted above under the heading "Disclaimers", this presentation contains non-GAAP financial metrics, including non-GAAP core earnings and non-GAAP economic net interest income.

Core earnings is a non-GAAP measure of Redwood's earnings and results of operations. Specifically, management has defined core earnings as: GAAP net income adjusted to (i) eliminate the impact of quarterly mark-to-market changes on the fair value of long-term investments (and associated derivatives) related to changes in benchmark interest rates and credit spreads, (ii) include the cumulative net gains or losses on long-term investments accounted for as trading securities under GAAP that were sold during the period presented, net of any gains or losses from derivatives associated with the investments sold, and (iii) include the hypothetical income taxes associated with core earnings adjustments. Management utilizes this core earnings measure internally as one way of analyzing Redwood's performance over multiple periods, as it believes it provides useful comparative results absent the impact of certain quarterly mark-to-market changes and other items that management believes are not reflective of core results.

Economic net interest income is a non-GAAP measure of Redwood's net interest income. Management has defined economic net interest income as GAAP net interest income adjusted to include: i) the change in basis for fair value investments (loans held-for-investment at fair value and real estate securities classified as trading), and ii) net interest received or paid on hedges associated with fair value investments. Management utilizes economic net interest income internally as an additional metric to analyze the performance of its investments, as it believes it presents a more comprehensive view of an investment's current return, by including the impact of hedges it uses to manage interest rate risk on an investment and also including the change in basis of an investment that factors into its economic yield.

Core earnings and economic net interest income should not be utilized in isolation, nor should they be considered as alternatives to GAAP net income, GAAP net interest income, or other measurements of results of operations computed in accordance with GAAP. A reconciliation of GAAP net income to non-GAAP core earnings and a reconciliation of GAAP net interest income to non-GAAP economic net interest income is set forth below and on the following slide. See the appendix of the quarterly Redwood Review at <a href="https://www.redwoodtrust.com">www.redwoodtrust.com</a> for additional information.

Reconciliation to Economic Net Interest	2018	2018	2018	2018	2017
Income (\$ in thousands)	Q4	Q3	Q2	Q1	Q4
GAAP net interest income	\$ 34,764	\$ 35,046	\$ 34,763	\$ 35,105	\$ 35,360
Change in basis of fair value investments	(2,015)	(2,458)	(2,465)	(2,875)	(4,097)
Interest component of hedges	857	550	22	(2,884)	(2,927)
Non-GAAP economic net interest income	\$ 33,606	\$ 33,138	\$ 32,320	\$ 29,346	\$ 28,336

### **Non-GAAP Financial Metrics**



	Twe	lve Months	Twelve Months		
		2018		2017	
GAAP Earnings per Common Share ("EPS"):					
Net (loss) income attributable to Redwood	\$	119,600	\$	140,406	
Less: Dividends and undistributed earnings allocated to participating securities		(3,754)		(3,632)	
Net (loss) income allocated to common shareholders for GAAP basic EPS		115,846		136,774	
Incremental adjustment to dividends and undistributed earnings allocated to participating securities		(529)		(204)	
Add back: Interest expense on convertible notes for the period, net of tax (2)		32,653		26,898	
Net (loss) income allocated to common shareholders for GAAP diluted EPS	\$	147,970	\$	163,468	
Basic weighted average common shares outstanding		78,725		76,793	
Net effect of dilutive equity awards		189		185	
Net effect of assumed convertible notes conversion to common shares (2)		31,114		24,997	
Diluted weighted average common shares outstanding		110,028		101,975	
GAAP Basic Earnings per Common Share	\$	1.47	\$	1.78	
GAAP Diluted Earnings per Common Share	\$	1.34	\$	1.60	
Non-GAAP Core Earnings per Common Share:					
Non-GAAP core earnings	\$	168,287	\$	119,281	
Less: Dividends and undistributed earnings allocated to participating securities		(5,243)		(3,330)	
Non-GAAP core earnings allocated to common shareholders for core basic EPS		163,044		115,951	
Incremental adjustment to dividends and undistributed earnings allocated to participating securities		(114)		(446)	
Add back: Interest expense on convertible notes for the period, net of tax (2)		32,653		26,898	
Non-GAAP core earnings allocated to common shareholders for core diluted EPS	\$	195,583	\$	142,403	
Basic weighted average common shares outstanding		78,725		76,793	
Net effect of dilutive equity awards		189		185	
Net effect of assumed convertible notes conversion to common shares (2)		31,114		24,997	
Diluted weighted average common shares outstanding		110,028		101,975	
Non-GAAP Core Basic Earnings per Common Share	\$	2.07	\$	1.51	
Non-GAAP Core Diluted Earnings per Common Share	\$	1.78	\$	1.40	



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