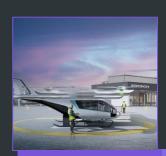


## EVE'S 2023 ACHIEVEMENTS





**DEFINITION OF** INITIAL SUPPLIERS, **eVTOL ARCHITECTURE** 

JUNE



**JOHANN BORDAIS APPOINTED CEO** 

JULY



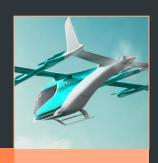
**ADDITTIONAL SUPPLIERS' SELECTION** 

NOVEMBER



EVE **CUSTOMER ADVISORY** BOARD

DECEMBER





**INFRASTRUCTURE SUMMIT TO SUPPORT UAM** 







**SEPTEMBER START OF** JOINT-**DEFINITION** 





**EVE & FLEXJET UATM SIMULATION IN** LONDON



DECEMBER

**AIRWORTHINESS CRITERIA FOR PUBLIC CONSULTATION** 



#### LATEST PRODUCT DEVELOPMENTS

#### FULL-SCALE PROTOTYPE ASSEMBLY CONTINUES TO ADVANCE

- Assembly of fuselage, structural wing and empennage
- Assembly of harness to integrate electrical/electronic systems to sensors
- Junction of wing and empennage into the fuselage structure



#### ADDITIONAL SUPPLIERS SELECTED

- Supply selection of ~90% of component value purchased
- New suppliers recently announced: flight control, avionics, actuators, control surfaces and empennage, seats, sensors, thermal-management system, wings and pilot controls

#### (((•))) SUCCESSFUL URBAN AIR TRAFFIC MANAGEMENT TRIAL

- 5 days of testing in the United Kingdom, with partner FlexJet
- Successfully tested software through correlating and tracking 18 separate flights across 8 aerodromes
- Initial product validation: real-world scenario system behavior, usability tests and added-value feedback



# FIRST FULL-SCALE PROTOTYPE ASSEMBLY





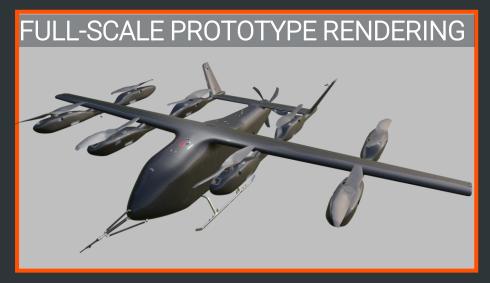


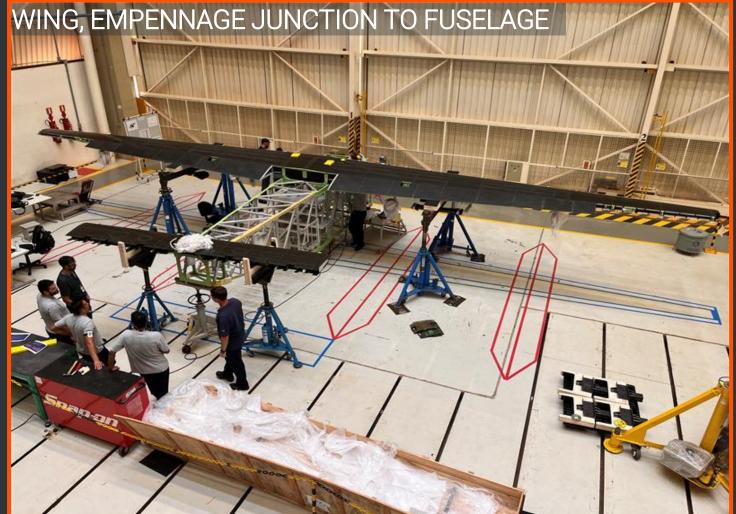




## FIRST FULL-SCALE PROTOTYPE ASSEMBLY



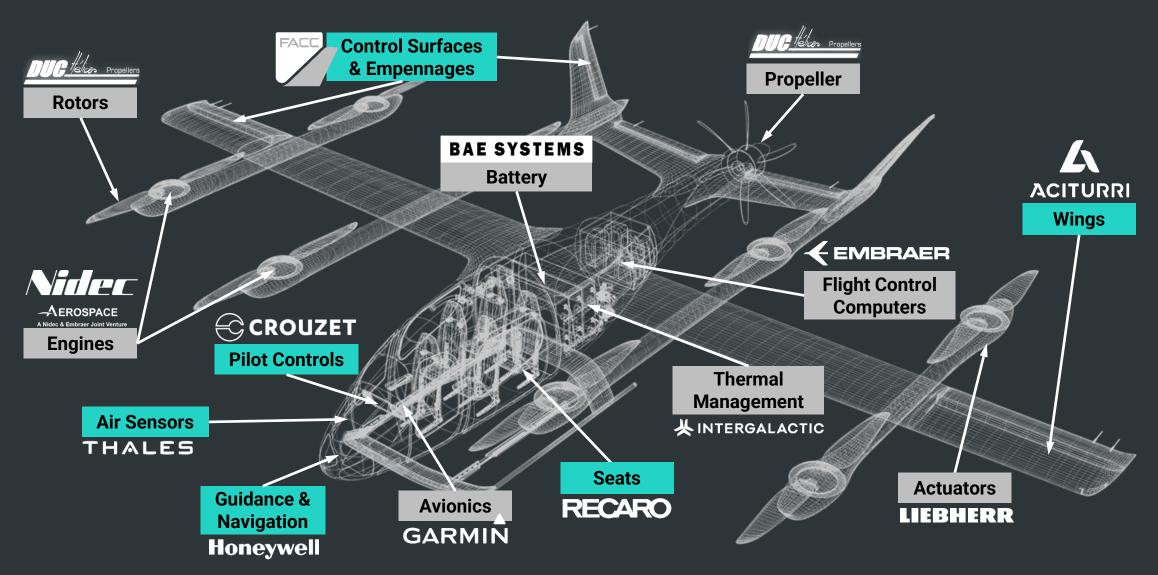


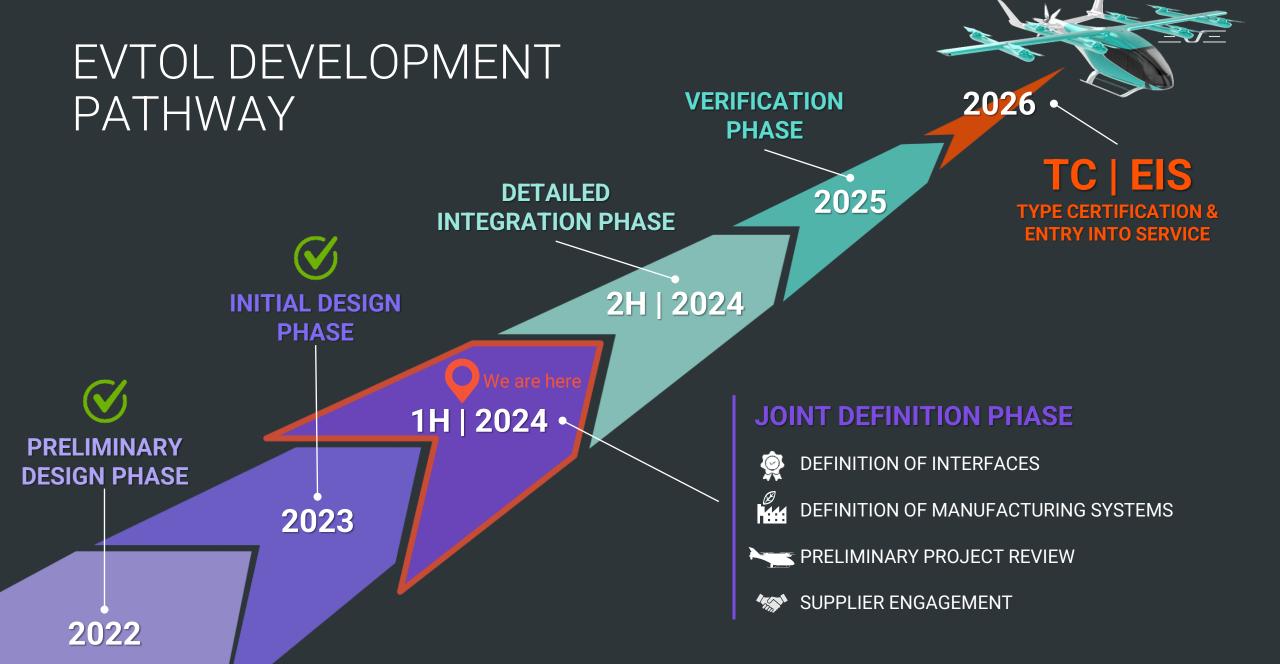




#### SUPPLIERS' SELECTION

#### ~90% of component value purchased







## eVTOL, URBAN ATM & SERVICES DEALS

29 eVTOL customers in 13 countries

**14** UATM customers & partners in **3** continents

**10** Services & Operations Solutions customers in **7** countries

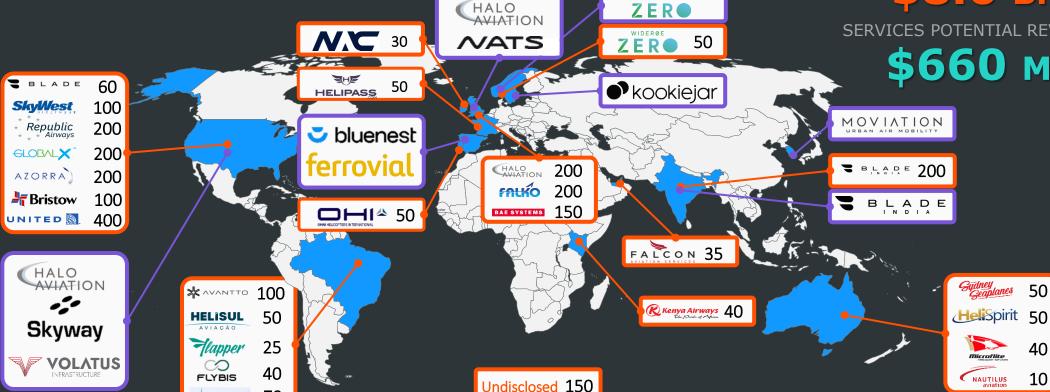
Letters of Intent for up to

eVTOL AIRCRAFT

\$8.6 Bi

SERVICES POTENTIAL REVENUE

\$660 Mi



Undisclosed 4

HALO

VOAR 70



## FINANCIAL PERFORMANCE

USD millions	4Q23	4Q22	FY23	FY22
INCOME STATEMENT	- B#1			
Research & Development (R&D)	(33.6)	(18.0)	(105.6)	(51.9)
Selling, General & Administrative (SG&A)	(5.3)	(9.0)	(23.1)	(32.9)
New Warrants / Change in fair value of derivative liabilities	(2.4)	3.4	(12.3)	(95.2)
Interest Income / Other Non-Operating Expenses, net	2.0	3.8	14.9	6.8
Net Earnings / (Loss)	(39.3)	(20.1)	(127.7)	(174.0)
				No. of the last of
CASH FLOW				
Net Cash Used in Operating Activities	(24.5)	(20.7)	(94.5)	(59.5)
Net Additions to PP&E	(0.0)	(0.1)	(0.2)	(0.5)
Free Cash Flow	(24.5)	(20.8)	(94.7)	(59.9)
Net Cash Provided by Financing Activities	14.2		24.9	352.7
			<b>-</b> 1/22	
			FY23	FY22
BALANCE SHEET				
Other Assets			4.2	2.3
Total Payables			40.6	22.4
Cash, Cash Equivalents and Investments (Beginning of Period)			310.6	14.4
Cash, Cash Equivalents and Investments (End of Period)			241.1	310.6
Total Debt			25.8	_
Total liquidity including BNDES Standby Facility			316.3	310.6

#### Notes

 $\textit{Free Cash Flow is a non-GAAP measure and includes Net Cash Used in Operating Activities, Net Additions to PP\&E \\$ 

Total Liquidity is a non-GAAP measure and includes Cash, Cash Equivalents, Financial Investments, Related Party Loan Receivable and undrawn BNDES standby facility

#### 2023 MILESTONES





SELECTION OF PRIMARY SUPPLIERS





AIRCRAFT SYSTEMS ARCHITECTURE DEFINITION





INITIATE FIRST PROTOTYPE ASSEMBLY





TRIAL SOFTWARE OF URBAN AIR TRAFFIC MANAGEMENT – URBAN ATM





2023 TOTAL CASH CONSUMPTION OF \$95 MILLION (VS. \$130 - \$150 MILLION GUIDANCE)









CONCLUDE FIRST PROTOTYPE AIRFRAME ASSEMBLY (1H24)



INITIATE AND PROGRESS PROTOTYPES TESTS (2H24)



DEFINITION OF CERTIFICATION BASIS AND MEANS OF COMPLIANCE



DEFINE CONFIGURATION OF EVTOL FACTORY, SECURE MANUFACTURING FINANCE



2024 TOTAL CASH CONSUMPTION BETWEEN \$130 AND \$170 MILLION

