



## **Investor Presentation**

May 2024



## Forward-Looking Statements / Non-Solicitation

This presentation includes certain terms and non-IFRS financial measures that are not specifically defined herein. These terms and financial measures are defined and, in the case of the non-IFRS financial measures, reconciled to the most directly comparable IFRS measure, in our first quarter Earnings Release and Supplemental Information that is available on our website at www.fibraprologis.com and on the BMV's website at www.bmv.com.mx.

The statements in this release that are not historical facts are forward-looking statements. These forward-looking statements are based on current expectations, estimates and projections about the industry and markets in which FIBRA Prologis operates, management's beliefs and assumptions made by management. Such statements involve uncertainties that could significantly impact FIBRA Prologis financial results. Words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," variations of such words and similar expressions are intended to identify such forward-looking statements, which generally are not historical in nature. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to rent and occupancy growth, acquisition activity, development activity, disposition activity, general conditions in the geographic areas where we operate, our debt and financial position, are forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Although we believe the expectations reflected in any forward-looking statements are based on reasonable assumptions, we can give no assurance that our expectations will be attained and therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. Some of the factors that may affect outcomes and results include, but are not limited to: (i) national, international, regional and local economic climates, (ii) changes in financial markets, interest rates and foreign currency exchange rates, (iii) increased or unanticipated competition for our properties, (iv) risks associated with acquisitions, dispositions and development of properties, (v) maintenance of real estate investment trust ("FIBRA") status and tax structuring, (vi) availability of financing and capital, the levels of debt that we maintain and our credit ratings, (vii) risks related to our investments (viii) environmental uncertainties, including risks of natural disasters, (ix) risks related to the current coronavirus pandemic, and (x) those additional factors discussed in reports filed with the "Comisión Nacional Bancaria y de Valores" and the Mexican Stock Exchange by FIBRA Prologis under the heading "Risk Factors." FIBRA Prologis undertakes no duty to update any forward-looking statements appearing in this release.

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Resilient Investment Strategy



## Why invest in FIBRA Prologis?

US\$5.3B

Assets under management

US\$270M

2023 Annual Net Operating Income

US\$0.141

2024E Distribution per CBFI

BBB+/BBB+

**Credit Ratings** 

46.9 M

**Square Feet** 

236

Buildings<sup>(1)</sup>

243

Customers

World class Sponsor: PLD



## FIBRA Prologis at a Glance

FIBRA Prologis is a leading Mexican real estate investment trust formed to acquire, own and manage Class-A industrial real estate in Mexico

Attractive industrial real estate in Mexico in the six most dynamic markets

Strong Balance Sheet

Reliable and sustainable cash flow

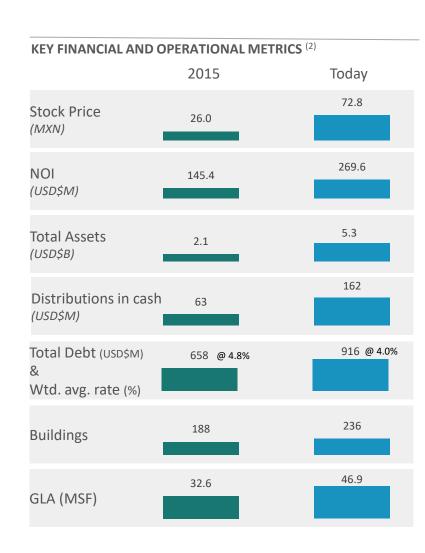
341% Total Return Since IPO(1)

Supported by Prologis and access to its development pipeline

Strong organic growth

#### Main growth drivers:

- Manufacturing and nearshoring
- Consumption and e-commerce
- Supply chain constraints and Labor Shortages



<sup>1.</sup> IPO was June 4, 2014; total return calculated in Mexican Pesos on April 18, 2024. Source: Bloomberg.

<sup>2. 2015</sup> column numbers are as of December 31, 2015, including the stock price. Today column numbers are as of March 31, 2024. Except NOI and Distributions that are YE 2023.



## Unmatched Portfolio Focused on the Top Consumption and Manufacturing Markets

6

Markets

99.6%

Period End Occupancy<sup>(1)</sup>

99.4%

Average Occupancy<sup>(1)</sup>

46.9

Million Square Feet

236

Operating Properties<sup>(2)</sup>

**18.1** years

Average Age



Data as of March 31, 2024. Note: GLA is defined as gross leasable area.

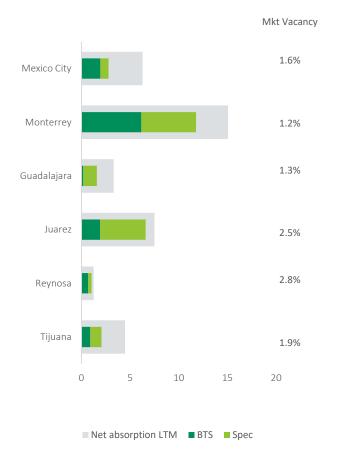
<sup>1.</sup> Operating properties only.

<sup>2.</sup> Includes value-added acquisition properties that are not in the operating pool.



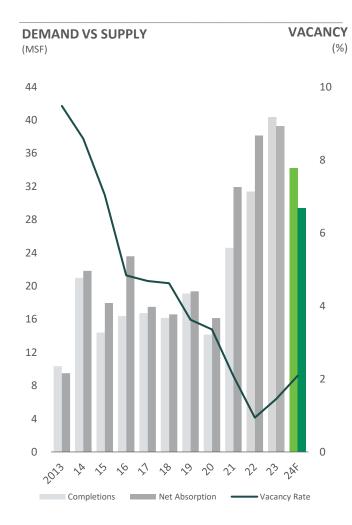
## Mexico Logistics Real Estate Fundamentals<sup>1</sup>

## DEMAND (T12M) VS SUPPLY PIPELINE (MSF)



#### Sources: Prologis Research with information from Solili, CBRE.

1. Note: Defined as modern logistics market, inclusive of only those facilities with advanced functional features and/or superior locations, deemed to be competitive with Prologis.



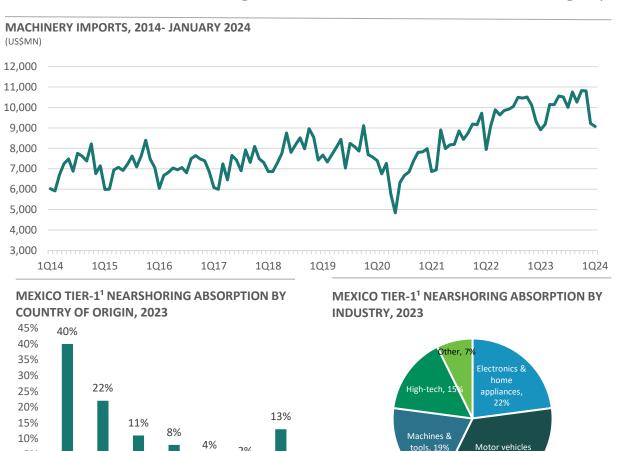
- Sources: Prologis Research
- Note: Completions equate to supply while net absorption is equivalent to

- Market vacancy of 1.7% as of 1Q24, near historical lows
- We expect limited quality supply in the most desired locations (particularly Mexico City) to lead to a decline in net absorption for 2024. Welllocated product with energy is expected to continue to leaseup well.
- We expect low double-digit market rent growth in 2024 driven by the very limited supply.
- Nearshoring in Northern
   Mexico and e-commerce
   adoption are the main drivers
   of demand



## Mexico: Nearshoring is the Main Structural Shift

Mexican industrial real estate gain momentum due to manufacturing capacity expansion



- Nearshoring is already reflecting on economic indicators such as machinery imports, accelerating since the pandemic due to global supply chain disruptions, tensions in U.S.-China relations, and the USMCA.
- CBRE estimates 28% of total demand in 2023 was due to nearshoring Tier 1<sup>1</sup>.
- We believe the actual impact is larger owing to companies adding space to support nearshoring logistics, expansions and for supply chain integration (Tier 2).
- We expect nearshoring to continue as companies bring production processes closer to the U.S. consumer.

Taiwan

Europe

Japan

South

Korea

Other

5%

0%

China

United

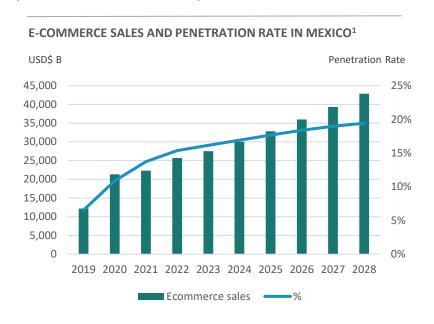
States

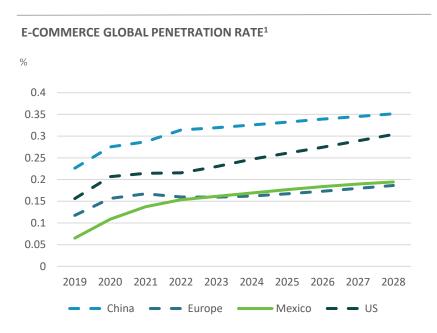
& parts, 33%



## Mexico: E-commerce is a Resilient Driver of Expansion

By 2028, E-commerce penetration<sup>1</sup> in Mexico is expected to reach 20% of retail sales



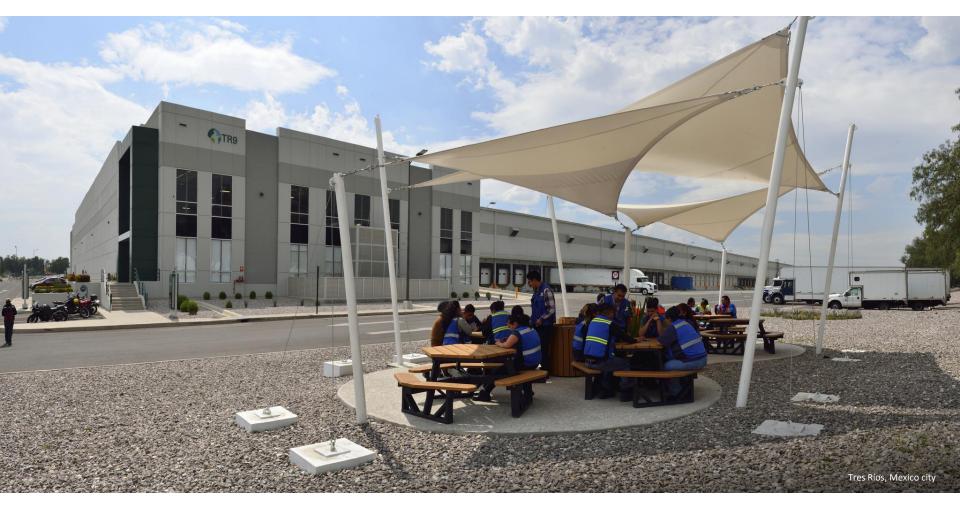


- E-commerce is a tailwind for logistics real estate demand, especially in Mexico City
- Nascent e-commerce penetration relative to global market peers: e-commerce sales in Mexico expected to grow 56% in next 5 years.
- E-commerce companies are more intense users of space versus brick-and-mortar retailers (+3x), due to:
  - · High inventory turn levels
  - Broader product variety
  - Reverse logistics
- Last-Touch® facilities ensure customers have well-located facilities in large, dense, constrained urban areas

<sup>1.</sup> Source: Euromonitor. Penetration rate defined as % of retail sales made online vs total retail sales.

<sup>2.</sup> Source: Prologis Research with sales data and forecasts with information from Euromonitor.





## Low Risk Business Model



## Potential Market Rental Growth

#### LEASE EXPIRY PROFILE BY GLA & AVERAGE IN-PLACE RENT



#### **PORTFOLIO STATISTICS**

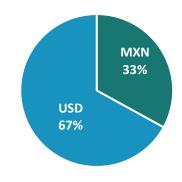
Avg in Place Rent per Sq Ft \$6.51

Avg Market Rent per Sq Ft \$9.72

Avg Contractual Rent Escalator<sup>(2)</sup> ~3.0%

WARLT<sup>(3)</sup> ~41.8 months

#### **CURRENCY OF LEASES, % OF NET EFFECTIVE RENT**



Source: Prologis. Data as of March 31, 2024.

- 1. Estimated Market rent based on latest growth rates. Assumptions might differ, as market conditions change. For current year the market rent is for the current period March 31, 2024.
- 2. For USD denominated leases only. Leases in Mexican pesos are tied to Mexican inflation.
- 3. Weighted Average Remaining Lease Term



## Diversified Customer Base



**243** Customers



Our top 10 customers represent 23.7% of net effective rent



358 leases

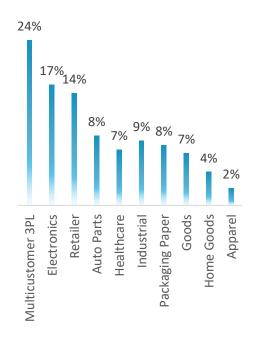


**84.7%** of FIBRA Prologis' customers are or are affiliated with multinational companies as a percentage of net effective rent

#### Other Logistics E - Commerce 3PL Manufacturing 13% 41% 25% 21% DICKA Whirlpool Walmart :: mercado libre Customer examples amazon MARY KAY® GEODIS TI Automotive

**Customer Mix** 

## CUSTOMER INDUSTRY % OF NER BASIS

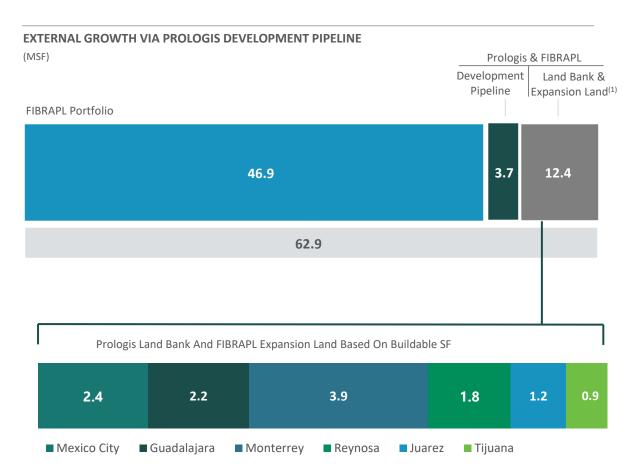


Source: Prologis Research. Data as of March 31, 2024.

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## External Growth: Identified Future Growth Acquisitions



#### **UNIQUE COMPETITIVE ADVANTAGE**

- Proprietary access to Prologis development pipeline at market values
- Exclusive right to third-party acquisitions sourced by Prologis
- 34% growth potential in the next 3 to 4 years, subject to market conditions and financial availability
- Dividend low-risk vehicle

## PROLOGIS AND FIBRAPL DEVELOPMENT PIPELINE

	GLA (MSF)	% Leased
Mexico City	1.3	25.0%
Monterrey	0.9	53.5%
Ciudad Juarez	0.5	43.1%
Tijuana	0.4	100.0%
Reynosa	0.6	66.2%
Total	3.7	48.9%

Data as of March 31, 2024

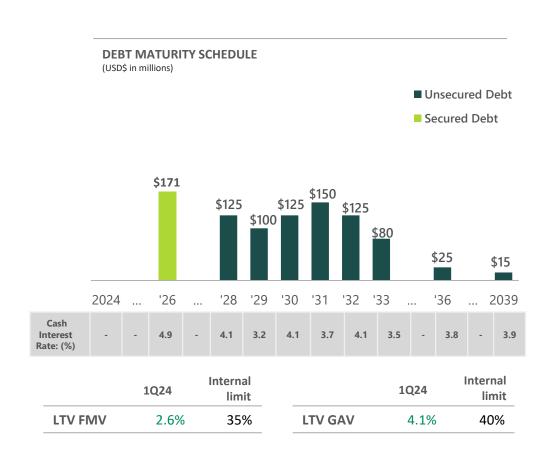
<sup>1.</sup> Based on buildable square feet.



## Strong Financial Position

#### BBB+/BBB+/BBB rated by S&P/HR Ratings/Fitch<sup>1</sup>

DEBT METRICS		1Q2024
Total debt		\$916M
Wtd avg rate		4.0%
USD denominated		100%
Wtd avg term		6.3 yrs
Available liquidity USD <sup>2</sup>		\$1.2
Fixed debt		100%
Net Debt to Adj. EBITDA		0.7x
BOND DEBT COVENANTS (RATIOS)	1Q24	Bond Metrics (I & II)
Leverage ratio	17.2%	<60%
Secured debt leverage	3.2%	<40%
Fixed charge coverage	6.9x	>1.5x
Leverage according CNBV	15.0%	<50%



Data as of March 31, 2024.

<sup>1.</sup> A securities rating is not a recommendation to buy, sell or hold securities and is subject to revision or withdrawal at any time by the rating agency

<sup>2.</sup> Liquidity is comprised of US\$744M of cash, US\$400M undrawn from unsecured credit facility including accordion feature for additional US\$100M.





## Best Practices Oriented to Create Value



## Strong Sustainability Focus

#### **GOALS**

- Net zero and GHG Emissions: Achieve net zero by 2040 for Scope 1, 2 and 3 emissions.
- Building Certification: Achieve sustainable certification for 100% of operating portfolio (by area) (2021 baseline).
- Renewable energy: Use renewable energy to provide for 100% of our customers' energy needs by 2030.
- LED Lighting: Install 100% LED lighting across our portfolio by 2025.
- Community Engagement: Achieve 1,400 hours of volunteer annually.
- Logistics Workforce Training: Train +700 people in logistics by 2025 (2022 baseline).
- Ethics: Ensure 100% of employees complete ethics training each year

# **SOLAR PROJECT** 10 buildings currently generating solar energy Cheaper energy Investment made by Prologis

#### **RECOGNITIONS AND RATINGS**





Risk





## World Class Corporate Governance

#### Alignment with Certificate Holders

#### DIVERSE AND EXPERIENCED TECHNICAL COMMITTEE<sup>1</sup>

#### **Luis Gutiérrez**

Chairman Mexico Prologis Inc

#### Héctor Ibarzábal

CEO FIBRA Prologis Prologis Inc

#### **Edward S. Nekritz**

Chief Legal Officer Prologis Inc

#### **Dan Letter**

President Prologis Inc

#### **Armando Fregoso**

President of Latam Prologis Inc

#### Alberto Saavedra

Partner Santa Marina y Steta

#### Miguel Álvarez del Río

CEO

Finaccess Mexico

#### Mónica Flores Barragán

President for Latin America

ManpowerGroup

#### Carlos Elizondo Mayer-Serra

Dr. Political Science Oxford University

#### Gonzalo Portilla

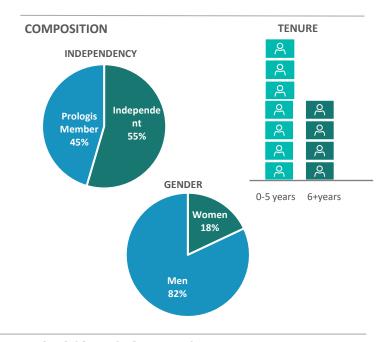
Managing Director CBRE Loan Services

#### Katia Eschenbach

Former CEO Trafigura Mexico

#### **KNOWLEDGE, SKILLS AND EXPERIENCE QUALIFICATIONS**

	LG	н	EN	DL	AF	AS	MA	MF	CE	GP	KE
Real Estate/Logistics	•	•	•	•	•					•	
CEO/Executive Management	•	•	•	•	•	•	•	•		•	•
Strategic Planning		•								•	
Finance/Accounting	•	•		•	•		•	•		•	•
Regulatory						•				•	•
Risk Management	•	•	•	•	•	•	•	•	•	•	•



#### MANAGING CONFLICT OF INTEREST

- Only independent members may vote for related-party transactions, such as purchasing stabilized assets from our sponsor, Prologis
- Prologis' 41.3% ownership of FIBRA Prologis, demonstrates alignment with certificate holders
- Three committees: Audit Committee (100% independence), Practices Committee (100% independence), Financing Committee (75% independence)





## Strong Sponsor



## Global portfolio with a focus on high-barrier, high-growth markets

\$216B

Assets under management

1.2B

Square feet on four continents

\$124B

Equity market cap

\$38.5B

Build out of land bank (TEI)

**PLD** 

NYSE, S&P 500 member, #75

6,700

Customers

A3/A

Credit rating<sup>1</sup>

2.8%

Global GDP flows through our distribution centers

U.S.

803M SF

3,877 Buildings

7,860 Acres<sup>2</sup>

**EUROPE** 

243M SF

1,114 Buildings

2,162 Acres<sup>2</sup>



**ASIA** 

113M SF

283 Buildings

89 Acres<sup>2</sup>

#### OTHER AMERICAS

83M SF

344 Buildings

2,115 Acres<sup>2</sup>



<sup>1.</sup> A securities rating is not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.

<sup>2.</sup> Includes land subject to options.



## Leveraging the Sponsor

Alignment

Substantial ownership

Performance Fee

Real estate developer, owner and operator







## Appendix



## 2024 Guidance

#### US Dollars in thousands except per CBFI amounts FX = Ps\$19 per US\$1.00

Financial Peformance		Low	High
Full year FFO, as modified by FIBRA Prologis, per CBFI (excludes incentive fees) $^{(A)}$	\$	0.1850	\$ 0.1950
Operations			
Year-end occupancy		97.5%	98.5%
Same store cash NOI change		8.5%	10.5%
Annual capex as a percentage of NOI		13.0%	14.0%
Capital Deployment			
Building Acquisitions	\$	200,000	\$ 400,000
Building Dispositions	\$	-	\$ 50,000
Other Assumptions			
G&A (Asset management and professional fees) (B)	\$	40,000	\$ 45,000
Full year 2024 distribution per CBFI (US Dollars)	\$	0.1410	\$ 0.1410

B. G&A excludes any potential incentive fee.

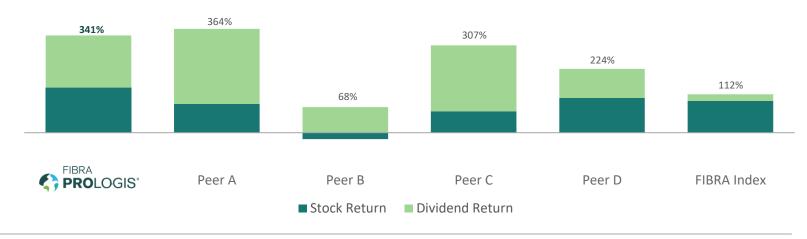
A. FFO (as modified by FIBRA Prologis) guidance excludes the impact of Mexican Peso movements as U.S. Dollar is the functional currency of FIBRA Prologis.



## Creating Value for Certificate Holders

#### **TOTAL RETURN OF CBFIS IN MEXICAN PESOS**

June 4, 2014 - April 18, 2024



#### FIBRAPL DISTRIBUTIONS PER CBFI (USD\$) & AFFO PAYOUT RATIO (%)

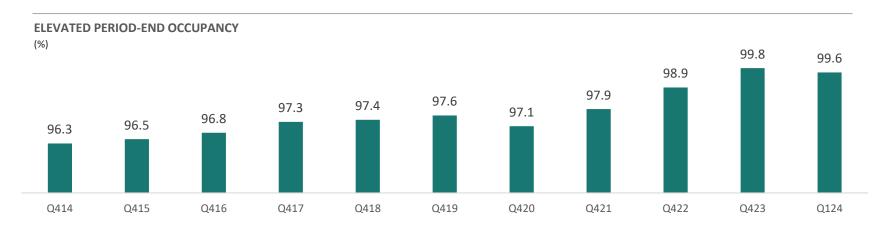


Source: Bloomberg, company filings. FIBRA Prologis' initial public offering was June 4, 2014. Peers include Terrafina, FIBRA Uno, FIBRA Macquarie and Vesta.

- 1. CAGR based on annualized 2014 figures.
- 2. Represents annualized distributions for 2014 based on period from June 4, 2014 through December 31, 2014. FIBRAPL at IPO price. Since IPO the distribution was US\$0.0435, this was used for the AFFO payout ratio.
- 3. 2023 considers distribution in cash and in kind due to a taxable gain. The guidance for 2023 was 0.1300 per CBFI, anything above that, was due to the taxable gain.



## Historical Operating Performance



#### STRONG POSITIVE RENT CHANGE ON ROLLOVER

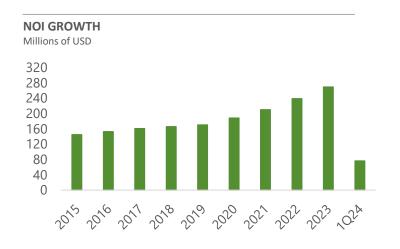
(%)

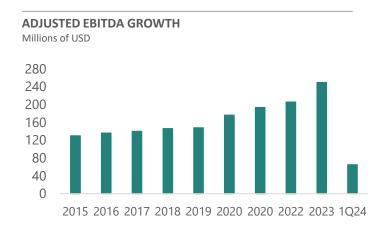


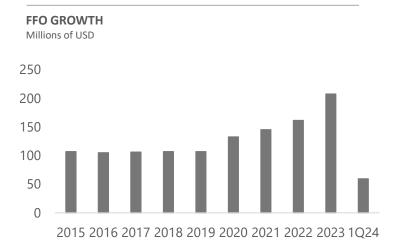
Data as of March 31, 2024.

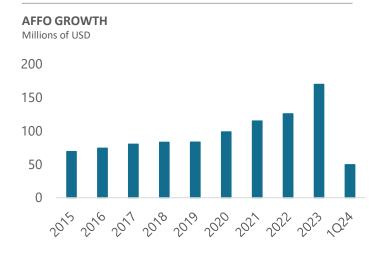


## Historical Growth



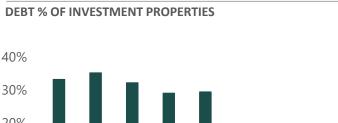


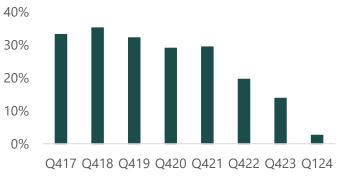


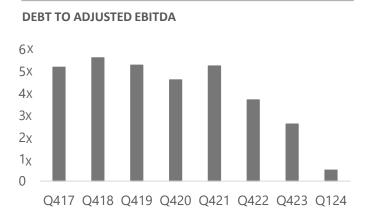


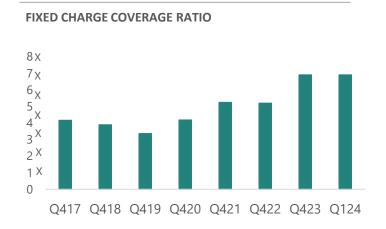


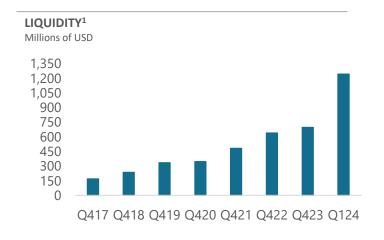
## **Historical Credit Metrics**









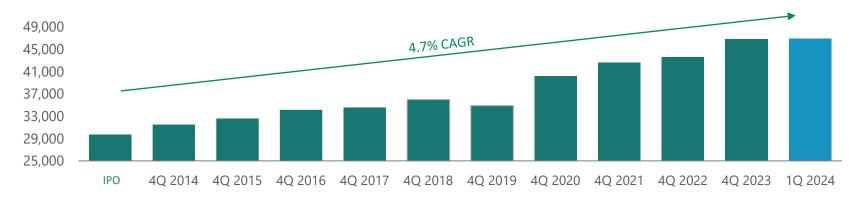




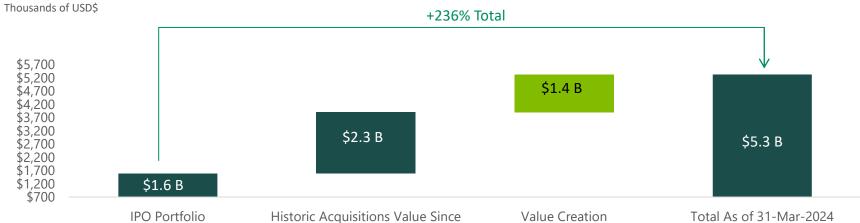
## Portfolio Growth Since IPO

#### **GROSS LEASABLE AREA**

Thousands of SF, June 4, 2014 through March 31, 2024







IPO

- 1. Based on 3<sup>rd</sup> party appraisals.
- 2. IPO was June 4, 2014.
- 3. Post-IPO acquisitions were completed between 2014 and 1Q24, including growth in appraised value.



## Fee Structure

### Transparent and Aligned

	Fee Type	Ca	lculation		Payment Frequency
	Property Management	3% x collecte	ed revenues		Monthly
Operating Fees	Leasing Commission  Only when no broker is involved	New leases: 5% x lease value for <6 yrs; 2.5% x lease value for 6-10 yrs; 1.25% x lease value for > 10 yrs  Renewals: 50% of new lease schedule			½ at closing ½ at occupancy
do	Construction Fee / Development Fee	4% x property and tenant improvements and construction cost			Project completion
Administration Fees	Asset Management	0.75% annual x up to \$5 billion of appraised asset value  0.60% annual x incremental amount above \$5 billion of appraised asset value			Quarterly
		Hurdle rate High watermark	9% Yes		Annually
	Incentive	Fee Currency	10% 100% in CBFIs		at IPO anniversary
		Lock up	6 months		



## Fee Structure

### Aligned with the market

#### **G&A AND ADMINISTRATION FEES PAID IN 2023**

GGA AND ADMINISTRATION FEEST	FIBRAPL	Peer 1	Peer 2	Peer 3	Peer 4	Peer 5
Administration / Management Fees <sup>(1)</sup>	37	15	13	145	_	_
Professional Fees	4	4	5	8	4	30
Payroll	-	3	-	-	5	9
Other G&A	<u> </u>	6	<u> </u>	<u> </u>	<u>6</u>	<u>-</u>
Total G&A (US\$ M)	41	27	18	153	15	39
AUM (US\$ M)	4,900	3,000	3,100	18,500	1,600	3,200
bps/AUM	84	89	57	83	92	123
+ Incentive Fee <sup>(2)</sup>	20	<u> </u>	<u>-</u>	18	<u>-</u>	_
Total G&A (US\$ M)	61	27	18	171	15	39
bps/AUM with Incentive Fee	125	89	57	93	92	123
bps/Aoivi with incentive ree						
Manager ownership	41%	0%	5%	27%	8%	5%
Asset Management Fee	≤ \$5Bn = 75bps >\$5Bn = 60 bps AUM	50 bps AUM	100 bps Mkt Cap	50 bps (AUM-debt)	NA	NA

Source: Company filings. Peers include Terrafina, FIBRA Macquarie, FIBRA Uno, FIBRA Monterrey and Vesta.

<sup>1.</sup> Asset Management Fee for FIBRAPL adjusted to 75bps over the investment properties value as of 4Q23

<sup>2.</sup> Average incentive fee paid since IPO for FIBRAPL

### **PRO**LOGIS\*

Leveraging the Sponsor





## Strategic Acquisition of Prologis Completed April 2020

#### **Prologis Park Grande**

• Location: Mexico City

• Land Size: 212.3 acres, 9.3 MSF

• GLA: 3.9 MSF

• 100% leased

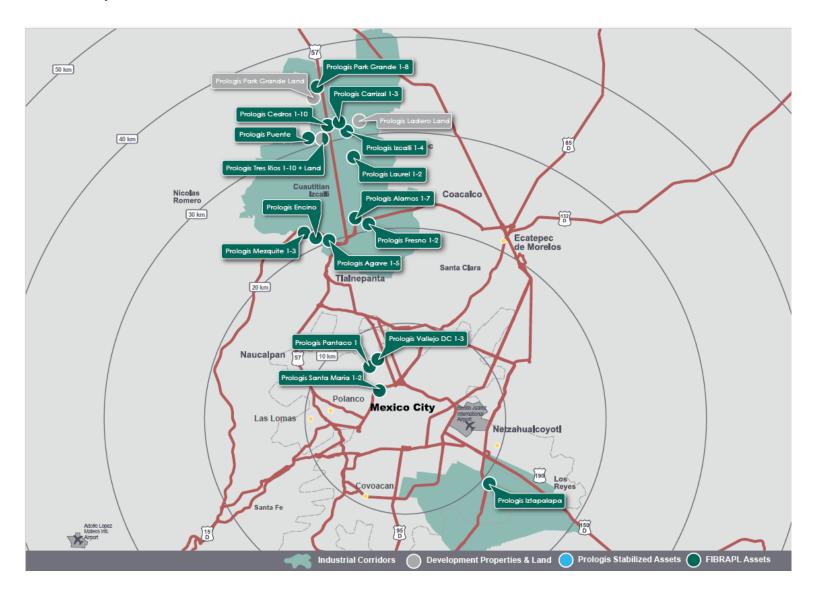
#### **Unique Competitive Advantage:**

- State of the art logistics park focused on ecommerce customers and consolidation of 3PL customers
- Strategically located in the land constrained premier Class-A building corridor of Mexico City



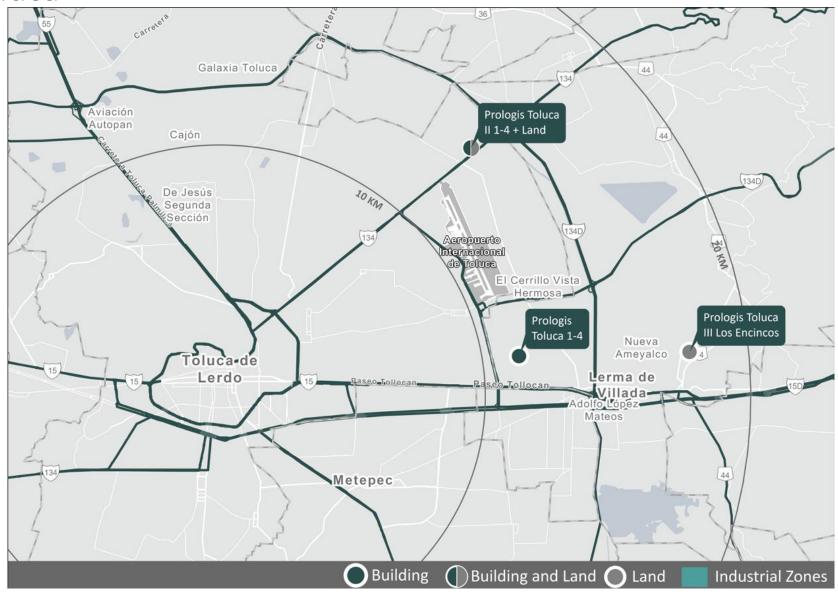


## Mexico City



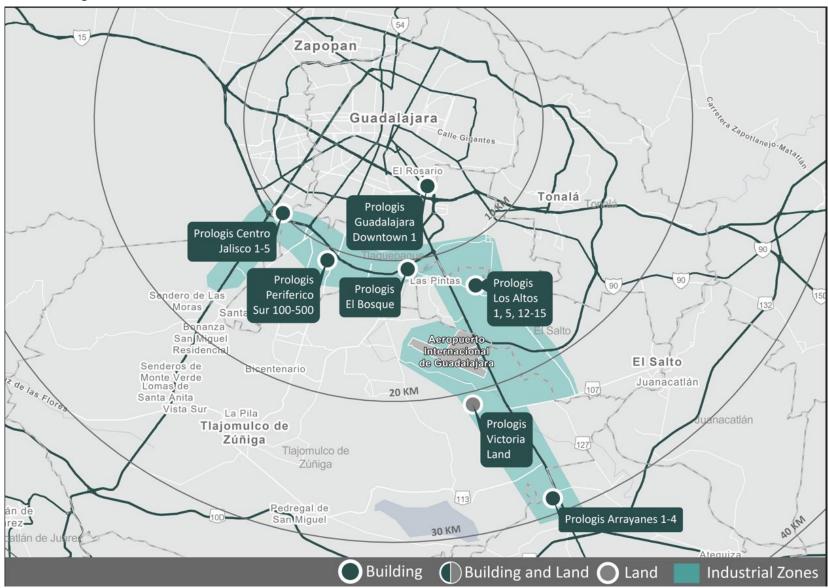


## Toluca



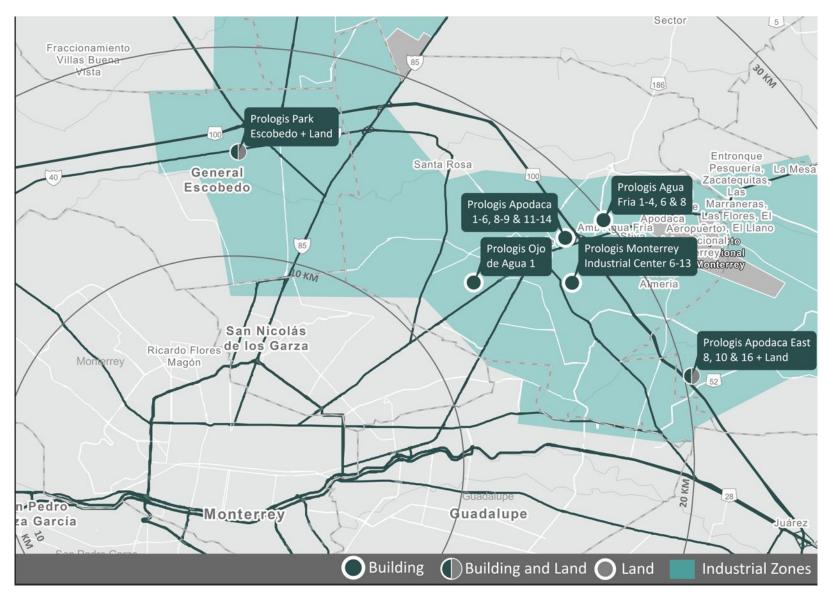


## Guadalajara



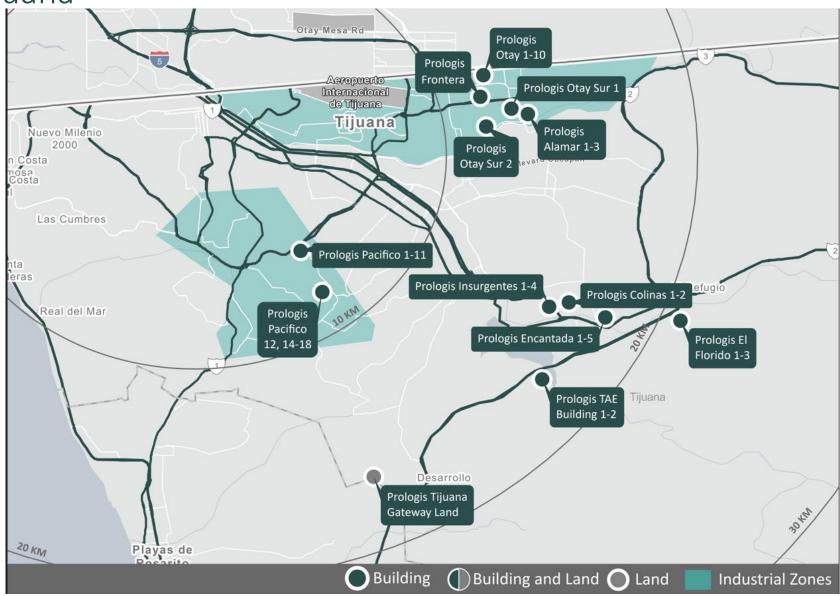


## Monterrey



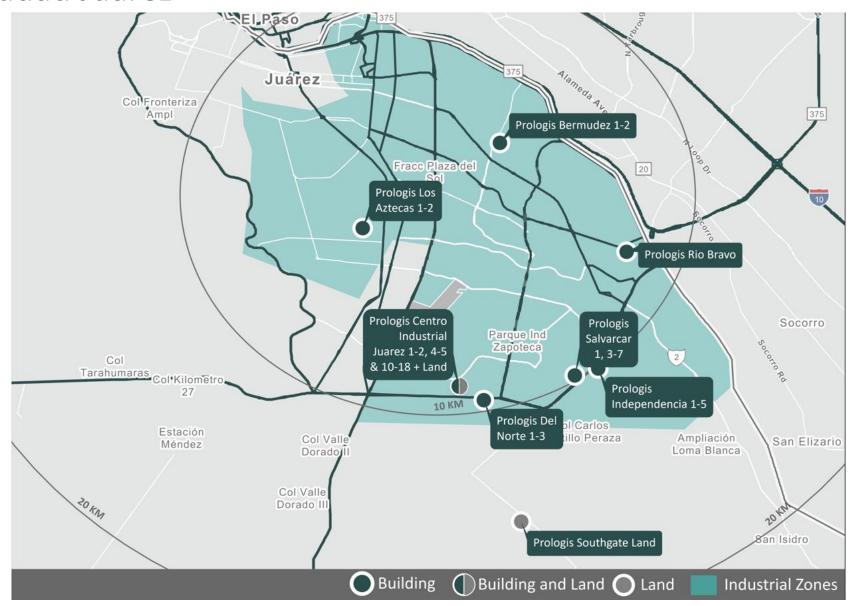


Tijuana





## Ciudad Juárez





## Reynosa



