



Q3 2022 Financial Results

October 25, 2022



Legal Notices

Forward-Looking Statements

This presentation and the oral remarks made in connection herewith may contain certain forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 regarding Axalta and its subsidiaries including our outlook and/or guidance, which includes net sales growth, currency effects, acquisition or divestment impacts, Adjusted EBIT, Adjusted diluted EPS, interest expense, income tax rate, as adjusted, free cash flow, capital expenditures, depreciation and amortization, diluted shares outstanding, raw material inflation and various assumptions noted in the presentation, the effects of COVID-19 on Axalta's business and financial results, our and our customers' supply chain constraints and our ability to offset the impacts of such constraints, the timing or amount of any future share repurchases, contributions from our prior acquisitions and our ability to make future acquisitions. Axalta has identified some of these forward-looking statements with words such as "believe," "expect," "likely," "outlook," "forecast," "may," "will," "guidance," "to be," "can," "optimistic," "should," "could," "continuing," "anticipate," "assumes," "assumptions," "future," "vision," "intent," "look to," "opportunity," "estimates," "projected," "continues," "to," "potential," "upside," "strategic priorities," "goals," "on track for," "tracking towards," and "see" and the negative of these words or other comparable or similar terminology. All of these statements are based on management's expectations as well as estimates and assumptions prepared by management that, although they believe to be reasonable, are inherently uncertain. These statements involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of Axalta's control, including the effects of COVID-19, that may cause its business, industry, strategy, financing activities or actual results to differ materially. The impact and duration of COVID-19 on our business and operations is uncertain. Factors that will influence the impact on our business and operations include the duration and extent of COVID-19, the extent of imposed or recommended containment and mitigation measures, and the general economic consequences of COVID-19. More information on potential factors that could affect Axalta's financial results is available in "Forward-Looking Statements," "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" within Axalta's most recent Annual Report on Form 10-K, and in other documents that we have filed with, or furnished to, the U.S. Securities and Exchange Commission. Axalta undertakes no obligation to update or revise any of the forward-looking statements contained herein, whether as a result of new information, future events or otherwise.

Non-GAAP Financial Measures

The historical financial information included in this presentation includes financial information that is not presented in accordance with generally accepted accounting principles in the United States ("GAAP"), including constant currency net sales growth, income tax rate, as adjusted, EBIT, Adjusted EBIT, EBITDA, Adjusted EBITDA, Adjusted diluted EPS, free cash flow, net debt, Adjusted net income, Adjusted EBITDA to interest expense coverage ratio, Adjusted EBIT margin and net leverage. Management uses these non-GAAP financial measures in the analysis of our financial and operating performance because they assist in the evaluation of underlying trends in our business. Adjusted EBITDA, Adjusted EBIT and Adjusted diluted EPS consist of EBITDA, EBIT and Diluted EPS, respectively, adjusted for (i) certain non-cash items included within net income, (ii) certain items Axalta does not believe are indicative of ongoing operating performance or (iii) certain nonrecurring, unusual or infrequent items that have not occurred within the last two years or we believe are not reasonably likely to recur within the next two years. We believe that making such adjustments provides investors meaningful information to understand our operating results and ability to analyze financial and business trends on a period-to-period basis. Adjusted net income shows the adjusted value of net income (loss) attributable to controlling interests after removing the items that are determined by management to be items that we do not consider indicative of our ongoing operating performance or unusual or nonrecurring in nature. Our use of the terms constant currency net sales growth, income tax rate, as adjusted, EBIT, Adjusted EBIT, EBITDA, Adjusted EBITDA, Adjusted diluted EPS, free cash flow, net debt, Adjusted net income, Adjusted EBITDA to interest expense coverage ratio, Adjusted EBIT margin and net leverage may differ from that of others in our industry. Constant currency net sales growth, income tax rate, as adjusted, EBIT, Adjusted EBIT, EBITDA, Adjusted EBITDA, Adjusted diluted EPS, free cash flow, net debt, Adjusted net income, Adjusted EBITDA to interest expense coverage ratio, Adjusted EBIT margin and net leverage should not be considered as alternatives to net sales, net income, income before operations or any other performance measures derived in accordance with GAAP as measures of operating performance or operating cash flows or as measures of liquidity. Constant currency net sales growth, income tax rate, as adjusted, EBIT, Adjusted EBIT, EBITDA, Adjusted EBITDA, Adjusted diluted EPS, free cash flow, net debt, Adjusted net income, Adjusted EBITDA to interest expense coverage ratio, Adjusted EBIT margin and net leverage have important limitations as analytical tools and should be considered in conjunction with, and not as substitutes for, our results as reported under GAAP. This presentation includes a reconciliation of certain non-GAAP financial measures with the most directly comparable financial measures calculated in accordance with GAAP. Axalta does not provide a reconciliation for non-GAAP estimates for constant currency net sales growth, Adjusted EBIT, Adjusted EBITDA, Adjusted diluted EPS, income tax rate, as adjusted, or free cash flow on a forward-looking basis because the information necessary to calculate a meaningful or accurate estimation of reconciling items is not available without unreasonable effort. For example, such reconciling items include the impact of foreign currency exchange gains or losses, gains or losses that are unusual or nonrecurring in nature, as well as discrete taxable events. We cannot estimate or project these items and they may have a substantial and unpredictable impact on our US GAAP results.

Constant Currency

Constant currency or ex-FX percentages are calculated by excluding the impact the change in average exchange rates between the current and comparable period by currency denomination exposure of the comparable period amount.

Organic Growth

Organic growth or ex-M&A percentages are calculated by excluding the impact of recent acquisitions and divestitures.

Segment Financial Measures

The primary measure of segment operating performance is Adjusted EBIT, which is a key metric that is used by management to evaluate business performance in comparison to budgets, forecasts and prior year financial results, providing a measure that management believes reflects Axalta's core operating performance. As we do not measure segment operating performance based on net income, a reconciliation of this non-GAAP financial measure with the most directly comparable financial measure calculated in accordance with GAAP is not available.

Defined Terms

All capitalized terms contained within this presentation have been previously defined in our filings with the United States Securities and Exchange Commission.

Rounding

Due to rounding the tables presented may not foot.

Q3 2022 Key Messages

- 
- 1 Earnings solidly within guidance range** despite incremental headwinds in Europe, slower China recovery, and currency impacts
 - 2 9% volume growth** year-over-year; market gains and recovery in Refinish and Mobility offset by pockets of declines for Russia-Ukraine and Industrial in EMEA and China
 - 3 10% price-mix growth** year-over-year (14% two-year stack); low-single digit quarterly sequential price-mix growth reflects continued pricing momentum
 - 4 Fully offset year-over-year variable cost inflation in Q3** as pricing actions more than covered elevated, but stabilizing, raws and logistics environment for the quarter
 - 5 Momentum anticipated to continue into 2023** through market normalization, pricing prioritization and favorable raw material conditions

Focused on driving secular growth and a return to normalized profitability

Strategic Priorities

Near-Term Execution is Fundamental to Achieving Goals



Enhance Profitability

- Price-Cost recovery
- Raw material cost productivity/improvements
- Operational & supply chain excellence

Strategic Priorities Remain Unchanged



Strengthen Core

- Protect leading value proposition through people & innovation
- Advance operational capabilities



Drive Growth

- Accelerate sales pipeline conversion
- Invest in R&D and customer experience
- Expand complementary offerings

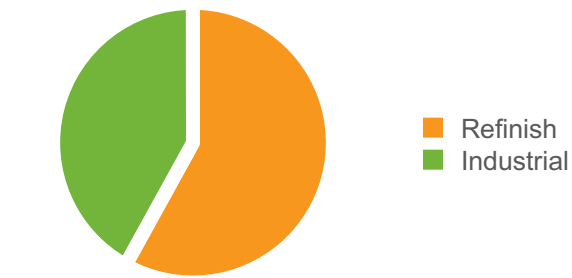


Diversify Portfolio

- Establish platforms in new verticals
- Accelerate growth in Asia-Pacific

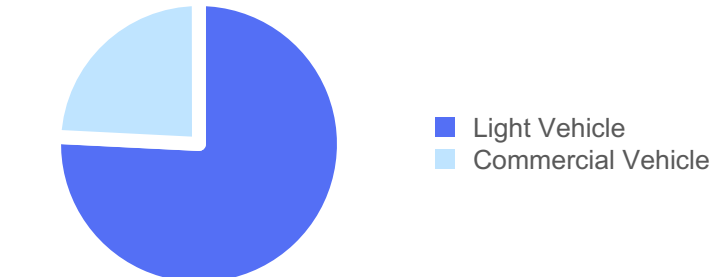
Q3 Volume Trends

PERFORMANCE COATINGS



\$3.3B in Net Sales⁽¹⁾

MOBILITY COATINGS



\$1.5B in Net Sales⁽¹⁾



Americas



Europe,
Middle East
& Africa



Greater
China⁽³⁾



AP ex.
Greater
China⁽³⁾

	Americas	Europe, Middle East & Africa	Greater China ⁽³⁾	AP ex. Greater China ⁽³⁾
REFINISH	Strong Growth	Stable	Stable	Strong Growth
INDUSTRIAL	Strong Growth	Decline	Decline	Grey
LIGHT VEHICLE	Strong Growth	Strong Growth	Strong Growth	Grey
COMMERCIAL VEHICLE	Strong Growth	Strong Growth	Grey	Grey

Strong Growth

Stable

Decline

(1) Q3 2022 LTM
(2) Heat map reflects Q3 2022 vs. Q3 2021 change in organic volume
(3) Grey boxes represent areas with less than 1% of consolidated sales.

Volume Growth Continues to Outpace Markets

- AXTA volumes have increased vs. 2019 reflecting company-wide share gains despite the majority of end-market activity still below pre-COVID 2019 levels
- Recessionary headwinds to be balanced by deferred demand and on-going post-COVID end-market normalization
- See significant upside potential on future normalization of volumes in core markets

AXTA Volume 2022E vs 2019	Market Volume 2022E vs 2019			
	Refinish ⁽²⁾	Light Vehicle ⁽³⁾	Commercial Vehicle ⁽⁴⁾	Industrial ⁽²⁾
Total Axalta ⁽¹⁾				Energy Solutions
2%				Building Products
				General Industrial
	(8%)	(11%)	(5%)	Americas
				EMEA
				Asia Pacific

(1) Full Year 2022 volume forecast compared to 2019 levels

(2) Management estimates

(3) Source: S&P Global industry car build forecasts

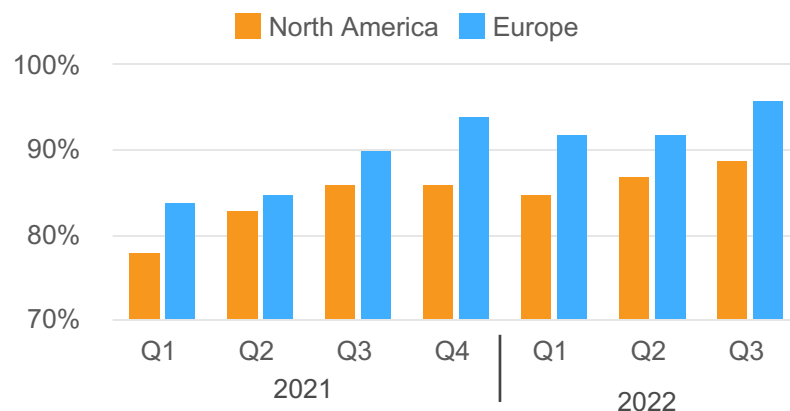
(4) Global Class 8 builds ex. Eastern Europe and Asia-Pacific due to limited exposure; Source: LMC industry forecasts

Refinish Business Review

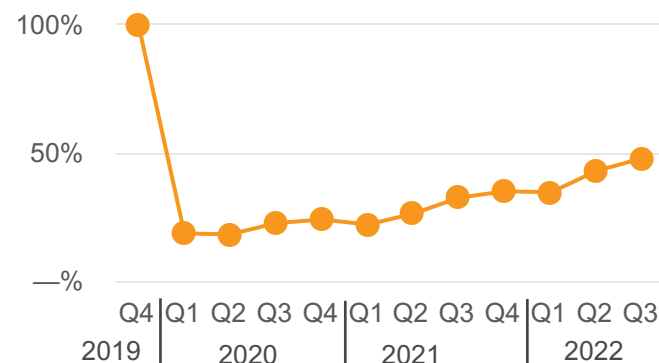
GLOBAL LEADER IN AFTER-MARKET AUTO COATINGS AND ACCESSORIES

- 4% volume growth year-over-year driven by high single digit percent growth in North America
- Normal seasonality in EMEA led to mid-single digit percent lower sequential volume quarter-over-quarter, in line with expectations
- Continuing to drive share gains across premium, mainstream/economy, and accessory segments
 - *Notable MSO wins in Europe, private label wins, new launches, and growing retail presence*
 - *Capitalizing on market access and new product offerings*
- Post COVID-19 market normalization expected to continue with favorable trends in office occupancy, road congestion, and insurance claims

Refinish Industry Activity vs. 2019⁽¹⁾



U.S. Office Occupancy⁽²⁾ (relative to pre-pandemic level)



(1) Source: Management estimate of body shop activity

(2) Source: Kastle Systems, represents quarterly average

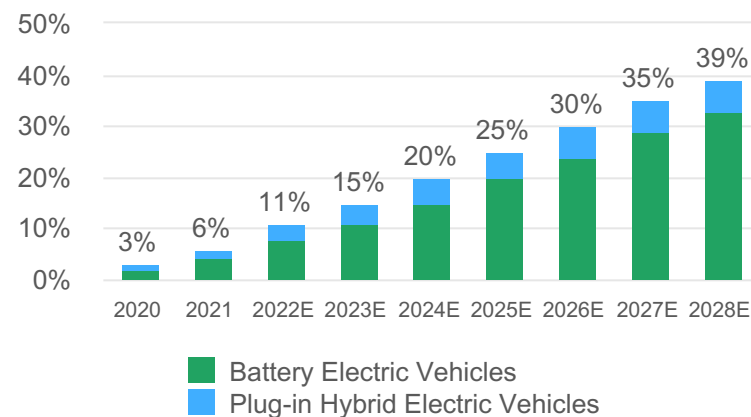


Industrial Business Review

EXPANDING SALES PIPELINE ACROSS DIVERSIFIED GROWTH PLATFORM

- Achieved 12% year-over-year and 2% quarter-over-quarter price-mix improvement in Q3 2022
 - Profitability recovery remains among our highest priorities as the business is actively pursuing targeted actions to recover the cumulative price-cost deficit*
- Volume declined 5% year-over-year driven by pockets of significant softening in EMEA, including Russia-Ukraine impacts and China
 - Building Products demand remains strong and supply-constrained*
 - Increasing demand from New Electric Vehicle growth*
 - General Industrial impacted by slower than anticipated post COVID-19 recovery in China; weakening EMEA macroeconomics driving a softer powder coatings and architectural extrusion environment*

ELECTRIC VEHICLE PRODUCTION⁽¹⁾



(1) Source: S&P Global industry forecast from October 2022

R&D 100 Winner: Abcite 2060



- Single layer powder coating can be applied directly on-site without VOC emissions compared to typical multi-layer liquid coatings only for manufacturing settings



Mobility Business Review

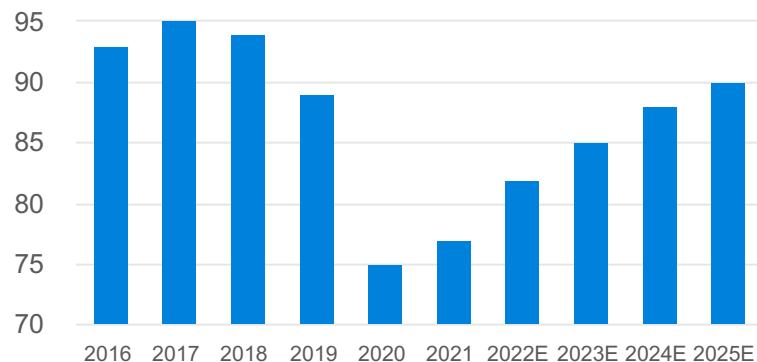
PENT UP DEMAND TO SUPPORT MARKET RECOVERY AS PRODUCTION CONSTRAINTS ALLEVIATE

LIGHT VEHICLE

- Q3 year-over-year volume growth of 32% surpassed the 27% improvement in global auto production
- Sequential volume growth of 11% driven by post COVID-19 lockdown recovery in China
- Expect Q4 global auto production rates between 21.0M and 21.6M compared to ~21.2M in Q3
- New business wins anticipated to continue above-market growth trend during multi-year recovery

2016-2025 GLOBAL LV BUILDS⁽¹⁾

(Builds in millions)

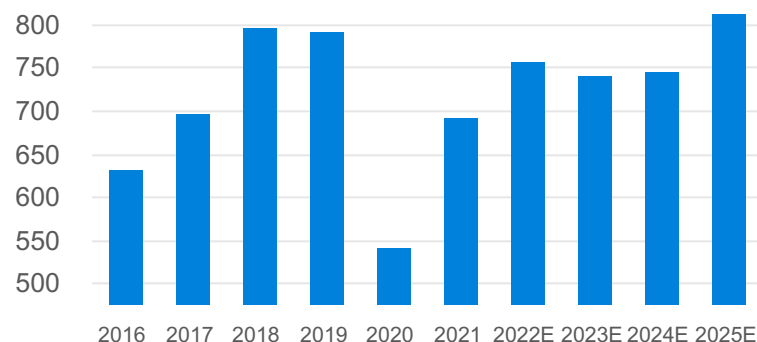


COMMERCIAL VEHICLE

- Q3 volume growth of 24% with notable gains across Americas and Western Europe
- Demand for Class 8 and Medium Duty remains strong with supportive trends forecasted into 2023
- Improved operating earnings vs. prior year driven by better volumes and pricing
- Recipient of Global Quality Award from Daimler Truck

2016-2025 HDT BUILDS - CLASS 8⁽²⁾

(Builds in thousands)



(1) Source: S&P Global industry forecasts

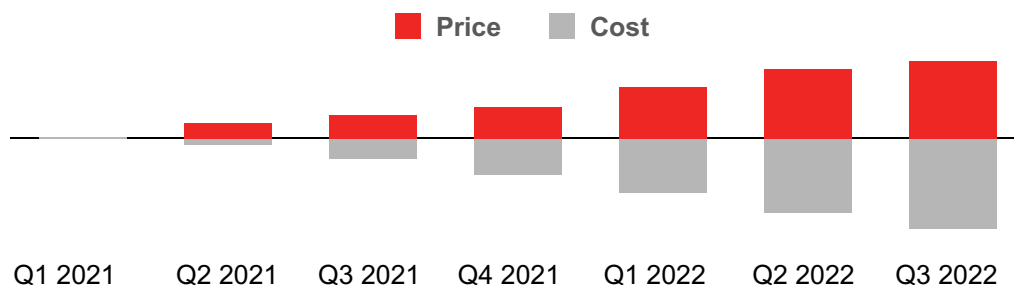
(2) Global Class 8 builds ex. Eastern Europe and Asia-Pacific due to limited exposure; Source: LMC industry forecasts

Prioritizing Margin Recovery

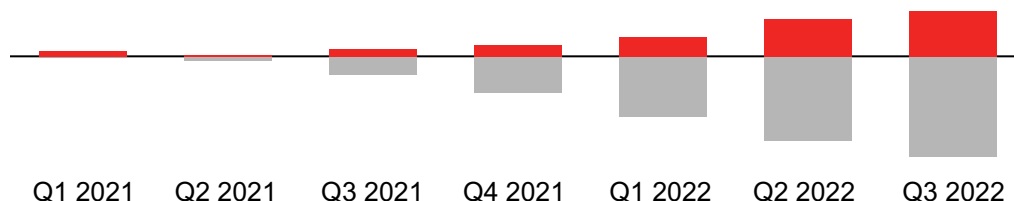
(\$ in millions)

Cumulative Price-Cost⁽¹⁾

Performance Coatings



Mobility Coatings



Cumulative Price-Cost Gap

\$2 \$24 (\$12) (\$72) (\$104) (\$114) (\$108)

YOY Price-Cost Gap⁽²⁾

\$2 \$22 (\$36) (\$60) (\$32) (\$10) \$6

Accelerating Price to Offset Cost

- 10% year-over-year price-mix (14% 2-year stacked); 3% sequential price improvement reflects continued emphasis on cost recovery
- 20% year-over-year variable cost inflation
 - \$15M sequential EBIT impact
 - Q3 expected to represent peak inflation with stable unit cost rate anticipated in Q4
- Pricing more than offset cost inflation in the quarter, as was expected
 - Performance Coatings 12% price-mix more than offset raw material and logistics cost inflation
 - Mobility Coatings expected to make progress offsetting cumulative inflation in Q4
- Recovery of the cumulative price-cost gap remains our top priority
 - Tracking towards nearly \$650M of variable cost inflation by year-end 2022 vs. 2020

(1) Cumulative year-over-year price-mix vs. raw material, energy, and logistics EBIT impacts beginning Q1 2021

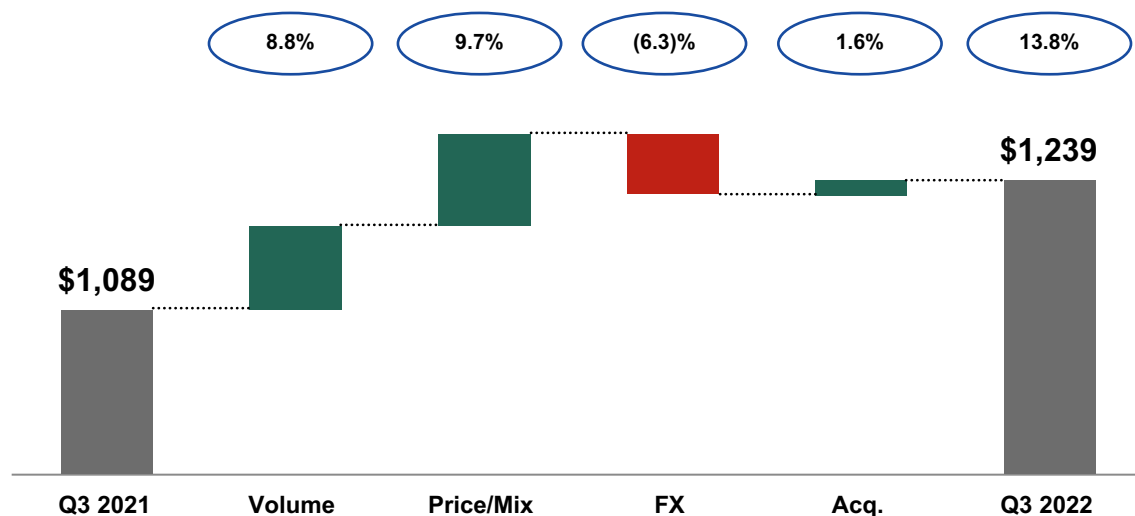
(2) Year-over-year price-mix vs. raw material, energy, and logistics EBIT impacts

Q3 Consolidated Results

Financial Performance

(\$ in millions, except per share data)	Q3		% Change	
	2022	2021	Incl. F/X	Excl. F/X
Performance Coatings	838	779	7.5 %	14.4 %
Mobility Coatings	401	309	29.5 %	34.6 %
Net Sales	1,239	1,089	13.8 %	20.1 %
Income from ops	124	125	(1.0)%	
Adjusted EBIT	148	146	1.4 %	
% margin	11.9 %	13.4 %		
Diluted EPS	0.28	0.30	(6.7)%	
Adjusted EPS	0.39	0.39	— %	

Net Sales Variance



Commentary

20% constant currency sales growth driven by strong pricing and volume recovery

- Positive price-mix across all end-markets
- Volume growth in three of four end-markets despite China COVID-19 lockdowns, headwinds from Russia-Ukraine conflict, and supply constraints
- M&A contribution driven by U-POL
- Significant FX headwinds of 6% driven by the Euro, Turkish Lira, Chinese Renminbi and British Pound

Adjusted EBIT marginally better as organic growth offset impacts of continued macro and geopolitical headwinds

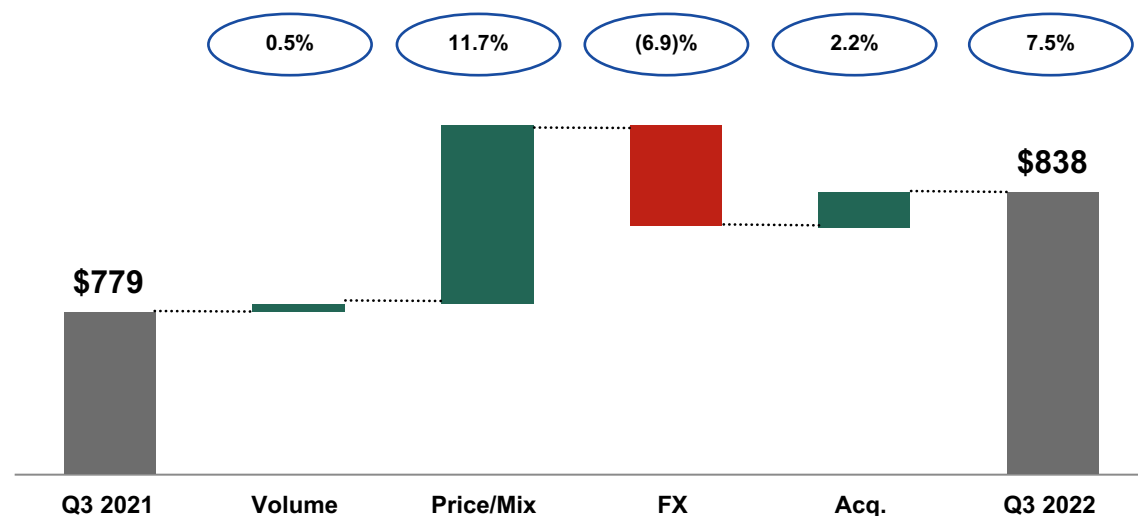
- 10% price-mix growth offset variable cost inflation in the period
- China lockdowns, FX, and Russia-Ukraine continued to pressure EBIT by ~\$16 million year-over-year
- Higher selling and general administration expense from labor and general fixed cost inflation, and also to support growth, drove higher fixed opex vs. prior-year

Q3 Performance Coatings Results

Financial Performance

(\$ in millions)	Q3		% Change	
	2022	2021	Incl. F/X	Excl. F/X
Refinish	499	443	12.5 %	19.9 %
Industrial	339	336	1.1 %	7.1 %
Net Sales	838	779	7.5 %	14.4 %
Adjusted EBIT	122	123	(1.0)%	
% margin	14.5 %	15.8 %		

Net Sales Variance



Commentary

14% constant currency sales growth driven by pricing and M&A contribution

- Refinish volume growth partially offset by declines in Industrial
 - Strong growth in the Americas across both end-markets, especially Refinish North America which increased by 9% year-over-year
 - Pockets of significant declines in Industrial EMEA and China, 14% and 25% lower, respectively, year-over-year
- 12% price-mix growth as momentum continued across both end-markets
- 7% FX headwind driven by the Euro, British Pound and Chinese Renminbi

Adjusted EBIT slightly lower vs. prior year as cost and FX headwinds offset pricing gains

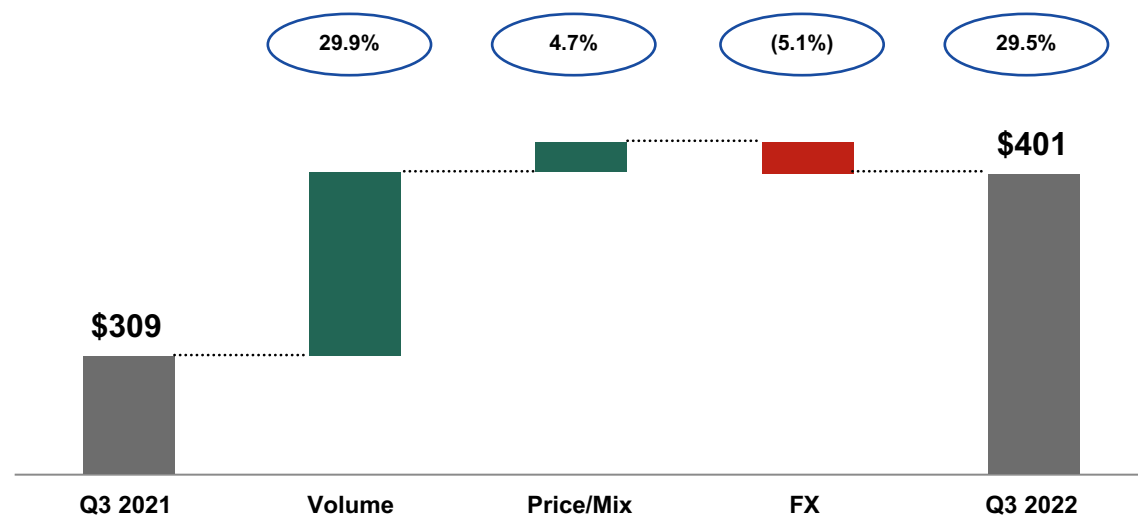
- ~\$16 million impact from China lockdowns, FX, and Russia-Ukraine year-over-year

Q3 Mobility Coatings Results

Financial Performance

(\$ in millions)	Q3		% Change	
	2022	2021	Incl. F/X	Excl. F/X
Light Vehicle	303	235	28.8 %	34.5 %
Commercial Vehicle	98	74	31.8 %	35.0 %
Net Sales	401	309	29.5 %	34.6 %
Adjusted EBIT	4	(3)	225.0 %	
% margin	0.9 %	(0.9%)		

Net Sales Variance



Commentary

Global auto production recovery, new business wins, and better pricing led to 35% constant currency sales growth

- Volume growth of 30% outpaced significantly higher year-over-year global build rates in LV and CV
- Price-mix improved year-over-year across both end-markets
- 5% FX headwinds driven by the Euro, Turkish Lira, and Chinese Renminbi

Modest Adjusted EBIT increase driven by volume tailwinds and pricing, offset partially by raw material cost inflation, and incremental fixed costs

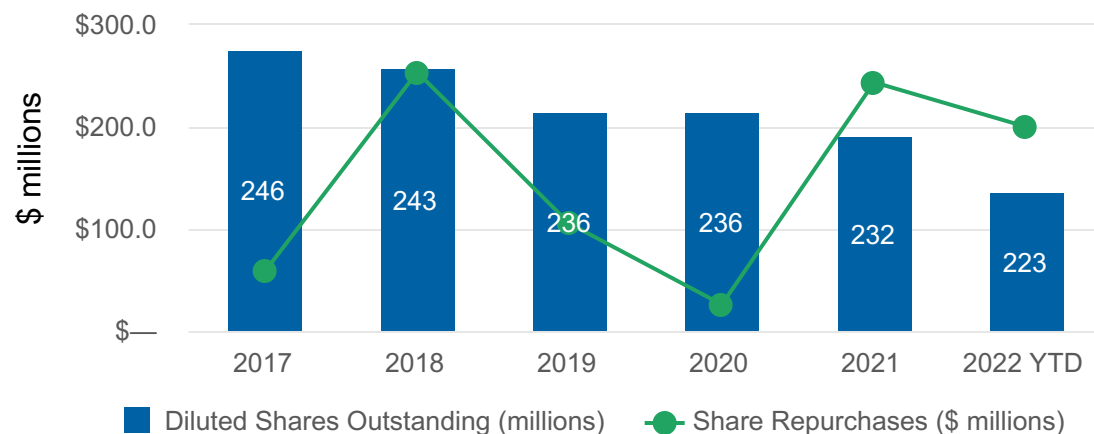
- Cumulative price-cost gap widened modestly in the quarter

Debt and Liquidity Summary

Capitalization

(\$ in millions)	Interest	@ 9/30/2022	Maturity
Cash and Cash Equivalents		\$ 517	
Revolver (\$550 million capacity)	Variable	—	2026
First Lien Term Loan (USD)	Variable	2,013	2024
Total Senior Secured Debt		\$ 2,013	
Senior Unsecured Notes (EUR)	Fixed	432	2025
Senior Unsecured Notes (USD)	Fixed	494	2027
Senior Unsecured Notes (USD)	Fixed	692	2029
Other Borrowings and Finance Leases		99	
Total Debt		\$ 3,730	
Total Net Debt ⁽¹⁾		\$ 3,213	
LTM Adjusted EBITDA		783	
Total Net Leverage ⁽²⁾		4.1x	
Interest Coverage Ratio ⁽³⁾		5.8x	

Share Repurchase History



Commentary

- Over \$1.0 billion in available liquidity at September 30, 2022, including
 - \$529 million of available capacity under our revolver
- Total net leverage of 4.1x at September 30, 2022 improved from 4.2x at June 30, 2022
- Weighted average cost of debt of 3.4% at September 30, 2022; long-term debt interest rates are effectively 83% fixed
 - \$1.375 billion of term loan debt fixed with interest rate swaps

-
- Year-to-date share repurchases of \$200 million
 - ~2% annual share count reduction since 2017

(1) Total Net Debt = Total Debt minus Cash and Cash Equivalents

(2) Total Net Leverage = Total Net Debt / LTM Adjusted EBITDA

(3) Interest Coverage Ratio = LTM Adjusted EBITDA / LTM Interest Expense

Financial Guidance Update

Q4 2022 Guidance

- Net Sales: ~6%-8% including:
 - Anticipate mid single-digit volume and nearly double-digit price-mix growth
 - ~(7%) from FX
- Adjusted EBIT: \$120-145 million, correlating to Adjusted EBITDA of \$185-210 million
- Adjusted Diluted EPS: \$0.31-0.39; inclusive of \$0.04 year-over-year headwinds from FX and the Russia-Ukraine conflict
- Interest Expense: ~\$37 million
- Tax Rate: ~22%-23%
- Diluted Shares: ~221 million
- D&A: ~\$75 million; including \$23 million step-up D&A
- Expect raw material inflation in the high-teens versus Q4 2021 and flat-to-down modestly vs. Q3 2022
- Free Cash Flow of \$175-\$225 million including ~\$50 million of Capex

The background image shows a car body on an assembly line being painted by several large, white robotic arms with yellow joints. The scene is brightly lit, and the car body is white. The text 'Appendix' is overlaid on the left side of the image, preceded by a vertical red line.

Appendix

AXALTA COATING SYSTEMS

Q4 and Full Year 2022 Assumptions

Macroeconomic Assumptions

- Global GDP growth of ~1.7% for Q4 2022 and ~2.9% for FY 2022
- Global industrial production growth of ~2.7% for Q4 2022 and ~3.0% for FY 2022
- Global auto build growth to be at ~2.2% for Q4 2022 and ~6.0% for FY 2022
- Global class eight truck production increase of ~6.9% for Q4 2022 and ~9.8% for FY 2022, excluding Asia Pacific and Eastern Europe

Q4 2022 Currency Assumptions

Currency	Q4 2021 % Axalta Net Sales	Q4 2021 Average Rate	Q3 2022 Average Rate	Q4 2022 Average Rate Assumption	USD % Impact of YOY FX Rate Change
US\$ per Euro	~25%	1.14	1.01	0.98	(14.3%)
Chinese Renminbi per US\$	~10%	6.39	6.85	7.00	(8.7%)
Brazilian Real per US\$	~3%	5.58	5.25	5.30	5.3%
US\$ per British Pound	~3%	1.35	1.18	1.14	(15.6%)
Mexican Peso per US\$	~2%	20.74	20.24	20.25	2.4%
Swedish Krona per US\$	~1%	8.86	10.55	10.92	(18.9%)
Indian Rupee per US\$	~1%	74.92	77.79	80.00	(6.4%)
Turkish Lira per US\$	~1%	11.03	17.93	20.00	(44.9%)
Other	~53%	NA	NA	NA	(0.9%)

Adjusted EBIT Reconciliation

(\$ in millions)		Q3 2022	Q3 2021
	Income from operations	\$ 123.5	\$ 124.7
	Other expense (income), net	3.4	(2.4)
	Total	\$ 120.1	\$ 127.1
A	Termination benefits and other employee related costs	5.0	9.6
B	Strategic review and retention costs	—	2.1
C	Acquisition and divestiture-related costs	0.2	9.2
D	Accelerated depreciation and site closure costs	1.1	0.6
E	Operational matter	(0.1)	(18.7)
F	Gain on sale of facility	—	(8.9)
G	Russia sanction-related impacts	(1.3)	—
H	Other adjustments	0.4	(0.9)
I	Step-up depreciation and amortization	22.6	25.9
	Adjusted EBIT	\$ 148.0	\$ 146.0
	Segment Adjusted EBIT:		
	Performance Coatings	\$ 121.8	\$ 122.8
	Mobility Coatings	3.6	(2.7)
	Total	\$ 125.4	\$ 120.1
I	Step-up depreciation and amortization	22.6	25.9
	Adjusted EBIT	\$ 148.0	\$ 146.0

Adjusted EBIT Reconciliation (cont'd)

- A** Represents expenses and associated changes to estimates related to employee termination benefits and other employee-related costs, which includes costs related to the transition of our CEO. Employee termination benefits are primarily associated with Axalta Way initiatives. These amounts are not considered indicative of our ongoing operating performance.
- B** Represents costs for legal, tax and other advisory fees pertaining to our review of strategic alternatives that was concluded in March 2020, as well as retention awards for certain employees that were earned over a period of 18-24 months, which ended in September 2021. These amounts are not considered indicative of our ongoing performance.
- C** Represents acquisition and divestiture-related expenses and integration activities associated with our business combinations, all of which are not considered indicative of our ongoing operating performance.
- D** Represents incremental depreciation expense resulting from truncated useful lives of the assets impacted by our manufacturing footprint assessments and costs related to the closure of certain manufacturing sites, which we do not consider indicative of our ongoing operating performance.
- E** Represents expenses, changes in estimates and insurance recoveries for probable liabilities related to an operational matter in the Mobility Coatings segment, which we do not consider indicative of our ongoing operating performance.
- F** Represents non-recurring income related to the sale of a previously closed manufacturing facility.
- G** Represents benefits related to sanctions imposed on Russia in response to the conflict with Ukraine as a result of incremental reserves for accounts receivable, incremental inventory obsolescence and business incentive payments, which we do not consider indicative of our ongoing operating performance. The benefits recorded during the three months ended September 30, 2022 are related to changes in estimated inventory obsolescence.
- H** Represents costs for certain non-operational or non-cash losses and (gains), unrelated to our core business and which we do not consider indicative of ongoing operations.
- I** Represents the incremental step-up depreciation and amortization expense associated with the acquisition of DuPont Performance Coatings by Axalta. We believe this will assist investors in performing meaningful comparisons of past, present and future operating results and better highlight the results of our ongoing operating performance.

Adjusted Net Income Reconciliation

(\$ in millions, except per share data)		Q3 2022		Q3 2021	
	Net income	\$	63.3	\$	68.9
	Less: Net income attributable to noncontrolling interests		0.9		(0.2)
	Net income attributable to controlling interests	\$	62.4	\$	69.1
A	Termination benefits and other employee related costs		4.8		9.6
B	Strategic review and retention costs		—		2.1
C	Acquisition and divestiture-related costs		0.2		9.2
D	Accelerated depreciation and site closure costs		1.1		0.6
E	Operational matter		(0.1)		(18.7)
F	Gain on sale of facility		—		(8.9)
G	Russia sanction-related impacts		(0.5)		—
H	Other adjustments		0.4		(0.9)
I	Step-up depreciation and amortization		22.6		25.9
	Total adjustments	\$	28.5	\$	18.9
J	Income tax provision impacts		4.9		(1.3)
	Adjusted net income	\$	86.0	\$	89.3
	Diluted adjusted net income per share	\$	0.39	\$	0.39
	Diluted weighted average shares outstanding		221.2		230.7

Adjusted Net Income Reconciliation (cont'd)

- A** Represents expenses and associated changes to estimates related to employee termination benefits and other employee-related costs, which includes costs related to the transition of our CEO. Employee termination benefits are primarily associated with Axalta Way initiatives. These amounts are not considered indicative of our ongoing operating performance.
- B** Represents costs for legal, tax and other advisory fees pertaining to our review of strategic alternatives that was concluded in March 2020, as well as retention awards for certain employees that were earned over a period of 18-24 months, which ended in September 2021. These amounts are not considered indicative of our ongoing performance.
- C** Represents acquisition and divestiture-related expenses and integration activities associated with our business combinations, all of which are not considered indicative of our ongoing operating performance.
- D** Represents incremental depreciation expense resulting from truncated useful lives of the assets impacted by our manufacturing footprint assessments and costs related to the closure of certain manufacturing sites, which we do not consider indicative of our ongoing operating performance.
- E** Represents expenses, changes in estimates and insurance recoveries for probable liabilities related to an operational matter in the Mobility Coatings segment, which we do not consider indicative of our ongoing operating performance.
- F** Represents non-recurring income related to the sale of a previously closed manufacturing facility.
- G** Represents benefits related to sanctions imposed on Russia in response to the conflict with Ukraine as a result of incremental reserves for accounts receivable, incremental inventory obsolescence and business incentive payments, which we do not consider indicative of our ongoing operating performance. The benefits recorded during the three months ended September 30, 2022 are related to changes in estimated inventory obsolescence.
- H** Represents costs for certain non-operational or non-cash losses and (gains), unrelated to our core business and which we do not consider indicative of ongoing operations.
- I** Represents the incremental step-up depreciation and amortization expense associated with the acquisition of DuPont Performance Coatings by Axalta. We believe this will assist investors in performing meaningful comparisons of past, present and future operating results and better highlight the results of our ongoing operating performance.
- J** The income tax impacts are determined using the applicable rates in the taxing jurisdictions in which expense or income occurred and includes both current and deferred income tax expense (benefit) based on the nature of the non-GAAP performance measure. Additionally, the income tax impact includes the removal of discrete income tax impacts within our effective tax rate which were expenses of \$2.0 million and \$3.1 million for the three months ended September 30, 2022 and 2021, respectively. The tax adjustments for the three months ended September 30, 2022 and 2021 include the deferred tax benefit ratably amortized into our adjusted income tax rate as the tax attribute related to a January 1, 2020 intra-entity transfer of certain intellectual property rights is realized.

Free Cash Flow Reconciliation

(\$ in millions)	Q3 2022	Q2 2022	Q1 2022	YTD 2022	Q3 2021	Q2 2021	Q1 2021	YTD 2021
Cash provided by (used for) operating activities	\$ 79.9	\$ 12.2	\$ (43.9)	\$ 48.2	\$ 142.9	\$ 107.5	\$ 39.6	\$ 290.0
Purchase of property, plant and equipment	(35.5)	(29.5)	(42.5)	(107.5)	(38.4)	(28.5)	(31.8)	(98.7)
Interest proceeds on swaps designated as net investment hedges	6.1	3.8	6.2	16.1	7.2	3.6	3.5	14.3
Free cash flow	\$ 50.5	\$ (13.5)	\$ (80.2)	\$ (43.2)	\$ 111.7	\$ 82.6	\$ 11.3	\$ 205.6

Adjusted EBITDA Reconciliation

(\$ in millions)	LTM 9/30/2022	Q3 2022	Q2 2022	Q1 2022	Q3 2021	Q2 2021	Q1 2021	FY 2021
Net income	\$ 201.7	\$ 63.3	\$ 44.1	\$ 40.9	\$ 68.9	\$ 126.4	\$ 15.7	\$ 264.4
Interest expense, net	134.6	35.0	33.5	32.6	33.8	33.4	33.5	134.2
Provision for income taxes	60.8	21.8	18.8	11.0	24.4	38.7	3.8	76.1
Depreciation and amortization	311.3	74.5	77.3	77.7	79.3	79.0	76.4	316.5
EBITDA	\$ 708.4	\$ 194.6	\$ 173.7	\$ 162.2	\$ 206.4	\$ 277.5	\$ 129.4	\$ 791.2
A Termination benefits and other employee related costs	11.4	5.0	2.7	1.9	9.6	22.7	2.8	36.9
B Strategic review and retention costs	—	—	—	—	2.1	2.2	5.4	9.7
C Acquisition and divestiture-related costs	8.3	0.2	2.2	0.4	9.2	1.4	0.2	16.3
D Site closure costs	2.7	0.4	1.1	0.6	—	—	—	0.6
E Foreign exchange remeasurement losses	13.3	5.8	4.9	2.6	(1.3)	1.8	1.8	2.3
F Long-term employee benefit plan adjustments	0.5	0.2	0.1	0.1	(0.3)	(0.3)	(0.2)	(0.7)
G Stock-based compensation	17.2	5.0	3.7	5.3	3.9	4.2	3.6	14.9
H Dividends in respect of noncontrolling interest	(0.1)	—	—	(0.1)	—	—	(0.7)	(0.7)
I Operational matter	0.6	(0.1)	0.1	0.1	(18.7)	(71.8)	94.4	4.4
J Brazil indirect tax	—	—	—	—	—	(8.3)	—	(8.3)
K Gain on sale of facility	(10.8)	—	—	—	(8.9)	—	—	(19.7)
L Russia sanction-related impacts	4.8	(1.3)	0.3	5.8	—	—	—	—
M Commercial agreement restructuring impacts	25.0	—	25.0	—	—	—	—	—
N Other adjustments	1.7	0.5	(1.1)	0.7	(1.0)	0.3	—	0.9
Total adjustments	\$ 74.6	\$ 15.7	\$ 39.0	\$ 17.4	\$ (5.4)	\$ (47.8)	\$ 107.3	\$ 56.6
Adjusted EBITDA	\$ 783.0	\$ 210.3	\$ 212.7	\$ 179.6	\$ 201.0	\$ 229.7	\$ 236.7	\$ 847.8

Adjusted EBITDA Reconciliation (cont'd)

- A** Represents expenses and associated changes to estimates related to employee termination benefits and other employee-related costs, which includes costs related to the transition of our CEO. Employee termination benefits are primarily associated with Axalta Way initiatives. These amounts are not considered indicative of our ongoing operating performance.
- B** Represents costs for legal, tax and other advisory fees pertaining to our review of strategic alternatives that was concluded in March 2020, as well as retention awards for certain employees that were earned over a period of 18-24 months, which ended in September 2021. These amounts are not considered indicative of our ongoing performance.
- C** Represents acquisition and divestiture-related expenses and integration activities associated with our business combinations, all of which are not considered indicative of our ongoing operating performance.
- D** Represents costs related to the closure of certain manufacturing sites, which we do not consider indicative of our ongoing operating performance.
- E** Eliminates foreign exchange losses resulting from the remeasurement of assets and liabilities denominated in foreign currencies, net of the impacts of our foreign currency instruments used to hedge our balance sheet exposures.
- F** Eliminates the non-cash, non-service cost components of long-term employee benefit costs.
- G** Represents non-cash impacts associated with stock-based compensation.
- H** Represents the payment of dividends to our joint venture partners by our consolidated entities that are not 100% owned, which are reflected to show the cash operating performance of these entities on Axalta's financial statements.
- I** Represents expenses, changes in estimates and insurance recoveries for probable liabilities related to an operational matter in the Mobility Coatings segment, which we do not consider indicative of our ongoing operating performance.
- J** Represents non-recurring income related to a law change with respect to certain Brazilian indirect taxes which was recorded within other expense (income), net.
- K** Represents non-recurring income related to the sale of a previously closed manufacturing facility.
- L** Represents (benefits) expenses related to sanctions imposed on Russia in response to the conflict with Ukraine as a result of incremental reserves for accounts receivable, inventory obsolescence and business incentive payments, which we do not consider indicative of our ongoing operating performance. The benefits recorded during the three months ended September 30, 2022 are related to changes in estimated inventory obsolescence.
- M** Represents a forgiveness of a portion of up-front customer incentives with repayment features upon our customer completing a recapitalization and restructuring of its indebtedness and the execution of a new long-term exclusive sales agreement with us. These amounts are not considered to be indicative of our ongoing operating performance.
- N** Represents costs for certain non-operational or non-cash losses and (gains), unrelated to our core business and which we do not consider indicative of ongoing operations.

Thank you

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AXALTA COATING SYSTEMS