

CENTREX

VICON

ADVANCED INDUSTRIAL SERVICES

Emerging Platform in Security, Industrial, and Aerospace and Defense

NASDAQ Listed | **CETX**

Investor Presentation
February 2026

Safe Harbor Statement



This presentation may contain forward looking statements that involve numerous risks and uncertainties. Actual results could differ materially from those projected in the forward-looking statements as a result of a number of risks and uncertainties. These forward-looking statements are not a guarantee of future performance. This release may contain non-GAAP financial information and are not calculated or presented in accordance with US GAAP. The Company believes that the presentation of non-GAAP financial measures provides useful information to management and investors regarding underlying trends in its consolidated financial condition and results of operations. The Company's management regularly uses these supplemental non-GAAP financial measures internally to understand, manage and evaluate the Company's business and make operating decisions. These risks and uncertainties are discussed in our filings with the Securities and Exchange Commission, including our annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K. Statements made herein are as of the date of this presentation and should not be relied upon as of any subsequent date. Except as may be required by applicable securities laws, we do not undertake any obligation to revise or update any forward-looking statements contained in this presentation.

Investment Thesis



- Diversified operating platform across Security, Industrial, and Aerospace & Defense
- Operating businesses generated ~\$5.2M of segment operating income in FY25
- Industrial segment provides a profitable base with strong repeat demand
- Security platform positioned for margin expansion through NEXT and software mix
- Expanding earnings base through disciplined acquisitions (Invocon, Richland)

Overview

Cemtrex is a multi segment industrial and technology platform with operating brands in Security, Industrial, and Aerospace & Defense.

NASDAQ: CETX

Share Price ¹	\$1.17
Market Cap ¹	\$10M
FY 2025 Revenue ²	\$76.5M
Cash & Cash Equivalents ¹	\$20M
Shares Outstanding ³	10M
Float ³	10M
Headquarters	Hauppauge, NY
Employees	~300

Security	Industrial	Aerospace & Defense
<p>Enterprise video surveillance platform serving government, education, healthcare, and industrial.</p>	<p>Premier provider of industrial contracting services including millwrighting, rigging, piping, electrical, welding.</p>	<p>Systems engineering firm designing and manufacturing mission-critical instrumentation, sensing systems, and avionics for aerospace and defense markets</p>
Revenue (FY 2025)		
\$38.0M	\$38M	\$5.6M¹

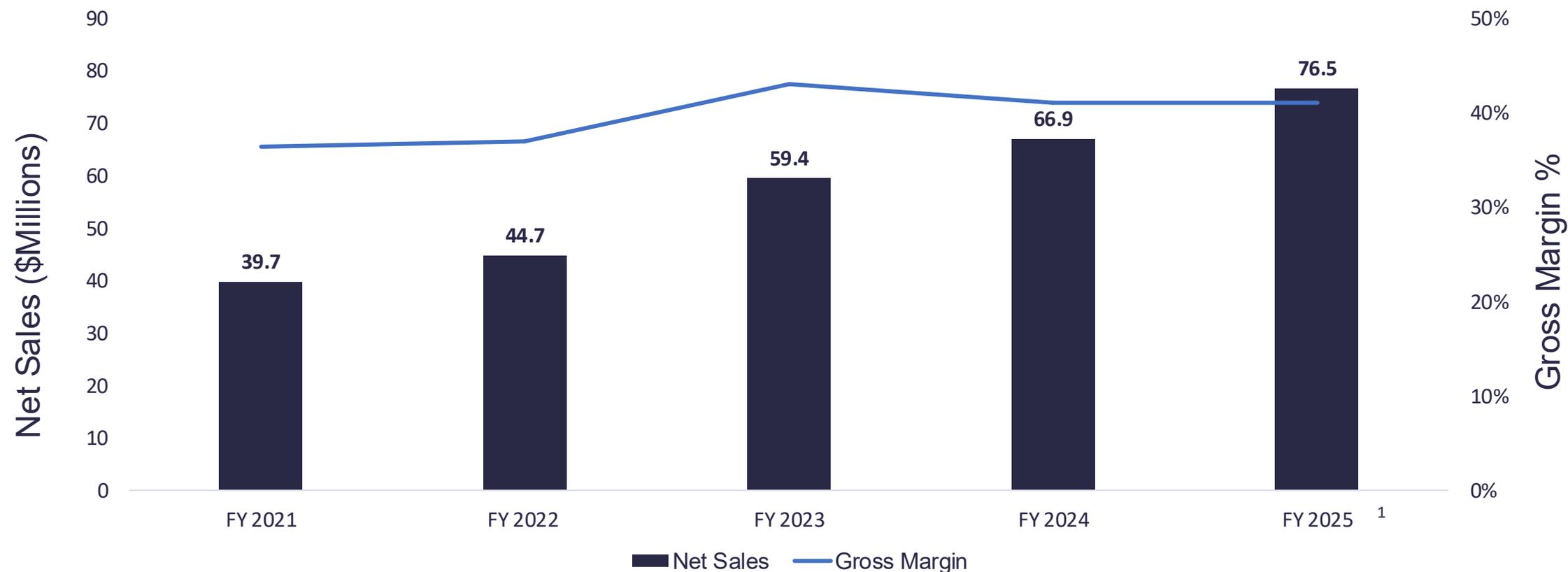
1. As of Dec 31, 2025
 2. As of Sep 30, 2025
 3. As of Feb 26, 2026

1. CY25 Unaudited

Historical Financial Performance



Consistent Growth Over Last 5 Years



Operating Income & Segment Growth

Operating Income Inflection

\$ in Millions



Segment Revenue Growth

\$ in Millions



\$ in Millions

Segment Operating Contribution FY 25



Segment	Revenue	Operating Income	Operating Margin
Security	\$38.4	\$1.2	3%
Industrial	\$38.1	\$4.0	10%
Total Segments	\$76.5	\$5.2	
Corporate Overhead		\$(4.8)	
Consolidated		\$0.5	

Operating businesses generated \$5.2M of operating income in FY2025.

\$ in Millions

Platform Overview - 2026



Security

FY25 Revenue: ~\$38M
FY25 Op Inc: ~\$1.2M

- Enterprise video surveillance platform
- Market: Gov't / corrections / enterprise
- Margin expansion focus (NEXT+ software)

Industrial

FY25 Revenue: ~\$38M+
FY25 Op Inc: ~\$4M

- Specialized industrial services platform
- High repeat customer base
- Expanding geographically via Richland acquisition

Aerospace & Defense

CY25 Revenue: ~\$5–6M¹
CY25 Op Inc: \$.7M¹

- Acquired Jan 2026
- Mission-critical sensing & telemetry systems
- Flight-proven aerospace & defense programs
- 40+ year engineering heritage

(\$M)	Q1	YoY Growth
Revenue	\$5.5	1%
Gross Margin %	39%	(13 pts)
Operating Income	(\$3.0)	

Highlights

- Margin compression driven by tariff-related cost pressures and softer public-sector demand
- Implemented pricing adjustments
- Reduced overhead by ~\$2.5–3.0M annualized (effective early Q2)
- Early adoption of NEXT camera line building
- Focus on restoring historical gross margin profile

(\$M)	Q1	YoY Growth
Revenue	\$10.6	28%
Gross Margin %	33%	(2 pts)
Operating Income	\$1.4	67%

Highlights

- Strong infrastructure-related demand
- Entering 2026 with strong pipeline
- Segment profitable and scaling
- Richland acquisition strengthens Southeast footprint (post-Q1)
- Expected to add \$8-10M revenue over next 12 months
- Exploring continued bolt-on growth

Corporate Cost Normalization



Corporate Expense Reduction

FY 2025 Corporate Expense: \$4.8M

Q1 FY26 Run-Rate: \$1.0M per quarter

Q2 FY26 Run Rate: \$0.9M per quarter

Annualized Reduction: **\$1.2M**

Operating Income Impact

Segment Operating Income: **\$5.2M**

Less Corporate (FY 25): **(\$4.8M)**

= Operating Income: **\$0.5M**



Less Normalized Corporate: **(\$3.6M)**

Normalized Operating Income: **\$1.6M**

Corporate costs are largely fixed, creating operating leverage as segment earnings expand.

Our Capital Allocation Framework



- **Decentralized, Accountable Leadership** – Each business runs independently with clear P&L ownership and aligned incentives.
- **Disciplined capital allocation** – Acquire high-ROE, cash-generating companies with strong leadership or bolt-on acquisitions backed by clear synergy and strategic logic.
- **Business Model Fundamentals** – Target businesses with attractive gross margins, recurring or repeatable revenue, durable growth tailwinds, and simple models we deeply understand.
- **Achieve Scale via Acquisitions** – Build scale through consistent, repeatable acquisitions that strengthen our existing platforms and compound long-term value.

We operate with the **rigor** of an industrial holding company and the **imagination** of a technology firm — focused on cashflow, innovation, and long-term value creation.

Key Takeaways

- Industrial segment scaling profitably
- Security undergoing margin reset
- Corporate cost structure being right-sized
- Balance sheet strengthened
- Platform expanding organically and through acquisitions



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