Appendix

- FY27 Guidance Details
- Reconciliation of Q1 Organic Growth
- Adjusted Amounts Reconciliation – Q1 Consolidated Statement of Income
- Adjusted Amounts Reconciliation – Q1 Segment Operating Income
- Reconciliation of EBITDA to Adjusted EBITDA
- Reconciliation of Net Debt to Adjusted EBITDA TTM
- Reconciliation of Operating Cash Flow Margin and Free Cash Flow Margin
- Supplemental Sales Information
- Reconciliation of FY27 Q2 Guidance
- Reconciliation of Current FY27 Guidance
- Reconciliation of Previous FY27 Guidance (from Aug 6, 2026)

FY27 Guidance Details

Sales Growth vs. Prior Year	As Reported	Organic[1]
Diversified Industrial Segment		
North America Businesses	20% - 23%	6.5% - 9.5%
International Businesses	20% - 23%	8% - 11%
Aerospace Systems Segment	8.5% - 11.5%	8.5% - 11.5%
Parker	**16% - 19%**	**7.5% - 10.5%**

Additional Items	As Reported
Corporate G&A	**~$210M**
Interest Expense	**~$690M**
Other (Income) Expense	**~$90M**
Tax Rate	**~22.5%**
Diluted Shares Outstanding	**~127.8M**

Segment Operating Margins	As Reported	Adjusted[1]
Diversified Industrial Segment		
North America Businesses	22.2% - 22.6%	26.6% - 27.0%
International Businesses	22.7% - 23.1%	26.6% - 27.0%
Aerospace Systems Segment	26.4% - 26.8%	30.2% - 30.6%
Parker	**23.6% - 24.0%**	**27.7% - 28.1%**

Detail of Pre-Tax Adjustments to:	Segment Margins	Below Segment[2]
Acquired Intangible Asset Amortization	**~$865M**	**—**
Business Realignment	**~$95M**	**—**
Integration Costs to Achieve	**~$60M**	**—**
Acquisition Related Expenses	**~$25M**	**~$55M**
Tariff Refunds, Net	**—**	**~$21M**

Earnings Per Share	As Reported	Adjusted[1]
EPS	**$29.65 - $30.45**	**$36.45 - $37.25**

1. Includes certain non-GAAP adjustments and financial measures.
2. Expenses incurred to date.

Reconciliation of Q1 Organic Growth

PARKER HANNIFIN

ORGANIC SALES GROWTH

FY27 Q1

(unaudited)

	Sales Growth			
	Reported	Less: Currency & Other	Less: Acquisitions	**Organic**
Quarter-to-Date:				
Diversified Industrial:				
North America	19.6 %	0.1 %	10.1 %	9.4 %
EMEA	15.4 %	(1.2)%	12.6 %	4.0 %
Asia Pacific	33.4 %	1.6 %	8.4 %	23.4 %
Latin America	1.9 %	3.2 %	-	(1.3)%
Total International	22.0 %	0.2 %	10.2 %	11.6 %
Total Diversified Industrial	**20.6 %**	**0.2 %**	**10.1 %**	**10.3 %**
Aerospace Systems	**13.8 %**	**(0.1)%**	**-**	**13.9 %**
Total[1]	**17.9 %**	**(0.5)%**	**6.9 %**	**11.5 %**

[1] Total reported net sales include Corporate, which is not presented separately. Corporate net sales reflect a reduction of $27 million related to customer tariff returns, which are excluded from organic growth and reflected in the Currency & Other column. The Other component of that column consists entirely of customer tariff returns and represents approximately 0.5% of net sales for the quarter and year-to-date period.

Adjusted Amounts Reconciliation
Q1 Consolidated Statement of Income

Parker Hannifin Corporation
Consolidated Statement of Income - Adjusted
Quarter-to-Date
(Dollars in millions, except per share data)
(Unaudited)

	Quarter-to-Date FY 2027								
	As Reported September 30, 2026	% of Sales	Amortization of Acquired Intangibles	Business Realignment Charges	Costs to Achieve	Acquisition-Related Expenses[1]	Tariff Refunds, Net	Adjusted September 30, 2026	% of Sales
Net sales	$ 5,992	100.0 %	$ -	$ -	$ -	$ -	(27)	**$ 6,019**	**100.0 %**
Cost of sales	3,731	62.3 %	30	7	-	23	6	**3,677**	**61.1 %**
Selling, general and admin. expenses	1,065	17.8 %	159	10	23	55	-	**818**	**13.6 %**
Interest expense	146	2.4 %	-	-	-	-	-	**146**	**2.4 %**
Other expense (income), net	(87)	(1.5)%	-	-	-	-	-	**(87)**	**(1.4)%**
Income before income taxes	1,137	19.0 %	(189)	(17)	(23)	(78)	(21)	**1,465**	**24.3 %**
Income taxes	253	4.2 %	43	4	5	17	5	**327**	**5.4 %**
Net income	$ 884	14.8 %	$ (146)	$ (13)	$ (18)	$ (61)	$ (16)	**$ 1,138**	**18.9 %**
Diluted earnings per share	$ 6.92		$ (1.14)	$ (0.10)	$ (0.14)	$ (0.47)	$ (0.13)	**$ 8.90**	

	Quarter-to-Date FY 2026								
	As Reported September 30, 2025	% of Sales	Amortization of Acquired Intangibles	Business Realignment Charges	Costs to Achieve	Acquisition-Related Expenses[1]	Insurance-Related Charges (Recoveries)	Adjusted September 30, 2025	% of Sales
Net sales	$ 5,084	100.0 %	$ -	$ -	$ -	$ -	$ -	**$ 5,084**	**100.0 %**
Cost of sales	3,177	62.5 %	22	9	-	1	-	**3,145**	**61.9 %**
Selling, general and admin. expenses	873	17.2 %	118	6	6	13	-	**730**	**14.4 %**
Interest expense	101	2.0 %	-	-	-	-	-	**101**	**2.0 %**
Other expense (income), net	(107)	(2.1)%	-	-	-	-	(20)	**(87)**	**(1.7)%**
Income before income taxes	1,040	20.5 %	(140)	(15)	(6)	(14)	20	**1,195**	**23.5 %**
Income taxes	232	4.6 %	33	4	1	3	(5)	**268**	**5.3 %**
Net income	$ 808	15.9 %	$ (107)	$ (11)	$ (5)	$ (11)	$ 15	**$ 927**	**18.2 %**
Diluted earnings per share	$ 6.29		$ (0.83)	$ (0.09)	$ (0.04)	$ (0.09)	$ 0.12	**$ 7.22**	

[1]Acquisition-related expenses include transaction costs and charges related to the fair value step up of acquired inventory.

Adjusted Amounts Reconciliation
Q1 Segment Operating Income

Parker Hannifin Corporation
Segment Operating Income - Adjusted
Quarter-to-Date
(Dollars in millions)
(Unaudited)

	Quarter-to-Date FY 2027								
	As Reported September 30, 2026	% of Sales	Amortization of Acquired Intangibles	Business Realignment Charges	Costs to Achieve	Acquisition-Related Expenses	Tariff Refunds, Net	Adjusted September 30, 2026	% of Sales
Diversified Industrial:									
North America businesses[1]	$ 562	23.0%	$ 75	$ 3	$ 21	$ 13	$ -	**$ 674**	**27.6%**
International businesses[1]	410	24.0%	38	14	1	10	-	**473**	**27.7%**
Total Diversified Industrial[1]	972	23.4%	113	17	22	23	-	**1,147**	**27.6%**
Aerospace Systems[1]	497	26.6%	76	-	1	-	-	**574**	**30.7%**
Total segment operating income	1,469	24.4%	(189)	(17)	(23)	(23)	-	**1,721**	**28.6%**
Corporate administration	58	1.0%	-	-	-	-	-	**58**	**1.0%**
Income before interest and other	1,411	23.5%	(189)	(17)	(23)	(23)	-	**1,663**	**27.6%**
Interest expense	146	2.4%	-	-	-	-	-	**146**	**2.4%**
Other, net	128	2.1%	-	-	-	55	21	**52**	**0.9%**
Income before income taxes	$ 1,137	19.0%	$ (189)	$ (17)	$ (23)	$ (78)	$ (21)	**$ 1,465**	**24.3%**

	Quarter-to-Date FY 2026								
	As Reported September 30, 2025	% of Sales	Amortization of Acquired Intangibles	Business Realignment Charges	Costs to Achieve	Acquisition-Related Expenses	Insurance-Related Charges (Recoveries)	Adjusted September 30, 2025	% of Sales
Diversified Industrial:									
North America businesses[1]	$ 507	24.8%	$ 42	$ 1	$ 1	$ 1	$ -	**$ 552**	**27.0%**
International businesses[1]	314	22.4%	22	13	1	-	-	**350**	**25.0%**
Total Diversified Industrial[1]	821	23.8%	64	14	2	1	-	**902**	**26.2%**
Aerospace Systems[1]	411	25.0%	76	1	4	-	-	**492**	**30.0%**
Total segment operating income	1,232	24.2%	(140)	(15)	(6)	(1)	-	**1,394**	**27.4%**
Corporate administration	49	1.0%	-	-	-	-	-	**49**	**1.0%**
Income before interest and other	1,183	23.3%	(140)	(15)	(6)	(1)	-	**1,345**	**26.5%**
Interest expense	101	2.0%	-	-	-	-	-	**101**	**2.0%**
Other, net	42	0.8%	-	-	-	13	(20)	**49**	**1.0%**
Income before income taxes	$ 1,040	20.5%	$ (140)	$ (15)	$ (6)	$ (14)	$ 20	**$ 1,195**	**23.5%**

[1]Segment operating income as a percent of sales is calculated on segment sales.

Reconciliation of EBITDA to Adjusted EBITDA

Parker Hannifin Corporation
EBITDA & Adjusted EBITDA
(Dollars in millions)
(Unaudited)

	Three Months Ended September 30,			
	2026	**% of Sales**	**2025**	**% of Sales**
Net sales	$ 5,992	100.0%	$ 5,084	100.0%
Net income	$ 884	14.8%	$ 808	15.9%
Income taxes	253	4.2%	232	4.6%
Depreciation	97	1.6%	92	1.8%
Amortization	189	3.2%	140	2.8%
Interest expense	146	2.4%	101	2.0%
EBITDA	1,569	26.2%	1,373	27.0%
Adjustments:				
Business realignment charges	17	0.3%	15	0.3%
Costs to achieve	23	0.4%	6	0.1%
Acquisition-related expenses	78	1.3%	14	0.3%
Tariff refunds, net	21	0.4%	-	0.0%
Insurance-related charges (recoveries)	-	0.0%	(20)	-0.4%
EBITDA - Adjusted	$ 1,708	28.5%	$ 1,388	27.3%
EBITDA margin	26.2 %		27.0 %	
EBITDA margin - Adjusted	28.5 %		27.3 %	

Reconciliation of Net Debt to Adjusted EBITDA TTM

(Dollars in millions) (Unaudited)	Three Months Ended September 30, 2026
Notes payable and current portion of long-term debt	$ 4,744
Long-term debt	12,734
Deferred debt issuance costs	81
Gross debt	17,559
Cash and cash equivalents	$ 711
Marketable securities and other investments	5
Cash	716
Net debt (Gross debt less total cash)	$ 16,843

(Dollars in millions) (Unaudited)	Twelve Months Ended September 30, 2026
Net income	$ 3,725
Income taxes	935
Depreciation	358
Amortization	633
Interest expense	446
EBITDA	6,097
Adjustments:	
Business realignment charges	74
Costs to achieve	37
Acquisition-related expenses	105
Tariff refunds, net	(63)
Insurance-related charges (recoveries)	(3)
Other	28
EBITDA - Adjusted	$ 6,275
Net Debt / adjusted EBITDA TTM	**2.7**

Reconciliation of Operating Cash Flow Margin and Free Cash Flow Margin

(Unaudited)

(Dollars in millions)

	Three Months Ended September 30,	
	2026	**2025**
Net Sales	**$ 5,992**	**$ 5,084**
Cash Flow from Operations	$ 752	$ 782
Capital Expenditures	(109)	(89)
Free Cash Flow	**$ 643**	**$ 693**
Cash Flow from Operations Margin	**12.6%**	**15.4%**
Free Cash Flow Margin	**10.7%**	**13.6%**

Supplemental Sales Information

Global Technology Platforms

(Unaudited)
(Dollars in millions)

Net Sales	Three Months Ended September 30, 2026	2025
Diversified Industrial:		
Motion Systems	$ 926	$ 824
Flow and Process Control	1,335	1,158
Filtration and Engineered Materials	1,891	1,461
Aerospace Systems	1,867	1,641
Corporate	(27)	--
Total	**$ 5,992**	**$ 5,084**

Reconciliation of FY27 Q2 Guidance

RECONCILIATION OF FORECASTED SALES GROWTH TO ORGANIC SALES GROWTH

(Unaudited)

(Amounts in percentages)

	Fiscal Year 2027 Q2			
	Forecasted Net Sales	Currency	Acquisitions	Adjusted Forecasted Net Sales
Parker	~19.5%	--	~(9.5%)	~10%

RECONCILIATION OF FORECASTED EARNINGS PER DILUTED SHARE TO ADJUSTED FORECASTED EARNINGS PER DILUTED SHARE

(Unaudited)

	Fiscal Year 2027 Q2
Forecasted earnings per diluted share	**~$7.23**
Adjustments:	
Amortization of acquired intangibles	1.77
Business realignment charges	0.20
Costs to achieve	0.09
Tax effect of adjustments[1]	(0.47)
Adjusted forecasted earnings per diluted share	**~$8.82**

RECONCILIATION OF FORECASTED OPERATING MARGIN TO ADJUSTED OPERATING MARGIN

(Unaudited)

(Amounts in percentages)

	Fiscal Year 2027 Q2				
	Forecasted Segment Operating Margin	Acquisition-Related Intangible Asset Amortization Expense	Business Realignment Charges	Costs to Achieve	Adjusted Forecasted Segment Operating Margin*
Parker	**~23.4%**	**~3.6%**	**~0.4%**	**~0.2%**	**~27.6%**

1. This line reflects the aggregate tax effect of all non-tax adjustments reflected in the preceding line items of the table. We estimate the tax effect of each adjustment item by applying our overall effective tax rate for continuing operations to the pre-tax amount, unless the nature of the item and/or the tax jurisdiction in which the item has been recorded requires application of a specific tax rate or tax treatment, in which case the tax effect of such item is estimated by applying such specific tax rate or tax treatment.

* Totals may not foot due to rounding

Reconciliation of Current FY27 Guidance

RECONCILIATION OF FORECASTED SALES GROWTH TO ORGANIC SALES GROWTH

(Unaudited)

(Amounts in percentages)

	Fiscal Year 2027			
	Forecasted Net Sales	**Currency & Other**	**Acquisitions**	**Adjusted Forecasted Net Sales**
Diversified Industrial				
North America Businesses	20% to 23%	--	~(13.5%)	6.5% to 9.5%
International Businesses	20% to 23%	~0.5%	~(12.5%)	8% to 11%
Aerospace Systems	8.5% to 11.5%	--	--	8.5% to 11.5%
Parker	16.0% to 19.0%	~0.5%	~(9.0%)	7.5% to 10.5%

RECONCILIATION OF FORECASTED CASH FLOW FROM OPERATIONS TO FREE CASH FLOW

(Unaudited)

(Dollars in millions)	**Fiscal Year 2027**
Cash flow from operations	**$4,125 to $4,625**
Less: Capital Expenditures	~(625)
Free cash flow	**$3,500 to $4,000**

RECONCILIATION OF FORECASTED OPERATING MARGIN TO ADJUSTED OPERATING MARGIN

(Unaudited)

(Amounts in percentages)

	Fiscal Year 2027					
	Forecasted Segment Operating Margin	**Acquisition-Related Intangible Asset Amortization Expense**	**Business Realignment Charges**	**Costs to Achieve**	**Acquisition Related Expenses**	**Adjusted Forecasted Segment Operating Margin***
Diversified Industrial						
North America Businesses	22.2% to 22.6%	~3.6%	~0.2%	~0.5%	~0.1%	26.6% to 27.0%
International Businesses	22.7% to 23.1%	~2.8%	~1.0%	~0.0%	~0.1%	26.6% to 27.0%
Aerospace Systems	26.4% to 26.8%	~3.9%	~0.0%	~0.0%	~0.0%	30.2% to 30.6%
Parker	**23.6% to 24.0%**	**~3.4%**	**~0.4%**	**~0.2%**	**~0.1%**	**27.7% to 28.1%**

RECONCILIATION OF FORECASTED EARNINGS PER DILUTED SHARE TO ADJUSTED FORECASTED EARNINGS PER DILUTED SHARE

(Unaudited)

	Fiscal Year 2027
Forecasted earnings per diluted share	**$29.65 to $30.45**
Adjustments:	
Amortization of acquired intangibles	6.77
Business realignment charges	0.74
Costs to achieve	0.47
Acquisition related expenses	0.63
Tariff refunds, net	0.16
Tax effect of adjustments[1]	(1.97)
Adjusted forecasted earnings per diluted share	**$36.45 to $37.25**

1. This line reflects the aggregate tax effect of all non-tax adjustments reflected in the preceding line items of the table. We estimate the tax effect of each adjustment item by applying our overall effective tax rate for continuing operations to the pre-tax amount, unless the nature of the item and/or the tax jurisdiction in which the item has been recorded requires application of a specific tax rate or tax treatment, in which case the tax effect of such item is estimated by applying such specific tax rate or tax treatment.

* Totals may not foot due to rounding

Reconciliation of Previous FY27 Guidance (from Aug 6, 2026)

RECONCILIATION OF FORECASTED SALES GROWTH TO ORGANIC SALES GROWTH

(Unaudited)

(Amounts in percentages)

	Fiscal Year 2027			
	Forecasted Net Sales	**Currency**	**Acquisitions**	**Adjusted Forecasted Net Sales**
Diversified Industrial				
North America Businesses	5.5% to 8.5%	--	~(0.5%)	5% to 8%
International Businesses	3.5% to 6.5%	~1%	~(0.5%)	4% to 7%
Aerospace Systems	7% to 10%	--	--	7% to 10%
Parker	5.5% to 8.5%	~0.5%	~(0.5%)	5.5% to 8.5%

RECONCILIATION OF FORECASTED CASH FLOW FROM OPERATIONS TO FREE CASH FLOW

(Unaudited)

(Dollars in millions)	**Fiscal Year 2027**
Cash flow from operations	**$3,974 to $4,474**
Less: Capital Expenditures	~(574)
Free cash flow	**$3,400 to $3,900**

RECONCILIATION OF FORECASTED OPERATING MARGIN TO ADJUSTED OPERATING MARGIN

(Unaudited)

(Amounts in percentages)

	Fiscal Year 2027				
	Forecasted Segment Operating Margin	**Business Realignment Charges**	**Costs to Achieve**	**Acquisition-Related Intangible Asset Amortization Expense**	**Adjusted Forecasted Segment Operating Margin***
Diversified Industrial					
North America Businesses	23.9% to 24.3%	~0.3%	~0.2%	~2.1%	26.5% to 26.9%
International Businesses	23.5% to 23.9%	~1.0%	~0.1%	~1.5%	26.0% to 26.4%
Aerospace Systems	26.1% to 26.5%	~0.0%	~0.0%	~3.9%	30.0% to 30.4%
Parker	**24.5% to 24.9%**	**~0.4%**	**~0.1%**	**~2.5%**	**27.5% to 27.9%**

RECONCILIATION OF FORECASTED EARNINGS PER DILUTED SHARE TO ADJUSTED FORECASTED EARNINGS PER DILUTED SHARE

(Unaudited)

	Fiscal Year 2027
Forecasted earnings per diluted share	**$30.00 to $31.00**
Adjustments:	
Business realignment charges	0.74
Amortization of acquired intangibles	4.54
Costs to achieve	0.19
Tax effect of adjustments[1]	(1.22)
Adjusted forecasted earnings per diluted share	**$34.25 to $35.25**

1. This line reflects the aggregate tax effect of all non-tax adjustments reflected in the preceding line items of the table. We estimate the tax effect of each adjustment item by applying our overall effective tax rate for continuing operations to the pre-tax amount, unless the nature of the item and/or the tax jurisdiction in which the item has been recorded requires application of a specific tax rate or tax treatment, in which case the tax effect of such item is estimated by applying such specific tax rate or tax treatment.

Note: FY27 initial guidance on Aug 6, 2026, did not include Filtration Group Corporation.

* Totals may not foot due to rounding